

PROJECT AGREEMENT

1DOOR4CARE: CHEO INTEGRATED TREATMENT CENTRE

(Execution Version)

CONFIDENTIAL

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Schedule 36	- Contractor Site Specific Safety Manual Requirements

THIS PROJECT AGREEMENT is made as of the 28th day of September, 2023

BETWEEN:

CHILDREN’S HOSPITAL OF EASTERN ONTARIO – OTTAWA CHILDREN’S TREATMENT CENTRE, a non-share capital corporation incorporated under the laws of Ontario

(“**Contracting Authority**”)

AND:

ELLISDON INFRASTRUCTURE OCH INC., a corporation incorporated under the laws of [REDACTED]

(“**Project Co**”)

WHEREAS:

- A. Contracting Authority, with the assistance of Ontario Infrastructure and Lands Corporation (“**IO**”), wishes to procure the design, construction, and financing of: (i) the 1Door4Care Integrated Treatment Centre, a state-of-the-art treatment hub to provide integrated care for kids and teens presenting with extensive developmental needs, medical complexity or facing mental health challenges; (ii) a below grade access tunnel connecting the new 1Door4Care Integrated Treatment Centre to the existing building at 401 Smyth Road in Ottawa, Ontario; and (iii) a parking garage to facilitate parking for staff and visitors (the “**Project**”).
- B. Contracting Authority commenced the procurement process for the Project by issuance of a Request for Qualifications for the Project on March 16, 2022.
- C. Contracting Authority and Project Co wish to enter into this project agreement (the “**Project Agreement**”) which sets out the terms and conditions upon which Project Co shall perform the Works.
- D. The overriding priorities of Contracting Authority in entering into and implementing this Project Agreement are the health and safety of clients and staff of the Facility and their needs, and the provision of first-rate children and youth services and Project Co recognizes and understands that the health and safety of the clients and staff of the Facility is, at all times, paramount.
- E. The Project will proceed as a public-private partnership project and complies with the principles set out in MOI’s Building a Better Tomorrow: An Infrastructure Planning, Financing and Procurement Framework for Ontario’s Public Sector (the “**IPFP Framework**”).

- F. The IPFP Framework establishes 5 fundamental principles which guide the financing and procurement of public infrastructure projects in Ontario:
1. The public interest is paramount.
 2. Value for money must be demonstrable.
 3. Appropriate public control/ownership must be preserved.
 4. Accountability must be maintained.
 5. All processes must be fair, transparent and efficient.
- G. The IPFP Framework states that, consistent with the principle of appropriate public ownership/control, public ownership of assets will be preserved in the public sector.
- H. With a view to ensuring that both Parties are able to properly and effectively discharge their respective duties, functions and responsibilities under Applicable Law, it is the intent that Contracting Authority and Project Co work collaboratively, responsibly and cooperatively throughout the Project Term.

NOW THEREFORE in consideration of the mutual covenants and agreements of the Parties hereinafter contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties covenant and agree as follows:

1. DEFINITIONS AND INTERPRETATION

1.1 Definitions and Interpretation

- (a) This Project Agreement shall be interpreted in accordance with Schedule 1 – Definitions and Interpretation.
- (b) This Project Agreement is comprised of this executed agreement and the following documents, all of which are hereby incorporated by reference into and form part of this Project Agreement:

Schedule No.	Description
Schedule 1	- Definitions and Interpretation
Schedule 2	- Completion Documents
Schedule 3	- Letters of Credit
Schedule 4	- Lenders' Direct Agreement
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Schedule 6	- Independent Certifier Agreement
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Schedule 10	- Review Procedure

Schedule 11	-	Design Quality Plan and Construction Quality Plan
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Schedule 30	-	Insurance Trust Agreement
Schedule 31	-	Project Co Information
Schedule 32	-	Trust Account Agreement
Schedule 33	-	Warranty Protocol
Schedule 34	-	Site and Lands
Schedule 35	-	INTENTIONALLY DELETED
Schedule 36	-	Contractor Site Specific Safety Manual Requirements

- (c) The documents comprising this Project Agreement are complementary and what is called for by any one of them shall be interpreted as if called for by all, except in the event of ambiguities, conflicts or inconsistencies, in which case Section 1.2 shall apply.
- (d) Except for the Project Co Proposal Extracts, on Commercial Close, the Request for Proposals and Project Co's proposal shall be superseded entirely by this Project Agreement and rendered null and void, and shall not be relied upon or used by Project Co, Contracting Authority or anyone else (including anyone pursuant to Schedule 27 – Dispute Resolution Procedure or any arbitral body or any court) in any way to interpret or qualify the scope of the Works, any obligations or liabilities of Project Co, or anything else contained in this Project Agreement.
- (e) Unless it is specifically provided that a consent, approval or satisfaction is in the sole discretion of Contracting Authority, no consent, approval or satisfaction of Contracting Authority or the Contracting Authority Representative shall be unreasonably withheld or delayed.

- (f) Unless it is specifically provided that a consent, approval or satisfaction is in the sole discretion of Project Co, no consent, approval or satisfaction of Project Co or the Project Co Representative shall be unreasonably withheld or delayed.
- (g) The organization of the Output Specifications into divisions, sections and parts shall not control Project Co in dividing the Works among the Project Co Parties or in establishing the extent of the Works to be performed by a trade.

1.2 Conflict of Terms

- (a) In the event of ambiguities, conflicts or inconsistencies between or among any of the provisions of this Project Agreement, the provisions shall govern in the following order of precedence with each taking precedence over those listed subsequently:
 - (i) the provisions of amendments in writing to this Project Agreement signed by the Parties and Variation Confirmations shall govern and take precedence only over those specific provisions of this Project Agreement expressly amended thereby;
 - (ii) any provision establishing a higher standard of safety, reliability, durability, performance or service shall take precedence over a provision establishing a lower standard of safety, reliability, durability, performance or service;
 - (iii) the body of this Project Agreement;
 - (iv) Schedule 1 – Definitions and Interpretation;
 - (v) Schedule 27 – Dispute Resolution Procedure;
 - (vi) Schedule 20 – Payment Procedures;
 - (vii) Schedule 15 – Output Specifications;
 - (viii) Schedule 25 – Insurance and Performance Security Requirements;
 - (ix) Schedule 22 – Variation Procedure;
 - (x) Schedule 10 – Review Procedure;
 - (xi) Schedule 14 – Outline Commissioning Program;
 - (xii) Schedule 11 – Design Quality Plan and Construction Quality Plan;
 - (xiii) Schedule 29 – Refinancing;
 - (xiv) Schedule 23 – Compensation on Termination;

- (xv) Schedule 26 – Record Provisions;
 - (xvi) the other Schedules in the order in which they are listed in Section 1.1(b); and
 - (xvii) Schedule 13 – Project Co Proposal Extracts.
- (b) Subject to Section 1.2(a), if the ambiguity, conflict or inconsistency is between a provision of general application and a provision that applies only to a specific part of the Works, the provision that applies to the specific part of the Works shall govern for that specific part of the Works.
- (c) If any ambiguity, conflict or inconsistency is not readily resolved by the foregoing provisions of this Section 1.2, then Project Co or Contracting Authority, upon discovery of same, shall immediately give Notice to the Contracting Authority Representative. The Contracting Authority Representative shall, within 10 Business Days after such Notice, make a determination of which provision governs and give Notice of such determination, in writing, to Project Co.
- (d) Contracting Authority and Project Co shall comply with the determination of the Contracting Authority Representative pursuant to this Section 1.2 unless Contracting Authority or Project Co disputes the decision of the Contracting Authority Representative in which event such Dispute may be referred for resolution in accordance with Schedule 27 – Dispute Resolution Procedure.

1.3 Conflict of Documents

- (a) In the event of any ambiguities, conflicts or inconsistencies between this Project Agreement and the Lenders’ Direct Agreement, the Lenders’ Direct Agreement shall prevail. Notwithstanding the foregoing, if there is any right or remedy in favour of Contracting Authority set out in the Lenders’ Direct Agreement or any part thereof which is not set out or provided for in the Project Agreement, such additional right or remedy shall not constitute an ambiguity, conflict or inconsistency.

1.4 Legal Requirements

- (a) Whenever standards of Applicable Law differ, the most stringent standards shall govern.

2. COMMERCIAL CLOSE AND FINANCIAL CLOSE

2.1 Effective Date

- (a) The provisions of Sections 1.1, 1.2, 1.4, 2.1, 2.2, 2.3, 2.4, 3.1, 4.16 to 4.22, 5 to 15, 16.5, 17 to 23, 25 to 30, and 40 to 51 and Schedules 1, 2, 8 to 13, 16, 18, 22, and 24 to 27 of this Project Agreement will come into effect on the date of this Project Agreement (“**Commercial Close**”). All other provisions and schedules will come into effect only on Financial Close.

2.2 Standby Letter of Credit

(a) INTENTIONALLY DELETED

(b) Unless a Standby Letter of Credit is drawn by Contracting Authority in accordance with the provisions of this Project Agreement, Contracting Authority shall release and deliver the Standby Letter(s) of Credit to Project Co on Financial Close.

(c) Project Co shall ensure that the Standby Letter(s) of Credit (and any replacement therefor) is renewed prior to its expiry date if, as at such date, Financial Close will not, or may reasonably be expected not to, have occurred.

(d) If Project Co delivers multiple Standby Letters of Credit from multiple Letter of Credit Providers in accordance with Section 9.1(2) of the Request for Proposals, Project Co acknowledges and agrees that:

(i) Contracting Authority may draw upon any Standby Letter of Credit provided by any Letter of Credit Provider in any specified rateable amount;

(ii) Contracting Authority may draw on any Standby Letter of Credit provided by any Letter of Credit Provider in a disproportionate amount to such Letter of Credit Providers' contribution to security;

(iii) Contracting Authority may draw upon any Standby Letter of Credit provided by any Letter of Credit Provider even in the event that such Letter of Credit Provider is no longer a Project Co Party; and

(iv) The provision of multiple Standby Letters of Credit shall not in any way prejudice or adversely affect the rights of Contracting Authority to draw on the Standby Letter(s) of Credit in accordance with this Project Agreement, including in a circumstance where the default giving rise to Contracting Authority's right to draw on the Standby Letter(s) of Credit is not the result of any act or omission of the Letter of Credit Provider(s) whose Standby Letter of Credit is drawn upon.

2.3 Financial Close

(a) If Project Co fails to deliver to Contracting Authority any of the documents referred to in Section 1 of Schedule 2 - Completion Documents by the Financial Close Target Date (other than as a direct result of a breach by Contracting Authority of its obligation to deliver to Project Co the documents referred to in Section 2 of Schedule 2 – Completion Documents) and Contracting Authority does not waive such requirement, Contracting Authority will be entitled to draw on the Standby Letter of Credit immediately and to retain the proceeds thereof as liquidated damages, and may terminate this Project Agreement in its entirety by written Notice having immediate effect. The Parties agree that such liquidated damages are not a penalty but represent

a genuine and reasonable pre-estimate of the damages that Contracting Authority will suffer as a result of the happening of the specified event. Such payment shall constitute full and final settlement of any and all damages that may be claimed by Contracting Authority as a result of Project Co not achieving Financial Close. The Parties agree that such liquidated damages shall be payable whether or not Contracting Authority incurs or mitigates its damages, and that Contracting Authority shall not have any obligation to mitigate any such damages.

- (b) If Contracting Authority fails to deliver to Project Co any of the documents referred to in Section 2 of Schedule 2 - Completion Documents by the Financial Close Target Date (other than as a direct result of a breach by Project Co of its obligation to deliver to Contracting Authority the documents referred to in Section 1 of Schedule 2 – Completion Documents) and Project Co does not waive such requirement, Project Co will be entitled to the return of the Standby Letter of Credit and to terminate this Project Agreement in its entirety by written Notice having immediate effect.
- (c) Project Co shall deliver to Contracting Authority each of the items referred to in Section 3 of Schedule 2 – Completion Documents by the date set out in such Section.

2.4 Disruption in Financial Markets

- (a) If Financial Close cannot be achieved by the Financial Close Target Date by reason solely of a Severe Market Disruption, subject to Project Co's obligation to renew the Standby Letter of Credit pursuant to Section 2.2, the Financial Close Target Date will be extended until the date falling 10 Business Days (or such other period as the Parties agree, acting reasonably) after the date on which such Severe Market Disruption ceases.
- (b) If a Severe Market Disruption exists, then, at any time before such Severe Market Disruption ceases and prior to Financial Close, Contracting Authority may in its sole discretion either:
 - (i) terminate this Project Agreement in its entirety by written notice having immediate effect; or
 - (ii) direct Project Co to assign to Contracting Authority and Contracting Authority will assume:
 - (A) the Project Agreement, and all of Project Co's right, title and interest in the Project Data, the Intellectual Property Rights and the Project Co Permits, Licences, Approvals and Agreements; and
 - (B) those contracts between Project Co and any Project Co Party which Contracting Authority elects to be assigned.

- (c) If Contracting Authority exercises its rights pursuant to Section 2.4(b), and, provided Project Co has, if directed, delivered the assignments provided for in Section 2.4(b)(ii)(A) and 2.4(b)(ii)(B) above, Project Co will be entitled to the return of its Standby Letter of Credit and to payment of an amount equal to the Proposal Fee pursuant to Section 10.3.2 of the Request for Proposals plus [REDACTED]% of such fee. Contracting Authority's obligation to return the Standby Letter of Credit and to pay such fee shall be contingent on the receipt of a waiver, in form and substance satisfactory to Contracting Authority, that such fee represents full and final satisfaction of any obligation or liability of Contracting Authority, IO and any other Government Entity to Project Co and any Project Co Parties in connection with the Project Agreement and the Request for Proposals process.

3. GUARANTEED PRICE

3.1 Guaranteed Price and Adjustments

- (a) Project Co represents and warrants that the Guaranteed Price, exclusive of HST, is \$371,371,069.13, and is equal to the sum of the Cost of the Works and the Cost of the Financing. The Cost of the Works and the Cost of the Financing are as set out in the Financial Model. For clarity, the Guaranteed Price includes the Equipment Fee.
- (b) Project Co represents and warrants that the Project Debt Interest Cost is based upon the Interest Reference Rate. The Project Debt Interest Cost will be adjusted once on, or within the 2 Business Days immediately prior to, Financial Close on the basis of the actual increase or decrease in the Project Debt Interest Cost resulting directly from any change upward or downward in the Interest Reference Rate as compared to the Interest Reference Rate as at the Financial Submission Deadline.
- (c) The Parties:
- (i) acknowledge that the Project Debt Interest Cost is a component of the Cost of the Financing and that the Project Debt Interest Cost is subject to adjustment under Section 3.1(b) as at the date set out in Section 3.1(b); and
 - (ii) acknowledge and agree that subject to adjustments made in accordance with the provisions of this Project Agreement, the final Guaranteed Price shall be determined on the basis of such final adjusted Cost of the Financing and the final adjusted Cost of the Works as of the date set out in Section 3.1(b).
- (d) Subject to the provisions of Section 3.1(c), the Parties agree that the Guaranteed Price will not be subject to adjustment despite changes in the Works, unless such changes in the Works arise pursuant to a Variation Confirmation. The Parties further agree that the Guaranteed Price will only be adjusted where the Project Agreement specifically and expressly refers to an adjustment to the Guaranteed Price, and no claim for an adjustment to the Guaranteed Price on any legal or equitable basis outside of the specific and express rights to an adjustment of the Guaranteed Price set

out in the Project Agreement will be allowed. In order to be effective, any permitted adjustment to the Guaranteed Price must be provided for in a Variation Confirmation under Schedule 22 – Variation Procedure.

3.2 Cash Allowances

- (a) Project Co shall open the Cash Allowance Account, deposit the Cash Allowance Amount into the Cash Allowance Account on the dates and in the amounts set out in the Financial Model and shall manage the Cash Allowance Account in accordance with Section 3.2(b).
- (b) The cash flow process applicable to the Cash Allowance Account will be as follows:
 - (i) Project Co will hold and manage all monies in the Cash Allowance Account in trust for the benefit of and as directed by Contracting Authority;
 - (ii) interest earned on the Cash Allowance Account will accrue in the Cash Allowance Account and will be for the benefit of Contracting Authority;
 - (iii) Project Co shall provide a reconciliation of the Cash Allowance Account to Contracting Authority on a monthly basis;
 - (iv) Project Co shall obtain the written approval of Contracting Authority prior to committing to purchasing or performing the Cash Allowance Item;
 - (v) subject to Project Co's obligation to fund the Cash Allowance Account pursuant to Section 3.2(a), Contracting Authority shall make deposits into the Cash Allowance Account in the event that the payment requirements for the Cash Allowance Item, including applicable HST, for invoices approved by Contracting Authority, exceed the Cash Allowance Amount;
 - (vi) Contracting Authority shall deposit such funds into the Cash Allowance Account on a date that is no later than 2 Business Days before the date that Project Co is required to make each of the applicable payments under each of the invoices approved by Contracting Authority pursuant to Section 3.2(b)(v) related to such works;
 - (vii) if, on the earlier of (A) Final Completion and (B) the Termination Date, there exists a positive balance in the Cash Allowance Account, such balance will be the property of Contracting Authority and will be paid by Project Co to Contracting Authority or as Contracting Authority directs; and
 - (viii) the Parties agree to mutually review the operation of the Cash Allowance Account on a regular basis and make any appropriate modifications to ensure its efficient operation.

- (c) Project Co shall provide monthly reports to the Contracting Authority Representative that include the following information:
- (i) itemized and aggregate amounts committed to date for the Cash Allowance Item;
 - (ii) itemized and aggregate amounts spent to date for the Cash Allowance Item; and
 - (iii) the projected cost of the remaining Cash Allowance Item and the projected effect of such costs on the Cash Allowance Account.
- (d) In addition to the monthly reports described in Section 3.2(c), Project Co shall, on a monthly basis, provide to the Contracting Authority Representative a request for payment approval (each, a “**Request for Payment Approval**”) that includes the following information:
- (i) details of all vendor or Project Co Party invoices that are due for payment that month, including relevant supporting documentation;
 - (ii) evidence that the commitment by Project Co to purchase and perform the Cash Allowance Item has been approved by Contracting Authority pursuant to Section 3.2(b)(iv); and
 - (iii) any discounts, rebates, refunds, chargebacks, credits, price adjustments and other allowances available to Project Co in connection with the Cash Allowance Item.
- (e) Contracting Authority shall, within 10 Business Days of receipt of a Request for Payment Approval, advise Project Co, in writing, whether or not payment of the invoices set out in such Request for Payment Approval is approved. Contracting Authority shall only be permitted to withhold its approval if Contracting Authority determines that the Request for Payment Approval does not contain the information that Contracting Authority requires, acting reasonably, to discharge its obligations under this Section 3.2. If Contracting Authority withholds its approval pursuant to this Section 3.2(e) and subsequently receives the information that Contracting Authority requires, acting reasonably, to discharge its obligations under this Section 3.2, it shall, within 10 Business Days of its receipt of such information, provide to Project Co, in writing, Contracting Authority’s approval for the invoices set out in the aforementioned Request for Payment Approval.
- (f) If Contracting Authority approves the payment of the invoices set out in a Request for Payment Approval, Project Co shall make payment to the relevant vendors or each Project Co Party from the Cash Allowance Account.

- (g) Project Co acknowledges and agrees that:
- (i) neither it, nor any Project Co Party, shall be entitled to any mark-ups for profit, overhead or other costs associated with the Cash Allowance Item;
 - (ii) all discounts, rebates, refunds, chargebacks, credits, price adjustments and other allowances available to Project Co in connection with the Cash Allowance Item shall be attributed solely to and shall benefit the pricing of the Cash Allowance Item;
 - (iii) all costs and expenses related to the administration of the Cash Allowance Account, including, without limitation, the preparation of Requests for Payment Approval and any required reporting, shall be borne by Project Co and shall not be charged to the Cash Allowance Account; and
 - (iv) the Cash Allowance Amount will be deposited and the Cash Allowance Account will be managed in accordance with the Baseline Works Schedule and any costs, expenses or delays related to funding or managing the Cash Allowance Account are the responsibility of Project Co.

4. PAYMENT

4.1 General

- (a) Subject to the provisions of the Project Agreement (including, for clarity Section 3.1(d)) and in accordance with and subject to Applicable Law respecting holdbacks, Contracting Authority shall make the payments set out in this Article 4.
- (b) Details of Payment Procedures are set out in Schedule 20 – Payment Procedures.

4.2 Acknowledgement by Project Co

- (a) Project Co acknowledges and agrees with Contracting Authority that Contracting Authority is not responsible for the payment of any base progress payments pursuant to the Design and Construction Contract nor any legislative holdbacks in respect thereof.

4.3 Lump Sum Payments

- (a) Subject to Sections 4.4(a) and 4.10, Contracting Authority covenants and agrees to pay to Project Co:
 - (i) the First Milestone Payment on the applicable Milestone Payment Date;
 - (ii) the Second Milestone Payment on the applicable Milestone Payment Date; and

- (iii) the Substantial Completion Payment on the Substantial Completion Payment Date.
- (b) On the later of the Substantial Completion Date and the date on which Project Co has completed the procurement, installation and commissioning of all Equipment as set out in Part 5 of Schedule 15 – Output Specifications and in accordance with Section 21, Contracting Authority shall pay to Project Co the Equipment Fee.

4.3A Milestone Payments

4.3A.1 Milestone Payment Completion Countdown Notice

- (a) For each Milestone Payment, Project Co shall deliver a notice (the “**Milestone Payment Completion Countdown Notice**”) to Contracting Authority and the Independent Certifier specifying the date on which Project Co anticipates the applicable requirements for Milestone Payment Completion shall be satisfied (each an “**Anticipated Milestone Payment Completion Date**”).
- (b) Each Milestone Payment Completion Countdown Notice shall be delivered no less than 90 days prior to the applicable Scheduled Milestone Payment Completion Date. If Project Co fails to deliver a Milestone Payment Completion Countdown Notice not less than 90 days prior to the Scheduled First Milestone Payment Completion Date or the Scheduled Second Milestone Payment Completion Date, the applicable Anticipated Milestone Payment Completion Date shall be deemed to be the same date as the Scheduled First Milestone Payment Completion Date or the Scheduled Second Milestone Payment Completion Date, as applicable.
- (c) Project Co acknowledges and agrees that Contracting Authority requires a minimum of 90 days’ notice prior to each Anticipated Milestone Payment Completion Date.

4.3A.2 Certification of Milestone Payment

- (a) Project Co shall give the Independent Certifier and Contracting Authority at least 10 Business Days’ notice prior to the date upon which Project Co anticipates the applicable requirements for Milestone Payment Completion shall be satisfied in respect of any Milestone Payment.
- (b) In respect of any Milestone Payment, Project Co shall give the Independent Certifier and Contracting Authority notice (the “**Milestone Payment Completion Notice**”), upon the satisfaction of the applicable requirements for Milestone Payment Completion which shall describe, in reasonable detail, the satisfaction of requirements for Milestone Payment Completion, together with Project Co’s opinion as to whether the conditions for Milestone Payment Completion have been satisfied. The Milestone Payment Completion Notice shall include all construction progress reports relating to the applicable Milestone Payment Completion certified by the Lender’s Consultant. Project Co shall, and shall cause the Lender’s Consultant to, co-operate with the

- Independent Certifier to permit the Independent Certifier to verify the Lender's Consultant's construction progress reports.
- (c) Contracting Authority shall, within five Business Days after receipt of each Milestone Payment Completion Notice, provide the Independent Certifier and Project Co with Contracting Authority's opinion as to whether Project Co has satisfied the applicable requirements for Milestone Payment Completion for the applicable Milestone Payment and, if applicable, any reasons as to why it considers that Project Co has not satisfied the applicable requirements for Milestone Payment Completion for the applicable Milestone Payment.
- (d) Within 5 Business Days after Project Co's receipt of Contracting Authority's opinion pursuant to Section 4.3A.2(c), the Parties shall cause the Independent Certifier to determine whether the applicable requirements for Milestone Payment Completion for the applicable Milestone Payment have been met, having regard to the opinions of both Project Co and Contracting Authority, and to issue to Contracting Authority and Project Co either:
- (i) a notice that the requirements for Milestone Payment Completion for the First Milestone Payment or the Second Milestone Payment, as applicable, have been met (the "**First Milestone Payment Completion Date**" or the "**Second Milestone Payment Completion Date**", as applicable); or
- (ii) a report setting out the percentage of the Funded Capital Costs that the Independent Certifier considers remains to be completed in order to satisfy the applicable requirements for Milestone Payment Completion for the applicable Milestone Payment.
- (e) Where the Independent Certifier has issued a report in accordance with Section 4.3A.2(d)(ii), Project Co shall, within 5 Business Days after receipt of such report, provide the Independent Certifier and Contracting Authority with a letter which acknowledges the percentage of the Funded Capital Costs that remains to be completed (as set out in the Independent Certifier's report) to achieve the applicable requirements for Milestone Payment Completion and includes a schedule for completing such Work as it relates to the Funded Capital Costs that remains to be completed. Upon completion thereof, Project Co may give a further Milestone Payment Completion Notice and then Sections 4.3A.2(c) to 4.3A.2(d), inclusive, shall be repeated until the Independent Certifier issues a notice pursuant to Section 4.3A.2(d)(i).
- (f) Where the Independent Certifier has issued a notice in accordance with Section 4.3A.2(d)(i), Contracting Authority shall make the First Milestone Payment or the Second Milestone Payment on the applicable Milestone Payment Date.
- (g) The Independent Certifier's decision to issue or not issue a notice that the requirements for Milestone Payment Completion for the applicable Milestone

Payment have been met shall be final and binding on the Parties solely in respect of determining the applicable Milestone Payment Completion Date and no Dispute in relation to a Milestone Payment Completion Date shall be subject to resolution pursuant to Schedule 27 – Dispute Resolution Procedure, provided, however, that any other Dispute in relation to the Independent Certifier’s decision to issue or not issue a notice that the requirements for Milestone Payment Completion for the applicable Milestone Payment have been met may be referred for resolution pursuant to Schedule 27 – Dispute Resolution Procedure.

4.4 Directions of Payments

- (a) Project Co hereby irrevocably directs Contracting Authority to make any Milestone Payment, and the Substantial Completion Payment, together with applicable HST, to the Lenders’ Agent or as the Lenders’ Agent may direct. Contracting Authority shall pay the First Milestone Payment, Second Milestone Payment, and Substantial Completion Payment as directed by Project Co in accordance with this Section 4.4(a) and shall not accept any redirection without the consent of the Lenders’ Agent. Contracting Authority will pay the amounts that Project Co is entitled to hereunder once the conditions for payment set out in this Project Agreement, if any, have been satisfied. Project Co acknowledges and agrees that payment by Contracting Authority of the First Milestone Payment, Second Milestone Payment, and Substantial Completion Payment to the Lenders’ Agent in accordance with this Section 4.4(a) constitutes payment by Contracting Authority to Project Co in satisfaction of Contracting Authority’s obligation to pay the First Milestone Payment, Second Milestone Payment, and Substantial Completion Payment, to Project Co under this Project Agreement and in satisfaction of any trust obligation of Contracting Authority with respect to such payments under Section 7 of the Construction Act pursuant to Section 10 of the Construction Act.

4.5 Payment of Legislative Holdback

- (a) Payment of Legislative Holdback shall be made in accordance with Schedule 20 – Payment Procedures.

4.6 Payment of Finishing Holdback

- (a) Payment of Finishing Holdback shall be made in accordance with Schedule 20 – Payment Procedures.

4.7 Completion Holdback and Seasonal Works Holdback

- (a) Completion Holdback shall be paid in accordance with Schedule 20 – Payment Procedures.
- (b) Seasonal Works Holdback shall be paid in accordance with Schedule 20 – Payment Procedures.

4.8 INTENTIONALLY DELETED.

4.9 Establishment of Trust Account and Manner of Payment

- (a) Contracting Authority agrees that it will make commercially reasonable efforts to establish the Trust Account in conjunction with Project Co on or before Financial Close, but if not so established, then within 90 days of Financial Close. All costs and expenses associated with the establishment, maintenance and administration of the Trust Account shall be borne solely by Project Co.

4.10 Compensation on Termination

- (a) If this Project Agreement is terminated pursuant to Sections 35.3(a), 36.2(a)(ii), 37.1, 37.2 or 37.3, then:
- (i) Schedule 23 - Compensation on Termination shall apply and Contracting Authority shall pay Project Co any applicable compensation on termination; and
 - (ii) the provisions of Sections 4.3 through 4.7, inclusive, shall no longer apply.
- (b) Project Co hereby irrevocably directs Contracting Authority to make any Compensation Payment to the Lenders' Agent, or as the Lenders' Agent may direct. Contracting Authority shall pay the Compensation Payment as directed by the Lenders' Agent and shall not accept any redirection without the consent of Lenders' Agent. Contracting Authority will pay the Compensation Payment in accordance with the provisions of Schedule 23 – Compensation on Termination. Project Co acknowledges and agrees that payment by Contracting Authority of the Compensation Payment to the Lenders' Agent in accordance with this Section 4.10 constitutes payment by Contracting Authority to Project Co in satisfaction of Contracting Authority's obligation to pay the Compensation Payment to Project Co under this Project Agreement and in satisfaction of any trust obligation of Contracting Authority with respect to such payments under Section 7 of the Construction Act pursuant to Section 10 of the Construction Act.

4.11 Payment Due under Insurance Policies

- (a) In the event of loss or damage occurring where payment becomes due under the property and boiler insurance policies, payments shall be made in accordance with the provisions of the Insurance Trust Agreement.

4.12 HST

- (a) Contracting Authority covenants and agrees to pay to Project Co the HST that may be exigible with respect to any payments made by Contracting Authority to Project Co hereunder.

4.13 Set-Off

- (a) The Parties agree that their rights of set-off at law or in equity are limited to the right of:
- (i) Contracting Authority to set off against any amounts otherwise due to Project Co pursuant to the terms of this Project Agreement (other than any Milestone Payment), any amounts (including, without limitation, any amounts payable in accordance with Article 45 or any amount payable as liquidated damages pursuant to Article 46A that (A) are due to Contracting Authority by Project Co pursuant to the terms of this Project Agreement or by the Construction Guarantor pursuant to the Performance Guarantee of Construction Guarantor or (B) are being disputed in accordance with Schedule 27 – Dispute Resolution Procedure; and
 - (ii) Project Co to set off against any amounts otherwise due to Contracting Authority pursuant to the terms of this Project Agreement, any amounts (including, without limitation, any amounts payable in accordance with Article 45) that (A) are due to Project Co by Contracting Authority pursuant to the terms of this Project Agreement or (B) are being disputed in accordance with Schedule 27 – Dispute Resolution Procedure.
- (b) Where a set-off, deduction or withholding is being processed against amounts payable under a Proper Invoice, Contracting Authority shall deliver a notice of non-payment in the prescribed form and manner, no later than 14 days after receiving the Proper Invoice.

4.14 Effect of Payment

- (a) Subject to Section 39.2, no payment hereunder shall be construed as an acceptance or approval of incomplete, defective or improper performance by Project Co of any of its obligations under this Project Agreement, nor shall it operate to relieve Project Co from the performance of any of its obligations under this Project Agreement which have not been performed.

4.15 No Other Entitlement

- (a) Project Co shall not be entitled to any payments, compensation, rights, remedies, benefits or entitlements under or in connection with this Project Agreement, except as specifically and expressly set out in this Project Agreement.

4.16 Taxes

- (a) All amounts specified in this Project Agreement are expressed exclusive of HST, but inclusive of all other Taxes payable pursuant to Applicable Law. If Project Co is required by Applicable Law to collect any such HST from Contracting Authority,

- Contracting Authority shall pay such HST to Project Co simultaneously with the amount to which such applicable HST relates or applies. If Contracting Authority is required by Applicable Law to collect any such HST from Project Co, Project Co shall pay such HST to Contracting Authority simultaneously with the amount of consideration to which such applicable HST relates or applies.
- (b) Contracting Authority shall pay when due and payable, all property taxes or payments in lieu of property taxes that are assessed in respect of ownership or use of the Lands, the Facility or the Existing Facilities.
 - (c) The Parties agree that the conditions set out in paragraph 168(3)(c) of the *Excise Tax Act* (Canada) are not satisfied at the time of Substantial Completion hereunder and, unless otherwise required by Applicable Law, any HST payable by Contracting Authority hereunder shall be calculated solely by reference to the amount of the payment, without any deductions or adjustments on account of paragraph 168(3)(c) of the *Excise Tax Act* (Canada).
 - (d) Contracting Authority shall not be required to pay any interest and/or penalties that are imposed on or assessed against Project Co or any Project Co Party for non-compliance with Applicable Law.
 - (e) If the Canada Revenue Agency, or the Parties, acting reasonably, determine that section 182 of the *Excise Tax Act* (Canada) applies to a payment, or a portion of a payment, made by either Contracting Authority or Project Co: (i) the payor of such a payment or such portion of a payment shall pay such additional amounts as may be necessary in order that the net amount that the payee receives will equal the amount that the payee would have received if section 182 of the *Excise Tax Act* (Canada) had not applied to such payment or such portion of a payment; and (ii) each of Contracting Authority and Project Co shall complete their respective HST returns for the applicable period on the basis that section 182 of the *Excise Tax Act* (Canada) applied to such payment or such portion of a payment.

4.17 Changes in Scope of Taxation

- (a) If, as a result of a Change in Law, the application of Taxes under Part IX of the *Excise Tax Act* (Canada) or any provincial sales tax legislation changes with respect to the provision of any property or services by Project Co in connection with the performance of the Works, Contracting Authority and Project Co agree to co-operate to determine how such change affects their respective obligations under this Project Agreement to the extent not already addressed in this Agreement.

4.18 Changes in Recoverability of Tax Credits

- (a) Contracting Authority will pay to Project Co from time to time, as the same is incurred by Project Co, amounts equal to any Irrecoverable Tax to the extent such Irrecoverable Tax results from a Change in Law. Project Co will pay to Contracting

- Authority from time to time, as the same is incurred by Project Co, amounts equal to any Recoverable Tax to the extent such Recoverable Tax results from a Change in Law.
- (b) For the purposes of this Section 4.18, the term “**Irrecoverable Tax**” means HST or an irrecoverable sales tax levied by the Province in lieu of all or a portion of HST incurred by Project Co in respect of the supply of any property or service to Contracting Authority which is consumed, used or supplied, or to be consumed, used or supplied, exclusively by Project Co in the course of carrying out the Works to the extent that Project Co is unable to recover or be credited with input tax credits, refunds, rebates or exemptions for such HST.
- (c) For the purposes of this Section 4.18, the term “**Recoverable Tax**” means HST incurred by Project Co in respect of the supply of any property or service to Contracting Authority which is consumed, used or supplied, or to be consumed, used or supplied, exclusively by Project Co in the course of carrying out the Works to the extent that Project Co is able to recover or be credited with input tax credits, refunds, rebates or exemptions for such HST.

4.19 Information and Assistance Provided by Project Co

- (a) Project Co shall, at Contracting Authority’s request and cost, assist Contracting Authority in applying for and obtaining all remissions and credits of Taxes to which Contracting Authority is entitled.
- (b) Contracting Authority may apply for a global or general exemption, waiver, remission, or refund of some or all Taxes which may otherwise be applicable in relation to this Project Agreement. Project Co shall, at Contracting Authority’s cost, assist Contracting Authority in making any applications for such global or general exemption, waiver, remission or refund and shall provide Contracting Authority with such documentation as Contracting Authority may reasonably require to support such application and, in any event, shall provide such consent as Contracting Authority may require. Any exemption, waiver, remission, refund or other recovery of Taxes obtained by Contracting Authority through such application shall accrue to the sole benefit of Contracting Authority.
- (c) Project Co will provide Contracting Authority with any information reasonably requested by Contracting Authority from time to time in relation to any Taxes chargeable in accordance with this Project Agreement and payable by Contracting Authority to Project Co from time to time.

4.20 Residency – Income Tax Act (Canada)

- (a) Project Co shall not undertake any action or transaction that, if undertaken, would cause or result in Project Co becoming a Non-Resident without Contracting

Authority's prior written consent, which consent may be withheld in Contracting Authority's sole discretion.

4.21 Taxes – General

- (a) Project Co shall not, without the prior written consent of Contracting Authority (which consent may be withheld in its sole discretion), undertake any action or transaction that, if undertaken, would cause Contracting Authority to have (or result in Contracting Authority having) any obligation to deduct, withhold or remit any Taxes that are required by Applicable Law to be deducted, withheld or remitted from any amounts paid or credited to Project Co or any Project Co Party under this Project Agreement or under any other Ancillary Document.

4.22 Taxes – Indemnity

- (a) If (i) Project Co becomes a Non Resident, or (ii) Contracting Authority is or becomes required by Applicable Law to deduct or withhold any amount in respect of Taxes on or in respect of any amounts paid or credited to Project Co or a Project Co Party by Contracting Authority under the Project Agreement or under any of the Project Documents, then Contracting Authority shall be entitled to make any applicable deductions or withholdings required by Applicable Law from any amount paid or credited or to be paid or credited to Project Co or a Project Co Party on or after the date on which (A) Project Co or the Project Co Party becomes a Non Resident and at all times while it remains a Non Resident; or (B) Contracting Authority is required by Applicable Law to deduct or withhold amounts in respect of any such amounts, in each case, in respect of all Taxes that are required by Applicable Law to be deducted or withheld from amounts paid or credited to a Non Resident or otherwise as required by Applicable Law; and all amounts paid or credited by Contracting Authority under this Project Agreement or under any other Ancillary Document to Project Co or a Project Co Party shall be paid or credited net of such deductions or withholdings.
- (b) If (i) Project Co becomes a Non Resident, or (ii) Contracting Authority is or becomes required by Applicable Law to deduct and withhold any amount in respect of Taxes on or in respect of any amounts paid or credited to Project Co or a Project Co Party by Contracting Authority under the Project Agreement or under any of the Project Documents, Project Co shall, in each case, indemnify and hold harmless Contracting Authority for (A) the full amount of all Taxes (“**Indemnifiable Taxes**”) that arise, are imposed on or are required to be paid by Contracting Authority in respect of any amounts paid or credited by Contracting Authority to Project Co or any Project Co Party under this Project Agreement or under any other Ancillary Document as a result of either of the foregoing items less any amount withheld or deducted by Contracting Authority in respect of such Taxes, and (B) any liability payable or incurred in connection with Indemnifiable Taxes (including penalties, interest and reasonable expenses associated with Tax compliance, reporting and contesting such liability for Indemnifiable Taxes, including reasonable professional expenses payable or incurred in connection therewith) arising from or with respect to Indemnifiable Taxes, whether

or not they were correctly or legally asserted (“**Associated Liabilities**”). Payment under this indemnification shall be made within 30 days from the date Contracting Authority makes written demand for it. A certificate containing reasonable detail as to the amount of Indemnifiable Taxes and Associated Liabilities submitted to Project Co by Contracting Authority shall be conclusive evidence, absent manifest error, of the amount due from Project Co to Contracting Authority. Contracting Authority shall be entitled to exercise its rights of set off under Section 4.13 against any amounts owing under this indemnification.

5. SCOPE OF AGREEMENT

5.1 Scope of Agreement

- (a) Project Co shall undertake the Project and perform the Works in accordance with and subject to the provisions of this Project Agreement.
- (b) Project Co shall exercise its rights and perform its obligations at its own cost and risk without recourse to Contracting Authority, except as otherwise provided in this Project Agreement. Project Co shall not have recourse to any Government Entity with respect to the subject matter of this Project Agreement.

6. REPRESENTATIONS AND WARRANTIES

6.1 Project Co Representations and Warranties

- (a) Project Co represents and warrants to Contracting Authority that as of the date of this Project Agreement:
 - (i) Project Co is a corporation incorporated and validly existing under the laws of the Province of [REDACTED], is in good standing with the Ministry of Government and Consumer Services of Ontario with respect to the filing of annual reports, and has all the requisite corporate power and authority to own its properties and assets, to carry on its business as it is currently being conducted, and to enter into this Project Agreement and to perform its obligations hereunder;
 - (ii) Project Co and the Project Co Parties, collectively, have extensive experience and are knowledgeable in the design and construction of facilities similar to the Facility and have the required ability, experience, skill and capacity to perform the Works in a timely and professional manner as set out in this Project Agreement;
 - (iii) Project Co has the requisite power, authority and capacity to execute and deliver and perform this Project Agreement, and to do all acts and things, and execute, deliver and perform all other agreements, instruments, undertakings

and documents as are required by this Project Agreement to be done, executed, delivered or performed;

- (iv) no steps or proceedings have been taken or are pending to supersede or amend the constating documents, articles or by-laws of Project Co in a manner that would impair or limit its ability to perform the obligations of Project Co under this Project Agreement;
- (v) this Project Agreement has been duly authorized, executed, and delivered by Project Co and constitutes a legal, valid, and binding obligation of Project Co, enforceable against Project Co in accordance with its terms, subject only to:
 - (A) limitations with respect to the enforcement of remedies by bankruptcy, insolvency, moratorium, winding-up, arrangement, reorganization, fraudulent preference and conveyance and other laws of general application affecting the enforcement of creditors' rights generally; and
 - (B) general equitable principles and the fact that the availability of equitable remedies is in the discretion of a court and that a court may stay proceedings or the execution of judgments;
- (vi) the execution, delivery, and performance by Project Co of this Project Agreement does not and will not violate or conflict with, or constitute a default under:
 - (A) its constating, formation or organizational documents, including any by-laws;
 - (B) any Applicable Law; or
 - (C) any covenant, contract, agreement, or understanding to which it is a party or by which it or any of its properties or assets is bound or affected;
- (vii) no Project Co Event of Default has occurred and is continuing;
- (viii) all of the information regarding Project Co set out in Schedule 31 – Project Co Information is true and correct in all material respects;
- (ix) there are no actions, suits, proceedings, or investigations pending or threatened against Project Co or, to Project Co's knowledge, any Project Co Party at law or in equity before any Governmental Authority or arbitral body (whether or not covered by insurance) that individually or in the aggregate could result in any material adverse effect on the business, properties, or assets, or the condition, financial or otherwise, of Project Co or in any impairment of its ability to perform its obligations under this Project Agreement, and Project Co has no knowledge of any violation or default with

respect to any order, writ, injunction, or decree of any Governmental Authority or arbitral body that could result in any such material adverse effect or impairment;

- (x) Project Co has carefully reviewed the whole of this Project Agreement, and all other documents made available to Project Co by or on behalf of Contracting Authority, and, to Project Co's knowledge, nothing contained herein or therein inhibits or prevents Project Co from completing the Works or performing the Works in accordance with this Project Agreement in a good and safe manner so as to achieve and satisfy the requirements of this Project Agreement;
- (xi) Project Co is able to meet its obligations as they generally become due;
- (xii) Project Co is registered under Subdivision D of Division V of Part IX of the *Excise Tax Act* (Canada) and its account number is [REDACTED];
- (xiii) the Scheduled Phase Completion Date is a realistic date and is achievable by Project Co performing the Parking Garage Works in accordance with this Project Agreement;
- (xiv) the Scheduled Substantial Completion Date is a realistic date and is achievable by Project Co performing the Works in accordance with this Project Agreement;
- (xv) Project Co is not a Non-Resident;
- (xvi) Project Co has secured the Financing and is in a position to complete the Financing on or before the Financial Close Target Date, subject to the satisfaction of reasonable conditions that are customary in closing financing for projects similar to the Project;
- (xvii) no Restricted Person has Direct or Indirect Power or Control over any member of the Project Co Group in relation to the decisions, management, actions or policies of Project Co or in relation to the operation, management and ownership of the Project;
- (xviii) to the knowledge of Project Co, no Restricted Person has directly or indirectly, an Economic Interest in Project Co or the Project;
- (xix) either
 - (A) The COR-Certified Construction Project Co Party is in possession of its COR Certification in good standing as required under this Project Agreement and has the ability to maintain such COR Certification in good standing at all times during the performance of the Works in accordance with its terms, provisions and conditions, or

(B) The COR-Qualified Construction Project Co Party:

- (I) is in possession of its OHSAS 18001 Accreditation which remains in good standing and has the ability to maintain such OHSAS 18001 Accreditation in good standing at all times during the performance of the Works until such COR-Qualified Construction Project Co Party receives its COR Certification as required under this Project Agreement, and
- (II) has made an application to the IHSO for its COR Certification as required under this Project Agreement.

6.2 Contracting Authority Representations and Warranties

(a) Contracting Authority represents and warrants to Project Co that as of the date of this Project Agreement:

- (i) Contracting Authority is a non-share capital corporation incorporated and validly existing under the laws of the Province of Ontario, is in good standing with the Ministry of Government Services (Ontario) with respect to the filing of annual reports and has all the requisite corporate power and authority to own its properties and assets, to carry on its business as it is currently being conducted, and to enter into this Project Agreement and to perform its obligations hereunder;
- (ii) Contracting Authority has the requisite power, authority and capacity to execute, deliver and perform its obligations under this Project Agreement and to do all acts and things, and execute, deliver and perform all other agreements, instruments, undertakings and documents as are required by this Project Agreement to be done, executed, delivered or performed;
- (iii) no steps or proceedings have been taken or are pending to supersede or amend Contracting Authority's constating documents, letters patent or by-laws in a manner that would impair or limit its ability to perform its obligations under this Project Agreement;
- (iv) this Project Agreement has been duly authorized, executed, and delivered by Contracting Authority and constitutes a legal, valid, and binding obligation of Contracting Authority, enforceable against Contracting Authority in accordance with its terms, subject only to:

(A) limitations with respect to the enforcement of remedies by bankruptcy, insolvency, moratorium, winding-up, arrangement, reorganization, fraudulent preference and conveyance and other laws of general application affecting the enforcement of creditors' rights generally; and

- (B) general equitable principles and the fact that the availability of equitable remedies is in the discretion of a court and that a court may stay proceedings or the execution of judgments;
- (v) the execution, delivery, and performance by Contracting Authority of this Project Agreement does not and will not violate or conflict with, or constitute a default under:
 - (A) its constating or organizational documents;
 - (B) any Applicable Law; or
 - (C) any covenant, contract, agreement, or understanding to which it is a party or by which it or any of its properties or assets is bound or affected;
- (vi) no Contracting Authority Event of Default has occurred and is continuing;
- (vii) Contracting Authority is able to meet its obligations as they generally become due;
- (viii) Contracting Authority has rights of use and access to, on and over the Lands and the Facility or has the requisite power to obtain such rights that are sufficient to enable Contracting Authority to grant or to cause to be granted to Project Co the licence rights contemplated in Section 16.1;
- (ix) there are no actions, suits, proceedings, or investigations pending or threatened (in writing) against Contracting Authority or, to Contracting Authority's knowledge, any Contracting Authority Party at law or in equity before any Governmental Authority or arbitral body (whether or not covered by insurance) of which Contracting Authority has received written notice and that individually or in the aggregate could result in any material adverse effect on the business, properties, or assets, or the condition, financial or otherwise, of Contracting Authority or in any impairment of its ability to perform its obligations under this Project Agreement, and Contracting Authority has no knowledge of any violation or default with respect to any order, writ, injunction, or decree of any Governmental Authority or arbitral body that could result in any such material adverse effect or impairment;
- (x) except with respect to any Lands described in Schedule 34 – Site and Lands for which the owner is a third party, Contracting Authority is the registered owner of the Lands and has good title thereto in fee simple, subject only to the Title Encumbrances; and
- (xi) the contemplated uses of the Facility are permitted by the existing official plan, zoning, and other land use restrictions.

7. BACKGROUND INFORMATION

7.1 Review of Background Information

- (a) Without limiting any of Project Co's rights under Sections 7.4, 18.2, 18.3, 18.4 and 18.5 Project Co acknowledges and agrees that it has and shall be deemed to have:
- (i) conducted its own review, due diligence and analysis of the Background Information in accordance with Good Industry Practice (which, for clarity, does not include any Project Co Site Inspections);
 - (ii) satisfied itself as to the accuracy, completeness and fitness for purpose of any such Background Information upon which it places reliance; and
 - (iii) identified and raised, prior to the Technical Reference Date, any and all ambiguities or issues requiring clarification associated with the Background Information (including with the Technical Reports).

7.2 No Warranty for Background Information

- (a) Except as expressly provided in Sections 7.4, 18.2, 18.3, 18.4 and 18.5, none of Contracting Authority, any Contracting Authority Party or any Government Entity gives any warranty or undertaking of whatever nature in respect of the Background Information and, specifically (but without limitation), none of Contracting Authority, any Contracting Authority Party or Government Entity warrants that the Background Information represents all of the information in its possession or control (either during the conduct of the procurement process for the Project or at the time of execution and delivery of this Project Agreement) relevant or material to or in connection with the Project or the obligations of Project Co under this Project Agreement or under any of the Project Documents.

7.3 No Claims or Liability in Respect of Background Information

- (a) Except as expressly provided in Sections 7.4, 18.2, 18.3, 18.4 and 18.5, none of Contracting Authority, any Contracting Authority Party, or any Government Entity shall be liable to Project Co or any Project Co Party for, and Project Co or any Project Co Party shall not claim for, or seek to recover from Contracting Authority, any Contracting Authority Party, or any Government Entity, any damages, losses, costs, liabilities or expenses which may arise (whether in contract, tort or otherwise, including any claim for extensions of time or for additional payments under this Project Agreement):
- (i) from the adoption, use or application of the Background Information by, or on behalf of, Project Co or any Project Co Party;
 - (ii) as a result of any claim that the Background Information was incorrect, inaccurate, incomplete, insufficient or unfit for purpose;

- (iii) as a result of any misunderstanding or misapprehension in respect of the use of the Background Information by Project Co or any Project Co Party; or
- (iv) from any failure (whether before, on, or after the execution and delivery of this Project Agreement) by Contracting Authority, any Contracting Authority Party or Government Entity to:
 - (A) disclose or make available to Project Co or any Project Co Party any information, documents or data; or
 - (B) review or update the Background Information.

7.4 Exceptions

- (a) Contracting Authority agrees that if, at the date of this Project Agreement, except as described in any Background Information or as otherwise expressly disclosed by Contracting Authority, any Contracting Authority Party or any Government Entity or known by Project Co or any Project Co Party, any of the information in the Technical Reports is incorrect or there is relevant information in the possession or control of Contracting Authority that would make any of the information in the Technical Reports incorrect then, to the extent that such incorrect information materially adversely interferes with Project Co's ability to perform the Works or materially adversely affects Project Co's cost of performing the Works, such incorrect information shall, subject to and in accordance with Schedule 22 – Variation Procedure, result in a Variation.
- (b) Sections 7.2 and 7.3 are not intended to and shall not prohibit Project Co from relying upon information that has been provided by a person who has given Project Co an express written entitlement to rely on that information, provided however, except as set out in Sections 7.4, 18.2, 18.3, 18.4 and 18.5, Project Co shall not be entitled to make any claim of any nature whatsoever against Contracting Authority, any Contracting Authority Party or any Government Entity on any grounds relating to the information provided by that person. For clarity, except as set out in Sections 7.4, 18.2, 18.3, 18.4 and 18.5, Project Co's legal recourse with respect to the information provided by the person who provided the express written entitlement to rely on the information shall be against that person and not Contracting Authority or any Contracting Authority Party.

8. PROJECT DOCUMENTS

8.1 Project Documents

- (a) Project Co shall perform its obligations under, and observe all of the provisions of, each of the Project Documents to which it is a party, and shall ensure that each Project Co Party shall perform its obligations under, and observe all of the provisions of, each of the Project Documents to which such Project Co Party is a party, so as to

ensure that other parties to such Project Documents shall not be entitled to terminate same. In the event that Project Co receives a notice of default, notice of non-payment or notice of adjudication under any of the Project Documents, it shall promptly, and, in any event, no later than 2 Business Days after receipt thereof, deliver a copy of such notice of default, non-payment or adjudication to Contracting Authority.

- (b) Upon the written request of Contracting Authority or the Contracting Authority Representative, Project Co will deliver or cause to be delivered to Contracting Authority or the Contracting Authority Representative a copy of any notices or consents delivered or received by Project Co under any of the Project Documents.

8.2 Ancillary Documents

- (a) Project Co shall not:
- (i) terminate or agree to the termination of all or part of any Ancillary Document, except pursuant to Sections 26.3, 48.3 and 49.2 or otherwise to prevent or cure a Project Co Event of Default (provided that commercially reasonable alternative measures would not prevent or cure such Project Co Event of Default);
 - (ii) make or agree to any amendment, restatement or other modification to any Ancillary Document that materially adversely affects Project Co's ability to perform its obligations under this Project Agreement or that has the effect of increasing any liability of Contracting Authority, whether actual or potential;
 - (iii) breach its obligations (or waive, exercise, or allow to lapse any rights it may have) or permit others to breach their obligations (or waive, exercise, or allow to lapse any rights they may have) under any Ancillary Document, if any such breach (or waiver, exercise, or lapse) would materially adversely affect Project Co's ability to perform its obligations under this Project Agreement or that have the effect of increasing any liability of Contracting Authority, whether actual or potential; or
 - (iv) enter into, or permit the entry into by any other person of, any agreement replacing all or part of any Ancillary Document, except in the circumstances referenced in Section 8.2(a)(i),

without the prior written consent of Contracting Authority, provided that, where consent is requested pursuant to Section 8.2(a)(i) or 8.2(a)(iv), such consent shall not be withheld, and shall be provided within a reasonable time, where the relevant matter referred to in Section 8.2(a)(i) or 8.2(a)(iv) will not materially adversely affect Project Co's ability to perform its obligations under this Project Agreement or have the effect of increasing any liability of Contracting Authority, whether actual or potential. In the event of termination or agreement to the termination of all or part of any Ancillary Document as described in Section 8.2(a)(i), or the entering into of any

agreement replacing all or part of any Ancillary Document as described in Section 8.2(a)(iv), Project Co shall, to the extent applicable, comply with all provisions herein relating to changes in Subcontractors, including Section 48.3.

- (b) Upon the written request of Contracting Authority or the Contracting Authority Representative, Project Co will deliver or cause to be delivered to Contracting Authority or the Contracting Authority Representative a copy of any notices delivered or received by Project Co under any of the Ancillary Documents.

8.3 Changes to Lending Agreements and Refinancing

- (a) Subject to the terms of the Lenders' Direct Agreement, Project Co shall not terminate, amend or otherwise modify the Lending Agreements, or waive or exercise any of its rights under the Lending Agreements, if at the time such action is contemplated and effected, it would materially adversely affect Project Co's ability to perform its obligations under this Project Agreement or the Project Documents or have the effect of increasing the liability of Contracting Authority whether actual or potential, unless such action is a Permitted Borrowing or a Refinancing effected in accordance with the provisions of Schedule 29 - Refinancing.

8.4 Compliance with Lending Agreements

- (a) Project Co shall keep the Lending Agreements in good standing to the extent necessary to perform its obligations under this Project Agreement and the Project Documents, and shall ensure that none of the terms and conditions of the Lending Agreements shall prevent Project Co from performing its obligations under this Project Agreement or the Project Documents.

9. CONTRACTING AUTHORITY RESPONSIBILITIES

9.1 General

- (a) Contracting Authority shall, at its own cost and risk:
 - (i) perform all of its obligations under, and observe all provisions of, this Project Agreement in compliance with Applicable Law;
 - (ii) cooperate with Project Co in the fulfillment of the purposes and intent of this Project Agreement, provided, however, that Contracting Authority shall not be under any obligation to perform any of Project Co's obligations under this Project Agreement; and
 - (iii) perform all of its obligations under, and observe all provisions of, the Contracting Authority Funding and Approval Letter.

- (b) Contracting Authority shall, and shall cause all Contracting Authority Parties to, take reasonable steps to minimize undue interference with the provision of the Works by Project Co or any Project Co Party.
- (c) Nothing in this Project Agreement shall in any way fetter the right, authority and discretion of Contracting Authority or any Government Entity in fulfilling its statutory or other functions under Applicable Law, and Project Co understands and agrees that nothing in this Project Agreement shall preclude Contracting Authority's board of directors from performing, discharging or exercising its duties, responsibilities, and powers under Applicable Law. Project Co further agrees that it shall comply, and shall cause all relevant Project Co Parties to comply, with all written directions issued by or on behalf of Contracting Authority's board of directors from time to time, subject to Section 30.1(b).

9.2 Contracting Authority Permits, Licences, Approvals and Agreements

- (a) Contracting Authority shall, at its own cost and risk:
 - (i) obtain on or before Financial Close (or such other date as described in the Contracting Authority Permits, Licences, Approvals and Agreements), maintain, and, as applicable, renew all Contracting Authority Permits, Licences, Approvals and Agreements which may be required for the performance of the Works; and
 - (ii) comply with all Permits, Licences, Approvals and Agreements in accordance with their terms.
- (b) Contracting Authority shall, at its own cost, provide or cause to be provided such information, documentation, and administrative assistance as Project Co may reasonably request and as Contracting Authority may reasonably be able to provide, and shall execute such applications or documents as are required to be in its name, to enable Project Co to obtain, maintain or renew any Project Co Permits, Licences, Approvals and Agreements or to demonstrate compliance with any Permits, Licences, Approvals and Agreements, provided that Contracting Authority shall not be responsible for obtaining, or for any delay in obtaining, or for the failure of Project Co to obtain any Project Co Permit, Licence, Approval and Agreement, unless such delay or failure is (i) caused by any act or omission of Contracting Authority or any Contracting Authority Party; or (ii) is otherwise provided for in this Project Agreement, including in Appendix 1 – Contracting Authority and Project Co Permits, Licences, Approvals and Agreements Responsibility Table of Schedule 1 – Definitions and Interpretation.

10. PROJECT CO RESPONSIBILITIES – GENERAL

10.1 Other Business

- (a) Project Co shall not engage in any activities which are not specifically related to, required by and conducted for the purpose of the Project without the prior written consent of Contracting Authority, in its sole discretion.

10.2 Complete and Operational Facility

- (a) Project Co shall design, engineer, construct and commission the Facility so as to provide Contracting Authority with a complete and operational Facility in accordance with the Output Specifications and the Project Co Proposal Extracts, all in accordance with and subject to the terms of this Project Agreement.

10.3 General Responsibilities and Standards

- (a) Project Co shall, at its own cost and risk, perform and complete the Works:
- (i) in accordance with the Baseline Works Schedule and, in this regard, shall commence the Works no later than the day following Financial Close and, subject to adjustment as provided for in the Project Agreement, (A) achieve Substantial Completion by the Scheduled Substantial Completion Date; and (B) achieve Final Completion by the Scheduled Final Completion Date;
 - (ii) in compliance with Applicable Law;
 - (iii) so as to satisfy the Output Specifications;
 - (iv) in compliance with all Permits, Licences, Approvals and Agreements and so as to preserve the existence and continued effectiveness of any such Permits, Licences, Approvals and Agreements;
 - (v) in accordance with Good Industry Practice;
 - (vi) in a manner consistent with Quality Plans and Project Co Proposal Extracts;
 - (vii) in a timely and professional manner;
 - (viii) with due regard to the health and safety of persons and property;
 - (ix) subject to the other provisions of this Project Agreement, in a manner which will not impair the ability of Contracting Authority, any of the Contracting Authority Parties or any Government Entity to comply with Applicable Law;
 - (x) subject to the other provisions of this Project Agreement, in a manner which will not impair the performance of the Contracting Authority Activities; and

- (xi) in accordance with all other terms of this Project Agreement.
- (b) Project Co shall cooperate with Contracting Authority in the fulfillment of the purposes and intent of this Project Agreement, provided however that Project Co shall not be under any obligation to perform any of Contracting Authority's obligations under this Project Agreement.

11. PROJECT CO RESPONSIBILITIES – DESIGN AND CONSTRUCTION

11.1 Development of Design

- (a) Project Co shall, at its own cost, develop and complete the design of the Facility and all Design Data in accordance with the requirements of this Project Agreement, including Schedule 10 – Review Procedure and this Section 11.1.
- (b) The further development of the design and the process by which it is progressed must fully comply with the requirements of this Project Agreement.
- (c) The Parties agree that Appendix A to Schedule 10 – Review Procedure is an initial list of Design Data and other items that will require design review, which Design Data and other items shall include design, procurement and construction documentation (to a scale required by the Contracting Authority Design Team) for each of the following:
 - (i) **[REDACTED]**% and **[REDACTED]**% design development documentation, being design development drawings, reports, schedules and specifications progressed from the date of this Project Agreement with extensive user group input, showing all architectural, engineering and landscape design information sufficient to allow for the development of working drawings (the “**Design Development Submittals**”);
 - (ii) **[REDACTED]**% working drawing documentation, being construction drawings, reports, schedules and specifications progressed from the Design Development Submittals, showing all architectural, engineering and landscape design information in accordance with the requirements of this Project Agreement;
 - (iii) **[REDACTED]**% working drawing documentation, being construction drawings, reports, schedules and specifications progressed from the **[REDACTED]**% working drawing documentation, showing all architectural, engineering and landscape design information in accordance with the requirements of this Project Agreement (collectively, with the documentation submitted pursuant to Section 11.1(c)(ii), the “**Construction Document Submittals**”);

- (iv) Permit, Licence, Approval and Agreement drawings (phased, if applicable); and
 - (v) all other documentation required pursuant to Schedule 10 – Review Procedure.
- (d) Project Co shall submit to the Contracting Authority Representative for review in accordance with Schedule 10 – Review Procedure all Design Data and other items listed in Section 11.1(c).
- (e) The Design Data and other items listed in Section 11.1(c) must contain, at a minimum, the following additional information:
- (i) identification of the stage of design or construction to which the documentation relates, including summary of the status of SPC application and building permits for the Parking Garage Works and subsequently same for the development of the remainder of the Works;
 - (ii) all design or construction drawings and specifications necessary to enable the Contracting Authority Representative to make an informed decision as to whether Project Co is permitted to proceed pursuant to Schedule 10 – Review Procedure;
 - (iii) for each stage of the design or construction documentation, a schedule identifying all changes to the relevant documentation that has occurred from the previous stage of design or construction documentation; and
 - (iv) where changes have been submitted, an indication of how the changes meet the requirements of this Project Agreement.
- (f) All design review meetings held by Project Co which Contracting Authority wishes to attend shall be held in the Ottawa Area or virtually, as agreed by the Parties, unless Contracting Authority otherwise agrees in writing.
- (g) If Project Co commences or permits the commencement of the next level of design or construction of any part or parts of the Facility prior to being entitled to proceed in accordance with Schedule 10 – Review Procedure and it is subsequently determined in accordance with Schedule 10 – Review Procedure or Schedule 27 – Dispute Resolution Procedure that the design or construction does not comply with this Project Agreement, then Project Co shall forthwith, at its own cost and risk, undo, remove from the Site, replace and restore, as applicable, any parts of the design or construction that do not comply with this Project Agreement.
- (h) Subject to Section 11.4, neither Contracting Authority nor any Contracting Authority Party will have any liability:

- (i) if a document submitted by Project Co and reviewed by Contracting Authority, the Contracting Authority Representative or the Contracting Authority Design Team results in non-compliance with this Project Agreement by Project Co or a breach by Project Co of Applicable Law; or
 - (ii) for any loss or claim arising due to some defect in any documents, drawings, specifications or certificates submitted by Project Co.
- (i) Project Co and Contracting Authority will cooperate with each other in the design review process. Notwithstanding such cooperation by Contracting Authority, such review shall not, except as provided in Section 11.4, constitute acceptance of the Works, and Project Co shall remain solely responsible for compliance in full with all requirements of this Project Agreement.
 - (j) Project Co shall allow the Contracting Authority Design Team, at any time, a reasonable opportunity to view any items of Design Data, which shall be made available to the Contracting Authority Representative as soon as practicable following receipt of a written request from the Contracting Authority Representative.
 - (k) Project Co shall cause the Construction Contractor to establish and maintain a computerized design database which Project Co and Contracting Authority may access remotely by computer to view drawings comprised within the Design Data and to electronically store and print copies of such Design Data.

11.2 Start-Up Meeting

- (a) Within 10 Business Days of the date of this Project Agreement, Project Co and the Design Team shall attend a start-up meeting (the “**Start-Up Meeting**”) with Contracting Authority to set out the design development process in greater detail.
- (b) The agenda for the Start-Up Meeting shall include the following:
 - (i) Project Co’s plan to develop a successful partnership with Contracting Authority for the purpose of supporting Contracting Authority in achieving its vision, mission and core values;
 - (ii) Project Co’s plan to ensure that the Works are completed in accordance with the requirements set forth in this Project Agreement;
 - (iii) Project Co’s process to ensure optimum design quality;
 - (iv) Project Co’s approach for delivery of the Parking Garage Works and other elements of the Site/civil infrastructure in advance of the Facility;
 - (v) Project Co’s approach to the Site Plan Control (“**SPC**”) application for the Parking Garage Works and the schedule for obtaining the final agreement and the permits for the Parking Garage Works;

- (vi) Project Co's approach to a fully integrated interior design process that includes every element of interior finishes, furniture, fixtures, Not-In-Contract Equipment, In-Contract Equipment, Existing Equipment, occupant signage and wayfinding as well as integration of accessibility requirements;
- (vii) a proposed schedule of Works Submittals which is consistent with the Proposed Works Schedule and which provides for a progressive and orderly flow of Works Submittals from Project Co to the Contracting Authority Representative to allow sufficient time for review of each Works Submittal by the Contracting Authority Design Team, taking into account both the resources available to the Contracting Authority Design Team to conduct such review and whether delay in the review of the subject matter of the Works Submittal will have a material impact on Project Co's ability to progress future anticipated Works Submittals and the Works in accordance with the Baseline Works Schedule;
- (viii) Project Co's approach to timing, construction, adjustment and user feedback on required mock-ups; and
- (ix) a communication process that includes an electronic data room and the use of a computerized document tracking system that has the capacity to report, on request, the status of all design and construction documentation.

11.3 Design Workshops

- (a) In order to obtain user input in the preparation of, and prior to submitting, the Design Development Submittals and the Construction Document Submittals, the Parties will hold user group design workshops (the "**Design Workshops**") upon the following terms:
 - (i) the Project Co Representative shall arrange the Design Workshops in consultation with the Contracting Authority Representative;
 - (ii) dedicated Design Workshops shall be held in order to expedite obtaining approval related to the SPC application for the Parking Garage Works and subsequent partial building permits required for the start of foundation Works;
 - (iii) dedicated Design Workshops shall be held to engage and incorporate feedback from Contracting Authority's Child and Youth Advisory Group with respect to the requirements set out in Schedule 15 – Output Specifications related to interior design, furniture, equipment, and public spaces including outdoor activity spaces. Specific attention will be made to Section 1.3.1, Item 3.4 of Schedule 15 – Output Specifications, prior to the submission of the Design Development Submittals;

- (iv) dedicated Design Workshops shall be held to engage and incorporate feedback from Contracting Authority's Family Advisory Committee, staff and medical staff with respect to the requirements set out in Schedule 15 – Output Specifications related to interior design, furniture and equipment and public spaces including outdoor activity spaces. Specific attention will be made to Section 1.3.1, Item 3.5 of Schedule 15 – Output Specifications, prior to the submission of the Design Development Submittals;
- (v) four dedicated Design Workshops shall be held to engage and incorporate feedback from Contracting Authority's Indigenous Advisory Group prior to the submission of the Design Development Submittals, including two Design Workshops held prior to the [REDACTED]% Design Development Submittal and two Design Workshops held prior to the [REDACTED]% Design Development Submittal;
- (vi) the Parties shall cooperate to develop a reasonable schedule for the Design Workshops respecting user availability issues inherent in an operating children's treatment facility and the scheduling parameters set out in Section 11.3(a)(iii), and shall incorporate such schedule into the Baseline Works Schedule;
- (vii) each Contracting Authority clinical user group shall require a minimum 2 rounds of meetings prior to the [REDACTED]% Design Development Submittal; a minimum of 3 meetings between [REDACTED]% and [REDACTED]% Design Development Submittal, and a minimum of 2 meetings between [REDACTED]% Design Development Submittal and [REDACTED]% Construction Document Submittal. In order to validate the space fit to the Output Specifications, Project Co shall conduct at least one Design Workshop per round leading to [REDACTED]% Design Development for every clinical user group which shall incorporate user engagement means including low fidelity mock-ups for selected spaces as determined by Contracting Authority (examples include but are not limited to tape on floor, rapid prototyping with cardboard, table top exercises, VR walkthroughs,). Project Co shall incorporate the following objectives in the Design Workshops through assessment of anticipated workflow/use scenarios through assessment to:
 - (A) ensure spaces are designed to promote efficient and effective workflows and service delivery
 - (B) facilitate children, youth and family's ability to access and participate in healthcare, and
 - (C) facilitate providers and staff ability to deliver services and care.

Project Co shall include a minimum of 15 rooms or spaces in the low fidelity mock ups.

(viii) Project Co shall coordinate in advance the schedule for the workshops and space requirements with CHEO in order to secure required space to carry these workshops.

(A) there shall be a minimum of ten (10) Business Days between Design Workshops involving the same Contracting Authority clinical user group unless otherwise agreed to by Contracting Authority;

(B) no more than four (4) Contracting Authority clinical user groups shall meet with Project Co in any given week; clinical user groups shall be planned for the following at a minimum:

- (I) Development & Rehabilitation;
- (II) Autism;
- (III) CHEO School & Preschool;
- (IV) CAC, Seating & Mobility & Technology;
- (V) Outpatient Mental Health;
- (VI) CYP & Advocacy;
- (VII) Staff, Medical Staff Workspaces;
- (VIII) Diagnostic & Medical;
- (IX) Meeting & Education;
- (X) Facilities; and,
- (XI) Front Entry, Community & Family Services;

(C) Intake services technical user groups shall be planned for the following at a minimum:

- (I) Parking Garage Works/transportation;
- (II) Site planning/landscape/utilities/services;
- (III) Building envelope and sustainability;
- (IV) Electrical/mechanical/ door hardware;

- (V) ICAT/security/fire;
 - (VI) Wayfinding & Signage / accessibility; and,
 - (VII) Interior design;
- (D) there shall be no more than one (1) meeting involving the same Contracting Authority user groups in the same week unless otherwise agreed to by Contracting Authority in its sole discretion;
- (E) the above criteria are for planning purposes only. Actual user group availability shall be determined by Contracting Authority post Financial Close; and,
- (F) materials used during a Design Workshop shall take into account the users understanding of the graphical symbols used and materials shall be presented in a way to support understanding by non-technical, non-designers, including images of people and mobility devices in drawings to help users (*i.e.*, staff, medical staff, children, youth, families) envision scale and function. Drawing elements and scales shall be explained in terms easily understood by non-designers;
- (ix) Project Co shall circulate to the Contracting Authority Representative an agenda for each of the Design Workshops no later than 10 Business Days prior to the relevant Design Workshop;
 - (x) in advance of a Design Workshop, Project Co may submit to Contracting Authority Design Team for comment any interim drafts of any designs or plans required under this Project Agreement, which submissions shall be used to inform Contracting Authority on the development of the Facility design and provide an opportunity for dialog on compliance with the requirements of the Project Agreement. If a Proposal Part corresponds to the interim submissions, then Project Co shall ensure that the interim submissions are substantially the same content and level of detail as the corresponding Proposal Part. For greater certainty,
 - (A) interim submissions shall be informal and shall not be reviewed in accordance with Schedule 10— Review Procedure; and
 - (B) the requirements for Project Co to submit interim submissions that are substantially the same content and level of detail as the corresponding Proposal Part, shall not,
 - (I) lessen, reduce or otherwise modify or amend Contracting Authority's rights under the Project Agreement to review any

Design Development Submittals in accordance with Schedule 10 – Review Procedure; or

- (II) constitute acceptance by Contracting Authority of the corresponding Proposal Part or any Design Development Submittal in accordance with Schedule 10 - Review Procedure.
 - (xi) the Design Workshops shall be held in person, except where otherwise agreed by the Parties, acting reasonably;
 - (xii) Project Co shall maintain minutes of the Design Workshops, including possible design solutions and changes in design, and, within two Business Days after each Design Workshop, Project Co shall provide to the Contracting Authority Representative a copy of the minutes, together with a copy of any notes, comments, sketches, drawings, tracings, lay-outs, plans or diagrams prepared at the Design Workshop;
 - (xiii) Contracting Authority and Project Co agree that the subject matter of the Design Workshops shall not be regarded as Submittals to which Schedule 10 - Review Procedure applies, and that Contracting Authority shall not be bound by the input provided in connection with the Design Workshops;
 - (xiv) Project Co shall submit to Contracting Authority the Design Development Submittals or the Construction Document Submittals, as applicable, for review pursuant to Schedule 10 - Review Procedure and Schedule 19 – Works Scheduling Requirements; and
 - (xv) the Parties agree that, with respect to the Design Development Submittals and the Construction Document Submittals, the period for review shall be as prescribed in Schedule 10 - Review Procedure.
- (b) Prior to the [REDACTED]% Design Development Submittals, the Parties will hold Design Workshops with respect to the following matters and any other Design Workshops required by Project Co or Contracting Authority, acting reasonably:
- (i) Parking Garage Works development;
 - (ii) Site planning;
 - (iii) design elements per Section 1.3.1, Item 3.4 of Schedule 15 – Output Specifications with attention to the incorporation of Contracting Authority’s Child and Youth Advisory Group feedback;
 - (iv) design elements per Section 1.3.1, Item 3.5 of Schedule 15 – Output Specifications with attention to the incorporation of feedback from Contracting Authority’s Family Advisory Committee, staff and medical staff;

- (v) design elements per Section 1.3.1, Item 3.6 of Schedule 15 – Output Specifications with attention to incorporation of feedback from Contracting Authority’s Indigenous Advisory Group;
- (vi) departmental layouts;
- (vii) cross-functional issues related to:
 - (A) vertical/horizontal circulation diagrams;
 - (B) elevator configuration; and,
 - (C) materials management strategy;
- (viii) envelope systems including:
 - (A) exterior elevations, including materials, finishes and colours; and
 - (B) roofing systems;
- (ix) foundation systems including mitigating approach to the water table and methane gas;
- (x) room layouts;
- (xi) millwork;
- (xii) Not-In-Contract Equipment and Existing Equipment, including coordination and other details;
- (xiii) information/communications and technology strategy and design;
- (xiv) interior colour/material presentation;
- (xv) mechanical and electrical systems, including plant layouts and functionality;
- (xvi) systems integration strategy and design;
- (xvii) energy efficiency considerations including LEED workshops;
- (xviii) approach to life cycle and warranties;
- (xix) approach to commissioning;
- (xx) life safety report; and
- (xxi) planning for infection prevention and control strategies related to client, staff and materials flow and responses to pandemic conditions.

- (c) Prior to the [REDACTED]% Design Development Submittals, the Parties will hold Design Workshops with respect to the following matters and any other Design Workshops required by Project Co or Contracting Authority, acting reasonably:
- (i) all items listed in Section 11.3(b) and all items listed in Schedule 10 – Review Procedure, as required;
 - (ii) physical mock-ups for the Contracting Authority Design Team and user review rooms to be mocked-up as per Appendix A of Schedule 10 – Review Procedure;
 - (iii) room and millwork/modular casework interior elevations;
 - (iv) door/hardware/security functionality, including normal operations, power failures, as well as emergency situations;
 - (v) Not-In-Contract Equipment coordination;
 - (vi) audio/visual systems and integration; and
 - (vii) sustainability considerations and LEED requirements.
- (d) Prior to the [REDACTED]% and [REDACTED]% Construction Documents Submittals, the Parties will hold Design Workshops with respect to the following matters and any other Design Workshops required by Project Co or Contracting Authority, acting reasonably:
- (i) millwork details and clinical modular casework details;
 - (ii) ceiling details;
 - (iii) Not-In-Contract Equipment and Existing Equipment coordination details;
 - (iv) information/communications and technology strategy and design;
 - (v) systems integration strategy and design;
 - (vi) signage and wayfinding;
 - (vii) detailed engineering solutions including emergency power, fire alarm and security system integration, fire protection and smoke evacuation;
 - (viii) energy efficiency considerations;
 - (ix) approach to life cycle and warranties; and
 - (x) approach to commissioning.

- (e) The purpose of the Design Workshops is to facilitate the incorporation of the Contracting Authority Design Team and user input, involvement and feedback into the Design Data prior to submission of such Design Data in accordance with Schedule 10 - Review Procedure.

11.4 Clinical Functionality

- (a) Contracting Authority confirms that, as at the date of this Project Agreement, it has reviewed the Site master plan and blocking and stacking diagrams and that, subject to any qualifications or comments noted thereon, such Works Submittals satisfy the Output Specifications in respect of Clinical Functionality, so far as can reasonably be determined given the level of detail in the Works Submittals.
- (b) With each of the Design Development Submittals, Project Co shall submit to Contracting Authority, for its review pursuant to Schedule 10 – Review Procedure, a draft report (each a “**Clinical Functionality Report**”) to specifically identify, with reference to the Output Specifications, such matters of Clinical Functionality that Project Co wishes Contracting Authority to review and consider as part of the Design Development Submittals. Each Clinical Functionality Report shall demonstrate how the Output Specifications are satisfied in respect of Clinical Functionality.
- (c) With the Construction Document Submittals, Project Co shall submit to Contracting Authority, for its review pursuant to Schedule 10 – Review Procedure, a final Clinical Functionality Report, and Contracting Authority shall confirm that, subject to any qualifications or comments noted thereon, such Construction Document Submittals satisfy the Output Specifications in respect of Clinical Functionality, so far as can reasonably be determined given the level of detail in the Construction Document Submittals.
- (d) Each Clinical Functionality Report must be prepared in accordance with the technical submission requirements set out in the Output Specifications and Schedule 10 – Review Procedure. Each Clinical Functionality Report must address the way in which the Design Data meets the following requirements of Clinical Functionality:
- (i) requirements of operational efficiency, accessibility, safety and security, infection prevention and control, and sustainability, as specified in the Output Specifications, including and in particular, meeting the design requirement for functional program accommodation along with accessibility, furniture, fixture, and equipment requirements;
 - (ii) flexibility;
 - (iii) internal adjacencies;
 - (iv) internal zoning and material/staff flow;

- (v) space variance;
- (vi) work sequencing to maintain Contracting Authority Activities on a 24/7 basis;
and
- (vii) hours of operation.

11.5 Performance of Design Obligations

- (a) In the design and engineering of the Project, Project Co, its consultants and the Project Co Parties shall, at a minimum, exercise the standard of care normally exercised by licensed or registered professional architectural and engineering personnel having specialized knowledge and experience in performing design activities of a similar nature, scope and complexity.
- (b) Project Co shall ensure that all parts of the Works shall, as required by Applicable Law, be performed or reviewed by licensed or registered professional engineers and architects registered to practice in the Province of Ontario. Such architects and engineers shall certify and, if required by Applicable Law, sign and seal, all designs, drawings and technical reports confirming that they comply with all prevailing design standards and design practices for such work in the Province of Ontario, all other applicable standards, Output Specifications and codes, and as otherwise required by Applicable Law.

11.6 Works Submittals

- (a) Any and all items, documents and anything else required or specified by the Project Agreement in respect of the Works to be submitted to, reviewed or otherwise processed by Contracting Authority prior to Substantial Completion or after Substantial Completion in respect of the completion of the Minor Deficiencies and Seasonal Works, and the rectification of any Works, the Facility or any part thereof as required by the Project Agreement, including any and all subsequent revisions, amendments and changes thereto, shall be subject to review by Contracting Authority pursuant to Schedule 10 – Review Procedure.

11.7 Documents at the Site

- (a) Project Co shall keep one copy of the current digital files of the Project Agreement, Project Documents, Project Schedules, submittals, reports, Variation Confirmations, Project Co Variation Notices, Variation Directives, partnering documents, records of meetings and all other documents necessary for the administration of the Project at the Site, all in good order and available to Contracting Authority, Lenders' Consultant and Contracting Authority Representative. Project Co shall keep a daily log available to Contracting Authority, Lenders' Consultant and Contracting Authority Representative at all times.

- (b) Project Co shall, where practical, keep one copy of current standards and manufacturers' literature specified in the Project Documents at the Site in good order and available to Contracting Authority Representative and Lenders' Consultant and their representatives for the duration of the Works.

11.8 General Construction Obligations

- (a) Without limiting Section 10.3:
- (i) Project Co is solely responsible for all construction means, methods and techniques used to undertake the Works and must provide everything (including labour, plant, equipment and materials) necessary for the construction and commissioning of the Facility, and all other performance of the Works.
 - (ii) Project Co shall in a timely and professional manner and in accordance with the requirements of this Project Agreement:
 - (A) construct the Works diligently, expeditiously and in a thorough and workman-like manner consistent with Schedule 11 – Design Quality Plan and Construction Quality Plan;
 - (B) ensure that no works other than the Works under this Project Agreement are constructed on the Site or at the Facility by Project Co, any Project Co Party or any person for whom Project Co is responsible at law;
 - (C) protect the Works from all of the elements, casualty and damage;
 - (D) in respect of plant, equipment, Products and materials incorporated in the Works, use plant, equipment, Products and materials that:
 - (I) are of a kind that are consistent with the Output Specifications;
 - (II) are new, of good quality and are used, handled, stored and installed in accordance with Applicable Law and Good Industry Practice, including, with respect to health and safety, so as not to be hazardous or dangerous; and
 - (III) where they differ from the Output Specifications, have been substituted with Contracting Authority's prior written consent in accordance with Section 11.18.
 - (iii) Without limiting Project Co's obligations pursuant to Section 11.12 or Project Co's indemnity pursuant to Section 45.1, Project Co shall, at all times throughout the progress of the Works, be responsible for maintaining and securing those portions of the Site occupied by Project Co from time to time for construction of the Works in accordance with the Phasing Requirements to

prevent access onto such portions of the Site and the Facility of any persons not entitled to be there, and the licence granted to Project Co pursuant to Section 16.1 shall include rights for Project Co to do so.

(b) Project Co shall provide a new construction site office located on the Site for use by IO and/or Contracting Authority, which shall remain in place until Final Completion or such other time as may be mutually agreed to by IO and/or Contracting Authority and Project Co. In addition, Project Co shall provide for, and maintain in operation, a basic videoconferencing setup in the new construction office located on the Site. At a minimum, the setup shall include:

- (i) a washroom with running potable water;
- (ii) a high-definition resolution, 48-inch screen with split-screen capability;
- (iii) a document camera capable of viewing large-format drawings; and
- (iv) all other peripheral equipment (e.g. codecs, computer graphics and audio inputs operating simultaneously with the document camera, microphone(s), etc.) required for its operation. Project Co shall also maintain, at a minimum, a 50 Mbps dedicated multiprotocol label-switching network connection, appropriate for videoconferencing. The construction site office shall satisfy the following requirements, in each case, in form and substance satisfactory to IO and/or Contracting Authority, acting reasonably:

(A) the construction site office shall be approximately 6000mm x 12,000mm and equipped with 2 desks, 1 table (minimum 8 seating capacity), 8 chairs, 1-5 lateral filing cabinets, 2 wall mounted shelves with minimum dimensions of 300 mm deep and 1500 mm wide, 1 photocopier/facsimile, 2 computers sufficient to operate CAD, complete with internet access (high-speed) and include proper lighting, minimum 4 duplex power outlets, 2 telephone lines and a dedicated internet connection; and

(B) the construction site office shall include air conditioning and heating units, as well as a cold water supply and a water cooler.

11.9 Permits, Licences, Approvals and Agreements

- (a) Project Co shall, at its own cost and risk:
- (i) obtain, maintain, and, as applicable, renew all Project Co Permits, Licences, Approvals and Agreements which may be required for the performance of the Works;
 - (ii) except for those obligations which are identified as Contracting Authority obligations in Appendix “A” to Schedule 1 – Contracting Authority and

Project Co Permits, Licences, Approvals and Agreements, assume the obligations of Project Co under the Contracting Authority Permits, Licences, Approvals and Agreements as set out in Appendix “A” to Schedule 1 – Contracting Authority and Project Co Permits, Licences, Approvals and Agreements Responsibility Table of Schedule 1 – Definitions and Interpretation, including, without limitation, the administration of all Contracting Authority Security Deposits which are subject to being released and returned to Contracting Authority and the administration of the renewal or replacement of the Contracting Authority Security Deposits if and as required, and Project Co shall cooperate with Contracting Authority and any other person, perform the obligations under the Permits, Licences, Approvals and Agreements for which Project Co is responsible which are conditions for the release to Contracting Authority of any such Contracting Authority Security Deposits, and take all such necessary actions to have such Contracting Authority Security Deposits released and returned to Contracting Authority;

- (iii) comply with all Permits, Licences, Approvals and Agreements in accordance with their terms;
 - (iv) comply with and perform all obligations and requirements of Project Co which are identified in the “Responsibility and Requirements” column in Appendix “A” to Schedule 1 – Contracting Authority and Project Co Permits, Licenses, Approvals and Agreements; and
 - (v) provide all security, including all letters of credit that may be required in connection with any Project Co Permits, Licences, Approvals and Agreements.
- (b) Where any Project Co Permits, Licences, Approvals and Agreements have requirements that may impose any conditions, liabilities or obligations on Contracting Authority or any Contracting Authority Party, Project Co shall not obtain, amend or renew (other than on the same terms and conditions) such Project Co Permits, Licences, Approvals and Agreements without the prior written consent of Contracting Authority, provided that neither Contracting Authority nor any Contracting Authority Party shall be responsible for obtaining, amending or renewing or for the failure of Project Co to obtain, amend or renew any Project Co Permits, Licences, Approvals and Agreements. Contracting Authority shall comply, or shall require compliance, with any conditions, liabilities or obligations as are imposed on Contracting Authority or any Contracting Authority Party by the requirements of any Project Co Permit, Licence, Approval and Agreement obtained with Contracting Authority consent under this Section 11.9(b).
- (c) Contracting Authority shall provide Project Co with such information and administrative assistance as Project Co may reasonably require in relation to the Permits, Licences, Approvals and Agreements. In respect of Section 11.9(a)(ii), Contracting Authority shall: (i) provide Project Co with relevant information and

- copies of notices received under the applicable Contracting Authority Permits, Licences, Approvals and Agreements and (ii) execute any documents under the applicable Contracting Authority Permits, Licences, Approvals and Agreements which Applicable Law dictates that only Contracting Authority can execute.
- (d) Project Co shall, at its own cost, provide or cause to be provided such information, documentation, and administrative assistance as Contracting Authority may reasonably request and as Project Co may reasonably be able to provide, and shall execute such applications and documents as are required to be in its name, to enable Contracting Authority to obtain, maintain or renew any Contracting Authority Permits, Licences, Approvals and Agreements or to demonstrate compliance with any Permits, Licences, Approvals and Agreements, provided that, except as otherwise provided in Appendix “A” to Schedule 1 – Contracting Authority and Project Co Permits, Licences, Approvals and Agreements, Project Co shall not be responsible for obtaining or for any delay in obtaining or for the failure of Contracting Authority to obtain any Contracting Authority Permits, Licences, Approvals and Agreements, unless such delay or failure is caused by any act or omission of Project Co or any Project Co Party.

11.10 Protection of Work and Property

- (a) Project Co shall protect the Works and the property of Contracting Authority at the Site, including property adjacent to the Site and the Existing Facilities, from damage which may arise as a result of Project Co’s operations under this Project Agreement, and shall be responsible for such damage, except damage which occurs as a result of acts or omissions by Contracting Authority or any Contracting Authority Party.
- (b) Should Project Co, in the performance of this Project Agreement, damage the Works or the property of Contracting Authority at the Site, including property adjacent to the Site and the Existing Facilities, Project Co shall be responsible to Make Good such damage at Project Co’s expense.
- (c) Should damage occur to the Works or the property of Contracting Authority at the Site, including property adjacent to the Site and the Existing Facilities, for which Project Co is not responsible, as provided in Section 11.10(a), Project Co shall Make Good such damage to the Works and, if Contracting Authority so directs, to the property of Contracting Authority, and the Guaranteed Price and the Scheduled Substantial Completion Date shall be adjusted in accordance with Schedule 22 – Variation Procedure.
- (d) Project Co shall not undertake to repair and/or replace any damage whatsoever to adjoining property without first consulting Contracting Authority and receiving written instructions as to the course of action to be followed.
- (e) Notwithstanding Section 11.10(d), where there is danger to life or property which arises out of or in connection with the performance of the Works, either Party may,

but Project Co shall, take such emergency action as is necessary to remove the danger.

- (f) If any Project Co Party has caused damage to the work of another contractor related to the Project, Project Co agrees upon due notice to settle with the other contractor by negotiation or arbitration in accordance with Section 11.13(e) and Schedule 27 – Dispute Resolution Procedure. If the other contractor makes a claim against Contracting Authority on account of damage alleged to have been so sustained, the dispute shall be dealt with in substantially the same manner as contemplated in Section 11.13(e) and Schedule 27 – Dispute Resolution Procedure.

11.11 Liability Unaffected

- (a) Project Co shall not be relieved of any liability or obligation under this Project Agreement by the retainer or appointment of any Project Co Party, and Project Co shall cause each Project Co Party, to the extent such Project Co Party performs, or is specified hereunder to perform, the Works, to comply with the obligations of Project Co to Contracting Authority in the same manner and to the same extent as Project Co.
- (b) No inspection, review, comment, approval, verification, confirmation, certification, acknowledgement or audit pursuant to the provisions of this Project Agreement by Contracting Authority, the Contracting Authority Representative, or Lenders' Consultant, or anyone on their behalf, nor any failure of any of them to do so, shall relieve Project Co from performing or fulfilling any of its obligations under this Project Agreement or be construed as an acceptance of the Works or any part thereof.

11.12 Safety

- (a) Project Co shall until the Substantial Completion Date, and following the Substantial Completion Date, solely in relation to the Works:
- (i) comply with the Contractor Site Specific Safety Manual;
 - (ii) keep the Site, the Works and the Facility in a safe and orderly state, as appropriate in accordance with Good Industry Practice, to avoid danger to persons on the Site, in the Facility and in the immediate vicinity of the Site;
 - (iii) take such measures as are reasonable in accordance with Good Industry Practice to prevent access to the Site and the Facility of any persons or creatures not entitled to be there;
 - (iv) comply, and cause each Project Co Party to comply, with Applicable Law relating to health and safety, including without limitation the *Occupational Health and Safety Act* (Ontario) and all regulations thereto;
 - (v) identify the COR-Certified Construction Project Co Party or, prior to receipt of COR Certification, a COR-Qualified Construction Project Co Party, with

- the greatest degree of control over the Works' health and safety matters, and cause said Project Co Party (i) to perform all of the obligations of the "constructor" and (ii) to indemnify Contracting Authority and each Governmental Entity against any and all of the liabilities of the "constructor" under the *Occupational Health and Safety Act* (Ontario) and all regulations thereto;
- (vi) provide Contracting Authority with a certificate of good standing from WSIB or any successor thereto once every 90 days; and
 - (vii) facilitate and provide cooperation with respect to any inquiry or investigation of the MOLITSD with respect to the Project.
- (b) Project Co shall ensure the COR-Certified Construction Project Co Party or COR-Qualified Construction Project Co Party identified pursuant to Section 11.12(a)(v) above registers the Project with the MOLITSD by way of a Notice of Project, pursuant to the Applicable Law. Project Co shall ensure the entity identified pursuant to Section 11.12(a)(v) above shall identify as the "constructor" on the Notice of Project.
- (c) Project Co shall cause the Construction Contractor to deliver at least one (1) copy of the Contractor Site Specific Safety Manual to the Site no later than the first Business Day following Financial Close (or such other date as may be agreed by the Parties) and maintain the Contractor Site Specific Safety Manual (as it may be amended by the Construction Contractor from time to time) at the Site until the Final Completion Date, and following the Final Completion Date, during the performance of the Works.
- (d) At any time that the Works are being carried out in or around the Existing Facilities, the Project Co Party identified in Section 11.12(a)(v) shall at all times:
- (i) ensure that it complies with all safety requirements set out in the Project Agreement, including those set out in Section 11.12(a) above; and
 - (ii) keep the Existing Facilities in a safe and orderly state, as appropriate and in accordance with Good Industry Practice, to avoid any danger to employees, visitors and other persons attending the Existing Facilities.
- (e) If the MOLITSD determines, pursuant to the *Occupational Health and Safety Act* (Ontario), that the Project Co Party identified in Section 11.12(a)(v) is not the "constructor" for the Site or any portion thereof, then the following shall apply:
- (i) all Project Co Parties shall comply with the instructions of the "constructor" relating to matters of health and safety on the Site, methods and manner of construction, and coordination and scheduling of the "constructor's" works with the Works;

- (ii) If the activity or presence of Project Co or a Project Co Party on the Site caused, in whole or in part, MOLITSD to determine that the Project Co Party identified in Section 11.12(a)(v) is not the "constructor" for the Site or any portion thereof, all Project Co Parties will immediately take any necessary remedial action, including vacating the Site to ensure that the MOLITSD determines that Project Co Party identified in Section 11.12(a)(v) is the "constructor";
 - (iii) If a third party is named "constructor" by MOLITSD, no Project Co Party shall interfere with or delay the third party's work, nor shall any Project Co Party do anything whatsoever that causes the third party to be in contravention of its obligations under the *Occupational Health and Safety Act* (Ontario). All Project Co Parties shall immediately cease and desist any activity that results or has a likelihood of resulting in such interference with or delay of the work of the third party; and
 - (iv) If the MOLITSD determines that Contracting Authority or a third party contractor has been designated as the "constructor" under the *Occupational Health and Safety Act* (Ontario), and such determination by the MOLITSD is due to an act or omission of any Project Co Party, Project Co shall indemnify Contracting Authority and the Contracting Authority Parties and each of their respective directors, officers, employees, agents and representatives from and against any and all of the liabilities arising from such determination by the MOLITSD.
- (f) In the event that an act or omission of the Project Co Party identified in Section 11.12(a)(v) causes or contributes to an MOLITSD determination that the Project Co Party identified in Section 11.12(a)(v) is not the "constructor" for the Site or any portion thereof, or if the Project Co Party identified in Section 11.12(a)(v) or any Project Co Party is denied access to the Site pursuant to Section 11.12(e)(ii), Project Co will not be eligible for a Delay Event or a Compensation Event in connection therewith.

11.13 Additional Works

- (a) Contracting Authority reserves the right to carry out Additional Works. Contracting Authority may assign to Project Co responsibility for:
 - (i) directing the methods and means of construction of the Additional Works;
 - (ii) coordinating and scheduling the Additional Works; and/or
 - (iii) providing safety training in respect of the Additional Works.

- (b) In connection with the Additional Works, Contracting Authority shall:
- (i) to the extent that Contracting Authority has assigned responsibility for such matters to Project Co pursuant to Section 11.13(a), cause Additional Contractors to comply with the instructions of Project Co relating to the methods and means of construction of the Additional Works, coordination and scheduling of the Additional Works and safety training in respect of the Additional Works;
 - (ii) cause Additional Contractors to comply with the instructions of Project Co relating to matters of health and safety on the Site;
 - (iii) enter into separate contracts with Additional Contractors containing terms and provisions which (A) are consistent with the terms and provisions of this Project Agreement (including Schedule 27 – Dispute Resolution Procedure), (B) to the extent that Contracting Authority has assigned responsibility for such matters to Project Co pursuant to Section 11.13(a), require Additional Contractors to comply with all directions of Project Co in respect of any matter regarding methods and means of construction of the Additional Works, coordination and scheduling of the Additional Works and safety training in respect of the Additional Works and (C) require Additional Contractors to comply with the instructions of Project Co relating to matters of health and safety on the Site;
 - (iv) ensure that insurance coverage is provided in respect of the Additional Works as would be required by a prudent owner similarly situated and that such insurance is coordinated with the insurance coverage of Project Co as it affects the Works to provide seamless insurance coverage to Project Co and Contracting Authority (including, if appropriate, naming Contracting Authority and Project Co as additional insureds and/or loss payees) and, in any event, such insurance shall provide for commercial general liability insurance of not less than \$[REDACTED]; and
 - (v) take all necessary steps to avoid labour disputes or other disputes on the Project arising from the Additional Works.
- (c) In connection with the Additional Works, Project Co shall:
- (i) to the extent that Contracting Authority has assigned responsibility for such matters to Project Co pursuant to Section 11.13(a), and subject to the performance by Contracting Authority of its obligations under Sections 11.13(b)(i) and 11.13(b)(iii), direct the methods and means of construction of the Additional Works, coordinate and schedule the Additional Works with the Works to be performed under this Project Agreement, as applicable, and provide safety training in respect of the Additional Works;

- (ii) subject to the performance by Contracting Authority of its obligations under Section 11.13(b)(i) and 11.13(b)(iii), assume overall responsibility for compliance by the Additional Contractors and Additional Works with all aspects of Applicable Law relating to health and safety at the Site, including all the responsibilities of the ‘constructor’ under the *Occupational Health and Safety Act* (Ontario) in accordance with such Act prior to Substantial Completion and, at the request of Contracting Authority exercised in a manner consistent with the said Act, at any time that Project Co is acting as a ‘constructor’ on the Site following Substantial Completion;
 - (iii) afford Additional Contractors reasonable opportunity to introduce and store their products and use their construction machinery and equipment to execute the Additional Works;
 - (iv) participate with Contracting Authority and Additional Contractors in reviewing their construction schedules when directed to do so by Contracting Authority; and
 - (v) where all or part of the performance of the Works is affected by, or depends upon, the completion and/or proper execution of the Additional Works, promptly, and prior to proceeding with the affected Works, report to Contracting Authority in writing any readily apparent deficiencies in the Additional Works. Failure by Project Co to so report shall invalidate any claims against Contracting Authority by reason of such readily apparent deficiencies.
- (d) If, in respect of Additional Works carried out prior to Substantial Completion at the Site:
- (i) any Additional Contractors cause any damage to the Works;
 - (ii) to the extent that Contracting Authority has assigned responsibility for such matters to Project Co pursuant to Section 11.13(a), Project Co incurs any additional costs or there is any delay in the Works as a result of any Additional Contractors not complying with the reasonable instructions of Project Co regarding methods and means of construction, coordination and scheduling or safety; or
 - (iii) Project Co incurs any additional costs or there is any delay in the Works as a result of any such Additional Works,

then, provided such delay in the Works or additional costs are not as a result of Project Co’s failure to perform any of its obligations under Section 11.13(c) or any act or omission of Project Co or a Project Co Party, any such delay in the Works or additional costs in respect of the Works shall, subject to and in accordance with

Article 31, be treated as a Delay Event and, subject to and in accordance with Article 32, be treated as a Compensation Event.

- (e) Claims, disputes, and other matters in question between Project Co and Additional Contractors shall be dealt with by negotiation, adjudication and/or arbitration in a reasonably similar manner to what is contemplated in Schedule 27 – Dispute Resolution Procedure, provided the Additional Contractors are subject to binding reciprocal obligations in the contracts between Contracting Authority and the Additional Contractors. Project Co shall be deemed to have consented to arbitration of any dispute with any Additional Contractor whose contract with Contracting Authority contains a binding reciprocal agreement to arbitrate.
- (f) In connection with the Additional Works, Project Co may propose a Variation as follows:
- (i) Project Co shall have a period of 10 Business Days following Notice from Contracting Authority of Contracting Authority’s intention to carry out such Additional Works, including a reasonable description of such Additional Works, to propose a Variation if such Additional Works are (A) reasonably expected to void a warranty in favour of Project Co from a Project Co Party or equipment supplier and given in accordance with Good Industry Practice, or (B) reasonably expected to have a material adverse effect on Project Co’s ability to perform any of the Works, including a material delay in the Works or material additional costs in respect of the Works;
 - (ii) if Project Co has proposed a Variation in accordance with Section 11.13(f)(i), Contracting Authority shall, within 10 Business Days of such proposal, either issue a Variation Enquiry or give Notice to Project Co that it does not agree that a Variation is required;
 - (iii) either Party may refer the question of whether a Variation is required pursuant to Section 11.13(f)(i) for resolution in accordance with Schedule 27 – Dispute Resolution Procedure; and
 - (iv) where Contracting Authority has, under Section 11.13(f)(ii), given Notice to Project Co that it does not agree that a Variation is required, Contracting Authority shall, within 10 Business Days of a subsequent agreement or of a determination that a Variation is required, issue a Variation Enquiry and the relevant provisions of Schedule 22 – Variation Procedure shall apply except that:
 - (A) Contracting Authority shall not be entitled to withdraw any such Variation Enquiry unless Contracting Authority determines not to proceed with the Additional Works or to proceed only in a manner that the Additional Works will not result in a warranty becoming void (as contemplated in Section 11.13(f)(i)) and will not result in any material

negative effect (including material additional costs) on Project Co's ability to perform any of the Works and Project Co has agreed with such conclusion, or the Parties otherwise agree; and

(B) the Parties shall, without prejudice to their respective obligations under this Project Agreement, use commercially reasonable efforts to mitigate any adverse effects of such Additional Works, including, with respect to any void or voidable warranty and any increase in costs arising therefrom.

(g) Placing, installing, applying or connecting the Additional Works performed by Additional Contractors on and to the Works performed by Project Co will not relieve Project Co from its obligations under the Project Agreement with respect to the Works, except to the extent Project Co is entitled to a Delay Event or Compensation Event in accordance with Section 11.13(d) or as expressly described in any Variation Confirmation.

11.14 Defective Works

Prior to Substantial Completion:

- (a) Project Co shall promptly Make Good any deficiency, defect or error in the Works or failure of the Works to conform to the Project Agreement, or any deficiency, defect or error in relation to any Product (collectively, a "**Construction Defect**") whether or not such Construction Defect has been incorporated into the Facility and whether or not the Construction Defect is the result of poor workmanship, use of defective Products or In-Contract Equipment, or damage through carelessness or other act or omission of Project Co. The correction of Construction Defects shall be at Project Co's sole cost and expense. Project Co shall Make Good, in a manner acceptable to the Independent Certifier, all Construction Defects, whether or not they are specifically identified by the Independent Certifier, and Project Co shall prioritize the correction of any Construction Defects so as not to interfere with or derogate from the Baseline Works Schedule, provided that Project Co shall prioritize the correction of any Construction Defects that in the sole discretion of Contracting Authority is determined to adversely affect the day to day operation of Contracting Authority.
- (b) Project Co shall Make Good promptly other contractors' work destroyed or damaged by such rectifications at Project Co's expense.
- (c) If in the opinion of the Independent Certifier it is not expedient for Project Co to correct any Construction Defects, Contracting Authority may deduct from the amount of the Guaranteed Price the difference in value between the Works as performed and that called for by the Project Agreement. If Contracting Authority and Project Co do not agree on the difference in value, they shall refer the matter to the Independent Certifier for adjudication and the determination may be given effect as a Variation.

11.15 Warranty Obligations

- (a) Project Co represents, warrants and covenants that:
- (i) the Works shall conform to the requirements of this Project Agreement, Good Industry Practice, Applicable Law and all professional engineering principles generally accepted as standards of the industry in the Province of Ontario;
 - (ii) the Works shall be free of defects, including design defects, errors and omissions; and
 - (iii) materials and equipment shall be of good quality and in compliance with this Project Agreement.
- (b) During the Phase Warranty Period and the Warranty Period and subject to Section 11.13(c), Project Co shall promptly, at its sole cost and expense, correct and Make Good all Construction Defects arising in respect of the Works in accordance with Section 11.15, Section 11.16, the Phase Warranty Protocol and the Warranty Protocol, as applicable. For greater certainty, Project Co is required to correct and Make Good Construction Defects related to any Product and any In-Contract Equipment during the Phase Warranty Period and the Warranty Period in accordance with Section 11.15, Section 11.16, the Phase Warranty Protocol and the Warranty Protocol, as applicable, despite Project Co having obtained on Contracting Authority's behalf industry-standard or other equipment warranties in accordance with Section 11.15(f). For all work to correct Construction Defects, the Phase Warranty Period or the Warranty Period, as applicable, shall be extended for a further one year from the date of the last work completed in respect of such corrective Works. For clarity, any extension of the Phase Warranty Period or the Warranty Period for the purposes of a correction shall only apply to the relevant Construction Defect and not the Works as a whole.
- (c) In addition to the obligation to correct and Make Good Construction Defects in accordance with Section 11.15, Section 11.16, the Phase Warranty Protocol and the Warranty Protocol during the Phase Warranty Period and the Warranty Period, as applicable, Project Co shall at its expense correct and Make Good any Construction Defects that could not reasonably have been ascertained by a competent person in accordance with Good Industry Practice during a visual inspection of the Works ("**Construction Latent Defect**"), provided Contracting Authority gives Project Co written Notice of the Construction Latent Defect within the time frame applicable to such Construction Latent Defect pursuant to the *Limitations Act*, 2002 (Ontario).
- (d) The warranties described in this Section 11.15 shall cover labour and material, including, the costs of removal and replacement of covering materials. The warranties shall not limit extended warranties on any Product or item of In-Contract Equipment called for elsewhere in the Output Specifications or otherwise provided by any manufacturer of such Product or item of In-Contract Equipment.

- (e) If Project Co fails to correct and Make Good any Construction Defects or Construction Latent Defects in accordance with Sections 11.15(b) and 11.15(c) and in the time period specified in Section 11.16(a) or Section 11.16(b), as applicable, without prejudice to any other right or remedy Contracting Authority may have, Contracting Authority may correct such Construction Defects or Construction Latent Defects at Project Co's sole cost and expense.
- (f) Project Co shall obtain warranties from the manufacturers of each of the Products and items of In-Contract Equipment for the duration(s) and in accordance with the applicable requirements specified in the Output Specifications in the name of and to the benefit of both Project Co and Contracting Authority. Where, in respect of a Product warranty or In-Contract Equipment warranty, the Output Specifications do not specify a specific duration and/or other requirements, Project Co shall obtain industry-standard warranties from the applicable manufacturers in the name of and to the benefit of Project Co and Contracting Authority, and shall use commercially reasonable efforts to ensure that such Product warranties and In-Contract Equipment warranties extend for so long a period from the Substantial Completion Date (or from the Phase Completion Date where the Product is in respect of the Parking Garage Works) as can be obtained from the applicable manufacturer, but in any event such Product warranties and In-Contract Equipment warranties shall extend no less than one year from the Substantial Completion Date (or one year from the Phase Completion Date where the Product or In-Contract Equipment is in respect of the Parking Garage Works). Each Product warranty and In-Contract Equipment warranty shall be issued by the applicable manufacturer and delivered to Project Co no later than 30 days prior to the Phase Completion Date or the Substantial Completion Date, as applicable. Project Co shall ensure that each Product warranty and In-Contract Equipment warranty, including any Product warranty or In-Contract Equipment warranty extended under this Section 11.15(f), is fully assigned to Contracting Authority, at no cost or expense to Contracting Authority, at the end of the Phase Warranty Period or the Warranty Period, as applicable as such Phase Warranty Period or Warranty Period may be extended in accordance with Section 11.15(b).
- (g) Subject to Section 11.13, Project Co acknowledges that Contracting Authority may, in its sole discretion, maintain, repair and/or alter any part or parts of the Works during the applicable Phase Warranty Period or Warranty Period and agrees that such work shall not impact any of the warranties provided by Project Co hereunder, provided that such work is carried out in accordance with Good Industry Practice and that such work does not materially alter the affected part or parts of the Works.

11.16 Prompt Repair of Warranty Work

- (a) Project Co acknowledges that the timely performance of warranty work is critical to the ability of Contracting Authority to maintain effective operations of the Facility. Project Co shall use commercially reasonable efforts to respond to any requirement by Contracting Authority to correct Construction Defects and Construction Latent Defects within the Response Time required by Contracting Authority (which, for

- certainty, may, in respect of an Emergency, require immediate response or correction). Project Co further acknowledges that if Contracting Authority is unable to contact Project Co, Project Co has not completed the Warranty Response within the Response Time, and/or the Warranty Rectification is not commenced within such time period as may be required by Contracting Authority (including, for clarity, immediately in the event of an Emergency), Contracting Authority's own forces may take such steps as are reasonable and appropriate to correct such Construction Defects and Construction Latent Defects, at Project Co's sole cost and expense and, except in the case of damage caused by Contracting Authority's own forces, such steps taken by Contracting Authority's own forces shall not invalidate any warranties in respect of such portion of the Works affected by such corrective actions of Contracting Authority's own forces.
- (b) Subject to Section 11.16(a), Project Co shall promptly, and in any event not more than 30 days after receipt of written notice thereof from Contracting Authority, Make Good any Construction Defects which may develop within the Phase Warranty Period or Warranty Period, as applicable, and any Construction Latent Defects, and also Make Good any damage to other Works caused by the correction of such Construction Defects and Construction Latent Defects. All such Warranty Rectification shall be at Project Co's sole cost and expense and shall not be treated as, or entitle Project Co to request or form the basis of a claim for, a Variation, additional compensation or damages. The above-noted time period of 30 days shall be subject to the following:
- (i) If the Warranty Rectification cannot be completed in the 30 days specified, Project Co shall be in compliance if Project Co:
- (A) commences and is diligently proceeding with the Warranty Rectification within the specified time;
- (B) provides Contracting Authority with a schedule acceptable to Contracting Authority for such Warranty Rectification;
- (C) updates the Warranty Reporting Record on an ongoing basis (including on a daily basis if requested by Contracting Authority); and
- (D) completes the Warranty Rectification in accordance with such schedule.
- (c) If Project Co fails to complete the Warranty Rectification in the time specified in Section 11.16(a) or Section 11.16(b), as applicable, or subsequently agreed upon, without prejudice to any other right or remedy Contracting Authority may have, Contracting Authority may correct such works at the sole risk, cost and expense of Project Co and may:
- (i) in the case of a Warranty Rectification arising during the Phase Warranty Period, (A) deduct the costs and expenses thereof from the Completion

Holdback or from any payment then or thereafter due to Project Co, and/or (B) draw down on the Warranty Period Security for the purpose of funding, or obtaining reimbursement for, such costs and expenses; and

- (ii) in the case of a Warranty Rectification arising during the Warranty Period, draw down on the Warranty Period Security for the purpose of funding, or obtaining reimbursement for, such costs and expenses.
- (d) The Warranty Rectification shall be commenced and completed as expeditiously as possible in accordance with the Warranty Protocol and Section 11.16(a) or Section 11.16(b), as applicable, and shall be executed at times convenient to Contracting Authority and this may require work outside normal working hours at Project Co's expense. Any extraordinary measures required to complete the Warranty Response or Warranty Rectification, as directed by Contracting Authority to accommodate the operation of the Facility or other aspects of the Project as constructed, shall be at Project Co's sole cost and expense.
- (e) The foregoing express warranties shall not deprive Contracting Authority of any action, right or remedy otherwise available to Contracting Authority at law or in equity for breach of any of the provisions of the Project Agreement or any Ancillary Document by Project Co, and the Response Times and time periods referred to in this Section 11.16, shall not be construed as a limitation on the time in which Contracting Authority may pursue such other action, right or remedy.

11.17 Minimize Disturbance and Works in Existing Facilities

- (a) Project Co recognizes and understands that Contracting Authority is a public hospital under the *Public Hospitals Act* (Ontario) and is therefore subject to a highly regulated legal and operating environment. Project Co acknowledges that in addition to the use of Good Industry Practice, this Project Agreement includes instructions as to the manner in which the Works are to be performed in order to minimize disturbance to the Existing Facilities, including with respect to noise, dust control, security (as it pertains to Works that impact the Existing Facilities or any portion thereof), access to the Lands and the particular requirements in respect of those portions of the Works which are to be carried out within the Existing Facilities and in respect of those portions of the Works where connections are being made to the Existing Facilities. In addition, Project Co acknowledges that it has familiarized itself with the facility and/or building operations of the Existing Facilities and will perform the Works taking into account the requirements of Contracting Authority to maintain normal facility and/or building operations of the Existing Facilities. Project Co further acknowledges that the Cost of the Works includes all premium time and overtime that may be required to perform the Works in accordance with this Project Agreement and Good Industry Practice. Project Co shall develop and implement protocols in furtherance of the foregoing in accordance with the Output Specifications.

- (b) Project Co recognizes that part of the Works consists of the renovation of existing buildings and structures or the addition of a structure to an existing building and that the carrying on of Contracting Authority Activities during construction is a priority for Contracting Authority and acknowledges that it has reviewed the Project Agreement, the Project Documents and the Background Information. Project Co shall use all methods required to comply with the instructions set out in this Project Agreement during the performance of the Works. Project Co shall fully cooperate with Contracting Authority in complying with said instructions during the performance of the Works. Any costs incurred by Project Co in complying with said instructions shall be part of the Guaranteed Price.
- (c) Project Co acknowledges that the Project Agreement includes the Phasing Requirements and other specifications which include instructions respecting Contracting Authority's use of the Existing Facilities and infection control procedures. Project Co acknowledges having read and understood the said instructions and agrees to comply with the procedures set out therein. Project Co shall be responsible for any costs and expenses resulting from Project Co's failure to comply with these procedures.
- (d) Project Co shall not cause power interruptions to the Existing Facilities or building systems on the Lands, including electricity systems, mechanical systems, security systems and life safety systems, without the prior written consent of Contracting Authority. All potential infrastructure and utility shutdowns affecting the OHSC campus and Existing Facilities require approval from Contracting Authority's Chief Building and Planning Officer (CBPO) approval. Disruption of major services to any Existing Facility utility or circulation route (e.g., life safety, power, water, sewer, roads, steam, gas, hot water, cable, fibre, helipad, etc.) will require notice and submission of a complete mitigation and control plan four (4) months in advance for formal approval by the CBPO. There can be no essential service interruptions of any kind affecting Contracting Authority Activities. Minor disruptions to localized items (e.g., selective and contained short duration power / lighting outages, selective plumbing) require a minimum two (2) week notice for review and approval by the CBPO.

11.18 Warranty Period Security

- (a) Project Co shall either:
- (i) on or before the Substantial Completion Date, deliver, or cause to be delivered, to Contracting Authority, the Warranty Period Letter of Credit; or
 - (ii) no later than five Business Days prior to the Substantial Completion Date, provide written Notice to Contracting Authority of Project Co's intention not to deliver the Warranty Period Letter of Credit, in which case Contracting Authority shall withhold the Warranty Period Cash Amount in accordance with Section 11.18(c).

- (b) The Warranty Period Letter of Credit shall be in the amount equal to \$[REDACTED](the “**Required Amount**”). The Warranty Period Letter of Credit shall be maintained, without reduction or step-down, by Project Co until the Warranty Period Security Return Date.
- (c) Notwithstanding Section 4.3(a), if:
- (i) the Warranty Period Letter of Credit has not been delivered to Contracting Authority by the Substantial Completion Payment Date; or
 - (ii) Project Co provides written notice to Contracting Authority pursuant to Section 11.18(a)(ii) that it elects not to deliver the Warranty Period Letter of Credit,
- then Contracting Authority may withhold from the Substantial Completion Payment a holdback amount equal to the Required Amount (the “**Warranty Period Cash Amount**”).
- (d) The Warranty Period Cash Amount may be withheld by Contracting Authority until the Warranty Period Security Return Date, and upon the Warranty Period Security Return Date, the Warranty Period Cash Amount shall be paid by Contracting Authority to Project Co.
- (e) The withholding of the Warranty Period Cash Amount in accordance with Section 11.18(c) shall be Contracting Authority’s sole remedy for failure on the part of Project Co to deliver a Warranty Period Letter of Credit in the Required Amount by the Substantial Completion Payment Date and, for greater certainty, Contracting Authority shall not be entitled to withhold payment of the balance of the Substantial Completion Payment as a result of any such failure on the part of Project Co to deliver a Warranty Period Letter of Credit in the Required Amount.
- (f) Contracting Authority shall be entitled to draw on the Warranty Period Security:
- (i) in an amount equal to the amount of the costs estimated by the Independent Certifier for Contracting Authority to rectify defects, deficiencies or non-compliant items in the Work, together with all other damages suffered by Contracting Authority, including any costs incurred by Contracting Authority in accordance with Sections 11.15 and 11.16 as a result of Project Co’s failure to comply with its obligations under Sections 11.15 and 11.16; and/or
 - (ii) to satisfy any amounts that are due and have remained outstanding for 30 days by Project Co pursuant to the terms of this Project Agreement or by the Construction Guarantor pursuant to Schedule 12 – Form of Performance Guarantee of Construction Guarantor.
- (g) Contracting Authority may make multiple calls on the Warranty Period Security.

- (h) In the event that Contracting Authority draws on the Warranty Period Security, Project Co shall forthwith, and in any event within five Business Days following such draw:
- (i) provide Contracting Authority with a replacement Warranty Period Letter of Credit if Project Co delivered a Warranty Period Letter of Credit in accordance with Section 11.18(a); or
 - (ii) pay to Contracting Authority an amount if Contracting Authority withheld the Warranty Period Cash Amount in accordance with Section 11.18(c),

such that the Warranty Period Security is at all times during the period between Substantial Completion and the Warranty Period Security Return Date in the Required Amount. In the event that Project Co fails to provide a replacement Warranty Period Letter of Credit or pay to Contracting Authority an amount required by this Section 11.18(h), as the case may be, Contracting Authority is entitled to deduct from and set off against any amounts otherwise due to Project Co pursuant to the terms of this Project Agreement an amount such that the Warranty Period Security is in the Required Amount.

- (i) Unless the Warranty Period Security is fully drawn by Contracting Authority in accordance with the provisions of this Project Agreement, Contracting Authority shall release and deliver the Warranty Period Security to Project Co on the Warranty Period Security Return Date.
- (j) In the event that the Warranty Period Letter of Credit has an expiry date that is prior to the Warranty Period Security Return Date, and Project Co does not renew (or does not cause the renewal of) the Warranty Period Letter of Credit and does not provide (or cause the provision of) proof of such renewal to Contracting Authority before the date that is 20 days before the Warranty Period Letter of Credit's expiry date, then at any time during such 20 day period and upon providing prior written Notice to Project Co, Contracting Authority may draw upon the full amount of the Warranty Period Letter of Credit and such cash proceeds shall thereupon stand in place of the Warranty Period Letter of Credit unless Project Co delivers (or causes the delivery of) a replacement Warranty Period Letter of Credit to Contracting Authority. Contracting Authority shall be entitled to withdraw such cash proceeds in the same manner that it is permitted to draw upon the Warranty Period Security under Section 11.18(f). Upon the delivery of a replacement Warranty Period Letter of Credit by Project Co to Contracting Authority, all remaining cash proceeds from such segregated bank account shall be returned to Project Co or as Project Co may direct within five Business Days after the delivery of such replacement Warranty Period Letter of Credit by Project Co to Contracting Authority.
- (k) No interest will be payable to either Party in respect of any cash proceeds or Warranty Period Cash Amounts.

11.19 Substitutions

- (a) Whenever equipment, components, materials, supplies, tools, and other items are specified or otherwise described in this Project Agreement by using the name or catalogue or model number of a particular manufacturer, fabricator, vendor or distributor, or any other material name or description, the naming or identification of the item is intended to establish the type and the minimum function and quality required, and equipment, components, materials, supplies, tools, and other items of other manufacturers, fabricators, vendors or distributors shall not be substituted without the prior written consent of Contracting Authority, in its sole discretion.

11.20 Change in Standards

- (a) Where this Project Agreement requires Project Co to comply with a technical standard in respect of the design and construction of the Facility, and that standard has changed between the date of this Project Agreement and the date that such compliance is required, then Project Co shall give Notice to Contracting Authority of such change. If, after such notice, Contracting Authority requires compliance with the changed standard (rather than the standard applicable as of the date of this Project Agreement), then, to the extent such change impacts the Works and would not have otherwise been taken into account by compliance with Good Industry Practice, such changed standard shall, subject to and in accordance with Schedule 22 - Variation Procedure, result in a Variation. If Contracting Authority does not require compliance with the changed standard, then Project Co shall continue to comply with the standard applicable as of the date of this Project Agreement, without a Variation therefor. This Section 11.20 shall not apply where a change in a technical standard is also a Change in Law.

11.21 Subcontractors and Suppliers

- (a) Project Co shall preserve and protect the rights of the Parties under this Project Agreement with respect to the works to be performed under Subcontract, and shall:
- (i) enter into Subcontracts or written agreements with Project Co Parties to require them to perform their work as provided in the Project Agreement;
 - (ii) incorporate the relevant terms and conditions of the Project Agreement into all contracts or written agreements with Project Co Parties; and
 - (iii) be as fully responsible to Contracting Authority for acts and omissions of the Project Co Parties as for acts and omissions of persons directly employed by Project Co.
- (b) Attached in Part 1 of Schedule 8 – Project Co Parties is a list of all Project Co Parties that Project Co has engaged or caused to be engaged for the performance of the Work as of the date of execution of this Project Agreement. Project Co agrees to update

- such list from time to time as additional Project Co Parties are engaged. Any of these named Project Co Parties listed by Project Co may be changed by Project Co upon prior Notice to (but without the approval of) the Contracting Authority Representative, provided however, that if the Contracting Authority Representative reasonably objects to any change to a mechanical or electrical Subcontractor that is a Project Co Party, then Project Co shall select an alternative replacement mechanical or electrical Subcontractor to which the Contracting Authority Representative does not reasonably object.
- (c) Project Co hereby agrees to contractually obligate the Construction Contractor to enter into the Construction Contractor's Direct Agreement and, subject to Section 11.21(d), to cause the Construction Contractor to cause each of the other Project Co Parties, including Suppliers leasing any construction machinery and equipment, to enter into the Subcontractor's Direct Agreement, to evidence, among other things, that Contracting Authority shall have the right to cure any default by the Construction Contractor under the Subcontract.
- (d) With the exception of the Subcontracts specifically listed in items (a) through (d) in Part 2 of Schedule 8 – Project Co Parties, none of Project Co, the Construction Contractor or the applicable Project Co Party are obliged to enter into a Subcontractor's Direct Agreement in respect of Subcontracts having a total estimated cost of \$[REDACTED] or less.
- (e) Subject to Section 11.21(d), Project Co agrees to deliver to Contracting Authority the Subcontractor's Direct Agreements by the applicable due dates set out in Part 2 of Schedule 8 – Project Co Parties. If, following the date that [REDACTED]% Construction Document Submittals are submitted to Contracting Authority in accordance with Schedule 10 – Review Procedure, Project Co is required to enter into any additional Subcontractor's Direct Agreement pursuant to this Section 11.21, Project Co shall deliver such Subcontractor's Direct Agreements to Contracting Authority within 30 days of execution.

11.22 INTENTIONALLY DELETED

11.23 Protest and Trespass

- (a) Except as otherwise provided in this Project Agreement, Contracting Authority shall not be responsible for the presence on or around the Site or the Lands, or any other interference affecting the Site or the Lands, the Facility, the Existing Facilities or the Works, of any persons participating in a Protest Action (“**Protesters**”) or any other persons otherwise not entitled to be on or around the Site or the Lands (“**Trespassers**”). For greater certainty, the presence of, or interference by, any Protesters or Trespassers on or around the Site or the Lands shall not be a breach of the obligation of Contracting Authority to grant licence rights of use and access to Project Co on and over the Lands pursuant to Section 16 nor a breach of any other obligation, representation or warranty under this Project Agreement.

- (b) The management of any Protesters or Trespassers shall be the responsibility of Project Co prior to Substantial Completion and of Contracting Authority following Substantial Completion (in each case to the extent same is not otherwise the responsibility of the Police Service).
- (c) If at any time prior to Substantial Completion any part of the Site or the Lands is occupied, or access to the Site or the Lands is prevented or interfered with, by Protesters or Trespassers, Project Co shall use all appropriate measures reasonable in the circumstances to manage such Protesters or Trespassers and promptly notify the Contracting Authority Representative of such occurrence and of the action which Project Co proposes to take in respect thereof. Project Co may exercise any legal remedy available to it to remove Protesters or Trespassers from the Site or the Lands, provided that if Project Co does so elect to exercise any such legal remedy, Project Co shall give the Contracting Authority Representative not less than 24 hours' Notice prior to commencing any legal proceeding for that purpose (except in a case of Emergency, danger to persons or material destruction or material damage to property where, in such circumstances, such Notice may be given to Contracting Authority less than 24 hours prior to the commencement of such legal proceeding) and shall continually update the Contracting Authority Representative as to the status of any such legal proceeding in reasonable detail and at reasonable intervals, and provided further that:
- (i) Project Co shall not give directly or indirectly to any Protester or Trespasser any inducement, monetary or otherwise, with a view to avoiding, limiting or influencing the manner of protest activities by that Protester or Trespasser or by other Protesters or Trespassers; and
 - (ii) Project Co shall not by virtue of this Section 11.23(c) be prevented from entering into *bona fide* settlements of claims brought against it by Protesters or Trespassers which provide for reasonable payments in satisfaction of such claims or agreeing to any reasonable cost orders in any proceedings.
- (d) Project Co may request the assistance of Contracting Authority (at the cost of Project Co) to remove Protesters or Trespassers where Project Co demonstrates to Contracting Authority's reasonable satisfaction that:
- (i) Project Co is pursuing all legal remedies available to it to remove the Protesters or Trespassers (provided that for this purpose Project Co may but shall not be obligated to prosecute injunctive or other judicial remedies beyond the court of first instance); and
 - (ii) the continued presence of the Protesters or Trespassers is having a material adverse effect on the conduct of the Works that Project Co is unable to mitigate.

- Following such request, Contracting Authority shall notify Project Co whether Contracting Authority can lawfully provide any assistance in relation to the removal of the Protesters or Trespassers that is not independently available to Project Co and, to the extent that such assistance can be lawfully provided, Contracting Authority shall provide such assistance (at the cost of Project Co) to the extent it is, in the discretion of Contracting Authority, reasonable and appropriate in the circumstances to do so.
- (e) If Project Co experiences a Protest Action on the Site or Lands, or access by Project Co to the Site or Lands is prevented or materially interfered with by a Protest Action, then:
- (i) the Protest Action shall, subject to and in accordance with Section 31, be treated as a Delay Event provided that Project Co has exhausted all legal remedies available to it to seek injunctive relief or other judicial remedies from a court of first instance and to enforce such injunction or other remedy granted by such court to remove Protesters and Trespassers in such Protest Action from the Site and Lands, provided that Project Co shall not be obligated to prosecute injunctive or other judicial remedies beyond the court of first instance with respect to such removal of Protestors and Trespassers; and
 - (ii) Project Co shall be entitled to a Variation in respect of the Direct Costs incurred by Project Co in connection with such Protest Action, subject to and in accordance with Schedule 22 – Variation Procedure, excluding the first \$[REDACTED] of all Direct Costs cumulatively in connection with all Protest Actions throughout the Project Term which would have been payable to Project Co in accordance with this Section 11.23(e)(ii) except to the extent that any delay or Direct Costs incurred by Project Co were caused, or contributed to, by a breach of this Project Agreement by Project Co or any Project Co Party.
- (f) For the purposes of calculating the first \$[REDACTED] of Direct Costs, pursuant to Section 11.23(e)(ii) such amount shall not include any amount or amounts which Project Co or a Project Co Party recovers, or is entitled to recover, under any insurance policy, or would have recovered if it had complied with the requirements of this Project Agreement in respect of insurance or the terms of any policy of insurance required under this Project Agreement, which amount, for greater certainty, shall not include any excess or deductibles or any amount over the maximum amount insured under any such insurance policy.

11.24 COR Certification

- (a) Project Co shall, at its own cost and risk, at all times during the performance of the Works cause a COR-Qualified Construction Project Co Party or COR-Certified Construction Project Co Party, as the case may be, to:

- (i) to the extent a COR-Qualified Construction Project Co Party has not obtained COR Certification prior to Financial Close,
 - (A) use best efforts to obtain its COR Certification no later than eighteen months following Financial Close. In the event that Contracting Authority is satisfied, in its sole discretion, that the COR-Qualified Construction Project Co Party has used best efforts to obtain its COR Certification in accordance with this Section 11.24 and the COR-Qualified Construction Project Co Party has not obtained COR Certification by the end of such eighteen month period, then Contracting Authority shall establish a time period during which the COR-Qualified Construction Project Co Party shall obtain its COR Certification, which time period shall not be less than 30 days, and
 - (B) maintain in good standing and, as applicable, renew its OHSAS 18001 Accreditation until such time as the COR-Qualified Construction Project Co Party has obtained its COR Certification, and
 - (ii) once the COR-Qualified Construction Project Co Party is certified (hereafter referred to as a “**COR-Certified Construction Project Co Party**”), maintain in good standing, and, as applicable, renew its COR Certification; and
 - (iii) comply with all requirements of its OHSAS 18001 Accreditation (if a COR-Qualified Construction Project Co Party) or COR Certification (if a COR-Certified Construction Project Co Party), in accordance with its terms.
- (b) Without limiting any other provision of this Project Agreement, if at any time during the performance of the Works:
- (i) a COR-Qualified Construction Project Co Party fails to obtain its COR Certification in accordance with this Project Agreement and Contracting Authority determines that the failure to obtain the COR Certification is as a result of such COR-Qualified Construction Project Co Party not using best efforts to obtain such certification and Contracting Authority delivers a Notice to Project Co indicating that a COR-Qualified Construction Project Co Party has failed to obtain its COR Certification in accordance with this Project Agreement; or
 - (ii) a COR-Qualified Construction Project Co Party fails to maintain its OHSAS 18001 Accreditation in good standing in accordance with its terms or in accordance with this Project Agreement; or
 - (iii) a COR-Certified Construction Project Co Party fails to maintain its COR Certification in good standing in accordance with its terms or in accordance with this Project Agreement;

(each a “**H&S Certification Default Event**”); or

- (iv) Contracting Authority delivers a Notice to Project Co indicating that Contracting Authority is of the opinion that a COR-Qualified Construction Project Co Party will fail to maintain its OHSAS 18001 Accreditation in good standing in accordance with its terms or in accordance with this Project Agreement; or
- (v) Contracting Authority delivers a Notice to Project Co indicating that Contracting Authority is of the opinion that a COR-Certified Construction Project Co Party will fail to maintain its COR Certification in good standing in accordance with its terms or in accordance with this Project Agreement,

Project Co shall:

- (vi) immediately upon the occurrence of a H&S Certification Default Event, notify Contracting Authority that a H&S Certification Default Event has occurred, and:
 - (A) produce and deliver to Contracting Authority a report identifying the reasons for the failure to obtain or maintain in good standing the COR Certification or OHSAS 18001 Accreditation, as the case may be;
 - (B) produce and deliver to Contracting Authority a plan showing the steps that are to be taken to have the COR Certification or OHSAS 18001 Accreditation, as the case may be, obtained or reinstated in good standing within a period of not more than 30 days (the “**H&S Certification Reinstatement Plan**”), which H&S Certification Reinstatement Plan shall be subject to review and approval by Contracting Authority and, to the extent Contracting Authority requires any amendments or revisions to be made to the H&S Certification Reinstatement Plan, Project Co shall take, and shall cause the COR-Qualified Construction Project Co Party or the COR-Certified Construction Project Co Party, as the case may be, to take, all reasonable steps as may be necessary to make all such required amendments and revisions and deliver to Contracting Authority an amended H&S Certification Reinstatement Plan not more than 5 Business Days from the date on which such request is made by Contracting Authority;
 - (C) no later than 5 Business Days after the H&S Certification Default Event occurs, arrange to have conducted a complete H&S Construction Inspection in accordance with Section 15.1(h); and
 - (D) arrange to have conducted an H&S Construction Re-Inspection in accordance with Section 15.1(k), if required, and

- (vii) within 5 Business Days of receipt of the Notice from Contracting Authority under Section 11.24(b)(iv) or 11.24(b)(v):
- (A) produce and deliver to the Contracting Authority Representative a report identifying the manner in which the COR Certification or OHSAS 18001 Accreditation, as the case may be, shall be maintained in good standing or obtained, as applicable;
 - (B) produce and deliver to the Contracting Authority Representative a plan showing the steps that are to be taken to ensure that the COR Certification or OHSAS 18001 Accreditation, as the case may be, will be maintained in good standing without interruption (the “**H&S Certification Maintenance Plan**”), which H&S Certification Maintenance Plan shall be subject to review and approval by Contracting Authority and, to the extent Contracting Authority requires any amendments or revisions to be made to the H&S Certification Maintenance Plan, Project Co shall take all reasonable steps as may be necessary to make all such required amendments and revisions and deliver to Contracting Authority an amended H&S Certification Maintenance Plan not more than 5 Business Days from the date on which such request is made by Contracting Authority; and
 - (C) arrange to have conducted a complete H&S Construction Inspection in accordance with Section 15.1(h), and
 - (D) arrange to have conducted an H&S Construction Re-Inspection in accordance with Section 15.1(k), if required.

11.25 Demolition Requirements

- (a) Without limiting Project Co’s obligation to perform the Works at all times in accordance with Applicable Law, in respect of any Demolition, Project Co shall, and shall cause each Project Co Party that is performing any part of the Demolition to, at such person’s own cost and risk and at all times during the performance of the Works:
- (i) conduct all work in connection with any Demolition at all times in compliance with Section 3 of the Performance Standards Regulation and the Building Code;
 - (ii) ensure that all persons having responsibility for the supervision of any such Demolition are qualified as either a professional engineer, limited license holder or provisional license holder (as such terms are used in the Performance Standards Regulation) (such person is hereinafter referred to as a “**Demolition Supervisor**”);

- (iii) observe and perform the Demolition in a manner that is consistent with the recommendations set forth in the Demolition Guidelines in all material respects; and
 - (iv) in respect of any Complex Structure Demolition to be conducted by Project Co or any Project Co Party:
 - (A) prepare detailed specifications relating to such Complex Structure Demolition which specifications will include, without limitation, a detailed risk assessment and risk mitigation plan assessing all apparent or inferable risks that might be associated with the Demolition, colour-coded Load-Path Diagrams (which will include a description of the Demolition Requirements set forth herein) to supplement the Site work plans and blueprints relating to the Demolition and all other technical requirements relating to the Complex Structure Demolition (the “**Demolition Specifications**”);
 - (B) at all times when a Complex Structure Demolition is being performed that the Demolition Specifications, Demolition work plan and Load-Path Diagram, be present and available at the Site at which such Complex Structure Demolition is being performed; and
 - (C) ensure at all times when a Complex Structure Demolition is being performed that a Demolition Supervisor will be on the Site at which such Complex Structure Demolition is being performed and actively supervising all activities in respect of the Complex Structure Demolition;
- (collectively the “**Demolition Requirements**”).
- (b) If at any time while any Demolition is being performed pursuant to this Project Agreement, Project Co or any Project Co Party that is performing any part of any Demolition receives notice from Contracting Authority or any Governmental Authority that the Demolition is being conducted in a manner that is:
 - (i) not in compliance with the Demolition Requirements; or
 - (ii) not otherwise in accordance with this Project Agreement (such event referred to as a “**Demolition Default Event**”),

Project Co shall, and shall cause any applicable Project Co Party to:

- (A) immediately upon the occurrence of a Demolition Default Event, notify Contracting Authority that a Demolition Default Event has occurred, unless Contracting Authority was the person that provided notice of the Demolition Default Event;

- (B) cease all work in respect of such Demolition; and
- (C) within 5 Business Days of receipt of a Notice of a Demolition Default Event produce and deliver to the Contracting Authority Representative:
 - (I) a report identifying the reasons for the occurrence of the Demolition Default Event; and
 - (II) a Demolition Plan showing the steps that are to be taken to rectify the Demolition Default Event within a period of not more than 30 days from the occurrence of the Demolition Default Event, which Demolition Plan shall be subject to review and approval by Contracting Authority and, to the extent Contracting Authority requires any amendments or revisions to be made to such Demolition Plan, Project Co and the applicable Project Co Party shall take all reasonable steps as may be necessary to make all such required amendments and revisions and deliver to Contracting Authority an amended and revised Demolition Plan not more than 5 Business Days from the date on which such request is made by Contracting Authority.
- (c) No Demolition shall be recommenced at the Site that was the subject of the Demolition Default Event until:
 - (i) Contracting Authority is satisfied that Project Co or the applicable Project Co Party has taken all necessary steps to remediate such Demolition Default Event in accordance with Demolition Plan; and
 - (ii) Contracting Authority has received a report, in form and substance satisfactory to Contracting Authority, prepared by a professional engineer that the Demolition Default Event has been remediated and the Site has been properly prepared for the Demolition to proceed in accordance with the Demolition Plan.

11.26 Pandemic and Epidemic Plan

- (a) Project Co shall implement and comply with the Pandemic and Epidemic Response and Mitigation Plan. All updates to the Pandemic and Epidemic Response and Mitigation Plan shall be subject to review by Contracting Authority pursuant to Schedule 10 – Review Procedure.
- (b) In the event that a specific pandemic or epidemic (including COVID-19 or any subsequent outbreak of COVID-19) is reasonably foreseeable and likely to occur and affect the Works or otherwise occurs and affects the Works, Project Co shall, at its

- cost, promptly (at the request of Contracting Authority or on its volition) update the Pandemic and Epidemic Response and Mitigation Plan on a monthly basis and submit each update with the next Works Report, until such time as the Parties agree, acting reasonably, that either the pandemic or epidemic will not occur and affect the Works or such epidemic or pandemic has ended, no longer affects the Works and no further updates to such plan are required. Following the review by Contracting Authority of each updated Pandemic and Epidemic Response and Mitigation Plan pursuant to Schedule 10 – Review Procedure, Project Co shall, without limiting any other obligation of Project Co under the Project Agreement or Applicable Law, implement such plan in accordance with Schedule 10 – Review Procedure, at its cost and risk other than as provided for in Section 29.4 and 33.1(a)(vii).
- (c) Any Pandemic and Epidemic Response and Mitigation Plan (including any update thereto) or the potential or actual impact of any pandemic or epidemic on the Works may, at the request of a Party, be discussed at any meeting of the Works Committee or at any other meeting between the Parties reasonably requested by a Party during the Project Term. Any Party may, acting reasonably, require that any such other meeting be on a “without prejudice basis”.
- (d) Nothing required pursuant to this Section 11.26 in relation to the Pandemic and Epidemic Response Mitigation Plan shall in any way obviate or detract from Project Co’s right to relief under this Project Agreement in relation to a Pandemic and Epidemic Change in Law or a Pandemic and Epidemic Supply Chain Delay.

11.27 On-Site and Excess Soil Management

- (a) Without limiting Project Co’s obligation to perform the Works at all times in accordance with Applicable Law, Project Co shall:
- (i) perform the respective obligations of the ‘project leader’ and the ‘operator of the project area’ for the Project under *Ontario Regulation 406/19* made under the *Environmental Protection Act* (Ontario);
 - (ii) comply, and cause each Project Co Party to comply, with Applicable Law relating to the management of excavated and excess soil, including without limitation *Ontario Regulation 406/19*;
 - (iii) develop and implement plans, procedures, assessments, and systems to ensure the Works are performed in compliance with all requirements of *Ontario Regulation 406/19*, including all such requirements applicable to Project Co in performing the respective obligations of the ‘project leader’ and the ‘operator of the project area’; and
 - (iv) plan and complete all excess soil management activities required for the performance of the Works in compliance with the Ontario Ministry of Environment, Conservation, and Parks’ ‘Management of Excess Soil – A

Guide for Best Management Practices – PIBS 9603e” (as may be updated or amended from time to time).

11.28 Anti-Racism, Anti-Discrimination and Anti-Harassment Governance Requirements

- (a) Project Co shall, and shall cause the Construction Contactor to, with respect to its activities in Canada, incorporate reasonable processes, policies, controls and procedures to safeguard its ongoing commitment to Anti-Racism, anti-discrimination and anti-harassment practices, including by imposing of requirements for Subcontractors to establish, maintain, review, and update from time to time reasonable processes, policies, controls, and procedures relating to same under their Subcontracts in respect of their activities in Canada.
- (b) Contracting Authority may, in its sole discretion from time to time but not more than once in any twelve-month period, require Project Co to, at its sole cost and expense, cause the obtainment of third party attestations (from one or more reputable, independent consulting firms with expertise in equity and diversity) regarding the presence and design of the internal processes, policies, controls and procedures of Project Co and the Construction Contactor, establishing and maintaining a corporate commitment to providing opportunities for equity-deserving groups, including Black, Indigenous and other racialized communities and eliminating workplace hate and intolerance.
- (c) Project Co shall, and shall cause the Construction Contactor to, take proactive measures to monitor for and actively strive to prevent the occurrence of racism, discrimination and harassment (including Systemic Racism and other forms of racial discrimination and harassment) and respond in a prompt and appropriate manner when any issue of racism, discrimination or harassment arises in its work environment, in order to maximize the likelihood that its work environment is and remains free from racism, discrimination and harassment.

11.29 Indigenous Engagement

- (a) Project Co acknowledges the importance of appropriate engagement with Impacted Indigenous Nations and Indigenous Entities in connection with the Project. The objective of the engagement is to build new, and enhance existing, relationships with Impacted Indigenous Nations and Indigenous Entities. Set out below are the principles that will guide Project Co’s engagement:
 - (i) Provide information about the design and construction of the Project to Impacted Indigenous Nations and Indigenous Entities;
 - (ii) Provide an opportunity for these entities to provide comments on, and become involved in, the design and construction of the Project;

- (iii) Strive to mitigate the negative impacts of the Project presented by Impacted Indigenous Nations and Indigenous Entities and consider potential opportunities to address any comments received during implementation of the Project; and
 - (iv) Develop a strategy for inclusion of local Indigenous businesses within the supply chain of Subcontractors and Suppliers associated with the Project.
- (b) Without limiting the generality of the foregoing, within thirty (30) Business Days after the Effective Date, Project Co shall prepare a draft Indigenous consultation and engagement plan which complies with the requirements of the Project Agreement for Contracting Authority's review. Project Co shall perform the Works in accordance with the Indigenous consultation and engagement plan accepted by Contracting Authority (the "**Indigenous Consultation and Engagement Plan**").
- (c) At a minimum, the Indigenous Consultation and Engagement Plan shall set out a structured process for ongoing input from Impacted Indigenous Nations and Indigenous Entities and shall provide that Project Co shall consider and respond to the feedback received from this process.

12. REPRESENTATIVES

12.1 The Contracting Authority Representative

- (a) Subject to the limitations set out in Section 12.1(d), the Contracting Authority Representative shall exercise the functions and powers identified in this Project Agreement as functions or powers to be performed by the Contracting Authority Representative and such other functions and powers of Contracting Authority under this Project Agreement as Contracting Authority may notify Project Co from time to time.
- (b) Contracting Authority may, from time to time by written Notice to Project Co, change the Contracting Authority Representative. Such change shall have effect on the later of the date of delivery of such Notice and the date specified in such Notice.
- (c) During any period when no Contracting Authority Representative has been appointed, or when the Contracting Authority Representative is unable, through illness, incapacity or any other reason whatsoever, to perform the Contracting Authority Representative's functions under this Project Agreement, Contracting Authority shall perform or may, by written Notice to Project Co, promptly appoint an alternative Contracting Authority Representative to perform the functions which would otherwise be performed by the Contracting Authority Representative. Upon receipt of such written Notice, Project Co and the Project Co Representative shall be entitled to treat any act of such alternative Contracting Authority Representative which is permitted by this Project Agreement as being authorized by Contracting Authority,

and Project Co and the Project Co Representative shall not be required to determine whether authority has in fact been given.

- (d) The Contracting Authority Representative shall not, except as otherwise provided in this Project Agreement, be entitled to modify or waive any provision of this Project Agreement or to authorize a Variation.
- (e) Subject to the limitations set out in Sections 12.1(a) and 12.1(d), unless otherwise notified in writing, Project Co and the Project Co Representative shall be entitled to treat any act of the Contracting Authority Representative which is authorized by this Project Agreement as being authorized by Contracting Authority, and Project Co and the Project Co Representative shall not be required to determine whether authority has in fact been given.

12.2 The Project Co Representative

- (a) Subject to the limitations set out in Section 12.2(d), the Project Co Representative shall have full authority to act on behalf of Project Co for all purposes of this Project Agreement.
- (b) Project Co may change the Project Co Representative with the prior written consent of Contracting Authority, not to be unreasonably withheld or delayed.
- (c) During any period when the Project Co Representative is unable, through illness, incapacity or any other reason whatsoever, to perform the Project Co Representative's functions under this Project Agreement, Project Co shall perform or may, by written Notice to Contracting Authority, promptly appoint an alternative Project Co Representative to perform the functions which would otherwise be performed by the Project Co Representative, provided that, Project Co must seek Contracting Authority's consent in accordance with Section 12.2(b) if such alternative Project Co Representative is in place for more than 180 days. Upon receipt of such written notice, Contracting Authority and the Contracting Authority Representative shall be entitled to treat any act of such alternative Project Co Representative which is permitted by this Project Agreement as being authorized by Project Co, and Contracting Authority and the Contracting Authority Representative shall not be required to determine whether authority has in fact been given.
- (d) The Project Co Representative shall not, except as otherwise provided in this Project Agreement, be entitled to modify or waive any provision of this Project Agreement.
- (e) Subject to the limitations set out in Section 12.2(d), unless otherwise notified in writing, Contracting Authority and the Contracting Authority Representative shall be entitled to treat any act of the Project Co Representative which is authorized by this Project Agreement as being authorized by Project Co, and Contracting Authority and the Contracting Authority Representative shall not be required to determine whether authority has in fact been given.

12.3 Communications to Representatives

- (a) At the time that a Party appoints or changes the appointment of the Contracting Authority Representative or the Project Co Representative, as applicable, that Party shall also provide the other Party with contact information for delivery of communications to such representative. Communications to such representative shall not constitute Notices to the Party appointing such representative.

12.4 Key Individuals

- (a) The individuals who are critical to the performance of the Works are identified in Schedule 9 – Key Individuals. Project Co shall use commercially reasonable efforts to ensure that such persons remain involved in the Works in the capacity set out in Schedule 9 – Key Individuals and, in particular, will not, for the duration of the Works, require or request any such person to be involved in any other project on behalf of Project Co or any Project Co Party if, in the opinion of Contracting Authority, acting reasonably, such involvement would have a material adverse effect on the Works.
- (b) If Project Co considers it necessary to replace any individual identified in Schedule 9 – Key Individuals, Project Co shall provide Contracting Authority with relevant information on the proposed replacement and shall consult with Contracting Authority before finalizing the appointment of such replacement. Project Co shall not replace any of the individuals identified in Schedule 9 – Key Individuals without the prior written consent of Contracting Authority, which consent shall not be withheld or delayed where the proposed replacement is suitably qualified and experienced and of equal or better quality and experience than the individual being replaced.
- (c) If Contracting Authority determines, acting reasonably, that it is in the best interests of Contracting Authority that any individual identified in Schedule 9 – Key Individuals be replaced, Contracting Authority shall notify Project Co (including a detailed explanation of the reasons for such determination), and, within 30 days of receipt by Project Co of such notice, Project Co shall provide Contracting Authority with relevant information on the proposed replacement and shall consult with Contracting Authority before finalizing the appointment of such replacement.

13. BASELINE WORKS SCHEDULE AND WORKS REPORT

13.1 Completion of the Works

- (a) Project Co shall complete the Works in accordance with this Project Agreement and achieve:
- (i) Phase Completion by the Scheduled Phase Completion Date;
 - (ii) Substantial Completion by the Scheduled Substantial Completion Date; and

- (iii) Final Completion by the Scheduled Final Completion Date.

13.2 The Baseline Works Schedule

- (a) From Financial Close until the Draft Baseline Works Schedule becomes the Baseline Works Schedule pursuant to Section 13.2(d), the Proposed Works Schedule shall be deemed to be the Baseline Works Schedule and, until such time, the following provisions of the Project Agreement applicable to the Baseline Works Schedule shall be applicable to the Proposed Works Schedule as though the Proposed Works Schedule was the Baseline Works Schedule: Sections 3.2(a), 3.2(g)(iv) 10.3(a)(i), 11.2(b)(vii), 11.3(a)(vi), 11.14(a), 13.3(a), 13.3(b), 13.4(a), 13.6(a), 14.2(b), 14.2(d), 21.1(d), 21.2(b), 21.7(b), 21.7(c), 21.8(d), 21.8(f) and 25.1(a); the definition of “Critical Non-Conformance” set forth in Schedule 1 – Definitions and Interpretation; Sections 2.1, 2.2, 2.4, 2.5, 2.6 and 3.2 of Appendix A to Schedule 10 – Review Procedure; Section 3.5 of Schedule 14 – Outline Commissioning Program; Section 1(d) of Schedule 17 – Work Report Requirements; and Section 1.6(b) of Schedule 22 – Variation Procedure.
- (b) Project Co shall, in accordance with Schedule 19 – Works Scheduling Requirements, prepare and submit to Contracting Authority and the Independent Certifier:
 - (i) within 45 calendar days of Financial Close, the Draft Baseline Works Schedule and a report indicating the differences between the Proposed Works Schedule and the Draft Baseline Works Schedule;
 - (ii) every month within 10 Business Days following the end of each calendar month from Financial Close until Final Completion, a Progress Works Schedule;
 - (iii) every month within 10 Business Days following the end of each calendar month from Financial Close until the Final Completion Date, a Look-ahead Schedule;
 - (iv) within 10 calendar days following the written request from Contracting Authority, acting reasonably, a Works Area Micro-Schedule for any specific area, and every two weeks thereafter an updated Works Area Micro-Schedule for the specific area until the Works in the area is complete;
 - (v) within 15 calendar days of the Final Completion Date, the As-built Works Schedule and the final Works Report; and
 - (vi) at any time prior to Substantial Completion, within 5 calendar days following the written request by Contracting Authority, existing current or past versions of the Baseline Works Schedule or Works Report,

each meeting the requirements of Schedule 19 – Works Scheduling Requirements to the satisfaction of Contracting Authority that support the completion of the Works in accordance with Section 13.1.

- (c) Contracting Authority shall, within 15 Business Days of receipt thereof, provide Project Co with comments on the first Draft Baseline Works Schedule in accordance with Schedule 10 – Review Procedure. Project Co shall revise and resubmit the Draft Baseline Works Schedule to the extent required by Schedule 10 – Review Procedure within 15 Business Days of receipt of any comments from Contracting Authority. Contracting Authority shall provide any comments on each subsequent Draft Baseline Works Schedule within 5 Business Days of receipt thereof. Section 32.5(a) shall apply in respect of any Compensation Event that occurs after the date that is 94 days following Financial Close and prior to Contracting Authority assigning the comment “NO COMMENT” or “MINOR NON-CONFORMANCE” to the Draft Baseline Works Schedule referred to in Section 13.2(b)(i) provided that in the event that Contracting Authority does not provide Project Co with its comments on the Draft Baseline Works Schedule within such 15 Business Day time period or such 5 Business Day time period, as the case may be, such 94 day time period shall be automatically extended by the number of days that Contracting Authority failed to provide such comments following the expiry of such 15 Business Day time period or 5 Business Day time period, as the case may be.
- (d) When agreed by the Parties, the Draft Baseline Works Schedule shall become the Baseline Works Schedule, and on such date the Baseline Works Schedule shall replace the Proposed Works Schedule.
- (e) Project Co shall submit a draft Works Area Micro-Schedule in accordance with Section 13.2(b)(iv) and Schedule 19 – Works Scheduling Requirements for any portion of the Progress Works Schedule relating to any specific area of the Works involving:
- (i) integration or commissioning activities where the current scheduling information is not sufficiently detailed to allow for the effective use of resources of Contracting Authority; or
 - (ii) work activities by either Project Co or Contracting Authority that are dependent upon the activities of the other Party,

where such activity, in Contracting Authority’s opinion, acting reasonably, requires enhanced scheduling detail from Project Co to support the effective coordination of such activity in that specific area.

- (f) Contracting Authority shall provide Project Co with comments on the draft of a Works Area Micro-Schedule in accordance with Schedule 10 - Review Procedure. Project Co shall revise the draft of the Works Area Micro-Schedule to the extent

- required by Schedule 10 - Review Procedure within 5 days of receipt of any comments from Contracting Authority.
- (g) When agreed by the Parties in writing, the draft of the Works Area Micro-Schedule shall become the Works Area Micro-Schedule for that specific area.
- (h) At the request of the Contracting Authority Representative, the Project Co Representative shall review the Baseline Works Schedule with the Contracting Authority Representative to explain to the Contracting Authority Representative's satisfaction:
- (i) the activity logic and planning assumptions contained in the Baseline Works Schedule;
 - (ii) any proposed changes to the critical path of the Works;
 - (iii) the impact of the Works on the Works Milestones; and
 - (iv) any other matter raised by the Contracting Authority Representative concerning the Project Schedules.
- (i) Project Co shall participate in meetings and conduct workshops with Contracting Authority in relation to the Project Schedules in accordance with Section 3 of Schedule 19 – Works Scheduling Requirements.
- (j) Project Co and Contracting Authority shall comply with the provisions of Schedule 19 – Works Scheduling Requirements.
- (k) Contracting Authority shall provide Project Co with comments on the As-built Works Schedule in accordance with Schedule 10 – Review Procedure. Project Co shall revise the As-built Works Schedule to the extent required by Schedule 10 - Review Procedure within 10 days of receipt of any comments from Contracting Authority.
- (l) Any comment or lack of comment by Contracting Authority in regards to any Project Schedule indicating potential Delay Events pursuant to Section 31.1(a) of the Project Agreement shall not constitute any acknowledgement or acceptance of the potential delay.

13.3 Changes to the Baseline Works Schedule

- (a) Any changes to the Baseline Works Schedule which affects the Scheduled Phase Completion Date, the Scheduled Substantial Completion Date or the Scheduled Final Completion Date must be approved in writing by Contracting Authority. Subject to the terms of Schedule 22 – Variation Procedure, any Contracting Authority approval of such changes to the Baseline Works Schedule does not entitle Project Co to a Variation, an extension of time or any additional compensation under this Project Agreement.

- (b) Where Project Co proposes any change to the Baseline Works Schedule, Project Co shall, no later than 2 Business Days following the written request of Contracting Authority, deliver to Contracting Authority a copy of the most current version of the requested Progress Works Schedule(s) and/or any past version of the requested Progress Works Schedule(s) in its native software format.

13.4 Failure to Maintain Schedule

- (a) Without limiting any other provision of this Project Agreement but subject to Article 31, if, at any time:

- (i) the actual progress of the Works has significantly fallen behind the Baseline Works Schedule or a Recovery Works Schedule, as applicable, including, for clarity, any failure of Project Co to achieve a Works Milestone; or
- (ii) the revised implementation strategy, forecast dates for future activities or staging has changed to the extent that it is no longer practical to compare the Current Progress Works Schedule to the Baseline Works Schedule or the current Recovery Works Schedule, using Project Co's scheduling software;
- (iii) Contracting Authority is of the opinion that:
- (A) the actual progress of the Works has significantly fallen behind the Current Progress Works Schedule;
- (B) Project Co will not achieve Phase Completion by the Scheduled Phase Completion Date;
- (C) Project Co will not achieve Substantial Completion by the Scheduled Substantial Completion Date;
- (D) Project Co will not achieve Substantial Completion by the Longstop Date;
or
- (E) the revised implementation strategy, forecast dates for future activities or staging has changed to the extent that it is no longer practical to compare the Current Progress Works Schedule to the Baseline Works Schedule or the current Recovery Works Schedule,

Contracting Authority may give Notice to Project Co and Project Co shall be required:

- (iv) within 5 Business Days of receipt, or within one month in the circumstances set forth in Sections 13.4(a)(ii) or 13.4(a)(iii)(C), of notice from Contracting Authority, to produce and deliver to each of the Contracting Authority Representative and the Independent Certifier:

- (A) a schedule (the “**Recovery Works Schedule**”) which shall comply with all requirements of a Progress Works Schedule as set out in Section 11 of Schedule 19 – Works Scheduling Requirements, except that:
- (I) its title shall be “Recovery Works Schedule”, and
 - (II) for the first Recovery Works Schedule, the Baseline Works Schedule baseline shall be shown in the Recovery Works Schedule using the scheduling software’s baseline functionality to visually indicate the variance between the Baseline Works Schedule and the first Recovery Works Schedule, or
 - (III) for subsequent Recovery Works Schedules, if applicable, the current Recovery Works Schedule baseline shall be shown in the new Recovery Works Schedule using the scheduling software’s baseline functionality to visually indicate the variance between the current Recovery Works Schedule and the new Recovery Works Schedule,
- (B) and, if applicable, the Recovery Works Schedule shall show the new strategy or steps that are to be taken by Project Co to eliminate or reduce the delay to:
- (I) achieve Phase Completion by the Scheduled Phase Completion Date;
 - (II) achieve the Scheduled Milestone Payment Completion Dates by the applicable Milestone Payment Completion Dates;
 - (III) achieve Substantial Completion by the Scheduled Substantial Completion Date; or
 - (IV) if Substantial Completion will not be achieved by the Scheduled Substantial Completion Date, achieve Substantial Completion by the Longstop Date; and
- (C) a report (the “**Recovery Works Schedule Report**”) which shall comply with all requirements of a Works Schedule Progress Report as set forth in Section 1(d) of Schedule 17 – Works Report Requirements except that:
- (I) its title shall be “Recovery Works Schedule Report”;
 - (II) the Recovery Works Schedule Report shall describe in narrative form:

- (i) all variances between the Baseline Works Schedule and the Recovery Works Schedule, or, if applicable, between the current Recovery Works Schedule and a new Recovery Works Schedule; and
- (ii) if applicable, the reasons for the delay and/or changes to the implementation strategy together with a description of the new strategy or steps that are to be taken by Project Co to eliminate or reduce the delay to Project Co:
 - (A) achieving Phase Completion by the Phase Completion Date;
 - (B) achieving the applicable requirements for Milestone Payments by the applicable Scheduled Milestone Payment Completion Dates;
 - (C) achieving Substantial Completion by the Scheduled Substantial Completion Date; or
 - (D) achieving Substantial Completion by the Longstop Date, as applicable,
- (v) if applicable, bring the progress of the Works back on schedule in accordance with the deliverables provided for in Section 13.4(a)(iv).
- (b) Contracting Authority may, acting reasonably, give notice to the Lenders' Agent pursuant to Section 15 of the Lenders' Direct Agreement that Project Co is failing to maintain the schedule, together with the relevant information supporting Contracting Authority's opinion that Project Co is failing to maintain the schedule.
- (c) For greater certainty, provided that Project Co has complied with this Section 13.4 and is not in default under Section 35.1(a)(iii), the failure to achieve Phase Completion by the Scheduled Phase Completion Date, the applicable requirements for Milestone Payments by the applicable Scheduled Milestone Payment Completion Dates or the failure to achieve Substantial Completion by the Scheduled Substantial Completion Date on its own shall not be a Project Co Event of Default for the purposes of Section 35.1(a)(iv).

13.4A Notification of Early Phase Completion

- (a) Unless Project Co obtains the prior written consent of Contracting Authority, in Contracting Authority's sole discretion, Project Co shall not be entitled to the Phase Completion Certificate prior to, and the Phase Completion Date shall not be earlier than, the Scheduled Phase Completion Date.

- (b) If Project Co advises Contracting Authority that it expects to be able to achieve Phase Completion prior to the Scheduled Phase Completion Date, the Contracting Authority Representative shall be entitled to require Project Co to produce and submit to the Contracting Authority Representative a revised Progress Works Schedule or Recovery Works Schedule, as applicable, showing the manner and the periods in which the Works shall be performed and what the revised date for such Phase Completion would be so as to enable Contracting Authority to consider at its sole discretion:
- (i) whether to agree to an earlier Scheduled Phase Completion Date; and
 - (ii) what modifications, if any, shall be required to this Project Agreement in order to accommodate such earlier Scheduled Phase Completion Date.

All costs associated with any such modifications to this Project Agreement shall be borne by Project Co.

13.5 Notification of Early Substantial Completion

- (a) Unless Project Co obtains the prior written consent of Contracting Authority, in Contracting Authority's sole discretion, Project Co shall not be entitled to the Substantial Completion Certificate prior to, and the Substantial Completion Date and Substantial Completion Payment Date shall not be earlier than, the Scheduled Substantial Completion Date.
- (b) If Project Co advises Contracting Authority that Project Co expects to be able to achieve Substantial Completion prior to the Scheduled Substantial Completion Date, the Contracting Authority Representative shall be entitled to require Project Co to produce and submit to the Contracting Authority Representative a revised Progress Works Schedule or Recovery Works Schedule, as applicable, showing the manner and the periods in which the Works shall be performed and what the revised date for Substantial Completion would be so as to enable Contracting Authority to consider at its sole discretion:
- (i) whether to agree to an earlier Scheduled Substantial Completion Date; and
 - (ii) what modifications, if any, shall be required to this Project Agreement in order to accommodate such earlier Scheduled Substantial Completion Date.
- (c) All costs associated with any such modifications to this Project Agreement shall be borne by Project Co.

13.6 Works Report

- (a) Project Co shall continuously monitor the progress of the Works in relation to the Baseline Works Schedule and, within 10 Business Days following the end of each calendar month from Financial Close until the Final Completion Date, Project Co

shall provide to the Contracting Authority Representative and the Independent Certifier a works report (each, a “**Works Report**”), which will include:

- (i) an executive summary describing the general status of the Works and progress made over the relevant month;
- (ii) a Current Progress Works Schedule and a Look-ahead Schedule, all in accordance with Schedule 19 – Works Scheduling Requirements;
- (iii) a narrative description of any Disputes related to the Works, including any action that has taken place over the relevant month to resolve such Disputes;
- (iv) a narrative description of the status of any Proceeding at Risk Matter that has not been resolved pursuant to Section 14.6(b), in accordance with Schedule 27 – Dispute Resolution Procedure, or otherwise;
- (v) an update on those matters set out in Schedule 17 – Works Report Requirements; and
- (vi) any other information specifically requested by Contracting Authority on the progress of the Works,

all in form and substance satisfactory to Contracting Authority, acting reasonably. For greater certainty, for all updates and revisions to the Project Schedules, Project Co must provide a revised critical path reflecting the updated or revised Baseline Works Schedule.

- (b) Project Co shall use and interact with, and ensure that the Construction Contractor uses and interacts with, the On-line (web based) Project Management (“**OCPM**”) software system specified by IO. It is contemplated that the OCPM software system will automate certain aspects of the processes identified in Schedule 10 – Review Procedure, Schedule 11 – Design Quality Plan and Construction Quality Plan, Schedule 22 – Variation Procedure and Schedule 17 – Works Report Requirements and other processes as determined by Contracting Authority in its sole discretion.

14. WORKS COMMITTEE

14.1 Establishment

- (i) The Parties shall, within 30 days following Financial Close, establish a committee (the “**Works Committee**”) consisting of:1 representative appointed by IO from time to time;
- (ii) the following 3 representatives appointed by Contracting Authority:
 - (A) the Contracting Authority Representative; and

- (B) 2 other representatives appointed by Contracting Authority from time to time; and
 - (iii) the following 3 representatives appointed by Project Co:
 - (A) the Project Co Representative;
 - (B) 1 representative of the Construction Contractor; and
 - (C) such other representative appointed by Project Co from time to time.
- (b) The Independent Certifier shall be required to attend meetings as a non-voting member of the Works Committee. The Design Conformance Consultant shall be entitled to, but not required to, attend meetings as a non-voting member of the Works Committee. Members of the Works Committee may invite, on prior notice to all members, such advisors and consultants as they require from time to time to attend meetings and provide briefings to the Works Committee.
- (c) The Contracting Authority Representative shall be the chairperson of the Works Committee.

14.2 Function and Role

- (a) The Works Committee shall assist the Parties by promoting cooperative and effective communication with respect to matters related to the Works. The Works Committee shall interface with the Equipment Steering Committee as and when required.
- (b) The Works Committee shall be responsible for receiving and reviewing all matters related to the Works, including:
 - (i) any design, construction and commissioning issues;
 - (ii) the Project Schedules;
 - (iii) any issues arising from reports or documents provided by Project Co or the Independent Certifier;
 - (iv) any quality assurance and safety issues;
 - (v) the Works Reports;
 - (vi) any special matters referred to the Works Committee by Contracting Authority or Project Co;
 - (vii) any Proceeding at Risk Matters referred to the Works Committee in accordance with Section 14.6;

- (viii) any community and media relations issues in accordance with Schedule 18 – Communications;
 - (ix) monitoring the Phase Commissioning Program and the Final Commissioning Program; and
 - (x) any other issues pertaining to the Works.
- (c) Subject to Section 14.2(d), any unanimous decision of the Works Committee shall be final and binding on the Parties. If the Works Committee is unable to reach a unanimous decision, either Party may refer the matter for resolution in accordance with Schedule 27 – Dispute Resolution Procedure.
- (d) The Works Committee shall not have authority to make decisions with respect to or approve:
- (i) any amendment to or waiver of any provision of this Project Agreement;
 - (ii) any change to a major milestone date set out in the Baseline Works Schedule, the Scheduled Phase Completion Date, the Scheduled Substantial Completion Date or the Scheduled Final Completion Date;
 - (iii) any Variation;
 - (iv) any change that may materially adversely affect Project Co’s ability to achieve Phase Completion by the Scheduled Phase Completion Date, Substantial Completion by the Scheduled Substantial Completion Date or Final Completion by the Scheduled Final Completion Date; or
 - (v) any matter with respect to which Contracting Authority has a right of consent or in respect of which Contracting Authority may exercise discretion pursuant to this Project Agreement.

14.3 Term of Works Committee

- (a) Unless otherwise agreed by the Parties, the Works Committee shall operate until the Final Completion Date.

14.4 Replacement of Committee Members

- (a) IO and Contracting Authority shall be entitled to replace any of their respective representatives on the Works Committee by written Notice to Project Co. Contracting Authority will use commercially reasonable efforts to deliver prior written notice of any such replacement to Project Co. Project Co may replace any of its representatives on the Works Committee with the prior written consent of Contracting Authority.

14.5 Procedures and Practices

- (a) The members of the Works Committee may:
- (i) adopt such procedures and practices for the conduct of the activities of the Works Committee as they consider appropriate from time to time;
 - (ii) invite to any meeting of the Works Committee such other persons as the members of the Works Committee may agree;
 - (iii) exclude from any meeting of the Works Committee such persons as the members of the Works Committee may agree; and
 - (iv) receive and review reports from any person or organization agreed to by the members of the Works Committee.
- (b) Once established, the Works Committee shall meet at least once each month from Financial Close until the Final Completion Date, unless otherwise agreed by the members of the Works Committee or the Parties.
- (c) Any one of the Project Co Representatives or the Contracting Authority Representatives on the Works Committee may convene a special meeting of the Works Committee at any time. Special meetings of the Works Committee may be convened on not less than 5 Business Days' notice to all members of the Works Committee identifying the agenda items to be discussed at the special meeting, provided that, in an Emergency, a meeting may be called at any time on such notice as may be reasonable in the circumstances.
- (d) Unless otherwise agreed by the members of the Works Committee, the Works Committee shall meet at the Site, in Ottawa, Ontario. Meetings of the Works Committee may be held by means of such telephonic, electronic or other communication facilities as permit all persons participating in the meeting to communicate with each other simultaneously and instantaneously. A person participating in a meeting by such means will be deemed to be present at such meeting, provided that each member of the Works Committee must attend in person at least once each calendar quarter.
- (e) 2 representatives appointed by Contracting Authority (one of whom shall be the Contracting Authority Representative), 2 representatives appointed by Project Co (one of whom shall be the Project Co Representative) and a representative of IO (or a delegate thereof) shall constitute a quorum at any meeting of the Works Committee. A quorum of members may exercise all the powers of the Works Committee. The members shall not transact business at a meeting of the Works Committee unless a quorum is present.

- (f) Minutes of all meetings, recommendations and decisions of the Works Committee, including those made by telephone or other form of communication, shall be recorded and maintained by Project Co. Project Co shall circulate copies of such minutes within 5 Business Days of the holding of the meeting or the making of the recommendation or decision. Unless Contracting Authority notifies Project Co within 5 Business Days of receipt of the minutes that Contracting Authority disagrees with the contents of the minutes, Project Co and Contracting Authority shall be deemed to have approved such minutes. Project Co shall maintain a complete set of all minutes of the meetings of the Works Committee and shall make such minutes available for inspection by Contracting Authority during regular business hours.

14.6 Proceeding at Risk

- (a) If at any time prior to Final Completion:
- (i) the Contracting Authority Representative has noted a Critical Non-Conformance in respect of the Works; or
 - (ii) the Contracting Authority Representative has noted a Works Submittal as “CRITICAL NON-CONFORMANCE” in accordance with Schedule 10 – Review Procedure (each of the matters described in clauses (i) and (ii) of this Section 14.6(a), a “**Proceeding at Risk Matter**”);

then Contracting Authority may issue to Project Co (with a copy to the Independent Certifier and the CDB) a Notice (the “**Proceeding at Risk Notice**”) identifying Contracting Authority’s reasons for issuing the Proceeding at Risk Notice and requesting Project Co to deliver any relevant Design Data and any other information reasonably required by Contracting Authority from Project Co to review the Proceeding at Risk Matter.

- (b) Following the issuance of a Proceeding at Risk Notice, the Contracting Authority Representative and the Project Co Representative, together with the other members of the Works Committee, shall each promptly and diligently make a reasonable *bona fide* effort to resolve the Proceeding at Risk Matter.
- (c) Following the issuance of a Proceeding at Risk Notice, Contracting Authority may, in its sole discretion, give notice to the Lenders’ Agent pursuant to Section 13 of the Lenders’ Direct Agreement of the Proceeding at Risk Matter, together with a copy of the Proceeding at Risk Notice.
- (d) Following the issuance of a Proceeding at Risk Notice, either Party may refer the Proceeding at Risk Matter for resolution in accordance with Schedule 27 – Dispute Resolution Procedure.
- (e) Nothing set out in this Section 14.6 or in a Proceeding at Risk Notice or any act undertaken by a Party or omission of a Party pursuant to this Section 14.6, shall

relieve Project Co of the risk and responsibility for the Works under this Project Agreement and for meeting all of Project Co's obligations under and satisfying all requirements of this Project Agreement, and no such notice, act or omission shall create any new or additional obligations or liabilities for Contracting Authority under this Project Agreement.

15. QUALITY MANAGEMENT

15.1 Health and Safety Inspections

- (a) Project Co shall cause all of the Works to be the subject of quality management systems, which shall include a Design Quality Plan and a Construction Quality Plan (collectively, the "**Quality Plans**"), which may be incorporated into one document.
- (b) All Quality Plans shall be consistent with the requirements of the Output Specifications, the Outline Commissioning Program, the Phase Commissioning Program, and the Final Commissioning Program.
- (c) A draft of the Design Quality Plan and a draft of the Construction Quality Plan is attached as part of Schedule 11 – Design Quality Plan and Construction Quality Plan.
- (d) The Construction Quality Plan and the Design Quality Plan shall, at a minimum, comply with the requirements of the draft Construction Quality Plan and draft Design Quality Plan attached as part of Schedule 11 – Design Quality Plan and Construction Quality Plan. Project Co shall submit its proposed Construction Quality Plan substantially in the form of the draft Construction Quality Plan attached as part of Schedule 11 – Design Quality Plan and Construction Quality Plan, to Contracting Authority for review in accordance with Schedule 10 – Review Procedure within 60 days following Financial Close. Project Co shall submit its proposed Design Quality Plan substantially in the form of the draft Design Quality Plan attached as part of Schedule 11 – Design Quality Plan and Construction Quality Plan, to Contracting Authority for review in accordance with Schedule 10 – Review Procedure within 30 days following Financial Close.
- (e) All Quality Plans shall be subject to review by Contracting Authority pursuant to Schedule 10 – Review Procedure, and Project Co shall not be entitled to implement or cause the implementation of any Quality Plan unless and until Project Co is entitled to proceed with such implementation pursuant to Schedule 10 – Review Procedure.
- (f) Project Co shall implement the Quality Plans, shall perform and cause to be performed the Works in compliance with the Quality Plans, including by causing the Construction Contractor to implement the Design Quality Plan and the Construction Quality Plan.
- (g) Where any aspect of the Works is performed by more than one Project Co Party, then this Article 15, in so far as relevant or appropriate to the activities to be performed by

such Project Co Party, shall apply in respect of each of them and references in this Article 15 to such Project Co Party, including the Construction Contractor, shall be construed accordingly.

- (h) Subject to Section 15.1(i), Project Co shall cause the Construction Contractor, at its sole cost and expense, to conduct an inspection of its facilities and of its health and safety management systems on an annual basis until Final Completion or as otherwise required in accordance with Sections 11.24(b)(vi)(C) and 11.24(b)(vii)(C) (each an “**H&S Construction Inspection**”), which H&S Construction Inspections shall:
- (i) be conducted by a Certified H&S Inspector; and
 - (ii) during the performance of the Works, include, at a minimum
 - (A) a review of general compliance with all applicable Occupational Health and Safety Act (Ontario) requirements, compliance with all safety manuals applicable to any portion of the Lands which the Works are being conducted, including, but not limited to, the Contractor Site Specific Safety Manual; and
 - (B) a review of the Construction Contractor’s job hazard analysis documentation on any portion of the Lands which could endanger or put at risk the safety of any Person working on any portion of the Lands.
- (i) The first H&S Construction Inspection shall occur no later than the ninetieth (90th) day following Financial Close or, if that day is not a Business Day, on the Business Day immediately succeeding such day.
- (j) Project Co shall cause the results of each H&S Construction Inspection (such results referred to as the “**H&S Construction Inspection Report**”) to be delivered to Contracting Authority and the Works Committee not more than 5 Business Days from the date on which a H&S Construction Inspection is completed. An H&S Construction Inspection Report arising from an H&S Construction Inspection shall be tabled and presented by Project Co for discussion by the Works Committee at the next meeting of the Works Committee that follows the date on which such H&S Construction Inspection Report was issued.
- (k) To the extent an H&S Construction Inspection Report discloses any non-compliance by the COR-Qualified Construction Project Co Party or the COR-Certified Construction Project Co Party, as the case may be, with the terms of the COR Certification or OHSAS 18001 Accreditation, as the case may be, Contracting Authority shall have the right to require Project Co to cause the COR-Qualified Construction Project Co Party or the COR-Certified Construction Project Co Party, as the case may be at its sole cost and expense:

- (i) to take any corrective and remedial action required by the H&S Construction Inspection Report to correct any such non-compliance and Project Co shall cause the COR-Qualified Construction Project Co Party or the COR-Certified Construction Project Co Party, as the case may be, to comply with all instructions given by the Certified H&S Inspector in respect of actions required to be taken to correct any such non-compliance, and
- (ii) to arrange to have conducted by a Certified H&S Inspector such follow-up H&S Construction Inspections of those facilities and health management systems associated with the non-compliances identified in the relevant H&S Construction Inspection Report (each an “**H&S Construction Re-Inspection**”) within 3 Business Days from the date on which any such request is made by Contracting Authority, until any and all corrective and remedial actions required by the Certified H&S Inspector with respect to the correction of each identified non-compliance is completed to the satisfaction of the Certified H&S Inspector, and
- (iii) to cause the results of each H&S Construction Re-Inspection (such results referred to as the “**H&S Construction Re-Inspection Report**”) to be delivered to Contracting Authority and the Works Committee not more than 3 Business Days from the date on which a H&S Construction Re-Inspection is completed. An H&S Construction Re-Inspection Report arising from an H&S Construction Re-Inspection shall be tabled and presented by Project Co for discussion by the Works Committee at the next meeting of the Works Committee that follows the date on which such H&S Construction Re-Inspection Report was issued.

15.2 Changes to Plans

- (a) Project Co shall submit to Contracting Authority, in accordance with Schedule 10 – Review Procedure, any changes to any of the Quality Plans required to comply with Section 15.1, and shall amend such Quality Plans as required pursuant to Schedule 10 – Review Procedure.

15.3 Quality Manuals and Procedures

- (a) If any Quality Plan refers to, relies on or incorporates any quality manual or procedure, then such quality manual or procedure or the relevant parts of it shall be submitted to Contracting Authority at the time that the relevant Quality Plan, or part thereof or change thereto, is submitted in accordance with Schedule 10 – Review Procedure, and the contents of such quality manual or procedure shall be taken into account in the consideration of the relevant Quality Plan, or part thereof or change thereto, in accordance with Schedule 10 – Review Procedure.

15.4 Quality Monitoring

- (a) Without limiting Contracting Authority's other rights pursuant to this Project Agreement, including Section 27, Contracting Authority may, from time to time, directly or indirectly, perform periodic monitoring, spot checks and auditing of Project Co's quality management systems, including all relevant Quality Plans and any quality manuals and procedures. Project Co shall ensure that Contracting Authority also has the right to perform periodic monitoring, spot checks and auditing of the Construction Contractor's quality management systems.
- (b) Project Co shall cooperate, and shall cause the Construction Contractor to cooperate, with Contracting Authority in monitoring quality management systems and shall provide Contracting Authority with all information and documentation reasonably required in connection with Contracting Authority's rights under this Section 15.4.

16. LANDS AND SITE ACCESS AND INVESTIGATION

16.1 Licence to Site

- (a) Effective from the date of Financial Close until the Termination Date and subject to this Section 16, Contracting Authority hereby grants or shall cause to be granted, and shall continuously until the Termination Date grant or cause to be granted, to Project Co and all Project Co Parties such non-exclusive licence rights of use and access to, on and over the Site and the Facility subject to and in accordance with the Phasing Requirements (which, for clarity, are only applicable during the performance of the Works), as are required by Project Co and such Project Co Parties and sufficient to allow them to perform the Works, except any such rights of use and access set out as a Project Co responsibility to obtain under Appendix 1 – Permits, Licences Approvals and Agreements to Schedule 1 – Definitions and Interpretation, which, for clarity, in each case, Project Co shall be required to obtain following the date of this Project Agreement from each applicable Governmental Authority in accordance with Applicable Law and any other requirements imposed by such Governmental Authority.
- (b) In consideration for the licence granted pursuant to Section 16.1(a), Project Co shall provide the Works subject to and in accordance with this Project Agreement.
- (c) Without derogating from any of Contracting Authority's rights hereunder, in particular and subject to this Section 16.1(c) its rights of use of and access to the Site and the Facility (i) prior to the Phase Completion Date for purposes of the Phase Contracting Authority Commissioning and (ii) prior to the Substantial Completion Date for the purposes of the Contracting Authority Commissioning, Contracting Authority acknowledges that, in respect of the Works, Project Co and the Project Co Parties require, and Contracting Authority shall provide, access to the Site, the Facility and the Existing Facilities in accordance with the Phasing Requirements without material interference by Contracting Authority or any Contracting Authority

Party from the date of Financial Close until the Termination Date. Project Co further acknowledges that, following Substantial Completion, its access to the Lands and Site shall be subject to Contracting Authority Activities.

- (d) Except as may be provided in the Permits, Licences, Approvals and Agreements, none of the rights granted pursuant to this Section 16.1 shall extend beyond the boundaries of the Site, or to any lands other than the Site, other than easements and similar interests of Contracting Authority which benefit the Site, obtained after the date of this Project Agreement, to the extent the same are necessary for the Works. For clarity, Contracting Authority shall provide Project Co and the Project Co Parties with access to and within the Existing Facilities in accordance with the Phasing Requirements to the extent required and sufficient for Project Co and the Project Co Parties to perform the Works and subject to such reasonable conditions as are imposed by Contracting Authority.
- (e) Contracting Authority shall provide Project Co with limited access to the Existing Facilities but only to the extent necessary for Project Co to perform the Works in accordance with the Project Agreement, the Baseline Works Schedule and the direction of the Equipment Steering Committee, provided that Project Co obtains the prior written consent of Contracting Authority, which may be subject to such reasonable conditions as are imposed by Contracting Authority (which conditions, for greater certainty, shall not materially impede Project Co's performance of the Works in accordance with this Project Agreement and the Baseline Works Schedule).
- (f) Project Co agrees to: (i) provide hoarding around the licensed area outside of the Existing Facilities in accordance with the Project Agreement and the Project Documents; (ii) cordon off areas within the Existing Facilities where Project Co is performing the Works required under the Project Agreement and the Project Documents and as approved by the Contracting Authority Representative; and (iii) use such access to the Existing Facilities, including loading docks, freight elevators and access routes as provided in the Output Specifications and as otherwise directed by the Contracting Authority Representative.
- (g) The licence and access rights provided in this Section 16.1 shall terminate as of the Termination Date.

16.2 Non-Exclusive Licence and Development of Lands

- (a) Project Co acknowledges and agrees that the licence rights granted to Project Co and the Project Co Parties hereunder shall be non-exclusive and that Contracting Authority and any person authorized by Contracting Authority may occupy and possess the Site and the Facility without the prior consent of Project Co, including for the purposes of carrying out the Contracting Authority Activities. In exercising such rights Project Co shall not, and shall require that the Project Co Parties shall not, except as permitted under this Project Agreement, disrupt the performance of the Contracting Authority Activities.

- (b) Without limiting Section 16.2(a), Project Co acknowledges that Contracting Authority may from time to time use or develop (including by way of subdivision or expansion), or permit the use or development of, or dispose of portions of the Site or the Facility. To the extent that such use or development or disposition materially adversely interferes with Project Co's licence rights hereunder or materially adversely interferes with Project Co's ability to perform the Works, such use or development or disposition shall, subject to and in accordance with Schedule 22 – Variation Procedure, result in a Variation.

16.3 Limited Access Areas

- (a) For purposes related to the provision of the Contracting Authority Activities or related to the safety of the users of the Facility, security and confidentiality, effective upon Substantial Completion, Contracting Authority may limit or restrict Project Co's and each Project Co Party's access to designated portions of the Site (including the Existing Facilities) or the Facility unless a person seeking access obtains the prior written consent of Contracting Authority, which consent may be subject to such reasonable conditions as are imposed by Contracting Authority.

16.4 Naming and Signage

- (a) Project Co acknowledges that Contracting Authority reserves and retains (i) all rights to designate the name for the Facility, the Existing Facilities, and any part of the Facility and the Existing Facilities; (ii) all rights to signage in relation to the Site, the Facility, and the Existing Facilities; and (iii) all rights, Trade-Marks, naming or branding regarding the Facility, Existing Facilities, and any part of the Facility and the Existing Facilities. It is agreed, however, that, with the prior written consent of Contracting Authority, which may take into consideration any applicable governmental guidelines, including the guidelines set out in Schedule 18 – Communications, Project Co, the Project Co Parties and the Senior Lenders may, for the period prior to Substantial Completion, erect and maintain signage which may include such parties' logos and trade names identifying their respective roles in connection with the development and construction of the Project.

16.5 No Interest in Land

- (a) Project Co acknowledges and agrees that, subject to the provisions of the Construction Act, in accordance with the principles of the IPFP Framework, none of Project Co, the Project Co Parties or the Lenders shall acquire any estate, right, title or ownership interest in the Site or the Facility or any other interest in the Lands (including the Existing Facilities) pursuant to this Project Agreement, the Project Documents or otherwise. Notwithstanding any provision herein or in any of the Project Documents to the contrary, all fee simple interests in and freehold title to the Site, the Facility and all other portions of the Lands shall at all times remain unencumbered by any interest of Project Co, the Project Co Parties and the Lenders. Project Co, the Project Co Parties and the Lenders shall have access to the Site

(including the Existing Facilities) and the Facility under and subject to the licence and access rights granted under this Section 16 and the Lenders' Direct Agreement, respectively.

16.6 Non-Disturbance Agreement

- (a) If Contracting Authority mortgages, charges or otherwise encumbers all or any part of the Site, Contracting Authority shall notify Project Co and, at the request of Project Co, provide Project Co with an agreement, in form satisfactory to Project Co, acting reasonably, executed by the mortgagee, chargee or other encumbrancer of the Site permitting Project Co and the Lenders' Agent to access and use the Site under the licence granted pursuant to this Section 16 and the Lenders' Direct Agreement, respectively, free from interference from the mortgagee, chargee or other encumbrancer or any person claiming by or through the mortgagee, chargee or other encumbrancer. This Section 16.6 shall not apply in respect of any portion of the Site used or developed pursuant to Section 16.2(b) if neither the licence granted pursuant to this Section 16 nor the Works pertain to such portion of the Site.

16.7 Changes to the Lands or Site

- (a) Notwithstanding any other provision in this Project Agreement other than Section 16.2(b), the Parties acknowledge and agree that an alteration, addition or variation to or in the Lands or the Site as described in Schedule 34 – Site and Lands or to any of the dates by which Contracting Authority grants Project Co access to and use of the Site pursuant to Schedule 34 – Site and Lands (if any) shall be effected by way of a Variation, subject to and in accordance with Schedule 22 – Variation Procedure.

16.8 Adequacy of the Site

- (a) Without limiting any of Project Co's rights under Sections 7.4, 16.2(b), 16.7, 18.2, 18.3, 18.4 and 18.5, Project Co acknowledges and agrees that it has and shall be deemed to have satisfied itself as to:
- (i) the adequacy of the Site, rights of access to, from and through the Site and any accommodation it may require for the purposes of fulfilling its related obligations under this Project Agreement;
 - (ii) the possibility of interference by persons of any description whatsoever with access to or use of, or rights in respect of, the Site; and
 - (iii) the precautions, times and methods of working necessary to prevent any nuisance or interference, whether public or private, being caused to any third parties.

16.9 Inspection and Investigation of the Site

- (a) Without limiting any of Project Co's rights under Sections 7.4, 16.2(b), 16.7, 18.2, 18.3, 18.4 and 18.5, Project Co acknowledges and agrees that it has and shall be deemed to have, as of the Technical Submission Deadline, conducted all necessary investigations, inspections and other due diligence of the Site (including the Existing Facilities) in accordance with Good Industry Practice, taking into account all matters related to the Site, including the matters set out in Sections 16.10(a)(i) to 16.10(a)(iii), existing as of the Technical Submission Deadline (the "**Project Co Site Inspections**").
- (b) Without limiting any of Project Co's rights under Sections 7.4, 16.2(b), 16.7, 18.2, 18.3, 18.4 and 18.5 or its acknowledgement and agreement in Section 16.9, Project Co further acknowledges and agrees that nothing in this Section 16.9 shall relieve Project Co from its obligations, following Commercial Close, to conduct all necessary investigations, inspections and other due diligence at the Site (including, as applicable, at the Facility and the Existing Facilities) in accordance with Good Industry Practice, taking into account all matters related to the Site, including the matters set out in Sections 16.10(a)(i) to 16.10(a)(iii) prior to commencing and during the Works or any applicable portion of the Works.

16.10 No Warranty in Respect of the Site

- (a) Except as provided in Sections 7.4, 16.2(b), 16.7, 18.2, 18.3, 18.4 and 18.5, neither Contracting Authority, nor any Contracting Authority Party or Government Entity gives any warranty or undertaking of any nature whatsoever in respect of the Lands including:
- (i) the nature or condition of the Site;
 - (ii) the structures, installations, fixtures, services works, buildings and other improvements on, over or under the Site other than the Existing Facilities; or
 - (iii) any Site Conditions.

16.11 No Claims in Respect of the Lands

- (a) Except as expressly provided in Sections 7.4, 16.2(b), 16.7, 18.2, 18.3, 18.4 and 18.5, Project Co shall not be entitled to make any claim of any nature whatsoever against Contracting Authority, any Contracting Authority Party or any Government Entity on any grounds relating to the Lands or the Site Conditions, including:
- (i) the fact that Project Co was not provided any opportunity to inspect the Site prior to the Technical Submission Deadline other than the Project Co Site Inspections;
 - (ii) any claim that the Site is inadequate; or

- (iii) any claim that incorrect, inaccurate, incomplete or insufficient information on any matter relating to the Lands, the Site or the Site Conditions was given to it by any person, whether or not Contracting Authority, a Contracting Authority Party or Government Entity.

17. TITLE ENCUMBRANCES

17.1 Title Encumbrances

- (a) Project Co shall perform all obligations under the Title Encumbrances for or on behalf of Contracting Authority, other than:
 - (i) obligations under any Title Encumbrance which Project Co is not legally capable of performing for or on behalf of Contracting Authority (including, for clarity, any and all obligations under the Contracting Authority Mortgages);
 - (ii) obligations under any Title Encumbrance added after the date of this Project Agreement unless such obligations are provided in the Output Specifications as obligations of Project Co or the Parties agree that such obligations are obligations of Project Co;
 - (iii) obligations under any Title Encumbrance which the applicable Governmental Authority may formally relieve or waive, with the consent of Contracting Authority, with respect to any Development Approval; and
 - (iv) obligations under the Title Encumbrances that Appendix “A” – Permits, Licences, Approvals and Agreements of Schedule 1 – Definitions and Interpretation provide for Contracting Authority performing.
- (b) All Works performed by or on behalf of Project Co shall be performed in a manner which does not breach the Title Encumbrances or any of the Development Approvals.
- (c) Subject to Encumbrances that Project Co shall remove pursuant to Section 17.2 and Section 17.3, the performance of the Works shall not give rise to a right for any person to obtain title to or any interest in the Lands or the Facility or any part of it or them, except in accordance with the terms of this Project Agreement.

17.2 No Site Encumbrances

- (a) Project Co shall not create, incur, permit or suffer to exist any Encumbrance to be filed, issued or registered against the Lands or the Facility or any part thereof or any interest therein due to an act or omission of Project Co or any Project Co Party.
- (b) In the event that the Lands or the Facility or any part thereof or any interest therein becomes subject to any Encumbrance arising in relation to the performance of the Works which has not been consented to in writing by Contracting Authority, Project

Co shall immediately take all steps necessary to remove, vacate or discharge such Encumbrance. If such Encumbrance is not removed, vacated or discharged within 10 Business Days of the filing, issuance or registration of such Encumbrance then, without prejudice to any other rights or remedies it may have, Contracting Authority will be at liberty to take whatever steps it deems necessary and appropriate to remove, vacate or discharge the Encumbrance, including payment of any amount owing or claimed thereunder, and seek immediate recovery from Project Co of the amount of any such payment and any associated costs, including legal costs (on a full indemnity basis), all of which shall be payable on demand.

- (c) Notwithstanding the provisions of this Section 17.2, the Parties acknowledge that the provisions of Section 17.3 shall apply to claims for lien made against the Lands or the Facility pursuant to the Construction Act and shall also apply to claims made against the Legislative Holdback.

17.3 Construction Act

- (a) The Parties acknowledge that Section 17.2 shall apply to claims for liens made against the Lands or the Facility pursuant to the Construction Act and shall also apply to claims made against Contracting Authority or the holdback under the Construction Act as though such a claim were an Encumbrance against the Lands as referred to therein.
- (b) Project Co shall comply with the holdback requirements under the Construction Act. If Project Co intends to retain holdback in the form of a letter of credit or demand-worded holdback repayment bond, then Project Co shall submit a draft of the letter of credit or bond, in the form prescribed by the Construction Act and with all information populated, to Contracting Authority for review and approval prior to the issuance of the applicable letter of credit or bond and Project Co shall incorporate any comments received from Contracting Authority.
- (c) Project Co acknowledges that, notwithstanding that the same may be permitted under the Construction Act, there will be no early release of any amount of the Legislative Holdback which the Contracting Authority is required to retain under the Construction Act, and that the same will be paid solely in accordance with Section 4.5.
- (d) Project Co shall, as a condition of final payment under any Subcontract for which lien rights or rights in respect of the holdback may be claimed under the Construction Act, require that a certificate of completion under section 33(1) of the Construction Act for such Subcontract be issued and the relevant Subcontractor provide statutory declarations or other assurances confirming that all those engaged by the Subcontractor have been paid in accordance with Applicable Law.
- (e) Project Co shall promptly provide Contracting Authority with a copy of any materials which are provided to the Lenders to evidence compliance with the Construction Act.

- (f) Upon request by Contracting Authority, Project Co shall perform and deliver to Contracting Authority a sub-search of title on the Lands or any part thereof. Contracting Authority shall pay the reasonable costs of any such search except (i) a search that reveals Encumbrances that are not permitted by this Project Agreement, (ii) a search requested based on a reasonable suspicion that an Encumbrance that is not permitted by this Project Agreement has been registered on title to the Lands, and (iii) a search requested for the purpose of confirming that an Encumbrance that is not permitted by this Project Agreement has been discharged from title to the Lands.
- (g) Project Co shall cause a Payment Certifier to be appointed under the Design and Construction Contract and shall cause such Payment Certifier to certify the substantial performance of the Design and Construction Contract in accordance with the Construction Act.

18. SITE CONDITIONS

18.1 Acceptance of the Site and Site Conditions

- (a) Project Co agrees to accept the Site on an “as is, where is” basis, and shall be responsible for all Site Conditions on, in or under the Site, except in respect of:
- (i) Contamination;
 - (ii) Items of Interest or Value;
 - (iii) Species-at-Risk; and
 - (iv) Other Site Conditions,
- its responsibility for which shall be only as described in Sections 18.2 to 18.5, respectively.
- (b) For greater certainty, except as expressly set out in this Project Agreement, nothing in this Section 18 shall relieve Project Co from performing any of its obligations hereunder (including its obligations under Section 10).

18.2 Contamination

- (a) “**Project Co Contamination**” means any Contamination on, in or under, or migrating to or from, the Site that:
- (i) was within the Project Manager Knowledge as of the Technical Submission Deadline;
 - (ii) was described in, or was properly inferable, readily apparent or readily discoverable from, the Environmental Reports, Geotechnical Reports or the Hydrogeological Reports as of the Technical Reference Date;

- (iii) could have been properly inferable, readily apparent or readily discoverable on the basis of Project Co Site Inspections, including taking into account all matters relating to the Site, including the nature and condition of the Site, structures, installations, fixtures, services, works, buildings and other improvements on, over and under the Site, and all other Site Conditions, existing as of the Technical Submission Deadline; or
 - (iv) affects the Lands and was caused or contributed to by Project Co or any Project Co Party.
- (b) **“Contracting Authority Contamination”** means all Contamination on, in or under, or migrating to or from, the Site other than Project Co Contamination.
- (c) Project Co shall be responsible, at its sole cost and expense, for all Project Co Contamination.
- (d) Any Contracting Authority Contamination encountered by Project Co shall, subject to and in accordance with Section 31, be treated as a Delay Event and, subject to and in accordance with Section 32, be treated as a Compensation Event.
- (e) Upon the discovery of any Contamination, Project Co shall immediately inform the Contracting Authority Representative and shall comply, and ensure compliance by all Project Co Parties, with all Applicable Law and any applicable provisions of this Project Agreement in respect thereof:
 - (i) at Contracting Authority’s cost subject to and in accordance with Section 18.2(d) in respect of any Contracting Authority Contamination; and
 - (ii) at its own cost in respect of all Project Co Contamination.
- (f) Except to the extent required to prevent or mitigate an Emergency or to comply with Applicable Law or any applicable provisions of this Project Agreement in respect of Contamination, Project Co shall not undertake any significant work pursuant to Section 18.2(e) in respect of any Contracting Authority Contamination until the Contracting Authority Representative has been given a reasonable opportunity to review the nature and extent of the Contamination and has instructed Project Co to proceed with such work.
- (g) In the event that Contracting Authority wishes Project Co to perform actions in respect of any Contamination which are in addition to any required pursuant to Section 18.2(e), then Contracting Authority shall issue an instruction to Project Co specifying what action Contracting Authority requires Project Co to take and Project Co shall promptly and diligently comply with all such instructions at Contracting Authority’s cost, subject to and in accordance with Section 18.2(h).

- (h) If Section 18.2(g) requires Project Co to perform any alteration, addition, Demolition, extension or variation in the Works or to delay or suspend all or any part of the Works, as a result of any instructions given by Contracting Authority pursuant to Section 18.2(g), and which would not otherwise be required under this Project Agreement, then Project Co shall be entitled to a Variation for any such alteration, addition, Demolition, extension, variation, delay or suspension in the Works in accordance with Schedule 22 – Variation Procedure.

18.3 Items of Geological, Historical or Archaeological Interest or Value

- (a) As between the Parties, all fossils, artifacts and other objects having artistic, historic, archaeological or monetary value, including human remains and burial sites, which may be found on, in or under the Site (collectively the “**Items of Interest or Value**”) are or shall be the sole and absolute property of Contracting Authority.
- (b) “**Project Co Items of Interest or Value**” shall mean any Items of Interest or Value that:
- (i) were within the Project Manager Knowledge as of the Technical Submission Deadline; or
 - (ii) were described in or readily apparent from the Archaeological Reports, Geotechnical Reports or the Environmental Reports as of the Technical Reference Date.
- (c) “**Contracting Authority Items of Interest or Value**” means all Items of Interest or Value other than the Project Co Items of Interest or Value.
- (d) Project Co shall be responsible, at its sole cost and expense, for the Project Co Items of Interest and Value.
- (e) Any Contracting Authority Items of Interest or Value encountered by Project Co shall, subject to and in accordance with Section 31 be treated as a Delay Event and, subject to and in accordance with Section 32, be treated as a Compensation Event.
- (f) Upon the discovery of any Items of Interest or Value, Project Co shall:
- (i) immediately inform the Contracting Authority Representative of such discovery;
 - (ii) take all steps not to disturb the Items of Interest or Value and, if necessary, cease any Works in so far as performing such Works would endanger the Items of Interest or Value or prevent or impede their excavation, take all necessary steps to preserve and ensure the preservation of the Items of Interest or Value in the same position and condition in which it was found, and comply, and ensure that all Project Co Parties comply, with Applicable Law (including all requirements of Governmental Authorities with respect to such

discovery, including the *Funeral, Burial and Cremation Services Act*, 2002 (Ontario) and the *Standards & Guidelines for Conservation of Provincial Heritage Properties issued under the Ontario Heritage Act* (Ontario)) and any applicable provisions of this Project Agreement in respect thereof:

(A) at Contracting Authority's cost subject to and in accordance with Section 18.3(e) in respect of any Contracting Authority Items of Interest or Value; and

(B) at its own cost in respect of any Project Co Item of Interest or Value.

- (g) In the event that Contracting Authority wishes Project Co to perform actions in respect of any discovery of any Items of Interest or Value which are in addition to any required pursuant to Section 18.3(f), then Contracting Authority shall issue an instruction to Project Co specifying what action Contracting Authority requires Project Co to take and Project Co shall promptly and diligently comply with all such instructions at Contracting Authority's cost, subject to and in accordance with Section 18.3(h).
- (h) If Section 18.3(g) requires Project Co to perform any alteration, addition, Demolition, extension or variation in the Works, or to delay or suspend all or any part of the Works, as a result of any instructions given by Contracting Authority pursuant to Section 18.3(g), and which would not otherwise be required under this Project Agreement, then Project Co shall be entitled to a Variation for any such alteration, addition, Demolition, extension, variation, delay or suspension in the Works in accordance with Schedule 22 – Variation Procedure.

18.4 Species-at-Risk

- (a) “**Project Co Species-at-Risk**” shall mean any Species-at-Risk which may be found on, in, at, or under:
- (i) the Site that is a Species-at-Risk and the occurrence of which was described in the Environmental Reports (including the location in which it was found) as of the Technical Reference Date;
 - (ii) the Lands, the occurrence of which is caused or contributed to by a failure of Project Co to comply with, or a breach by Project Co of, the provisions of the Project Agreement (but only to the extent of such cause or contribution); or
 - (iii) the Lands and is a new population of Species-at-Risk in any location at the Lands caused by a failure of Project Co to comply with, or a breach by Project Co of, the provisions of the Project Agreement and which resulted in the creation of conditions deemed suitable habitat for Species-at-Risk in accordance with Applicable Law.

- (b) “**Contracting Authority Species-at-Risk**” shall mean any Species-at-Risk which may be found on, in, at, or under the Site other than Project Co Species-at-Risk.
- (c) Project Co shall be responsible, at its sole cost and expense, for all Project Co Species-at-Risk.
- (d) Any Contracting Authority Species-at-Risk encountered by Project Co shall, subject to and in accordance with Section 31, be treated as a Delay Event and, subject to and in accordance with Section 32, be treated as a Compensation Event.
- (e) Upon the discovery of any Species-at-Risk, Project Co shall immediately inform the Contracting Authority Representative, and shall comply, and ensure compliance by all Project Co Parties, with all Applicable Law and any applicable provisions of this Project Agreement in respect thereof (including taking all necessary steps to preserve the respective habitat and relocate the Species-at-Risk):
 - (i) at Contracting Authority’s cost subject to and in accordance with Section 18.4(d) in respect of Contracting Authority Species-at-Risk; and
 - (ii) at its own cost in respect of Project Co Species-at-Risk.
- (f) In the event that Contracting Authority wishes Project Co to perform any actions in respect of Species-at-Risk which are in addition to any required pursuant to Section 18.4(e), then Contracting Authority shall issue an instruction to Project Co specifying what action Contracting Authority requires Project Co to take and Project Co shall promptly and diligently comply with all such instructions at Contracting Authority’s cost, subject to and in accordance with Section 18.4(g).
- (g) If Section 18.4(f) requires Project Co to perform any alteration, addition, Demolition, extension or variation in the Works or to delay or suspend all or any part of the Works, as a result of any instructions given by Contracting Authority pursuant to Section 18.4(f), and which would not otherwise be required under this Project Agreement, then Project Co shall be entitled to a Variation for any such alteration, addition, Demolition, extension, variation, delay or suspension in the Works in accordance with Schedule 22 – Variation Procedure.

18.5 Differing Other Site Conditions

- (a) “**Project Co Other Site Condition**” means any Other Site Condition that:
 - (i) was within the Project Manager Knowledge as of the Technical Submission Deadline;
 - (ii) was described in, or was properly inferable, readily apparent or readily discoverable from, the Technical Reports, the Archaeological Reports or the Functional Servicing Report as of the Technical Reference Date;

- (iii) could have been properly inferable, readily apparent or readily discoverable on the basis of Project Co Site Inspections, including taking into account all matters relating to the Site, including the nature and condition of the Site, the Existing Facilities and other structures, installations, fixtures, services, works, buildings and other improvements at the Site, and all other Site Conditions, existing as of the Technical Submission Deadline; or
 - (iv) affects the Lands and was caused or contributed to by Project Co or any Project Co Party.
- (b) **“Contracting Authority Other Site Condition”** means all Other Site Conditions other than Project Co Other Site Conditions.
- (c) Project Co shall be responsible, at its sole cost and expense, for all Project Co Other Site Conditions.
- (d) Any Contracting Authority Other Site Condition encountered by Project Co shall, subject to and in accordance with Section 31, be treated as a Delay Event and, subject to and in accordance with Section 32, be treated as a Compensation Event.
- (e) Upon the discovery of any Contracting Authority Other Site Condition, Project Co shall immediately inform the Contracting Authority Representative and shall comply, and ensure compliance by all Project Co Parties, with all Applicable Law and any applicable provisions of this Project Agreement in respect thereof, at Contracting Authority’s cost, subject to and in accordance with Section 18.5(d)
- (f) Except to the extent required to comply with Applicable Law or any applicable provisions of this Project Agreement related to Other Site Conditions, Project Co shall not undertake any significant work pursuant to Section 18.5(d) in respect of any Contracting Authority Other Site Condition until the Contracting Authority Representative has been given a reasonable opportunity to review the nature and extent of the Other Site Condition and has instructed Project Co to proceed with such work.
- (g) In the event that Contracting Authority wishes Project Co to perform actions which:
 - (i) with regards to a Project Co Other Site Condition, are in addition to any actions required by this Project Agreement; or
 - (ii) with regards to a Contracting Authority Other Site Condition, are in addition to any actions required by Section 18.5(d),

Contracting Authority shall issue an instruction to Project Co specifying what actions Contracting Authority requires Project Co to take and Project Co shall promptly and diligently comply with all such instructions at Contracting Authority’s cost subject to and in accordance with Section 18.5(h). For greater certainty, nothing in this Section

18.5(g) limits Project Co's general obligation pursuant to Section 18.5(c) in respect of Project Co Other Site Conditions.

- (h) If Section 18.5(g) requires Project Co to perform any alteration, addition, Demolition, extension or variation in the Works or to delay or suspend all or any part of the Works, as a result of any instructions given by Contracting Authority pursuant to Section 18.5(g), and which would not otherwise be required under this Project Agreement, then Project Co shall be entitled to a Variation for any such alteration, addition, Demolition, extension, variation, delay or suspension in the Works in accordance with Schedule 22 – Variation Procedure.

19. GOVERNMENTAL AUTHORITY AND THIRD PARTY FINANCIAL OBLIGATIONS

19.1 Financial Obligations

- (a) Subject to Section 19.1(c), Project Co shall be responsible for all Financial Obligations under or in respect of all Permits, Licences, Approvals and Agreements including to any Utility Company, any Governmental Authority or any other third party in respect of the Works, including:
- (i) any development charges relating to the Works, the Facility or the Site;
 - (ii) any engineering administration and inspection fees required in respect of works or services required to be performed;
 - (iii) any security deposits and letters of credit required under any Permits, Licences, Approvals and Agreements; and
 - (iv) any other amounts payable under any Project Co Permits, Licences, Approvals and Agreements.
- (b) The Parties agree that any refund, partial rebate or credit granted by any applicable Utility Company or any applicable Governmental Authority or any other third party relating to the Financial Obligations referred to in Section 19.1(a) shall be for the benefit of Contracting Authority to the extent such Financial Obligations were paid by Contracting Authority and shall be for the benefit of Project Co to the extent such Financial Obligations were paid by Project Co.
- (c) Contracting Authority shall be responsible for all Financial Obligations required under the Contracting Authority Permits, Licences, Approvals and Agreements that are expressly described in Appendix "A" – Permits, Licences, Approvals and Agreements to Schedule 1 – Definitions and Interpretation as being the responsibility of Contracting Authority.

20. CONTRACTING AUTHORITY ACCESS AND MONITORING

20.1 Contracting Authority Access During the Works

- (a) Subject to Section 20.1(b) but without limiting any of Contracting Authority's rights in respect of the Lands and the Existing Facilities, Project Co acknowledges and agrees that Contracting Authority, the Contracting Authority Parties and the Government Entities and their respective representatives shall, prior to Final Completion, have unrestricted access to the Lands, the Facility and any workshop where materials, plant or equipment are being manufactured, prepared or stored at all reasonable times during normal working hours. For clarity, nothing in this Section 20.1 shall restrict or impede Contracting Authority's right to use and access the Existing Facilities or any part of the Site not required at that time for Project Co's performance of the Works in accordance with the terms hereof.
- (b) In exercising their access rights under Section 20.1(a), Contracting Authority, the Contracting Authority Parties and the Government Entities and their respective representatives shall:
- (i) provide reasonable prior Notice appropriate to the circumstances (other than for any offices or other facilities provided at the Site for Contracting Authority's own use);
 - (ii) comply with all relevant safety procedures and any reasonable directions with regard to site safety that may be issued by or on behalf of the Project Co Representative from time to time; and
 - (iii) if required by Project Co, be accompanied by a representative of Project Co or a Project Co Party.

20.2 Increased Monitoring

- (a) If, at any stage, Contracting Authority is of the opinion, acting reasonably, that there are defects in the Works or that Project Co has failed to comply, in any material respect, with the requirements of this Project Agreement, Contracting Authority may, without prejudice to any other right or remedy available to it, by Notice to Project Co, increase the level of monitoring of Project Co from that set out in this Project Agreement to such level as Contracting Authority considers reasonable taking into account the nature of the relevant defect or failure until such time as Project Co shall have demonstrated, to Contracting Authority's satisfaction, that it is capable of performing and will perform, in all material respects, its obligations related to the Works under this Project Agreement. Project Co will compensate Contracting Authority for any reasonable costs incurred as a result of such increased monitoring.

20.3 Right to Open Up

- (a) Contracting Authority shall have the right, at any time prior to the Final Completion Date, to request Project Co to open up and inspect (or allow Contracting Authority to inspect) any part or parts of the Works, or to require testing of any part or parts of the Works, where Contracting Authority reasonably believes that such part or parts of the Works is or are defective or that Project Co has failed to comply with the requirements of this Project Agreement (including the Design Data) relevant to such part or parts of the Works, and Project Co shall comply with such request. When Contracting Authority makes such a request, Contracting Authority shall include reasonably detailed reasons with such request.
- (b) If an inspection shows that the relevant part or parts of the Works is or are defective or that Project Co has failed to comply with the requirements of this Project Agreement (including the Design Data) relevant to such part or parts of the Works, Project Co shall rectify all such defects and non-compliance diligently and at no cost to Contracting Authority and Project Co shall not be entitled to any additional compensation or extension of time in relation thereto.
- (c) If an inspection shows that the relevant part or parts of the Works is or are not defective and that Project Co has complied with the requirements of this Project Agreement (including the Design Data) relevant to such part or parts of the Works, the exercise by Contracting Authority of its rights pursuant to this Section 20.3 shall, subject to and in accordance with Section 31, be treated as a Delay Event and, subject to and in accordance with Section 32, be treated as a Compensation Event.

20.4 No Relief from Obligations

- (a) The Parties acknowledge that the exercise by Contracting Authority or the Contracting Authority Representative of the rights under this Article 20 shall in no way affect the obligations of Project Co under this Project Agreement except as set out in this Article 20.

20.5 Right of Access of Additional Contractors to Works

- (a) Subject to Section 11.13, Project Co shall grant, and shall cause all Project Co Parties to grant, Additional Contractors access to those parts of the Site as may be necessary for the Additional Contractors to carry out any Additional Works.

21. EQUIPMENT

21.1 Equipment Steering Committee

- (a) The Parties shall, within 30 days following Financial Close, establish a committee (the “**Equipment Steering Committee**”) consisting of:
 - (i) 1 representative appointed by IO from time to time;

- (ii) 3 representatives of Contracting Authority; and
- (iii) 2 representatives of Project Co, one of whom shall be the Project Co Representative, appointed by Project Co from time to time.
- (b) Members of the Equipment Steering Committee may invite, on prior notice to all members, such advisors and consultants as they require from time to time to attend meetings and to provide briefings to the Equipment Steering Committee.
- (c) The Equipment Steering Committee shall assist the Parties by promoting cooperative and effective communication with respect to matters related to Equipment and Existing Equipment, including, but not limited to, the interaction between Equipment and Existing Equipment commissioning.
- (d) The primary role of the Equipment Steering Committee shall be to oversee, coordinate and monitor the planning, design, procurement, installation, and commissioning of all Equipment and Existing Equipment, and, as required, to implement the planning of all Equipment, all in a timely and efficient manner and in accordance with the Baseline Works Schedule and Equipment Sub-Plan. Project Co and the Equipment Steering Committee will work co-operatively with any consultant who may be retained by Contracting Authority to assist them on Equipment matters.
- (e) Two representatives of Contracting Authority, one representative of Project Co and the representative of IO (or a delegate thereof) shall constitute a quorum at any meeting of the Equipment Steering Committee. A quorum of members may exercise all the powers of the Equipment Steering Committee. The members shall not transact business at a meeting of the Equipment Steering Committee unless a quorum is present.
- (f) The members of the Equipment Steering Committee may adopt such other procedures and practices for the conduct of the activities of the Equipment Steering Committee as they consider appropriate from time to time.
- (g) Project Co shall be responsible for preparing the agenda and minutes of the Equipment Steering Committee. Minutes shall be distributed within 3 Business Days following the meeting.

21.2 Contracting Authority Equipment Responsibilities

- (a) Subject to Section 21.4(a)(ii), without limiting any of Contracting Authority's rights under this Section 21, Contracting Authority shall be responsible for, in its sole discretion:
 - (i) the selection of all Not-In-Contract Equipment;
 - (ii) directly procuring the Not-In-Contract Equipment;

- (iii) the execution of any and all purchase orders, contracts, manufacturer's installation invoices and other documentation related to Not-In-Contract Equipment;
 - (iv) determining the method and approach for planning, budgeting and procurement for all Not-In-Contract Equipment;
 - (v) reviewing and approving the quantity, make model, manufacturer, vendor and any terms and conditions of financing for all Not-In-Contract Equipment based upon tenders, quotations or proposals for Not-In-Contract Equipment obtained by Contracting Authority; and
 - (vi) confirming the persons eligible to take part in each Not-In-Contract Equipment procurement as proponents.
- (b) Contracting Authority shall determine the quantity, make, model and vendor of each piece of Not-In-Contract Equipment, and, as applicable, shall execute any purchase order, contract, manufacturer's installation invoice and/or any other documentation related to Not-In-Contract Equipment by the relevant date(s) set out in the Baseline Works Schedule, (i) provided that the Contracting Authority Representative shall have received such documentation as Contracting Authority requires, acting reasonably, to discharge any such obligations no later than 30 days prior to the relevant date(s) set out in the Baseline Works Schedule or (ii) unless the Contracting Authority Representative and the Project Co Representative, both acting reasonably, agree on a different relevant date(s) which does not materially adversely impact Project Co's ability to perform the Works in accordance with the Baseline Works Schedule. Any failure by Contracting Authority to perform its obligations under this Section 21.2(b) by the relevant date(s) set out in the Baseline Works Schedule, or the different relevant date(s) agreed by the Contracting Authority Representative and the Project Co Representative under this Section 21.2(b) that causes or will cause a material delay to the Baseline Works Schedule, which Project Co and Contracting Authority are unable to mitigate using commercially reasonable efforts, shall, except to the extent that such failure was caused by or contributed to by Project Co or a Project Co Party and subject to and in accordance with Schedule 22 - Variation Procedure, result in a Variation.
- (c) Contracting Authority shall establish, maintain and manage the budget for the Not-In-Contract Equipment, and shall make all payments in respect of the Not-In-Contract Equipment in accordance with this Project Agreement and the relevant invoices. Contracting Authority has the right, in its sole discretion, to (i) alter the quantities, make, model and vendor of each piece of Not-In-Contract Equipment or otherwise change the items of Not-In-Contract Equipment to be procured by Contracting Authority; and (ii) alter the quantity of each piece of Existing Equipment or otherwise change the items of Existing Equipment set out on the Existing Equipment List, and in each case, Contracting Authority may amend the Not-In-Contract Equipment List and the Existing Equipment List, as applicable, accordingly.

- (d) Contracting Authority shall, in accordance with each relevant contract and/or purchase order for an item or any items of Not-In-Contract Equipment, cause the Not-In-Contract Equipment vendor or manufacturer to comply with the applicable design, delivery (including delivery to the location of installation), offloading, handling, assembly, installation and commissioning (including, but not limited to, testing and calibration, start up and acceptance) schedule and requirements included in such contract and/or purchase order as well as any applicable warranty and maintenance requirements.
- (e) Contracting Authority shall cause all Not-In-Contract Equipment vendors and manufacturers (including, for clarity, their employees, agents, representatives, contractors and subcontractors) who access the Site to accept the coordination of Project Co and comply with the instructions of Project Co relating to matters of health and safety on the Site.
- (f) Contracting Authority shall update and maintain the Equipment List and Existing Equipment List as a result of changes made during the design development meetings or other meetings as necessary.
- (g) Contracting Authority shall revise the Equipment Utility Data Report (“**EUDR**”) attached as Appendix A to Part 5 of Schedule 15 – Output Specifications.
- (h) Contracting Authority shall issue the updated Equipment List to Project Co on a monthly basis or as requested by Project Co for the duration of the design development phase.
- (i) From time to time and promptly following the completion of each procurement of Not-In-Contract Equipment (as evidenced by the execution by the Contracting Authority of a contract and/or a purchase order for the applicable item or items of Not-In-Contract Equipment), Contracting Authority shall provide Project Co copies of all of the relevant sections of the contract and/or purchase order documentation to allow Project Co to fulfill its responsibilities under this Section 21.
- (j) For Not-In-Contract Equipment identified as vendor installed items, Contracting Authority shall, in accordance with each relevant contract and/or purchase order for an item or any items of Not-In-Contract Equipment, cause the applicable vendor or manufacturer of the Not-In-Contract Equipment to comply with the applicable design, delivery (including delivery to the location of installation), offloading, handling, assembly, installation and commissioning (including, but not limited to, testing and calibration, start up, training and acceptance) schedule and requirements included in such contract and/or purchase order as well as any applicable warranty and maintenance requirements including, as specified under Part 5 of Schedule 15 – Output Specifications. For greater clarity, the Not-In-Contract Equipment vendor or manufacturer will be responsible for the removal of all packaging and waste from the Site.

- (k) Contracting Authority shall cause all Not-In-Contract Equipment vendors and manufacturers including, their employees, agents, representatives, contractors and subcontractors, who access the Site to coordinate and comply with all directions and instructions of Project Co relating to matters of health and safety on the Site.
- (l) Prior to the initiation of the procurement process and the making of awards for the In-Contract Equipment vendors and/or manufacturers by Project Co or the Project Co Parties, Contracting Authority shall have the right to review and approve all technical specifications with respect to each item of In-Contract Equipment (including, but not limited to, all medical, clinical and functional specifications), which approval will not be unreasonably withheld.
- (m) For greater certainty:
- (i) Contracting Authority, not Project Co, shall be liable as “purchaser” to the vendor or manufacturer under every purchase order, contract and manufacturer’s installation invoice related to Not-In- Contract Equipment, and shall make all payments related thereto in accordance with the relevant invoice terms; and
 - (ii) Project Co, not the Contracting Authority, shall be liable as “purchaser” to the vendor or manufacturer under every purchase order, contract and manufacturer’s installation invoice related to In- Contract Equipment, and shall make all payments related thereto in accordance with the relevant invoice terms.
- (n) Contracting Authority shall assume the obligation to make any payments in respect of In-Contract Equipment that are payable to a vendor or a manufacturer after the Substantial Completion Date under any and all leases, managed equipment programs, usage based pricing and other such arrangements or for service agreements, provided that Project Co is not expressly obligated to make any such payments under this Project Agreement (including, for clarity, under Part 5 of Schedule 15- Output Specifications) and subject to Contracting Authority’s prior written approval to such arrangements.
- (o) Contracting Authority shall be responsible for any and all decontamination of Existing Equipment (as required under Applicable Law or by the Contracting Authority, in its sole discretion) prior to the decommissioning, de-installation and disconnection of such Existing Equipment by Project Co.

21.3 INTENTIONALLY DELETED

21.4 Project Co Equipment and Existing Equipment Responsibilities

- (a) Without limiting any other obligation of Project Co in this Project Agreement, Project Co shall be responsible for the following:

- (i) Planning and Design
 - (A) Throughout the design development process and the equipment procurement and installation process, and in consultation with Contracting Authority and the Equipment Steering Committee, Project Co shall, in a timely manner and in full coordination with the relevant equipment vendor or manufacturer:
 - (I) provide analyses and recommendations to Contracting Authority on the effect that the type, quality and quantity of Not-In-Contract Equipment may have on the overall design of the Facility and on the relevant areas within the Facility;
 - (II) develop, coordinate, revise (as may be required) and finalize all room layouts, and finalize the design of the Facility to accommodate all Existing Equipment and Not-In-Contract Equipment utilizing the ID numbers and room numbers set out in the Existing Equipment List and the Not-In-Contract Equipment List, respectively;
 - (III) validate, coordinate and, if required, revise the utilities information, the design and the Works described in Part 5 of Schedule 15 – Output Specifications;
 - (IV) develop, coordinate, revise (as may be required) and update/finalize all Design Data including Equipment ID numbers, room numbers and layouts on the drawings coordinated with the equipment ID numbers from the Not-In-Contract Equipment List, In-Contract Equipment List, and the Existing Equipment List associated with the floor layouts and servicing of all Not-In-Contract Equipment, In-Contract Equipment and Existing Equipment (including, but not limited to, all architectural, structural, mechanical and electrical information and communications technology as well as any other building systems related design and construction information, including Equipment); and
 - (V) obtain and/or collate, as applicable, all Shop Drawings for Equipment (and Existing Equipment as provided by Contracting Authority), submit them to Contracting Authority for review and approval and fully coordinate the reviewed Shop Drawings with the Design Data.
- (ii) Installation and Commissioning

Except as otherwise expressly set out in this Project Agreement (including, for clarity, Part 5 of Schedule 15 – Output Specifications), Project Co shall:

- (A) assemble, install, commission and complete all architectural, structural, mechanical, electrical, information and communication technology as well as any other building systems to enable the installation and operation of all Not-In-Contract Equipment in accordance with the planning and design documentation to be developed by Project Co in accordance with Section 21.4(a)(i);
- (B) subject to Section 21.2(n), decommission, de-install, disconnect, transfer all Existing Equipment in accordance with any applicable manufacturer's instructions and Schedule 15 – Output Specifications and dispose of any associated waste and packaging;
- (C) in accordance with manufacturer's instructions and Schedule 15 – Output Specifications and except as set out in Section 21.2(n), receive, expedite, offload, store, unpack, handle, deliver to the final location of installation, assemble and install all Equipment and Existing Equipment and dispose of any associated waste and packaging;
- (D) develop, coordinate, manage and, implement the receipt, expediting, offloading, storing, unpacking, handling, delivery to location of installation, assembly and installation of all Equipment and Existing Equipment, which are to be delivered, assembled and installed by Contracting Authority and/or the designated vendor or manufacturer as identified on the Not-In-Contract Equipment List and dispose of any associated waste and packaging; For greater clarity Project Co is responsible for all final connections of Equipment to the building utilities;
- (E) develop, coordinate, manage and complete the commissioning and technical acceptance testing procedures of Equipment and Existing Equipment in accordance with the manufacturers' requirements proposed by the relevant Not-In-Contract Equipment vendors or manufacturers (including, without limitation, the results and guidelines for acceptance);
- (F) complete the commissioning of all Equipment and Existing Equipment in accordance with the Final Commissioning Program (including, but not limited to Equipment and Existing Equipment acceptance testing and calibration, start up and the compilation of all operations and maintenance manuals). If Contracting Authority determines that any commissioning activities must be performed by a Not-In-Contract Equipment vendor or manufacturer, then Contracting Authority will

cause such performance to take place at Contracting Authority's sole cost and expense;

- (G) coordinate, manage and, in conjunction with the vendors and manufacturers, implement the commissioning of all Equipment and Existing Equipment (including, but not limited to, technical acceptance testing and calibration, start up, training for Contracting Authority staff and the compilation of all operations and maintenance manuals) that are to be delivered, assembled and installed by Contracting Authority and/or the designated vendor or manufacturer as identified on the Equipment List in accordance with the Phase Commissioning Program and the Final Commissioning Program;
 - (H) develop and collate As-Built Drawings and specifications and other Design Data, confirming the as-built conditions of Not-In-Contract Equipment and Existing Equipment; and
 - (I) for In-Contract Equipment, Project Co shall test all audio, video or wireless systems in their final location to ensure all connectivity and signals are of high quality and meet the manufacture specification or standard.
- (iii) Procurement
- (A) Project Co shall be responsible for the following matters related to the procurement of any item or any bundled items of In-Contract Equipment:
 - (I) Except as otherwise expressly set out in or limited by this Project Agreement (including, but not limited to, by Section 21.2(1)) Project Co shall be responsible for all procurement matters related to In-Contract Equipment as part its responsibility for the performance and completion of the Works. For clarity, Project Co shall be responsible for:
 - (i) The procurement of each and every item of In-Contract Equipment including, but not limited to:
 - a. determining the method of procurement for all In-Contract Equipment;
 - b. the preparation and issuance of tenders, quotations or requests for proposals documentation;
 - c. implementing and managing the procurement processes and evaluations;

- d. conducting negotiations with In-Contract Equipment vendors and manufacturers;
 - e. making vendor, manufacturer and In-Contract Equipment selections and awards; and
 - f. ensuring that, in each case, each item of In-Contract Equipment complies with the technical, clinical and functional specifications set out in Part 5 of Schedule 15 – Output Specifications;
- (ii) the execution of any and all purchase orders and/or contracts;
 - (iii) incorporating any comments provided by Contracting Authority that are required for its approval pursuant to Section 21.2(l) into the In-Contract Equipment procurement documentation and the negotiation, selection and award processes;
 - (iv) following the completion of each procurement, updating and maintaining an up-to-date list of In-Contract Equipment in the same format as Appendix C of Part 5 of Schedule 15 – Output Specifications and providing to the Contracting Authority a copy of such updated list together with all equipment specifications and shop drawings for the item of In-Contract Equipment that has been procured;
 - (v) subject to Section 21.2(n), the payment of all In-Contract Equipment invoices, including, but not limited to, manufacturer’s installation invoices and other documentation related thereto; and
 - (vi) performance testing and calibration for each item of In-Contract Equipment in accordance with each of Part 5 Schedule 15 – Output Specifications, the specifications provided by the original equipment manufacturer and Applicable Law.

(B) Project Co shall be responsible for the following matters related to the procurement of any item or any bundled items of Not-In-Contract Equipment:

- (I) reviewing all Not-In-Contract Equipment procurement specifications prior to RFX release by Contracting Authority to ensure such specifications conform with the utility

requirements set out in Part 5 – Schedule 15 Output Specifications;

- (II) developing and providing all required design and installation requirements and other information, as agreed to by Contracting Authority, in a manner that is ready for incorporation into the relevant procurement documentation, including but not limited to, scheduling and submission requirements associated with Shop Drawings and any other building interface information, as well as, subject to Section 21.5(a)(iii), any reasonable requirements associated with delivery, installation, commissioning and training that the vendor and/or the manufacturer must comply with;
 - (III) developing and providing any other information and/or requirements that Project Co deems necessary to be incorporated into the procurement documentation, as approved by Contracting Authority, and in a manner that is ready for incorporation;
 - (IV) at the request of the Contracting Authority, attend user group meetings and provide feedback in respect of design issues and technical specifications; and
 - (V) participate in the technical evaluations of procurement submissions by reviewing and commenting on the technical evaluations to ensure the Not-In-Contract Equipment procured meets the utility requirements outlined in Part 5 of Schedule 15 – Output Specifications submissions against the requirements developed by Project Co and providing the results of such assessment to Contracting Authority.
- (b) For the purpose of achieving Substantial Completion, all Not-In-Contract Equipment that is required to be commissioned prior to the Substantial Completion Date pursuant to this Project Agreement must be successfully commissioned by Project Co in accordance with the Final Commissioning Program. Provided that, in respect of any such item of Not-In-Contract Equipment, such requirements shall be waived by Contracting Authority if, despite having used commercially reasonable efforts to do so, Project Co is unable to complete the installation or commissioning of any such item of Not-In-Contract Equipment referred to in this Section 21.4(b) due to a delay in the performance of any of its obligations by an equipment vendor or manufacturer.
- (c) All information related to Not-In-Contract Equipment to be developed by Project Co pursuant to this Section 21 which may or does require Contracting Authority’s review (whether or not specifically requested by Contracting Authority) shall be Works Submittals and shall be subject to the provisions of Schedule 10 – Review Procedure.

21.5 Additional Project Co Equipment Responsibilities

- (a) Project Co shall:
- (i) attend user group meetings in relation to Not-In-Contract Equipment in order to collect user feedback on the Design Data produced by Project Co as well as on equipment technical specifications to be attached to the relevant procurement documents developed by Contracting Authority;
 - (ii) as required by Contracting Authority from time to time, provide access to the Site and the Facility to any and all Not-In-Contract Equipment vendors and manufacturers (including, for clarity, each of their employees, agents, representatives, contractors and subcontractors) to allow them to deliver, unpack, assemble, install and/or commission any and all applicable Not-In-Contract Equipment and perform any other works related to such Not-In-Contract Equipment in connection with the Project; and
 - (iii) as required by Contracting Authority, provide clean and secure storage space for all Not-In-Contract Equipment and Existing Equipment items delivered to the Site that cannot be installed in the final location, and provide clean and secure staging area for biomedical or vendor testing as required by Contracting Authority.

21.6 Minimizing Disruptions

- (a) Project Co shall perform all of its obligations under this Section 21 so as to minimize, to the greatest extent reasonably possible, any disruption of the Works and the Contracting Authority Activities. Project Co acknowledges and agrees that such activities may require work outside of normal working hours in order to accommodate the efficient operation of the Facility.

21.7 Equipment Training

- (a) For and in respect of each item of Equipment and Existing Equipment, Project Co shall, in accordance with Schedule 14 – Outline Commissioning Program, provide, manage or arrange for adequate, appropriate and timely training in the item's proper operation and maintenance of all applicable Contracting Authority staff. Project Co shall develop a schedule of training sessions for all such training and such schedule shall:
- (i) reasonably accommodate user availability and the Contracting Authority Activities; and,
 - (ii) be subject to the approval of Contracting Authority.

- (b) Contracting Authority shall make its staff available for training purposes in accordance with the Baseline Works Schedule, the Phase Commissioning Program and the Final Commissioning Program, as applicable.

21.8 Scheduling of Not-In-Contract Equipment and Existing Equipment Related Activities

- (a) Project Co shall, as part of the Draft Baseline Works Schedule submitted in accordance with Section 13.2(b)(i), and in consultation with Contracting Authority, prepare and submit to Contracting Authority for approval a complete, detailed and computerized schedule outlining all activities associated with the Equipment and Existing Equipment that supports the completion of the Works (the “**Equipment Schedule**”), including, but not limited to, as applicable, the design, planning, FF&E Procurement and Installation Activities of all Equipment and Existing Equipment, irrespective of whether such activities are being carried out by Project Co or Contracting Authority pursuant to this Project Agreement. At a minimum, Project Co shall include in the Equipment Schedule the sequencing and timing of all activities relating to:
- (i) Equipment and Existing Equipment design and planning, including, but not limited to, all related activities to be completed pursuant to Schedule 10 – Review Procedure;
 - (ii) each procurement activity associated with the individual items and tender bundles of Not-In-Contract Equipment, including planned dates of subsequent activities for the following:
 - (A) Contracting Authority consultation and specifications development;
 - (B) RFX issuance;
 - (C) successful vendor identification;
 - (D) purchase order issuance;
 - (E) Equipment Shop Drawings review;
 - (iii) the completion of all Works to enable the installation of Equipment and Existing Equipment;
 - (iv) the delivery, assembly, installation, commissioning, training and acceptance of Equipment in accordance with the Phase Commissioning Program and the Final Commissioning Program.
- (b) Project Co shall ensure that, in addition to the inclusion of all of the activities described in Section 21.8(a), the draft Equipment Schedule reflects that:

- (i) the procurement of Equipment shall be completed in separate phases which may include individual items or multiple bundles and comprising the following main groupings of equipment:
 - (A) items with a significant impact on the design of the Facility as a whole;
 - (B) long lead or installation times;
 - (C) moderate lead or installation times;
 - (D) all mobile and table top items;all as further described in Part 5 of Schedule 15 – Output Specifications; and
- (ii) all planning related to the Equipment and Existing Equipment (without limiting any of the provisions set out in Section 21 related to planning) shall be based in principle in each case on the latest reasonable date for Contracting Authority undertaking any of the activities related to Equipment described in Section 21.7(a).
- (c) The draft Equipment Schedule shall clearly identify all of the activities and the timing and sequencing of all of the decisions, reviews and approvals required from Contracting Authority in respect of Not-In-Contract Equipment. When agreed to by the Parties, the draft Equipment Schedule shall become the Equipment Schedule, which shall be included in the Baseline Works Schedule. Subject to Section 21.8(d), any changes to the Equipment Schedule shall require the prior written approval of Contracting Authority.
- (d) Following the acceptance of the Equipment Schedule by Contracting Authority, which, for clarity, may be prior to the Parties’ agreement upon the Baseline Works Schedule pursuant to Section 13.2(d), Project Co shall submit to Contracting Authority any subsequent proposed changes to the Equipment Schedule and accept comments from Contracting Authority in accordance with the process set out in Schedule 10 - Review Procedure, provided that Contracting Authority shall have sufficient time, as reasonably determined by Contracting Authority, to (i) review and comment on such proposed changes (taking into account the resources available to Contracting Authority to conduct such review at that time), and (ii) upon any acceptance of those changes by Contracting Authority (or any revised changes incorporating the comments of Contracting Authority), to implement them.
- (e) Project Co shall not be permitted to propose any change to the Equipment Schedule in respect of any, some or all Not-In-Contract Equipment if Contracting Authority has fully complied with the related and previously established timelines in the Equipment Schedule and Contracting Authority, in its sole discretion, determines that such a change may result in adverse commercial consequences to it or to the Project.

- (f) If Contracting Authority, from time to time, reasonably requires any change(s) to the Equipment Schedule, Contracting Authority shall notify Project Co of such change(s) and, provided that the implementation of such change(s) will not have a material impact on Project Co's ability to progress future anticipated Works Submittals and the Works in accordance with the Baseline Works Schedule, Project Co shall implement such change(s).

21.9 Maintenance of Equipment

- (a) For greater certainty, Project Co shall not be responsible for the maintenance, repair, replacement, monitoring or refurbishment of any Not-In-Contract Equipment or Existing Equipment, except as set out in Schedule 15 – Output Specifications.

22. LEADERSHIP IN ENERGY & ENVIRONMENTAL DESIGN AND OTHER REQUIREMENTS

22.1 LEED Design and Construction Obligations

- (a) Project Co shall perform the Works so as to achieve the prerequisites and credits required to achieve a LEED Silver Rating and, except as set out in Section 1.4.9 of Part 1 of Schedule 15 – Output Specifications, Project Co may, in its sole discretion, determine which additional credits to pursue.

22.2 Mandatory Prerequisites and Credits

- (a) Project Co shall, at a minimum, achieve the credits and prerequisites under the LEED Rating System provided for in Section 1.4.9 of Part 1 of Schedule 15 – Output Specifications.

22.3 LEED Progress Reports

- (a) As part of each Works Report, Project Co shall submit a monthly progress report comparing actual construction and procurement activities with a LEED Silver Rating requirements.

22.4 LEED Silver Rating

- (a) Project Co shall cause the Project to be registered with CaGBC on behalf of Contracting Authority. Project Co shall verify that the Project is registered with CaGBC within 60 days following Financial Close and confirm to Contracting Authority that Project Co is satisfied that the registration is valid, and is effective as of the date it was made.
- (b) If there is a change in the requirements for the achievement of a LEED Silver Rating under the LEED Rating System, and Project Co is required by the CaGBC to comply with such change, then Project Co shall notify Contracting Authority of such change

and such change shall, subject to and in accordance with Schedule 22 – Variation Procedure, result in a Variation.

- (c) Project Co shall apply to the CaGBC to obtain LEED Silver Rating for the Facility as soon as possible.
- (d) In the event that
 - (i) Project Co fails to obtain the credits and prerequisites under the LEED Rating System within 24 months after the Substantial Completion Date, provided for in Section 1.4.9 of Part 1 of Schedule 15 – Output Specifications; or
 - (ii) A LEED Silver Rating is not obtained by 24 months after the Substantial Completion Date,
 - (iii) other than as a direct result of any act or omission of Contracting Authority, any Contracting Authority Party or any Government Entity, Contracting Authority shall be entitled to be paid liquidated damages by Project Co in the amount of \$[REDACTED]. The Parties agree that such liquidated damages are not a penalty but represent a genuine and reasonable pre-estimate of the damages that Contracting Authority will suffer as a result of the occurrence of either of such events. Such payment shall constitute full and final settlement of any and all damages that may be claimed by Contracting Authority as a result of the occurrence of either of such events. For greater certainty, Project Co’s failure to obtain the credits and prerequisites under the LEED Rating System provided for in Section 1.4.9 of Part 1 of Schedule 15 – Output Specifications or to obtain a LEED Silver Rating by 24 months after the Substantial Completion Date shall not result in a Project Co Event of Default. The Parties agree that such liquidated damages shall be payable whether or not Contracting Authority incurs or mitigates its damages, and that Contracting Authority shall not have any obligation to mitigate any such damages.

22.5 Greenhouse Gas Credits

- (a) Any greenhouse gas credits which may be guaranteed as a result of the Project shall be owned by Contracting Authority and Project Co shall have no entitlement to any of such credits whatsoever.

22.6 LEED Obligations in Design and Construction Contract

- (a) All obligations of Project Co with respect to LEED arising under this Project Agreement, including for certainty all obligations under this Article 22, are required to be made the obligations of the Construction Contractor under the Design and Construction Contract.

23. INDEPENDENT CERTIFIER AND COMBINED DISPUTE RESOLUTION BOARD

23.1 Appointment of the Independent Certifier

- (a) On or prior to Financial Close, the Parties shall appoint an independent and suitably qualified and experienced consultant to act as the Independent Certifier for the purposes of this Project Agreement, and shall enter into an agreement with the Independent Certifier substantially in the form of Schedule 6 – Independent Certifier Agreement. If the Parties are unable to agree upon the Independent Certifier within such period of time, then the determination of the Independent Certifier shall be made in the same manner as the identification of a replacement Independent Certifier under Section 23.7(b).
- (b) Neither Party shall, without the prior written consent of the other Party, enter into any agreement with the Independent Certifier in connection with the Project other than the Independent Certifier Agreement, and Project Co shall ensure that no Project Co Party enters into any separate agreement with the Independent Certifier in connection with the Project.

23.2 Role of the Independent Certifier

- (a) The general role, obligations and functions of the Independent Certifier are described in Schedule 6 – Independent Certifier Agreement.

23.3 Changes to Terms of Appointment

- (a) Neither Contracting Authority nor Project Co shall without the other's prior written approval (not to be unreasonably withheld or delayed):
- (i) waive, settle, compromise or otherwise prejudice any rights or claims which the other may from time to time have against the Independent Certifier; or
 - (ii) vary the terms of the Independent Certifier Agreement or the service performed or to be performed by the Independent Certifier.
- (b) The Parties shall perform their respective obligations arising under or in connection with the Independent Certifier Agreement.

23.4 Right to Change Appointment

- (a) The Parties agree that the Independent Certifier shall not provide any services or reports or other information to Project Co, the Lenders and the Project Co Parties or any other person other than pursuant to performance of the functions of the Independent Certifier under this Project Agreement unless agreed to in writing by both Parties. The Parties may agree to terminate the Independent Certifier Agreement upon 30 days' notice to the Independent Certifier. If such notice is given, then,

pursuant to Section 23.7, a new Independent Certifier will be appointed. The Parties agree that, notwithstanding the 30 days' notice of termination, the Independent Certifier shall continue on a day-to-day basis thereafter until a new Independent Certifier is appointed.

23.5 Cooperation

- (a) The Parties agree to cooperate with each other generally in relation to all matters within the scope of or in connection with the Independent Certifier Agreement. All instructions and representations issued or made by either of the Parties to the Independent Certifier shall be simultaneously copied to the other and both Parties shall be entitled to attend all inspections performed by or meetings involving the Independent Certifier.

23.6 Payment of Independent Certifier

- (a) Project Co and Contracting Authority shall share equally the responsibility for the payment of all fees and costs of the Independent Certifier.

23.7 Replacement

- (a) In the event of the Independent Certifier's engagement being terminated otherwise than for full performance, the Parties shall liaise and cooperate with each other in order to appoint a replacement consultant to act as the Independent Certifier as soon as reasonably practicable. The identity of any such replacement shall be as agreed by the Parties and the terms of his/her appointment shall, unless otherwise agreed, be as set out in the Independent Certifier Agreement.
- (b) In the event the Parties fail to agree upon the identity of a replacement Independent Certifier within five Business Days of the original Independent Certifier's appointment being terminated, then a replacement Independent Certifier shall be chosen as follows:
- (i) each Party shall, within five Business Days thereafter, select three suitably qualified and experienced replacements that would be acceptable to that Party, and shall provide Notice thereof to the other Party, with a ranking of preference for replacements;
 - (ii) if the Parties have both selected a common replacement, then such common replacement shall be the Independent Certifier, and if there is more than one common replacement, then the common replacement with the highest overall ranking (calculated by adding together the ordinal rank assigned by both Parties) shall be selected, and in the event of a tie, the lowest-cost of such tied replacements shall be selected; and

- (iii) if the Parties have not selected a common replacement, then the determination of the new replacement may be referred for resolution in accordance with Schedule 27 – Dispute Resolution Procedure.

23.8 Combined Dispute Resolution Board

- (a) The Parties shall:
 - (i) appoint and maintain the appointment of the CDB and ensure that the CDB is kept informed of the performance of the Parties’ obligations under this Project Agreement and of any Disputes under this Project Agreement, pursuant to and in accordance with Schedule 27 – Dispute Resolution Procedure;
 - (ii) deliver the reports, notices and other documents to the CDB described in Schedule 27 – Dispute Resolution Procedure; and
 - (iii) resolve Disputes under this Project Agreement using the CDB pursuant to and in accordance with Schedule 27 – Dispute Resolution Procedure.

23A PHASE COMMISSIONING AND COMPLETION

23A.1 Phase Commissioning Activities

- (a) Project Co shall perform all Phase Project Co Commissioning, and shall facilitate the performance of all Phase Contracting Authority Commissioning, pursuant to the Phase Commissioning Program.

23A.2 Phase Commissioning Program

- (a) Project Co shall prepare a draft of the Phase Commissioning Program in respect of the Phase Project Co Commissioning and the Phase Contracting Authority Commissioning and shall provide a copy thereof to the Independent Certifier, the Contracting Authority Commissioning Consultant and the Contracting Authority Representative not less than 90 days prior to the Scheduled Phase Completion Date.
- (b) The Phase Commissioning Program shall, at a minimum:
 - (i) describe the requirements, and the timing and sequence of such requirements, necessary in order that the Phase Project Co Commissioning shall be completed to achieve Phase Completion on or before the Schedule Phase Completion Date;
 - (ii) describe the requirements, and the timing and sequence of such requirements, of the Phase Contracting Authority Commissioning activities;

- (iii) comply with all requirements of the Outline Commissioning Program and include all details, including for all appendices, required to be completed in the Outline Commissioning Program;
 - (iv) be consistent with the Outline Commissioning Program and impose no greater or more onerous obligations on Contracting Authority than those set out in the Outline Commissioning Program, unless otherwise agreed to by Contracting Authority;
 - (v) include the names of the individuals or companies proposed to perform all applicable Phase Project Co Commissioning;
 - (vi) include a schedule of each of the Phase Project Co Commissioning Tests and the Phase Contracting Authority Commissioning Tests proposed to be performed and the timeframe for completion, with start and end dates;
 - (vii) include a schedule of meetings to be held between the Parties to coordinate the performance of the applicable Phase Project Co Commissioning and Phase Contracting Authority Commissioning;
 - (viii) provide for the re-verification of systems following Phase Contracting Authority Commissioning; and
 - (ix) list the approvals required from any Governmental Authority, manufacturer or other person that are necessary to meet the requirements of the Phase Commissioning Program or Applicable Law.
- (c) Contracting Authority shall provide Project Co with comments on the draft Phase Commissioning Program in accordance with Section 4 of Schedule 10 – Review Procedure, and Project Co shall revise the draft Phase Commissioning Program to the extent required by Schedule 10 – Review Procedure within 30 days of receipt of any comments from Contracting Authority.
- (d) When agreed by the Parties, the Phase Commissioning Program shall replace the Outline Commissioning Program with respect to Phase Completion.

23A.3 Commencement of Phase Project Co Commissioning

- (a) Project Co shall give 30 days’ prior written notice to the Independent Certifier, the Contracting Authority Commissioning Consultant and the Contracting Authority Representative of the proposed commencement of Phase Project Co Commissioning.
- (b) Project Co shall give at least 5 Business Days’ prior notice to, and shall invite, the Independent Certifier, the Contracting Authority Commissioning Consultant and the Contracting Authority Representative, to witness, and to comment on, each aspect of Phase Project Co Commissioning. Project Co shall, together with such notice, provide all information that the Independent Certifier, the Contracting Authority

Commissioning Consultant and the Contracting Authority Representative may reasonably require in relation thereto, including:

- (i) tests proposed;
- (ii) test methodology; and
- (iii) expected test results.

23A.4 Phase Completion Certificate

- (a) Project Co shall give the Independent Certifier and the Contracting Authority Representative at least 10 Business Days' notice prior to the date upon which Project Co anticipates delivering the Phase Completion Notice (the "**10-Day Phase Notice**").
- (b) Project Co shall deliver notice to the Independent Certifier and the Contracting Authority Representative upon the satisfaction of all of the requirements for Phase Completion under this Project Agreement (the "**Phase Completion Notice**"). The Phase Completion Notice shall (i) describe, in reasonable detail, the satisfaction of the requirements for Phase Completion, (ii) include as appendices all of the Phase Completion Deliverables described in the Phase Completion Deliverables List, and (iii) include Project Co's opinion that the conditions for issuance of the Phase Completion Certificate under this Project Agreement have been satisfied.
- (c) Within two Business Days of receiving the Phase Completion Notice from Project Co, the Independent Certifier shall review the Phase Completion Notice to determine whether or not the Phase Completion Notice includes all of the Phase Completion Deliverables described in the Phase Completion Deliverables List. For the purposes of this Section 23A.4(c), if the Phase Completion Notice contains a Phase Completion Deliverable that, in the reasonable opinion of the Independent Certifier, is of such poor quality that it would impede, in a material way, the ability of Contracting Authority and the Independent Certifier to assess whether or not the requirements for Phase Completion under this Project Agreement have been satisfied, then such Phase Completion Deliverable shall be deemed to have not been included as part of the Phase Completion Notice. Following such review and determination by the Independent Certifier and before the expiry of such two Business Day Period, the Independent Certifier shall either deliver notice to Project Co and Contracting Authority:
 - (i) confirming that the Phase Completion Notice includes all of the Phase Completion Deliverables described in the Phase Completion Deliverables List (the "**IC Phase Completion Deliverables Confirmation**"); or
 - (ii) setting out a list of the Phase Completion Deliverables that were not included in the Phase Completion Notice (an "**IC Phase Completion Deliverables Deficiencies List**").

- If the Independent Certifier provides a notice to Project Co and Contracting Authority setting out an IC Phase Completion Deliverables Deficiencies List pursuant to this Section 23A.4(c), then Project Co shall subsequently submit a new and replacement version of the Phase Completion Notice pursuant to Section 23A.4(b), which, for greater certainty, includes all of the Phase Completion Deliverables, and the process described in this Section 23A.4(c) shall be repeated until the IC Phase Completion Deliverables Confirmation is provided by the Independent Certifier to Project Co and Contracting Authority.
- (d) Contracting Authority shall, within 5 Business Days after receipt of the IC Phase Completion Deliverables Confirmation, provide the Independent Certifier and Project Co with Contracting Authority's opinion as to whether the conditions for issuance of the Phase Completion Certificate have been satisfied or, if applicable, any reasons as to why it considers that the Phase Completion Certificate should not be issued.
- (e) Within 5 Business Days after Project Co's receipt of Contracting Authority's opinion pursuant to Section 23A.4(d), the Parties shall cause the Independent Certifier to determine whether the conditions for issuance of the Phase Completion Certificate have been satisfied, having regard for the opinions of both Project Co and Contracting Authority, to determine whether any Phase Minor Deficiencies or Phase Seasonal Works exist, and to issue to Contracting Authority and to Project Co either:
- (i) the Phase Completion Certificate, confirming the date of issue as the Phase Completion Date and setting out the Phase Minor Deficiencies List and Phase Seasonal Works List (if applicable) in accordance with Section 23A.8; or
 - (ii) a report detailing the matters that the Independent Certifier considers are required to be performed by Project Co to satisfy the conditions for issuance of the Phase Completion Certificate.
- (f) Where the Independent Certifier has issued a report in accordance with Section 23A.4(e)(ii) and Project Co has not referred a Dispute in relation thereto for resolution in accordance with Schedule 27 – Dispute Resolution Procedure, Project Co shall, within 5 Business Days after receipt of such report, provide the Independent Certifier and the Contracting Authority Representative with:
- (i) a detailed list indicating the rectification actions proposed for all matters raised in such report;
 - (ii) the schedule for completion of all such rectification actions; and
 - (iii) any additional Phase Project Co Commissioning that needs to be undertaken as a result of the rectification actions,

and Project Co shall perform all such additional rectification actions and Phase Project Co Commissioning in a timely manner. Upon completion thereof, and for

each subsequent application for Phase Completion, Project Co shall submit a new 10-Day Phase Notice and a new Phase Completion Notice and the process described in Sections 23A.4(c) to 23A.4(f), inclusive, shall be repeated until the Phase Completion Certificate has been issued.

- (g) In the event that the Phase Completion Certificate has not been issued within 30 days after the delivery of a 10-Day Phase Notice or the delivery of the Phase Completion Notice, unless the Phase Completion Certificate has not been issued as a result of a failure of the Independent Certifier or Contracting Authority to comply with its applicable obligations in Sections 23A.4(c) to 23A.4(e), inclusive, such 10-Day Phase Notice or Phase Completion Notice, as applicable, shall be deemed to have been rescinded by Project Co and Project Co shall be required to deliver a new 10-Day Phase Notice in order to initiate a new application for Phase Completion.
- (h) For greater certainty, the Independent Certifier's decision to issue the IC Phase Completion Deliverables Confirmation shall not limit or otherwise affect (i) any of Project Co's obligations under this Project Agreement to satisfy the requirements of Phase Completion, or (ii) the opinion of Contracting Authority or the determination of the Independent Certifier as to whether the conditions for issuance of the Phase Completion Certificate have been satisfied pursuant to Section 23A.4(d) and Section 23A.4(e) respectively.
- (i) Any Dispute in relation to the Independent Certifier's decision to issue or not to issue the Phase Completion Certificate may be referred for resolution pursuant to Schedule 27 – Dispute Resolution Procedure.
- (j) Project Co shall provide As-Built Drawings and specifications, Design Data, spare parts and Shop Drawings for the Parking Garage Works as soon as possible and in any event no later than 30 days after the Phase Completion Date.

23A.5 Operation and Maintenance Manuals and Warranties

- (a) Project Co shall prepare and deliver to Contracting Authority draft copies of all necessary operation and maintenance manuals for the Parking Garage Works in the format set out in the Output Specifications no later than 30 days prior to the Phase Completion Date.
- (b) Project Co shall ensure that Contracting Authority has the direct benefit of all applicable manufacturers' warranties for the Parking Garage Works.

23A.6 Phase Contracting Authority Commissioning

- (a) The Parties acknowledge that Phase Contracting Authority Commissioning shall be performed both before and after the Phase Completion Date. Prior to Phase Completion, Project Co shall give Contracting Authority full access to all portions of the Site or the Facilities on which any part of the Parking Garage Works are to be

- performed and all relevant parts thereof at such times as may be set out in the Phase Commissioning Program to enable Contracting Authority to undertake the Phase Contracting Authority Commissioning in accordance with the Phase Commissioning Program. Contracting Authority shall comply, and shall ensure that all Contracting Authority Parties comply, with the directions, procedures and safety guidelines established by Project Co for the Site and shall use commercially reasonable efforts to minimize disruption to the Works in performing all Phase Contracting Authority Commissioning.
- (b) Contracting Authority acknowledges that, during the Phase Contracting Authority Commissioning Period, Project Co and each Subcontractor will be active on portions of the Site that are relevant to the Parking Garage Works, for both the rectification of any Phase Minor Deficiencies and the completion of Phase Project Co Commissioning and Phase Seasonal Works, and Contracting Authority shall take commercially reasonable steps to allow such activities to proceed in accordance with the Phase Commissioning Program.
- (c) Project Co acknowledges that, prior to and during the Phase Contracting Authority Commissioning Period, Project Co and its Subcontractors shall cooperate with Contracting Authority and all Contracting Authority Parties and use commercially reasonable efforts to ensure that all requirements, and the timing and sequence of such requirements, of the Phase Contracting Authority Commissioning activities are able to be completed in the timeframe for completion set out in the Phase Commissioning Program.

23A.7 Phase Countdown Notice

- (a) With respect to Phase Completion, Project Co shall deliver a notice (the “**Phase Countdown Notice**”) to Contracting Authority and the Independent Certifier specifying the date on which Project Co anticipates that Phase Completion will be achieved (the “**Anticipated Phase Completion Date**”).
- (b) The Phase Countdown Notice shall be delivered not less than 90 days prior to the Anticipated Phase Completion Date. If Project Co fails to deliver the Phase Countdown Notice not less than 90 days prior to the Scheduled Phase Completion Date, the Anticipated Phase Completion Date shall be deemed to be the same date as the Scheduled Phase Completion Date.
- (c) Project Co acknowledges and agrees that Contracting Authority requires a minimum of 90 days’ Notice prior to the Anticipated Phase Completion Date to prepare for the Phase Contracting Authority Commissioning.
- (d) In accordance with Section 13.4A(a), the Anticipated Phase Completion Date shall not be earlier than the Scheduled Phase Completion Date without the prior written consent of Contracting Authority, in its sole discretion.

- (e) Within 15 Business Days of the Independent Certifier's receipt of the Phase Countdown Notice in accordance with Section 23A.7(a), the Independent Certifier, in consultation with Project Co and Contracting Authority, shall prepare and deliver to Project Co and Contracting Authority a list of deliverables (the "**Phase Completion Deliverables List**") that (A) are to be appended to and form part of the Phase Completion Notice to be submitted by Project Co pursuant to Section 23A.4(b), and (B) will constitute a minimum amount of evidence necessary for Project Co, in the Phase Completion Notice, to describe, in reasonable detail, the satisfaction of the requirements for Phase Completion and to support Project Co's opinion that the conditions for issuance of the Phase Completion Certificate have been satisfied (collectively, the "**Phase Completion Deliverables**").
- (f) From time to time until the date that is 60 days prior to the Anticipated Phase Completion Date, the Independent Certifier, in consultation with Project Co and Contracting Authority, may amend the Phase Completion Deliverables List, including to set out any additional Phase Completion Deliverables not identified in the Phase Completion Deliverables List pursuant to Section 23A.7(e). Each amended Phase Completion Deliverables List shall, following its preparation, be deemed to be the Phase Completion Deliverables List for the purposes of this Project Agreement and be promptly delivered to Project Co and Contracting Authority.
- (g) For greater certainty, nothing in Section 23A.7(e) or Section 23A.7(f) limits or otherwise affects any of Project Co's obligations under this Project Agreement to satisfy the requirements of Phase Completion or to describe, in reasonable detail, the satisfaction of such requirements in the Phase Completion Notice pursuant to Section 23A.4(b).

23A.8 Phase Minor Deficiencies and Phase Seasonal Works

- (a) In the event that Phase Minor Deficiencies or Phase Seasonal Works exist when Project Co gives the Phase Completion Notice, the Independent Certifier, in consultation with and being informed by the respective views of Project Co and Contracting Authority, shall prepare:
- (i) a list of all Phase Minor Deficiencies (the "**Phase Minor Deficiencies List**"); and
 - (ii) a list of all Phase Seasonal Works (the "**Phase Seasonal Works List**"),
- in each case identified at that time and an estimate of the cost for Contracting Authority, and the time for Project Co, to complete and rectify such Phase Minor Deficiencies and to complete the Phase Seasonal Works.
- (b) The Phase Minor Deficiencies List and the Phase Seasonal Works List will contain the schedule for the completion and rectification of each Phase Minor Deficiency and the completion of the Phase Seasonal Works, respectively, before the expiry of each

- associated Phase Minor Deficiency Completion Period and the expiry of the Phase Seasonal Works Completion Period. Project Co shall schedule the completion and rectification of Phase Minor Deficiencies and Phase Seasonal Works so as to minimize, to the greatest extent reasonably possible, any impairment of Contracting Authority's use and enjoyment of the Parking Garage Works or disruption of the performance of the Works or the performance of the Contracting Authority Activities.
- (c) The Independent Certifier must prepare a Phase Minor Deficiencies List and the Phase Seasonal Works List in relation to the Phase Completion Notice as soon as reasonably practicable and, in any event, before the Phase Completion Certificate is issued, but shall not withhold the Phase Completion Certificate by reason solely that there are Phase Minor Deficiencies or Phase Seasonal Works.
- (d) With regards to:
- (i) the Phase Minor Deficiencies List, by no later than the last to occur of (i) the date that is 20 Business Days before the expiry of the last Phase Minor Deficiency Completion Period, and (ii) the anticipated date for when all Phase Minor Deficiencies shall be completed and rectified after the expiry of the last Phase Minor Deficiency Completion Period set out in any notice delivered by Project Co to Contracting Authority in accordance with Section 23A.9(c); and
 - (ii) the Phase Seasonal Works List, by no later than 20 Business Days prior to the end of the Phase Seasonal Works Completion Period,
- Contracting Authority may by giving Notice to the Independent Certifier and Project Co require the Independent Certifier to amend, in consultation with and being informed by the respective views of Project Co and Contracting Authority, the Phase Minor Deficiencies List and the Phase Seasonal Works List, as the case may be, on one occasion to include a list of any and all Phase Minor Deficiencies and Phase Seasonal Works, as applicable, that were identified after the preparation of, or not included in, the Phase Minor Deficiencies List or the Phase Seasonal Works List, as applicable, prepared pursuant to Section 23A.8(a). The Independent Certifier shall prepare the amended Phase Minor Deficiencies List and the Phase Seasonal Works List, as the case may be, as soon as reasonably practicable and, in any event, within 10 Business Days of such notice given by Contracting Authority. The amended Phase Minor Deficiencies List and Phase Seasonal Works List shall, following its preparation, be deemed to be the Phase Minor Deficiencies List or the Phase Seasonal Works List, as the case may be, for the purposes of this Project Agreement, including, without limitation, for the purposes of Sections 23A.8 to 23A.10 (inclusive).
- (e) Where the Phase Minor Deficiencies List or the Phase Seasonal Works List is required to be amended pursuant to Section 23A.8(d), the Independent Certifier shall specify a completion and rectification time for any newly added Phase Minor Deficiencies and Phase Seasonal Works that is no greater than 10 Business Days from the date of the issuance of such amended Phase Minor Deficiencies List or Phase

Seasonal Works List, as applicable, or such longer time period as agreed by the Parties.

- (f) Contracting Authority may, in its sole discretion, waive any requirement for Phase Completion (including with respect to Equipment), and, in such an event, the failure to meet any such requirement shall constitute a Phase Minor Deficiency or Phase Seasonal Works, as the case may be.

23A.9 Rectification of Phase Minor Deficiencies, Completion of Phase Seasonal Works

- (a) Project Co shall, in consultation with the Contracting Authority Representative and so as to minimize, to the greatest extent reasonably possible, any disruption of the Works or the Contracting Authority Activities:
- (i) complete and rectify all Phase Minor Deficiencies:
 - (A) within 45 days of the issuance of the Phase Minor Deficiencies List pursuant to Section 23A.8(a) for all Phase Minor Deficiencies where no time for completion and rectification has been specified by the Independent Certifier; or
 - (B) within the time for completion and rectification of any Phase Minor Deficiency where such a time was specified by the Independent Certifier in the Phase Minor Deficiencies List; and
 - (ii) complete all Phase Seasonal Works no later than 12 months following the Phase Completion Date.
- (b) Project Co acknowledges and agrees that the completion and rectification of Phase Minor Deficiencies and the completion of the Phase Seasonal Works before the expiry of the Phase Minor Completion Deficiency Period and the Phase Seasonal Works Completion Period may require work outside of normal working hours in order to accommodate the efficient operation of the Parking Garage Works.
- (c) If at any time Project Co becomes aware that it will be unable to complete and rectify all Phase Minor Deficiencies before the expiry of the last Phase Minor Deficiency Completion Period, then, without limiting or prejudice to any right of Contracting Authority (including pursuant to Section 23A.10(a)) or obligation or liability of Project Co under this Project Agreement whatsoever, Project Co shall promptly deliver notice to Contracting Authority advising Contracting Authority of such delay and providing an anticipated date for when all Phase Minor Deficiencies shall be completed and rectified after the expiry of the last Phase Minor Deficiency Completion Period. For greater certainty, no such notice shall vary, amend or otherwise modify any Phase Minor Deficiency Completion Period.

23A.10 Failure to Rectify Phase Minor Deficiencies and Complete Seasonal Works

- (a) If Project Co fails to complete and rectify any Phase Minor Deficiency before the expiry of the associated Phase Minor Deficiency Completion Period or complete the Phase Seasonal Works before the expiry of the Phase Seasonal Works Completion Period, then, upon delivery of not less than 5 Business Days prior notice to Project Co, Contracting Authority may, in its sole discretion, engage others to perform the work necessary to complete and rectify such Phase Minor Deficiency or complete such Phase Seasonal Works, at the risk and cost of Project Co and, in such event, Contracting Authority may deduct the costs and expenses thereof from the Completion Holdback or the Seasonal Works Holdback, as the case may be, or from any payment then or thereafter due to Project Co.
- (b) Where Contracting Authority exercises its rights pursuant to Section 23A.10(a), if the cost of such completion and rectification exceeds the amount of payments due or which become due to Project Co pursuant to this Project Agreement, then Project Co shall reimburse Contracting Authority for all such excess cost after receiving a written notice given by Contracting Authority requesting such reimbursement.

23A.11 Effect of Phase Certificates/Use

- (a) The issue of the Phase Completion Certificate and any taking over or use by Contracting Authority of any part of the Parking Garage Works under the terms of this Project Agreement, shall, in no way:
 - (i) limit the obligations of Project Co under this Project Agreement including in respect of any defects, deficiencies or items of outstanding work existing or discovered prior to or after the date of any of such certificate or the date of the Phase Minor Deficiencies List, or of the amended Phase Minor Deficiencies List; or
 - (ii) be construed as an approval by Contracting Authority of the Parking Garage Works or the way in which they have been carried out.

24. COMMISSIONING AND COMPLETION

24.1 Commissioning Activities

- (a) Project Co shall perform all Project Co Commissioning, and shall facilitate the performance of all Contracting Authority Commissioning, pursuant to the Final Commissioning Program.

24.2 Final Commissioning Program

- (a) Project Co shall prepare a draft of the Final Commissioning Program in respect of the Project Co Commissioning and the Contracting Authority Commissioning and shall provide a copy thereof to the Independent Certifier, the Contracting Authority

Commissioning Consultant and the Contracting Authority Representative not less than 180 days prior to the Scheduled Substantial Completion Date.

- (b) The Final Commissioning Program shall, at a minimum:
- (i) describe the requirements, and the timing and sequence of such requirements, necessary in order that the Project Co Commissioning shall be completed to achieve:
 - (A) Substantial Completion on or before the Scheduled Substantial Completion Date; and
 - (B) Final Completion on or before the Scheduled Final Completion Date;
 - (ii) describe the requirements, and the timing and sequence of such requirements, of the Contracting Authority Commissioning activities;
 - (iii) comply with all requirements of the Outline Commissioning Program and include all details, including for all appendices, required to be completed in the Outline Commissioning Program;
 - (iv) be consistent with the Outline Commissioning Program and impose no greater or more onerous obligations on Contracting Authority than those set out in the Outline Commissioning Program, unless otherwise agreed to by Contracting Authority;
 - (v) include the names of the individuals or companies proposed to perform all Project Co Commissioning;
 - (vi) include a schedule of each of the Project Co Commissioning Tests and the Contracting Authority Commissioning Tests proposed to be performed and the timeframe for completion, with start and end dates;
 - (vii) include a schedule of meetings to be held between the Parties to coordinate the performance of the Project Co Commissioning and the Contracting Authority Commissioning;
 - (viii) provide for the re-verification of systems following the Contracting Authority Commissioning; and
 - (ix) list the approvals required from any Governmental Authority, manufacturer or other person that are necessary to meet the requirements of the Final Commissioning Program or Applicable Law.
- (c) Contracting Authority shall provide Project Co with comments on the draft Final Commissioning Program in accordance with the procedures contemplated by Section 4 of Schedule 10 – Review Procedure, and Project Co shall revise the draft Final

Commissioning Program to the extent contemplated by Schedule 10 – Review Procedure within 30 days of receipt of any comments from Contracting Authority.

- (d) When agreed by the Parties, the Final Commissioning Program shall replace the Outline Commissioning Program with respect to Substantial Completion and Final Completion.

24.3 Commencement of Project Co Commissioning

- (a) Project Co shall give 30 days’ written notice to the Independent Certifier, the Contracting Authority Commissioning Consultant and the Contracting Authority Representative of the proposed commencement of the Project Co Commissioning.
- (b) Project Co shall give at least five Business Days’ notice to, and shall invite, the Independent Certifier, the Contracting Authority Commissioning Consultant and the Contracting Authority Representative to witness, and to comment on, each aspect of the Project Co Commissioning. Project Co shall, together with such notice, provide all information that the Independent Certifier, the Contracting Authority Commissioning Consultant and the Contracting Authority Representative may reasonably require in relation thereto, including:
 - (i) tests proposed;
 - (ii) test methodology; and
 - (iii) expected test results.

24.4 Substantial Completion Certificate

- (a) Project Co shall give the Independent Certifier and the Contracting Authority Representative at least 10 Business Days’ notice prior to the date upon which Project Co anticipates delivering the Substantial Completion Notice (the “**10-Day Notice**”).
- (b) Project Co shall deliver notice to the Independent Certifier and the Contracting Authority Representative upon the satisfaction of all of the requirements for Substantial Completion under this Project Agreement (the “**Substantial Completion Notice**”). The Substantial Completion Notice shall (i) describe, in reasonable detail, the satisfaction of the requirements for Substantial Completion; (ii) include as appendices all of the Substantial Completion Deliverables described in the Substantial Completion Deliverables List; and (iii) include Project Co’s opinion that the conditions for issuance of the Substantial Completion Certificate under this Project Agreement have been satisfied.
- (c) Within two Business Days of receiving the Substantial Completion Notice from Project Co, the Independent Certifier shall review the Substantial Completion Notice to determine whether or not the Substantial Completion Notice includes all of the Substantial Completion Deliverables described in the Substantial Completion

Deliverables List. For the purposes of this Section 24.4(c), if the Substantial Completion Notice contains a Substantial Completion Deliverable that, in the reasonable opinion of the Independent Certifier, is of such poor quality that it would impede, in a material way, the ability of Contracting Authority and the Independent Certifier to assess whether or not the requirements for Substantial Completion under this Project Agreement have been satisfied, then such Substantial Completion Deliverable shall be deemed to have not been included as part of the Substantial Completion Notice. Following such review and determination by the Independent Certifier and before the expiry of such two Business Day period, the Independent Certifier shall either deliver notice to Project Co and Contracting Authority:

- (i) confirming that the Substantial Completion Notice includes all of the Substantial Completion Deliverables described in the Substantial Completion Deliverables List (the “**IC Substantial Completion Deliverables Confirmation**”); or
- (ii) setting out a list of the Substantial Completion Deliverables that were not included in the Substantial Completion Notice (an “**IC Substantial Completion Deliverables Deficiencies List**”).

If the Independent Certifier provides a notice to Project Co and Contracting Authority setting out an IC Substantial Completion Deliverables Deficiencies List pursuant to this Section 24.4(c), then Project Co shall subsequently submit a new and replacement version of the Substantial Completion Notice pursuant to Section 24.4(b), which, for greater certainty, includes all of the Substantial Completion Deliverables, and the process described in this Section 24.4(c) shall be repeated until the IC Substantial Completion Deliverables Confirmation is provided by the Independent Certifier to Project Co and Contracting Authority.

- (d) Contracting Authority shall, within five Business Days after receipt of the IC Substantial Completion Deliverables Confirmation, provide the Independent Certifier and Project Co with Contracting Authority’s opinion as to whether the conditions for issuance of the Substantial Completion Certificate have been satisfied or, if applicable, any reasons as to why Contracting Authority considers that the Substantial Completion Certificate should not be issued.
- (e) Within five Business Days after Project Co’s receipt of Contracting Authority’s opinion pursuant to Section 24.4(d), the Parties shall cause the Independent Certifier to determine whether the conditions for issuance of the Substantial Completion Certificate have been satisfied, having regard for the opinions of both Project Co and Contracting Authority, to determine whether any Minor Deficiencies or Seasonal Works exist, and to issue to Contracting Authority and to Project Co either:
 - (i) the Substantial Completion Certificate, confirming the date of issue as the Substantial Completion Date and setting out the Minor Deficiencies List and Seasonal Works List (if applicable) in accordance with Section 24.8; or

- (ii) a report detailing the matters that the Independent Certifier considers are required to be performed by Project Co to satisfy the conditions for issuance of the Substantial Completion Certificate.
- (f) Where the Independent Certifier has issued a report in accordance with Section 24.4(e)(ii) and Project Co has not referred a Dispute in relation thereto for resolution in accordance with Schedule 27 – Dispute Resolution Procedure, Project Co shall, within five Business Days after receipt of such report, provide the Independent Certifier and the Contracting Authority Representative with:
 - (i) a detailed list indicating the rectification actions proposed for all matters raised in such report;
 - (ii) the schedule for completion of all such rectification actions; and
 - (iii) any additional Project Co Commissioning that needs to be undertaken as a result of the rectification actions,and Project Co shall perform all such additional rectification actions and Project Co Commissioning in a timely manner. Upon completion thereof, and for each subsequent application for Substantial Completion, Project Co shall submit a new 10-Day Notice and a new Substantial Completion Notice and the process described in Sections 24.4(c) to 24.4(f), inclusive, shall be repeated until the Substantial Completion Certificate has been issued.
- (g) In the event that the Substantial Completion Certificate has not been issued within 30 days after the delivery of a 10-Day Notice or the delivery of the Substantial Completion Notice, unless the Substantial Completion Certificate has not been issued as a result of a failure of the Independent Certifier or Contracting Authority to comply with its applicable obligations in Sections 24.4(c) to 24.4(e), inclusive, such 10-Day Notice or Substantial Completion Notice, as applicable, shall be deemed to have been rescinded by Project Co and Project Co shall be required to deliver a new 10-Day Notice in order to initiate a new application for Substantial Completion.
- (h) For greater certainty, the Independent Certifier’s decision to issue the IC Substantial Completion Deliverables Confirmation shall not limit or otherwise affect (i) any of Project Co’s obligations under this Project Agreement to satisfy the requirements of Substantial Completion, or (ii) the opinion of Contracting Authority or the determination of the Independent Certifier as to whether the conditions for issuance of the Substantial Completion Certificate have been satisfied pursuant to Section 24.4(d) and Section 24.4(e) respectively.
- (i) The Independent Certifier’s decision to issue or not to issue the Substantial Completion Certificate shall be final and binding on the Parties solely in respect of determining the Substantial Completion Payment Date, and a Dispute in relation to the Substantial Completion Payment Date shall not be subject to resolution pursuant

- to the Dispute Resolution Procedure, provided, however, that any other Dispute in relation to the Independent Certifier's decision to issue or not to issue the Substantial Completion Certificate may be referred for resolution pursuant to Schedule 27 – Dispute Resolution Procedure.
- (j) Project Co shall provide As-Built Drawings, Record Drawings and specifications, Design Data, spare parts and Shop Drawings as soon as possible and in any event no later than 30 days after the Substantial Completion Date.
 - (k) The submission of the Substantial Completion Notice by Project Co in accordance with Section 24.4(b) shall constitute a waiver by Project Co of all claims whatsoever against Contracting Authority under this Project Agreement, arising prior to the submission of the Substantial Completion Notice, except:
 - (i) without limitation to the specific notice requirements in this Project Agreement, those made in writing by Project Co (either on its own account or arising out of a claim of a Project Co Party) arising prior to the submission of the Substantial Completion Notice and still unsettled; and
 - (ii) any claim which could not reasonably have been known to Project Co or a Project Co Party at such time following due diligence.

24.5 Operation and Maintenance Manuals

- (a) Project Co shall prepare and deliver to Contracting Authority draft copies of all necessary operation and maintenance manuals for the Facility in the format set out in the Output Specifications no later than 30 days prior to the Substantial Completion Date.

24.6 Contracting Authority Commissioning

- (a) The Parties acknowledge that the Contracting Authority Commissioning shall be performed both before and after the Substantial Completion Date. Prior to Substantial Completion, Project Co shall give Contracting Authority and Contracting Authority Parties full access to the Site, the Facility, any portion of the Existing Facilities in which any Works are to be performed, and all relevant parts thereof at such times as may be set out in the Final Commissioning Program to enable Contracting Authority and Contracting Authority Parties to undertake the Contracting Authority Commissioning in accordance with the Final Commissioning Program. Contracting Authority shall comply, and shall ensure that all Contracting Authority Parties comply, with the directions, procedures and safety guidelines established by Project Co for the Site and shall use commercially reasonable efforts to minimize disruption to the Works in performing the Contracting Authority Commissioning.
- (b) Contracting Authority acknowledges that, during the Contracting Authority Commissioning Period, Project Co and each Subcontractor will be active in the

Facility and, if applicable, in the Existing Facilities, for both the completion and rectification of Minor Deficiencies and the completion of Project Co Commissioning and Seasonal Works, and Contracting Authority shall take commercially reasonable steps to allow such activities to proceed in accordance with the Final Commissioning Program.

- (c) Project Co acknowledges that, prior to and during the Contracting Authority Commissioning Period, Project Co and its Subcontractors shall cooperate with Contracting Authority and all Contracting Authority Parties and use commercially reasonable efforts to ensure that all requirements, and the timing and sequence of such requirements, of the Contracting Authority Commissioning activities are able to be completed in the timeframe for completion set out in the Final Commissioning Program.

24.7 Countdown Notice and Substantial Completion Deliverables

- (a) Project Co shall deliver a notice (the “**Countdown Notice**”) to Contracting Authority and the Independent Certifier specifying the date on which Project Co anticipates that Substantial Completion will be achieved (the “**Anticipated Substantial Completion Date**”).
- (b) The Countdown Notice shall be delivered not less than 90 days prior to the Anticipated Substantial Completion Date. If Project Co fails to deliver the Countdown Notice not less than 90 days prior to the Scheduled Substantial Completion Date, the Anticipated Substantial Completion Date shall be deemed to be the same date as the Scheduled Substantial Completion Date.
- (c) Project Co acknowledges and agrees that Contracting Authority requires a minimum of 90 days’ notice prior to the Anticipated Substantial Completion Date to prepare for the Contracting Authority Commissioning.
- (d) In accordance with Section 13.5(a), the Anticipated Substantial Completion Date shall not be earlier than the Scheduled Substantial Completion Date without the prior written consent of Contracting Authority, in its sole discretion.
- (e) Within 15 Business Days of the Independent Certifier’s receipt of the Countdown Notice in accordance with Section 24.7(a), the Independent Certifier, in consultation with Project Co and Contracting Authority, shall prepare and deliver to Project Co and Contracting Authority a list of deliverables (the “**Substantial Completion Deliverables List**”) that (A) are to be appended to and form part of the Substantial Completion Notice to be submitted by Project Co pursuant to Section 24.4(b), and (B) will constitute a minimum amount of evidence necessary for Project Co, in the Substantial Completion Notice, to describe, in reasonable detail, the satisfaction of the requirements for Substantial Completion and to support Project Co’s opinion that the conditions for issuance of the Substantial Completion Certificate have been satisfied (collectively, the “**Substantial Completion Deliverables**”).

- (f) From time to time until the date that is 60 days prior to the Anticipated Substantial Completion Date, the Independent Certifier, in consultation with Project Co and Contracting Authority, may amend the Substantial Completion Deliverables List, including to set out any additional Substantial Completion Deliverables not identified in the Substantial Completion Deliverables List pursuant to Section 24.7(e). Each amended Substantial Completion Deliverables List shall, following its preparation, be deemed to be the Substantial Completion Deliverables List for the purposes of this Project Agreement and be promptly delivered to Project Co and Contracting Authority.
- (g) For greater certainty, nothing in Section 24.7(e) or Section 24.7(f) limits or otherwise affects any of Project Co's obligations under this Project Agreement to satisfy the requirements of Substantial Completion or to describe, in reasonable detail, the satisfaction of such requirements in the Substantial Completion Notice pursuant to Section 24.4(b).

24.8 Minor Deficiencies and Seasonal Works

- (a) In the event that any Minor Deficiencies or Seasonal Works exist when Project Co gives the Substantial Completion Notice, the Independent Certifier, in consultation with and being informed by the respective views of Project Co and Contracting Authority, shall prepare:
- (i) a list of all Minor Deficiencies (the "**Minor Deficiencies List**"); and
 - (ii) a list of all Seasonal Works (the "**Seasonal Works List**"),
- in each case identified at that time and an estimate of the cost for Contracting Authority, and the time for Project Co, to complete and rectify such Minor Deficiencies and to complete the Seasonal Works.
- (b) Contracting Authority may withhold from the Substantial Completion Payment:
- (i) a holdback amount that is equal to **[REDACTED]**% of the amount estimated by the Independent Certifier for Contracting Authority to complete and rectify (A) all Phase Minor Deficiencies identified, incomplete, and not rectified; and (B) all of the Minor Deficiencies identified in the Minor Deficiencies List (the "**Completion Holdback**"); and
 - (ii) a holdback amount that is equal to **[REDACTED]**% of the amount estimated by the Independent Certifier for Contracting Authority to complete all of the Seasonal Works identified in the Seasonal Works List (the "**Seasonal Works Holdback**").
- (c) The Minor Deficiencies List and the Seasonal Works List will contain the schedule for the completion and rectification of each Minor Deficiency and the completion of

the Seasonal Works, respectively, before the expiry of each associated Minor Deficiency Completion Period and the expiry of the Seasonal Works Completion Period. Project Co shall schedule the completion and rectification of Minor Deficiencies and Seasonal Works so as to minimize, to the greatest extent reasonably possible, any impairment of Contracting Authority's use and enjoyment of the Facility or disruption of Contracting Authority Activities.

(d) The Independent Certifier must prepare the Minor Deficiencies List and the Seasonal Works List in relation to the Substantial Completion Notice as soon as reasonably practicable and, in any event, before the Substantial Completion Certificate is issued, but shall not withhold the Substantial Completion Certificate by reason solely that there are Minor Deficiencies or Seasonal Works.

(e) With regards to

(i) the Minor Deficiencies List, by no later than the last to occur of (A) the date that is 20 Business Days before the expiry of the last Minor Deficiency Completion Period, and (B) the anticipated date for when all Minor Deficiencies shall be completed and rectified after the expiry of the last Minor Deficiency Completion Period set out in any notice delivered by Project Co to Contracting Authority in accordance with Section 24.9(c); and

(ii) the Seasonal Works List, by no later than 20 Business Days prior to the Anticipated Final Completion Date,

Contracting Authority may by giving Notice to the Independent Certifier and Project Co require the Independent Certifier to amend, in consultation with and being informed by the respective views of Project Co and Contracting Authority, each of the Minor Deficiencies List and the Seasonal Works List, as the case may be, on one occasion to include a list of any and all Minor Deficiencies and Seasonal Works, as applicable, that were identified after the preparation of, or not included in, the Minor Deficiencies List or the Seasonal Works List, as applicable, pursuant to Section 24.8(a). The Independent Certifier shall prepare the amended Minor Deficiencies List and the Seasonal Works List, as the case may be, as soon as reasonably practicable and, in any event, within 10 Business Days of such notice given by Contracting Authority. The amended Minor Deficiencies List and the Seasonal Works List shall, in each case following its preparation, be deemed to be the Minor Deficiencies List or the Seasonal Works List, as the case may be, for the purposes of this Project Agreement, including, without limitation, for the purposes of Sections 24.8 to 24.10 (inclusive). The amount of the Completion Holdback and the Seasonal Works Holdback, as applicable, shall not be affected by the amended Minor Deficiencies List or the Seasonal Works List.

(f) Where the Minor Deficiencies List or the Seasonal Works List is required to be amended pursuant to Section 24.8(e), the Independent Certifier shall specify a completion and rectification time for any newly added Minor Deficiencies and

Seasonal Works that is no greater than 10 Business Days from the date of the issuance of such amended Minor Deficiencies List or Seasonal Works List, as applicable, or such longer time period as agreed by the Parties.

- (g) Contracting Authority may, in its sole discretion, waive any requirement for Substantial Completion (including with respect to Equipment), and, in such an event, the failure to meet any such requirement shall constitute a Minor Deficiency or Seasonal Works, as the case may be.
- (h) No interest will be payable from either Party to the other Party in respect of any Completion Holdback or Seasonal Works Holdback.

24.9 Rectification of Minor Deficiencies, Completion of Seasonal Works

- (a) Project Co shall, in consultation with the Contracting Authority Representative and so as to minimize, to the greatest extent reasonably possible, any disruption of the Works or the Contracting Authority Activities:
 - (i) complete and rectify all Minor Deficiencies:
 - (A) within 90 days of the issuance of the Minor Deficiencies List pursuant to Section 24.8(a) for all Minor Deficiencies where no time for completion and rectification has been specified by the Independent Certifier; or
 - (B) within the time for completion and rectification of any Minor Deficiency where such a time was specified by the Independent Certifier in the Minor Deficiencies List; and
 - (ii) complete all Seasonal Works no later than 12 months following the Substantial Completion Date.
- (b) Project Co acknowledges and agrees that the completion and rectification of Minor Deficiencies and the completion of the Seasonal Works before the expiry of the Minor Deficiency Completion Periods and the Seasonal Works Completion Period respectively may require work outside of normal working hours in order to accommodate the efficient operation of the Facility and the Existing Facilities.
- (c) If at any time Project Co becomes aware that it will be unable to complete and rectify all Minor Deficiencies before the expiry of the last Minor Deficiency Completion Period, then, without limiting or prejudice to any right of Contracting Authority (including pursuant to Section 24.10(a)) or obligation or liability of Project Co under this Project Agreement whatsoever, Project Co shall promptly deliver notice to Contracting Authority advising Contracting Authority of such delay and providing an anticipated date for when all Minor Deficiencies shall be completed and rectified after the expiry of the last Minor Deficiency Completion Period. For greater certainty, no

such notice shall vary, amend or otherwise modify any Minor Deficiency Completion Period.

24.10 Failure to Rectify Minor Deficiencies and Complete Seasonal Works and Release of Works Holdbacks

- (a) If Project Co fails to either complete and rectify any Minor Deficiency before the expiry of the associated Minor Deficiency Completion Period or to complete the Seasonal Works before the expiry of the Seasonal Works Completion Period, then upon the delivery of not less than five Business Days prior notice to Project Co, Contracting Authority may, in its sole discretion, engage others to perform the work necessary to complete and rectify such Minor Deficiency or complete such Seasonal Works, at the risk and cost of Project Co, and, in such an event, Contracting Authority may deduct such cost from the Completion Holdback or the Seasonal Works Holdback, as the case may be.
- (b) Upon the later of (A) the date of the completion and rectification of [REDACTED]% of the Minor Deficiencies set out in the Minor Deficiencies List, and (B) the date the value to complete and rectify the Minor Deficiencies as set out in the Minor Deficiencies List that have been completed and rectified is greater than or equal to an amount that is [REDACTED]% of the total value to complete and rectify all of the Minor Deficiencies as set out in the Minor Deficiencies List, all as certified by the Independent Certifier (taking into consideration Contracting Authority's opinion as to whether such Minor Deficiencies have been completed and rectified), Project Co may request in writing that Contracting Authority release to Project Co an amount equal to [REDACTED]% of the amount of the Completion Holdback (with applicable HST) less any amounts deducted in accordance with Section 24.10(a) in respect of any completed Minor Deficiencies. Contracting Authority shall release such amount to Project Co within two Business Days of Contracting Authority's receipt of such written request; and
- (c) Upon the later of (A) the date of the completion and rectification of [REDACTED]% of the Minor Deficiencies set out in the Minor Deficiencies List, and (B) the date the value to complete and rectify the Minor Deficiencies as set out in the Minor Deficiencies List that have been completed and rectified is greater than or equal to an amount that is [REDACTED]% of the total value to complete and rectify all of the Minor Deficiencies as set out in the Minor Deficiencies List, all as certified by the Independent Certifier (taking into consideration Contracting Authority's opinion as to whether such Minor Deficiencies have been completed and rectified), Project Co may request in writing that Contracting Authority release to Project Co an amount equal to [REDACTED]% of the amount of the Completion Holdback initially withheld from the Substantial Completion Payment pursuant to Section 24.8(b)(i) (with applicable HST) less any amounts deducted in accordance with Section 24.10(a) in respect of any completed Minor Deficiencies. Contracting Authority shall release such amount to Project Co within two Business Days of Contracting Authority's receipt of such written request.

- (d) When all Minor Deficiencies have been completed and rectified, as certified by the Independent Certifier, taking into consideration Contracting Authority's opinion as to whether such Minor Deficiencies have been completed and rectified (the "**Minor Deficiencies Certification Date**"), then within two Business Days after the Minor Deficiencies Certification Date, Contracting Authority shall release to Project Co the remaining amount of the Completion Holdback (together with applicable HST) less:
- (i) any amounts deducted in accordance with Section 11.16(c)(i);
 - (ii) any amounts deducted in accordance with Section 23A.10(a);
 - (iii) any amounts deducted in accordance with Section 24.10(a);
 - (iv) the amount of any Finishing Holdback required to be maintained by Contracting Authority as at such date, which Finishing Holdback amount shall be paid by Contracting Authority to Project Co in accordance with Section 4.6.
- (e) When all Seasonal Works have been completed, as certified by the Independent Certifier, taking into consideration Contracting Authority's opinion as to whether such Seasonal Works have been completed (the "**Seasonal Works Certification Date**"), then within two Business Days after the Seasonal Works Certification Date, Contracting Authority shall release to Project Co the amount of the Seasonal Works Holdback (together with applicable HST) less:
- (i) any amounts deducted in accordance with Section 24.10(a); and
 - (ii) the amount of any Finishing Holdback required to be maintained by Contracting Authority as at such date, which Finishing Holdback amount shall be paid by Contracting Authority to Project Co in accordance with Section 4.6.
- (f) Where Contracting Authority exercises its rights pursuant to Section 24.10(a), if the cost of such completion and rectification exceeds the amount of the Completion Holdback or the Seasonal Works Holdback, as applicable, then Project Co shall promptly reimburse Contracting Authority for all such excess cost after receiving a written notice given by Contracting Authority requesting such reimbursement.

24.11 Final Completion Countdown Notice

- (a) Project Co shall deliver a notice (the "**Final Completion Countdown Notice**") to Contracting Authority and the Independent Certifier specifying the date on which Project Co anticipates that Final Completion will be achieved (the "**Anticipated Final Completion Date**").
- (b) The Final Completion Countdown Notice shall be delivered not less than 60 days prior to the Anticipated Final Completion Date. If Project Co fails to deliver the Final

Completion Countdown Notice not less than 60 days prior to the Scheduled Final Completion Date, the Anticipated Final Completion Date shall be deemed to be the same date as the Scheduled Final Completion Date.

24.12 INTENTIONALLY DELETED

24.13 INTENTIONALLY DELETED

24.14 INTENTIONALLY DELETED

24.15 Final Completion Certificate

- (a) Project Co shall give the Independent Certifier and the Contracting Authority Representative at least 10 Business Days' notice prior to the date upon which Project Co anticipates delivering the Final Completion Notice.
- (b) Project Co shall give the Independent Certifier and the Contracting Authority Representative notice (the "**Final Completion Notice**") upon the satisfaction of all requirements for Final Completion, which Final Completion Notice shall describe, in reasonable detail, the satisfaction of the requirements for Final Completion, including the completion and rectification of all Minor Deficiencies and the completion of the Seasonal Works, together with Project Co's opinion as to whether the conditions for issuance of the Final Completion Certificate have been satisfied. The Final Completion Notice shall also include the following documentation:
 - (i) Project Co's written request for release of the Completion Holdback or the Seasonal Works Holdback, as applicable, including a declaration that no written notice of lien arising in relation to the performance of the Works has been received by it that has not been withdrawn by the lien claimant;
 - (ii) Project Co's Statutory Declaration CCDC 9A (2018);
 - (iii) Project Co's WSIB Certificate of Clearance; and
 - (iv) a written statement that the Works have been performed to the requirements of the Ancillary Documents, itemizing approved changes in the Works, the Independent Certifier's written instructions, and modifications required by Governmental Authorities.
- (c) Contracting Authority shall, within five Business Days after receipt of the Final Completion Notice, provide the Independent Certifier and Project Co with Contracting Authority's opinion as to whether the conditions for issuance of the Final Completion Certificate have been satisfied and, if applicable, any reasons as to why it considers that the Final Completion Certificate should not be issued.
- (d) Within five Business Days after Project Co's receipt of Contracting Authority's opinion pursuant to Section 24.15(c), the Parties shall cause the Independent Certifier

- to determine whether the conditions for issuance of the Final Completion Certificate have been satisfied, having regard for the opinions of both Project Co and Contracting Authority, and to issue to Contracting Authority and to Project Co either:
- (i) the Final Completion Certificate confirming the date of issue as the Final Completion Date; or
 - (ii) a report detailing the matters that the Independent Certifier considers are required to be performed by Project Co to satisfy the conditions for issuance of the Final Completion Certificate.
- (e) Where the Independent Certifier has issued a report in accordance with Section 24.15(d)(ii) and Project Co has not referred a Dispute in relation thereto for resolution in accordance with Schedule 27 – Dispute Resolution Procedure, Project Co shall, within five Business Days after receipt of such report, provide the Independent Certifier and the Contracting Authority Representative with:
- (i) a detailed list indicating the rectification actions proposed for all matters raised in such report;
 - (ii) the schedule for completion of all such rectification actions; and
 - (iii) any additional Project Co Commissioning that needs to be undertaken as a result of the rectification actions,
- and Project Co shall perform all such additional rectification actions and Project Co Commissioning in a timely manner. Upon completion thereof, Project Co may give a further Final Completion Notice and Sections 24.15(c) to 24.15(e), inclusive, shall be repeated until the Final Completion Certificate has been issued.
- (f) Any Dispute in relation to the Independent Certifier’s decision to issue or not to issue the Final Completion Certificate may be referred for resolution in accordance with Schedule 27 – Dispute Resolution Procedure.
- (g) The submission of the Final Completion Notice by Project Co in accordance with Section 24.15(b), shall constitute a waiver by Project Co of all claims whatsoever against Contracting Authority, arising prior to the submission of the Final Completion Notice, except:
- (i) without limitation to the specific notice requirements in this Project Agreement, those made in writing by Project Co (either on its own account or arising out of a claim of a Project Co Party) prior to the Final Completion Notice and still unsettled; and
 - (ii) any claim which could not reasonably have been known to Project Co or a Project Co Party at such time following due diligence.

24.16 Effect of Certificates/Use

- (a) The issue of the Substantial Completion Certificate and the Final Completion Certificate, any taking over or use by Contracting Authority of any part of the Facility under the terms of this Project Agreement, and any commencement of any Contracting Authority Activities, shall, in no way:
- (i) limit the obligations of Project Co under this Project Agreement including in respect of any defects, deficiencies or items of outstanding work existing or discovered prior to or after the date of any of such certificates or the date of the Minor Deficiencies List or Seasonal Works List, or of the amended Minor Deficiencies List or amended Seasonal Works List; or
 - (ii) be construed as an approval by Contracting Authority of the Works or the way in which they have been carried out.

25. HUMAN RESOURCES

25.1 Admittance of Personnel, Security and Safety

- (a) Without limitation, Project Co acknowledges that the security of the occupants of the Lands, the Facility and the Existing Facilities and the safety and health of the patients, employees, visitors and other persons on the Lands and/or in the Facility and the Existing Facilities is paramount. If any employee of Project Co, or any Project Co Party is considered by Contracting Authority to constitute a concern for the security of the Lands, the Facility and/or the Existing Facilities or for the safety or health of the patients, employees, visitors and/or other persons on the Lands, the Facility and/or in the Existing Facilities, Contracting Authority may require that Project Co replace such employee or restrict access to the Lands, the Facility and/or the Existing Facilities to that employee and Project Co shall engage or cause the Project Co Parties to engage substitute employees to proceed with the Works so as not to jeopardize security or safety or cause delay to the progress of the Works contrary to the Baseline Works Schedule.
- (b) Any decision of Contracting Authority made pursuant to this Section 25.1 shall be final and conclusive.
- (c) Any action taken under this Section 25.1 shall promptly be confirmed by Contracting Authority to Project Co and, for greater certainty, shall not relieve Project Co of any of its obligations under this Project Agreement.

25.2 Notification of Convictions

- (a) To the extent permitted by Applicable Law, Project Co shall ensure that Contracting Authority is immediately notified in the event that Project Co or any Project Co Party becomes aware that any person employed or engaged by Project Co or any Project Co

Party in the provision of any of the Works has been convicted of a Relevant Conviction. Project Co shall use commercially reasonable efforts to obtain, or to cause all Project Co Parties to obtain, all consents as may be required by Applicable Law or otherwise authorizing the disclosure of such information to Contracting Authority as contemplated in this Section 25.2.

25.3 Human Resources Policies

- (a) Project Co shall ensure that there are set up and maintained by it and by all Project Co Parties, human resources policies and procedures covering all relevant matters relating to the Works (including, for example, health and safety). Project Co shall ensure that the terms and the implementation of such policies and procedures comply with Applicable Law, Authority Requirements, Good Industry Practice and the Human Rights Policies and that they are published in written form and that copies of them (and any revisions and amendments to them) are directly issued to Contracting Authority and all Project Co Parties.

25.4 Management Organizations

- (a) Project Co shall provide, and shall ensure that all Project Co Parties provide, to Contracting Authority, as required to keep such information current, the names of the management teams responsible for the provision of the Works.

26. CONTRACTING AUTHORITY'S REMEDIAL RIGHTS

26.1 Exercise of Remedial Rights

- (a) Contracting Authority may exercise all rights set out in this Article 26 at any time and from time to time if:
 - (i) Contracting Authority, acting reasonably, considers that a breach by Project Co of any obligation under this Project Agreement, or any act or omission on the part of Project Co or any Project Co Party:
 - (A) does or can reasonably be expected to create a serious threat to the health, safety or security of any user of any part of or the whole of the Site, the Facility and/or the Existing Facilities, including patients, employees, volunteers of and visitors to the Facility and/or the Existing Facilities and members of the public;
 - (B) does or can reasonably be expected to result in a materially adverse interruption in the Works;
 - (C) does or can reasonably be expected to materially prejudice Contracting Authority's ability to carry out the Contracting Authority Activities; or

(D) may potentially compromise the reputation or integrity of Contracting Authority or a Contracting Authority Party, any Government Entity or the nature of the Province's healthcare system, so as to affect public confidence in that system,

provided that:

(E) in respect of a breach by Project Co of any obligation under this Project Agreement or any act or omission on the part of Project Co or any Project Co Party which can reasonably be expected to cause any of the consequences set out in Section 26.1(a)(i)(A), 26.1(a)(i)(B) or 26.1(a)(i)(C), Contracting Authority shall not exercise its rights under this Article 26 unless Project Co has failed to cure the relevant breach, act or omission within 5 Business Days of Notice from Contracting Authority or, if such breach, act or omission cannot reasonably be cured within such 5 Business Day period, Project Co thereafter fails to diligently and continuously pursue such cure and to cure such breach, act or omission within a reasonable period thereafter, provided that Project Co shall not be entitled to a cure period if any of the consequences set out in Section 26.1(a)(i)(A), 26.1(a)(i)(B) or 26.1(a)(i)(C) actually occur; and

(F) in respect of Section 26.1(a)(i)(D), Contracting Authority shall not exercise its rights under this Article 26 unless Project Co has failed to cure the relevant breach, act or omission within 5 Business Days of notice from Contracting Authority or, if such breach, act or omission cannot reasonably be cured within such 5 Business Day period, Project Co thereafter fails to diligently and continuously pursue such cure and to cure such breach, act or omission within a reasonable period thereafter;

- (ii) Project Co has not caused the COR-Qualified Construction Project Co Party or the COR-Certified Construction Project Co Party, as the case may be, to perform its obligations with respect to its COR Certification or OHSAS 18001 Accreditation, as the case may be, in accordance with Section 11.24 or Project Co has not caused the COR-Qualified Construction Project Co Party or the COR-Certified Construction Project Co Party, as the case may be, to perform its obligations with respect to H&S Construction Inspections in accordance with Section 15.1(h) or to perform its obligations to rectify any non-compliance noted in any H&S Construction Inspection Report in accordance with Section 15.1(k); or
- (iii) Project Co has not performed or is not performing its obligations in respect of the Demolition Requirements in accordance with Section 11.25(a) or Project Co has not performed or is not performing its obligations to rectify any Demolition Default Event in accordance with Section 11.25(b).

26.2 Emergency

- (a) Notwithstanding that Project Co is not in breach of its obligations under this Project Agreement, Contracting Authority may exercise all of the rights set out in this Article 26 at any time and from time to time if Contracting Authority, acting reasonably, considers the circumstances to constitute an Emergency.

26.3 Rectification

- (a) Without prejudice to Contracting Authority's rights under Article 35 and any other rights under this Project Agreement, in any of the circumstances set out in Sections 26.1 or 26.2, Contracting Authority may, by written Notice, require Project Co to take such steps as the Contracting Authority, acting reasonably, considers necessary or expedient to mitigate, rectify or protect against such circumstance, including, if applicable, the termination and replacement of any Subcontractor or a limited suspension of the performance of the Works, and Project Co shall use commercially reasonable efforts to comply with Contracting Authority's requirements as soon as reasonably practicable.
- (b) If Contracting Authority gives notice to Project Co pursuant to Section 26.3(a) and either:
- (i) Project Co does not either confirm, within 5 Business Days of such notice or such shorter period as is appropriate in the case of an Emergency that it is willing to take the steps required in such Notice or present an alternative plan to Contracting Authority to mitigate, rectify and protect against such circumstances that Contracting Authority may accept or reject acting reasonably; or
 - (ii) Project Co fails to take the steps required in such Notice or accepted alternative plan within such time as set out in such Notice or accepted alternative plan or within such longer time as Contracting Authority, acting reasonably, shall think fit,

then Contracting Authority may take such steps as it considers to be appropriate, acting reasonably, including requiring the termination and replacement of Subcontractors, either itself or by engaging others (including a third party) to take any such steps.

- (c) Notwithstanding the foregoing provisions of this Section 26.3, in the event of an Emergency, the notice under Section 26.3(a) shall be given as promptly as possible having regard to the nature of the Emergency and Contracting Authority may, prior to Project Co's confirmation under Section 26.3(b)(i), take such steps as are appropriate having regard to the nature of the Emergency.

26.4 Costs and Expenses

- (a) Subject to Contracting Authority's obligations pursuant to Sections 26.5 and 26.6:
- (i) Project Co shall bear all costs and expenses incurred by Project Co in relation to the exercise of Contracting Authority's rights pursuant to this Article 26; and
 - (ii) Project Co shall reimburse Contracting Authority for all reasonable costs and expenses incurred by Contracting Authority in relation to the exercise of Contracting Authority's rights pursuant to this Article 26, including in relation to Contracting Authority taking such steps, either itself or by engaging others (including a third party) to take any such steps as Contracting Authority considers appropriate and as are in accordance with this Article 26.

26.5 Reimbursement Events

- (a) In this Section 26.5, a "**Reimbursement Event**" means:
- (i) an act or omission of Project Co or any Project Co Party or a breach of any obligation under this Project Agreement, but only to the extent such act, omission or breach is caused by Contracting Authority or a Contracting Authority Party; or
 - (ii) an Emergency that is not caused or contributed to by an act or omission of Project Co or any Project Co Party or a breach by Project Co or any Project Co Party of any obligation under this Project Agreement.
- (b) If Contracting Authority either takes steps itself or requires Project Co to take steps in accordance with this Article 26 as a result of a Reimbursement Event:
- (i) Contracting Authority shall reimburse Project Co for the reasonable costs and expenses incurred by Project Co in relation to the exercise of Contracting Authority's rights pursuant to this Article 26 that would not otherwise have been incurred by Project Co in the proper performance of its obligations under this Project Agreement; and
 - (ii) Contracting Authority shall bear all costs and expenses incurred by Contracting Authority in relation to the exercise of Contracting Authority's rights pursuant to this Article 26.

26.6 Reimbursement if Improper Exercise of Rights

- (a) If Contracting Authority exercises its rights pursuant to this Article 26, but Contracting Authority was not entitled to do so, Contracting Authority shall reimburse Project Co for the reasonable costs and expenses directly incurred by Project Co over and above those that would otherwise have been incurred by Project

Co in the proper performance of its obligations under this Project Agreement and that are directly and reasonably incurred by Project Co in complying with those written requirements of Contracting Authority issued as a result of Contracting Authority having exercised such rights.

- (b) Project Co acknowledges and agrees that Project Co has no right to require a determination of whether or not Contracting Authority is entitled to exercise its rights pursuant to this Article 26 before taking any such action that Contracting Authority may require and Project Co shall comply with all of Contracting Authority's requirements. Only concurrently with or after complying with Contracting Authority's requirements shall Project Co be entitled to refer any dispute for resolution in accordance with Schedule 27 – Dispute Resolution Procedure.

27. RECORDS, INFORMATION AND AUDIT

27.1 Records Provisions

- (a) Project Co shall comply with Schedule 26 – Record Provisions.

27.2 Information and General Audit Rights

- (a) Project Co shall provide, and shall cause each Subcontractor to provide, to Contracting Authority all information, reports, documents, records and the like, including as referred to in Schedule 26 – Record Provisions, in the possession of, or available to, Project Co as Contracting Authority may reasonably require from time to time for any purpose in connection with this Project Agreement, other than Sensitive Information. Project Co shall use commercially reasonable efforts to ensure that, for such purpose, all such information, reports, documents, records and the like in the possession of, or available to, the Construction Contractor shall be available to Project Co and Project Co shall include relevant terms in all Subcontracts to this effect.
- (b) Project Co shall also provide to Contracting Authority, and shall require each Subcontractor, including the Construction Contractor, to provide to Contracting Authority (at Contracting Authority's reasonable cost), all information, reports, documents, records and the like required to be provided pursuant to Section 27.2(a) which subsequently come into the possession of, or become available to, Project Co or each Subcontractor, as Contracting Authority may reasonably require from time to time to enable Contracting Authority to provide reports, notices, returns and the like pursuant to Applicable Law, including information and documentation pertaining to the physical condition of the Site, security, health and safety, fire safety, emergency preparedness, environmental matters, employees and human resources related matters and patient care, other than Sensitive Information.
- (c) Project Co shall promptly after receipt provide Contracting Authority with a copy of any material notice, order, direction, requirement or other similar communication

- received by it or by any Subcontractor from any Governmental Authority in relation to any of the Works, or the Site, and Project Co shall include relevant terms in all Subcontracts to this effect.
- (d) Project Co shall promptly notify Contracting Authority of any actions, suits, proceedings, or investigations commenced, pending or threatened against Project Co or, to Project Co's knowledge, any Subcontractor at law or in equity before any Governmental Authority or arbitral body (whether or not covered by insurance) that individually or in the aggregate could result in any material adverse effect on the business, properties, or assets or the condition, financial or otherwise, of Project Co or in any impairment of its ability to perform its obligations under this Project Agreement.
- (e) All information, reports, documents and records in the possession of, or available to, Project Co, including as referred to in Schedule 26 – Record Provisions, which are required to be provided to or available to Contracting Authority hereunder, shall be subject and open to inspection and audit by Contracting Authority at any time and from time to time, which inspection and audit shall take place during normal business hours and at Project Co's normal places of business unless Contracting Authority and Project Co otherwise agree. Contracting Authority shall also have the right to monitor and audit the performance of any and all parts of the Works wherever located, and Project Co shall cooperate with, and shall require each Subcontractor to cooperate with, and provide access to the representatives of Contracting Authority monitoring and auditing such parts of the Works, including providing them with access and copies (at Contracting Authority's reasonable cost) of all relevant information, reports, documents and records pertaining to the performance of such parts of the Works. Except as otherwise provided herein, all of Contracting Authority's costs for the inspections, audits and monitoring shall be borne by Contracting Authority.
- (f) In conducting an audit of Project Co under Section 27.2(e) or as otherwise provided under this Project Agreement, Contracting Authority shall have all rights necessary or incidental to conducting an audit, including the right to have access to and inspect and take copies (at Contracting Authority's reasonable cost) of all books and records of Project Co required to be provided to or available to Contracting Authority hereunder, upon reasonable notice and at reasonable times. Project Co shall fully cooperate with Contracting Authority and its auditors in the conduct of any audits, including by making available all such records and accounts (other than Sensitive Information) in existence at that time as they may require to perform a full and detailed audit, and Project Co further agrees to promptly review and settle with Contracting Authority all matters arising from such audits, including the refunding of monies to Contracting Authority where applicable. At the reasonable request of Contracting Authority's auditors, Project Co shall provide such information, reports, documents and records as Contracting Authority's auditors may reasonably require, other than Sensitive Information.

- (g) Contracting Authority's rights pursuant to this Section 27.2 shall be in addition to, and shall not limit, any other audit, information, inspection or similar rights under this Project Agreement.
- (h) Contracting Authority's rights pursuant to this Section 27.2 shall not limit or restrict any Governmental Authority's right of review, audit, information or inspection under Applicable Law.

27.3 Lenders' Consultant Reports

- (a) Project Co shall cause the Lenders' Agent to cause, in accordance with Section 5(i) of Schedule 4 – Lenders' Direct Agreement, the Lenders' Consultant to provide Contracting Authority a copy of any written assessment or report of the Works under the Design and Construction Contract, including but not limited to, any certificate of payment, concurrently with its delivery to the Lenders' Agent.

28. COMMUNICATIONS

28.1 Communications

- (a) Each of the Parties shall comply with Schedule 18 – Communications.

29. CHANGES IN LAW

29.1 Performance after Change in Law

- (a) Following any and all Changes in Law, Project Co shall perform the Works in accordance with the terms of this Project Agreement, including in compliance with Applicable Law.

29.2 Works Change in Law

- (a) On the occurrence of a Works Change in Law:
 - (i) either Party may give Notice to the other of the need for a Variation as a result of such Works Change in Law;
 - (ii) the Parties shall meet within ten Business Days of such Notice to consult with respect to the effect of the Works Change in Law and to reach an agreement on whether a Variation is required as a result of such Works Change in Law, and, if the Parties have not, within ten Business Days of this meeting, reached an agreement, either Party may refer the question of whether a Works Change in Law has occurred or the effect of any Works Change in Law for resolution in accordance with Schedule 27 – Dispute Resolution Procedure; and
 - (iii) Contracting Authority shall, within ten Business Days of agreement or determination that a Variation is required, issue a Variation Enquiry and the

relevant provisions of Schedule 22 – Variation Procedure shall apply except that:

- (A) Project Co may only object to any such Variation Enquiry on the grounds that the implementation of the Variation would not enable it to comply with the Works Change in Law;
- (B) Project Co shall be responsible for obtaining all Development Approvals and Project Co Permits, Licences, Approvals and Agreements required in respect of the Variation;
- (C) Contracting Authority shall not be entitled to withdraw any such Variation Enquiry unless the Parties otherwise agree;
- (D) Project Co shall proceed to implement the Variation within such period as will enable it to comply with the Works Change in Law as soon as reasonably practicable; and
- (E) Project Co shall not be entitled to any payment or other compensation or relief from performance of its obligations under this Project Agreement in respect of any Works Change in Law or associated Variation other than as established pursuant to Schedule 22 – Variation Procedure.

29.3 Relevant Change in Law

- (a) On the occurrence of a Relevant Change in Law, either Party shall be entitled to seek compensation for any increase or decrease (as the case may be) in the net cost to Project Co of performing the Works in accordance with Schedule 22 – Variation Procedure. Any such compensation shall be calculated in accordance with this Section 29.3.
- (b) On the occurrence of a Relevant Change in Law:
 - (i) either Party may give Notice to the other of the need for a Variation as a result of such Relevant Change in Law;
 - (ii) the Parties shall meet within ten Business Days of such Notice to consult with respect to the effect of the Relevant Change in Law and to reach an agreement on whether a Variation is required as a result of such Relevant Change in Law, and, if the Parties have not, within ten Business Days of this meeting, reached an agreement, either Party may refer the question of whether a Relevant Change in Law has occurred or the effect of any Relevant Change in Law for resolution in accordance with Schedule 27 – Dispute Resolution Procedure; and

- (iii) Contracting Authority shall, within ten Business Days of agreement or determination that a Variation is required, issue a Variation Enquiry and the relevant provisions of Schedule 22 – Variation Procedure shall apply except that:
- (A) Project Co may only object to any such Variation Enquiry on the grounds that the implementation of the Variation would not enable it to comply with the Relevant Change in Law;
 - (B) Project Co shall be responsible for obtaining all Development Approvals and Project Co Permits, Licences, Approvals and Agreements required in respect of the Variation;
 - (C) Contracting Authority shall not be entitled to withdraw any such Variation Enquiry unless the Parties otherwise agree;
 - (D) Project Co shall proceed to implement the Variation within such period as will enable it to comply with the Relevant Change in Law as soon as reasonably practicable;
 - (E) the Parties shall, without prejudice to their respective general obligations to comply with the terms of this Project Agreement:
 - (I) use commercially reasonable efforts to mitigate the adverse effects of any Relevant Change in Law and take commercially reasonable steps to minimize any increase in costs arising from such Relevant Change in Law; and
 - (II) use commercially reasonable efforts to take advantage of any positive or beneficial effects of any Relevant Change in Law and take commercially reasonable steps to maximize any reduction in costs arising from such Relevant Change in Law; and
 - (F) any entitlement to compensation payable shall be in accordance with this Section 29.3, and any calculation of compensation shall take into consideration, inter alia:
 - (I) any failure by a Party to comply with Section 29.3(b)(iii)(E);
 - (II) any increase or decrease in its costs resulting from such Relevant Change in Law; and
 - (III) any amount which Project Co recovers under any insurance policy (or would recover if it complied with its obligations to insure under this Project Agreement or the terms of any policy of insurance required under this Project Agreement) which

amount, for greater certainty, shall not include the amount of any excess or deductibles or any amount above the maximum insured amount applicable to any such insurance policy.

- (c) Project Co shall not be entitled to any payment or compensation or, except as provided in Article 31 or otherwise in this Project Agreement, relief in respect of any Relevant Change in Law, or the consequences thereof, other than in accordance with this Section 29.3, and Article 32 shall be construed accordingly.

29.4 Pandemic and Epidemic Change in Law

- (a) Subject to Section 29.4(d) on the occurrence of a Pandemic and Epidemic Change in Law, either Party shall be entitled to seek compensation for any increase or decrease (as the case may be) in the net cost to Project Co of performing the Works (“**Pandemic and Epidemic Change in Law Compensation**”). Any such compensation shall be calculated in accordance with this Section 29.4.
- (b) On the occurrence of a Pandemic and Epidemic Change in Law:
- (i) either Party may give notice to the other of the need for a Variation as a result of such Pandemic and Epidemic Change in Law;
 - (ii) the Parties shall meet within ten Business Days of such notice (or such longer period of time agreed to between the Parties, acting reasonably) to consult with respect to the effect of the Pandemic and Epidemic Change in Law and to reach an agreement on whether a Variation is required as a result of such Pandemic and Epidemic Change in Law, and, if the Parties have not, within ten Business Days (or such longer period of time agreed to between the Parties, acting reasonably) of this meeting, reached an agreement, either Party may refer the question of whether a Pandemic and Epidemic Change in Law has occurred or the effect of any Pandemic and Epidemic Change in Law for resolution in accordance with Schedule 27 – Dispute Resolution Procedure; and
 - (iii) Contracting Authority shall, within ten Business Days (or such longer period of time agreed to between the Parties, acting reasonably) of agreement or determination that a Variation is required, issue a Variation Enquiry and the relevant provisions of Schedule 22 – Variation Procedure shall apply except that:
 - (A) no profit shall be payable to Project Co, the Construction Contractor or any Subcontractor as Pandemic and Epidemic Change in Law Compensation and accordingly:

- (I) any Pandemic and Epidemic Change in Law Compensation shall include Overhead calculated in accordance with Appendix C to Schedule 22 – Variation Procedure; and
- (II) Overhead and Profit pursuant to Appendix B to Schedule 22 – Variation Procedure shall not apply;
- (B) Project Co may only object to any such Variation Enquiry on the grounds that the implementation of the Variation would not enable it to comply with the Pandemic and Epidemic Change in Law;
- (C) Contracting Authority shall not be entitled to withdraw any such Variation Enquiry unless the Parties otherwise agree;
- (D) without limiting any requirement of this Project Agreement, including Schedule 22 – Variation Procedure, Project Co shall provide Contracting Authority with any evidence and proper documentation Contracting Authority may reasonably require in order to assess the reasonableness of the Pandemic and Epidemic Change in Law Compensation. The Parties agree that evidence and proper documentation shall include:
 - (I) proof of the Pandemic and Epidemic Change in Law;
 - (II) any proposed changes to the critical path of the Works;
 - (III) detailed information quantifying the change in costs incurred or to be incurred by Project Co and its Subcontractors in performing the Works related to the Pandemic and Epidemic Change in Law, including information on the financial impact of the Pandemic and Epidemic Change in Law on Project Co and its Subcontractors, invoices, proof of payments, and information setting out overhead, labour rates, unit rates, and other prices and quantities for materials, products, supplies, equipment, services, facilities and transportation and any other Direct Cost described in Appendix A of Schedule 22 – Variation Procedure; and
 - (IV) information confirming any amounts described in Section 29.4(b)(iii)(G)(III) received or that will or are likely to be received by Project Co and its Subcontractors.
- (E) Project Co shall proceed to implement the Variation within such period as will enable it to comply with the Pandemic and Epidemic Change in Law as soon as reasonably practicable;

(F) the Parties shall, without prejudice to their respective general obligations to comply with the terms of this Project Agreement:

(I) use commercially reasonable efforts to mitigate the adverse effects of any Pandemic and Epidemic Change in Law and take commercially reasonable steps to minimize any increase in costs arising from such Pandemic and Epidemic Change in Law; and

(II) use commercially reasonable efforts to take advantage of any positive or beneficial effects of any Pandemic and Epidemic Change in Law and take commercially reasonable steps to maximize any reduction in costs arising from such Pandemic and Epidemic Change in Law; and

(G) any entitlement to Pandemic and Epidemic Change in Law Compensation payable shall be in accordance with this Section 29.4, and any calculation of such compensation shall take into consideration, inter alia:

(I) any failure by a Party to comply with Section 29.4(b)(iii)(D) or 29.4(b)(iii)(F);

(II) any increase or decrease in its costs resulting from such Pandemic and Epidemic Change in Law; and

(III) any amount which Project Co or a Subcontractor:

1) recovers under any insurance policy (or would recover if it complied with its obligations to insure under this Project Agreement or the terms of any policy of insurance required under this Project Agreement), which amount, for greater certainty, shall not include the amount of any excess or deductibles or any amount above the maximum insured amount applicable to any such insurance policy; or

2) receives as financial relief or support from a Governmental Authority.

(c) Project Co shall not be entitled to any payment or compensation or, except as expressly provided in Section 31 or otherwise in this Project Agreement, relief in respect of any Pandemic and Epidemic Change in Law, or the consequences thereof, other than in accordance with this Section 29.4, and Section 32 shall be construed accordingly.

- (d) Project Co shall not be entitled to any relief under this Section 29.4 for a Pandemic and Epidemic Supply Chain Delay that may result from a Pandemic and Epidemic Change in Law. Any relief or compensation for Project Co for any Pandemic and Epidemic Supply Chain Delay shall be addressed under Section 33 of this Project Agreement.

30. VARIATIONS

30.1 Variation Procedure

- (a) Except as otherwise expressly provided in this Project Agreement, Schedule 22 – Variation Procedure shall apply in respect of Variations.
- (b) For greater certainty, Project Co shall, subject to and in accordance with Schedule 22 – Variation Procedure, be entitled to a Variation if a written direction issued by or on behalf of Contracting Authority’s board of directors to Project Co or any Project Co Party results in a variation, addition, reduction, substitution, omission, modification, deletion, removal or other change to the whole or any part of the Works.
- (c) Without limiting Project Co’s obligations pursuant to Section 11.11(a) and Schedule 22 – Variation Procedure, Project Co shall include in each Subcontract, or shall otherwise cause each Project Co Party to comply with, the Variation Procedure, to the extent that the Variation Procedure requires Project Co to minimize the cost and impact of Variations.

30.2 Innovation and Value Engineering

- (a) Project Co acknowledges that Contracting Authority at all times desires to reduce the overall cost to Contracting Authority of the Project, and Project Co agrees to cooperate, explore and work with Contracting Authority in investigating and considering innovation and value engineering and other cost saving measures.
- (b) If an innovation and value engineering proposal is at any time and from time to time originated and initiated solely by Project Co, Project Co may make a proposal (the “**Innovation Proposal**”) by Notice to Contracting Authority.
- (c) The Parties agree that the subject of an Innovation Proposal shall not include:
- (i) any Variation Enquiry initiated by Contracting Authority; or
 - (ii) any Variation resulting from a Change in Law; or
 - (iii) any change to the Contracting Authority Activities.

- (d) The Innovation Proposal must:
- (i) set out sufficient detail to enable Contracting Authority to evaluate the Innovation Proposal in full;
 - (ii) specify Project Co's reasons and justification for proposing the Innovation Proposal;
 - (iii) request Contracting Authority to consult with Project Co with a view to deciding whether to agree to the Innovation Proposal and, if so, what consequential changes Contracting Authority requires as a result;
 - (iv) indicate any implications of the Innovation Proposal, including a difference between the existing and the proposed requirements of this Project Agreement, and the comparative advantages of each to Project Co and Contracting Authority;
 - (v) indicate if there are any dates by which a decision by Contracting Authority must be made;
 - (vi) indicate the capital cost of the Innovation Proposal, including the cost of financing; and
 - (vii) include such other information and documentation as may be reasonably requested by Contracting Authority to fully evaluate and consider the Innovation Proposal.
- (e) Contracting Authority shall, acting in good faith, evaluate the Innovation Proposal, taking into account all relevant issues, including whether:
- (i) the Innovation Proposal affects the quality of the Works, the Facility, or the likelihood of successful completion of the Works;
 - (ii) the Innovation Proposal will benefit or interfere with the efficient operation of the Facility or the performance of the Contracting Authority Activities;
 - (iii) the Innovation Proposal will interfere with the relationship between Contracting Authority and third parties;
 - (iv) the financial strength of Project Co is sufficient to deliver the changed Works;
 - (v) the residual value of the Lands or Facility is affected;
 - (vi) the Innovation Proposal materially affects the risks or costs to which Contracting Authority is exposed; or
 - (vii) any other matter Contracting Authority considers relevant.

- (f) Contracting Authority may request clarification or additional information regarding the Innovation Proposal, and may request modifications to the Innovation Proposal.
- (g) Contracting Authority may, in its sole discretion, accept or reject any Innovation Proposal.
- (h) If Contracting Authority accepts the Innovation Proposal, with or without modification, the relevant Innovation Proposal shall be documented and evidenced by a written Variation Confirmation, together with any other documents necessary to amend this Project Agreement or any relevant Project Documents to give effect to the Innovation Proposal.
- (i) If, after taking into account the agreed implementation and reasonably allocated development costs incurred by Project Co in connection with the Innovation Proposal and any other uses of the Innovation Proposal by Project Co, the Innovation Proposal causes or will cause the costs of Project Co and/or of a Subcontractor to decrease, the net savings in the costs of Project Co and/or the Subcontractor will be shared equally by Project Co and Contracting Authority, and Contracting Authority's share of the net savings shall, if the Parties agree, be reflected in a lump sum payment.
- (j) If an Innovation Proposal causes or will cause the costs of Contracting Authority to decrease, the net savings in the costs of Contracting Authority will be shared:
 - (i) equally by Project Co and Contracting Authority following the implementation of the Innovation Proposal until the Termination Date; and
 - (ii) thereafter, Contracting Authority shall be entitled to the full benefit of the net savings in costs (if applicable),and Project Co's share of the net savings shall be reflected in a lump sum payment.

31. DELAY EVENTS

31.1 Definition

- (a) For the purposes of this Project Agreement, "**Delay Event**" means any of the following events or circumstances only to the extent, in each case, that it causes a delay in achieving Phase Completion by the Scheduled Phase Completion Date or Substantial Completion by the Scheduled Substantial Completion Date:
 - (i) the implementation of a Variation to the extent Project Co has identified such delay in its Estimate and such delay has been documented in the Variation Confirmation;
 - (ii) any breach by Contracting Authority of any of Contracting Authority's obligations under this Project Agreement (including, subject to Section 16.7, any delay by Contracting Authority in giving access to the Site or to the

Existing Facilities pursuant to Section 16.1(a)), any obstruction of the rights afforded to Project Co under Section 16.1(a) or any delay by Contracting Authority in carrying out its obligations set forth in Schedule 10 – Review Procedure), except to the extent that any such breach is caused, or contributed to, by Project Co or any Project Co Party;

- (iii) an opening up of the Works pursuant to Section 20.3 where such Works are not subsequently found to be defective or not in compliance with the requirements of this Project Agreement (including the Output Specifications, the Project Co Proposal Extracts and the Design Data), unless such opening up of the Works was reasonable in the light of other defects or non-compliance previously discovered by Contracting Authority in respect of the same or a similar component of the Works or subset of the Works;
- (iv) any Contracting Authority Contamination pursuant to Section 18.2(d);
- (v) any Contracting Authority Items of Interest or Value pursuant to Section 18.3(e);
- (vi) any Contracting Authority Species-at-Risk pursuant to Section 18.4(d);
- (vii) any Contracting Authority Other Site Condition pursuant to Section 18.5(d);
- (viii) subject to the provisions of Section 11.13, the execution of Additional Works on the Site by Additional Contractors;
- (ix) a requirement pursuant to Schedule 27 – Dispute Resolution Procedure for Project Co to proceed in accordance with the direction of Contracting Authority during the pendency of a Dispute, to the extent that the Dispute is subsequently determined in Project Co’s favour;
- (x) a Relief Event;
- (xi) an event of Force Majeure;
- (xii) a Pandemic and Epidemic Change in Law;
- (xiii) a Relevant Change in Law; or
- (xiv) a Protest Action in accordance with Section 11.23(e).

31.2 Consequences of a Delay Event

- (a) Project Co shall provide written Notice to the Contracting Authority Representative, the CDB and the Independent Certifier within five Business Days of becoming aware of the occurrence of any event or circumstance described in Section 31.1(a)(ii), 31.1(a)(iv), 31.1(a)(v), 31.1(a)(vi), 31.1(a)(vii), 31.1(a)(viii), 31.1(a)(xii) or

- 31.1(a)(xiv) which, at the time of its occurrence, is reasonably likely to form the basis of a future claim by Project Co for relief under Section 31.2(f) as a Delay Event.
- (b) Project Co shall, within 10 Business Days (or such longer period of time as the Parties may agree) after delivering such notification under Section 31.2(a), provide further written details to the Contracting Authority Representative, the CDB and the Independent Certifier which shall include:
- (i) identification of the category of Delay Event on which Project Co's future claim for relief would be based if such event or circumstances were to form the basis for a claim for relief as a Delay Event;
 - (ii) details of the event or circumstances forming the basis of Project Co's notification under Section 31.2(a);
 - (iii) details of the contemporary records which Project Co shall thereafter maintain to substantiate its claim for extra time if the event or circumstances detailed in accordance with Section 31.2(b)(ii) forms the basis of a future claim by Project Co for relief as a Delay Event;
 - (iv) details of the consequences (whether direct or indirect, financial or non-financial) that such event or circumstances may have upon the Scheduled Phase Completion Date, the Scheduled Substantial Completion Date, or the Scheduled Final Completion Date, if such event or circumstances forms the basis of a future claim by Project Co for relief as a Delay Event; and
 - (v) details of any measures that Project Co proposes to adopt to prevent such event or circumstances from forming the basis of a future claim by Project Co for relief as a Delay Event or to mitigate the consequences of such claim if such event or circumstances were to become a Delay Event.
- (c) If Project Co does not provide further written details to the Contracting Authority Representative, the CDB and the Independent Certifier as required under Section 31.2(b) within the 10 Business Day period referred to in such Section, Project Co acknowledges and agrees that, after a further 10 Business Days, Project Co shall not be entitled to rely upon, and Contracting Authority shall not be obligated to consider, the Notice given under Section 31.2(a) for the purposes of determining Project Co's entitlement to relief under this Section 31. Project Co, at its option, may submit a new, currently dated notice which complies with the provisions of Section 31.2(a) for the same event or circumstance which gave rise to the previous, unsubstantiated notice, and the provisions of this Section 31 shall apply to any new notice, *mutatis mutandis*. Project Co acknowledges and agrees that the Contracting Authority Representative, in determining Project Co's entitlement to an extension of time pursuant to this Section 31, without limiting any other right of the Contracting Authority Representative under this Project Agreement, shall be entitled to take into account the delay between:

- (i) Project Co becoming aware of the occurrence of the event or circumstance forming the basis of the original notice delivered pursuant to Section 31.2(a); and
 - (ii) Project Co submitting the new notice pursuant to Section 31.2(a) in respect of that event or occurrence.
- (d) As soon as possible but in any event within three Business Days of Project Co receiving, or becoming aware of, any supplemental information pertaining to the event or circumstances disclosed in Section 31.2(a), Project Co shall submit further particulars based on such information to the Contracting Authority Representative, the CDB and the Independent Certifier.
- (e) The Contracting Authority Representative shall, after receipt of written details under Section 31.2(b), or of further particulars under Section 31.2(c), be entitled by written Notice to require Project Co to provide such further supporting particulars as the Contracting Authority Representative may reasonably consider necessary. Project Co shall comply with such further requests and afford the Contracting Authority Representative, the CDB and the Independent Certifier reasonable facilities for their investigations, including, without limitation, on-site inspection.
- (f) In addition to complying with its obligations under Sections 31.2(a) and 31.2(b), Project Co shall provide written Notice to the Contracting Authority Representative, the CDB and the Independent Certifier within five Business Days of becoming aware that an event or circumstance has satisfied, or will satisfy, in the opinion of Project Co, the applicable definition of a Delay Event. Project Co shall, within 10 Business Days after such notification, provide further written details of the Delay Event to the Contracting Authority Representative, the CDB and the Independent Certifier including, if and as applicable, to supplement the information given in Sections 31.2(a), 31.2(d) and 31.2(e), to substantiate or support Project Co's claim which details shall include to the extent not previously provided:
 - (i) a statement of which Delay Event upon which the claim is based;
 - (ii) details of the circumstances from which the Delay Event arises;
 - (iii) details of the contemporary records which Project Co shall maintain to substantiate its claim for extra time;
 - (iv) details of the consequences (whether direct or indirect, financial or non-financial) which such Delay Event may have upon the Scheduled Phase Completion Date, the Scheduled Substantial Completion Date, or the Scheduled Final Completion Date, including a critical path analysis of the event or circumstances indicating the impact on the Scheduled Phase Completion Date, the Scheduled Substantial Completion Date, or the

Scheduled Final Completion Date, if such event or circumstance were to become a Delay Event; and

- (v) details of any measures which Project Co proposes to adopt to mitigate the consequences of such Delay Event.
- (g) As soon as possible, but in any event within three Business Days of Project Co receiving, or becoming aware of, any supplemental information which may further substantiate or support Project Co's claim under Section 31.2(f), Project Co shall submit further particulars based on such information to the Contracting Authority Representative, the CDB and the Independent Certifier.
- (h) The Contracting Authority Representative shall, after receipt of written details under Section 31.2(f), or of further particulars under Section 31.2(g), be entitled by written Notice to require Project Co to provide such further supporting particulars as the Contracting Authority Representative may reasonably consider necessary. Project Co shall afford the Contracting Authority Representative, the CDB and the Independent Certifier reasonable facilities for investigating the validity of Project Co's claim, including on-site inspection.
- (i) Subject to the provisions of this Section 31, the Contracting Authority Representative shall allow Project Co an extension of time equal to the critical path delay to the Scheduled Phase Completion Date, the Scheduled Substantial Completion Date, or the Scheduled Final Completion Date caused by the Delay Event and shall fix a revised Schedule Phase Completion Date, a revised Scheduled Substantial Completion Date, or a revised Scheduled Final Completion Date, as applicable, as soon as reasonably practicable and in any event within 10 Business Days of the later of:
 - (i) the date of receipt by the Contracting Authority Representative of Project Co's Notice given in accordance with Section 31.2(f) and the date of receipt of adequate further particulars (if such are required under Section 31.2(g)), whichever is later; and
 - (ii) the date of receipt by the Contracting Authority Representative of any supplemental information supplied by Project Co or requested by Contracting Authority in accordance with Section 31.2(g) and the date of receipt of any further particulars (if such are required under Section 31.2(h)), whichever is later.
- (j) **INTENTIONALLY DELETED.**
- (k) If:
 - (i) the Contracting Authority Representative declines to fix (A) a revised Scheduled Phase Completion Date, (B) a revised Scheduled Substantial

Completion Date; or (C) a revised Scheduled Final Completion Date, as applicable;

- (ii) Project Co considers that a different (A) Scheduled Phase Completion Date; (B) Scheduled Substantial Completion Date; or (C) Scheduled Final Completion Date should be fixed; or
- (iii) there is a dispute as to whether a Delay Event has occurred,

then Project Co shall be entitled to refer the matter for resolution in accordance with Schedule 27 – Dispute Resolution Procedure.

- (l) To the extent that Project Co does not comply with its obligations under Sections 31.2(a)- 31.2(h) inclusive, and subject to Section 31.2(c), such failure shall be taken into account in determining Project Co’s entitlement to an extension of time pursuant to this Section 31.
- (m) If the Works are behind schedule for a reason other than a Delay Event, or if a Project Co Party delays the progress of any portion of the Works necessary to complete the Works on schedule, Project Co shall use all reasonable measures to bring the Works back on schedule. Project Co shall exercise all means within its discretion, such as directing any Project Co Party that is creating delays to increase their labour forces and equipment, to improve the organization and expediting of the Works, or to work overtime as may be necessary. Project Co shall provide any additional supervision, coordination and expediting, including overtime by its own personnel as may be required to achieve this end. The costs and expenses incurred by the use of such measures and overtime shall be borne by Project Co and/or the Project Co Parties and there shall be no adjustment to the Guaranteed Price as a result of such costs and expenses and for clarity, no extension to the Scheduled Substantial Completion Date.
- (n) Where there are concurrent delays, some of which are caused by Contracting Authority or others for whom Contracting Authority is responsible, and some of which are caused by Project Co or others for whom Project Co is responsible, Project Co shall not be entitled to either an extension in the Scheduled Substantial Completion Date or additional compensation to the extent of the concurrent delays. Concurrent delays are those that are caused by two or more independent events which affect the Scheduled Substantial Completion Date where the time period over which such delays occur overlap in time, but only for the duration of the overlap.
- (o) **INTENTIONALLY DELETED**
- (p) In no event shall the extension of time for a Delay Event be more than the necessary extension of the critical path as a result of the Delay Event.

31.3 Mitigation

- (a) If Project Co is (or claims to be) affected by a Delay Event, Project Co shall, and shall require all Project Co Parties to, take and continue to take commercially reasonable steps:
- (i) to eliminate or mitigate the consequences of such event upon the performance of its obligations under this Project Agreement;
 - (ii) to continue to perform its obligations under this Project Agreement to the extent possible notwithstanding the Delay Event; and
 - (iii) to resume performance of its obligations under this Project Agreement affected by the Delay Event as soon as practicable.
- (b) To the extent that Project Co does not comply with its obligations under this Section 31.3, such failure shall be taken into account in determining Project Co's entitlement to an extension of time pursuant to this Section 31.

32. COMPENSATION EVENTS

32.1 Definition

- (a) For the purposes of this Project Agreement, "**Compensation Event**" means any event referred to in Sections 31.1(a)(ii), 31.1(a)(iii), 31.1(a)(iv), 31.1(a)(v), 31.1(a)(vi), 31.1(a)(vii), 31.1(a)(viii) and 31.1(a)(ix) as a direct result of which Project Co has incurred loss or expense, whether or not any of these events has also caused a delay.

32.2 Consequences of a Compensation Event

- (a) If a Compensation Event occurs, Project Co's sole right to compensation shall be as set out in this Section 32. For greater certainty, except as aforesaid, no other Delay Event shall entitle Project Co to receive any compensation, except as otherwise provided in:
- (i) Schedule 22 – Variation Procedure, in the case of a Delay Event referred to in Section 31.1(a)(i);
 - (ii) Section 33, in the case of a Delay Event referred to in Section 31.1(a)(x);
 - (iii) Section 34, in the case of a Delay Event referred to in Section 31.1(a)(xi);
 - (iv) Section 29.3, in the case of a Delay Event referred to in Section 31.1(a)(xiii);
 - (v) Section 29.4, in the case of a Delay Event referred to in Section 31.1(a)(xii); and

- (vi) Section 11.23(e)(ii), in the case of a Delay Event referred to in Section 31.1(a)(xiv).
- (b) Subject to Sections 32.2(d), 32.3, 32.4 and 32.5, if it is agreed, or determined in accordance with Schedule 27 – Dispute Resolution Procedure, that there has been a Compensation Event, Project Co shall be entitled to such compensation as would place Project Co in no better or no worse position than it would have been in had the relevant Compensation Event not occurred. For greater certainty, in respect of a Compensation Event that is also a Delay Event, such compensation will include amounts which, but for the Delay Event, would have been paid by Contracting Authority to Project Co. Project Co shall promptly provide the Contracting Authority Representative with any information the Contracting Authority Representative may require in order to determine the amount of such compensation.
- (c) If Contracting Authority is required to compensate Project Co pursuant to this Section 32.2, then Contracting Authority may either pay such compensation as a lump sum payment or payments at times and in a manner to be agreed with Project Co, acting reasonably.
- (d) To the extent that Project Co does not comply with its obligations under Sections 31.2(a)- 31.2(h), inclusive, and subject to Section 31.2(c), such failure shall be taken into account in determining Project Co’s entitlement to relief pursuant to this Section 32.
- (e) If a Compensation Event causes Project Co to be delayed in its performance of the Works and such delay results in Project Co failing to achieve Milestone Payment Completion for any Milestone Payment by the applicable Scheduled Milestone Payment Completion Date, and to the extent that such failure was not caused, or contributed to, by Project Co or any Project Co Party, then:
- (i) Contracting Authority shall pay an amount equal to the increase in the Cost of the Financing in respect of the applicable Milestone Payment arising from the applicable period of delay, subject to Section 32.3 and without duplication of any amounts already paid by Contracting Authority in accordance with Sections 33.2(e) or 34.2(e), or this Section 32.2, including any amounts already paid in respect of the application of Sections 33.2(e) or 34.2(e) or this Section 32.2(e)(i) to a previous Milestone Payment;
 - (ii) all compensation owed to Project Co arising from Section 32.2(e)(i) shall be calculated as of the Milestone Payment Completion Date and shall be limited to only the compensation set out in Section 32.2(e)(i); and
 - (iii) any amount payable by Contracting Authority pursuant to this Section 32.2(e) shall be payable on the Milestone Payment Date.

32.3 Mitigation

- (a) If Project Co is (or claims to be) affected by a Compensation Event, Project Co shall, and shall require all Project Co Parties to, take and continue to take commercially reasonable steps to minimize the amount of compensation due in accordance with this Section 32 in relation to any Compensation Event.
- (b) To the extent that Project Co does not comply with its obligations under this Section 32.3, such failure shall be taken into account in determining Project Co's entitlement to relief pursuant to this Section 32.

32.4 Insured Exposure

- (a) The compensation payable to Project Co pursuant to this Section 32 shall be reduced by any amount which Project Co or a Project Co Party recovers, or is entitled to recover, under any insurance policy, or would have recovered if it had complied with the requirements of this Project Agreement in respect of insurance or the terms of any policy of insurance required under this Project Agreement, which amount, for greater certainty, shall not include any excess or deductibles or any amount over the maximum amount insured under any such insurance policy.

32.5 Delivery of Baseline Works Schedule

- (a) If an event referred to in Sections 31.1(a)(iii), 31.1(a)(iv), 31.1(a)(v), 31.1(a)(vi), 31.1(a)(vii), 31.1(a)(viii) or 31.1(a)(ix) occurs after the date that is 94 days following Financial Close, as such date may be extended in accordance with Section 13.2(c), and prior to Contracting Authority assigning the comment "NO COMMENT" or "MINOR NON-CONFORMANCE" to the Draft Baseline Works Schedule referred to in Section 13.2(b)(i), Project Co shall not be entitled to receive any compensation under this Section 32 in respect of such Compensation Event, unless such Compensation Event is also a Delay Event, in which case Project Co shall be entitled to compensation in an amount equal to the lesser of:
 - (i) the Senior Debt Service Amount and the Junior Debt Service Amount accrued and paid or that became payable in accordance with the Lending Agreements during the period of delay; and
 - (ii) the compensation which, but for the application of this Section 32.5, Project Co would have been entitled to receive pursuant to Section 32.2(b).

33. RELIEF EVENTS

33.1 Definition

- (a) For the purposes of this Project Agreement, "**Relief Event**" means any of the following events or circumstances to the extent, in each case, that it causes any failure by a Party to perform any of its obligations under this Project Agreement:

- (i) fire, explosion, lightning, storm, tempest, hurricane, tornado, flood, bursting or overflowing of water tanks, apparatus or pipes, ionizing radiation (to the extent it does not constitute Force Majeure) or earthquake;
- (ii) failure by any Utility Company, local authority or other like body to perform works or provide services;
- (iii) accidental loss or damage to the Works and/or the Facility or any roads servicing the Site;
- (iv) without prejudice to any obligation of Project Co to provide stand-by power facilities in accordance with this Project Agreement, failure or shortage of power, fuel or transport;
- (v) blockade or embargo that is not a Protest Action and that falls short of Force Majeure;
- (vi) any official or unofficial strike, lockout, work to rule or other labour-related action generally affecting the healthcare facilities or construction industry (or a significant sector of that industry) in the Province of Ontario; or
- (vii) the occurrence of a Pandemic and Epidemic Supply Chain Delay,

provided, in each case, that such event does not arise (directly or indirectly) as a result of any act or omission of the Party claiming relief and/or (i) in the case of Project Co claiming relief, as a result of any act or omission of any Project Co Party and (ii) in the case of Contracting Authority claiming relief, as a result of any act or omission of any Contracting Authority Party.

33.2 Consequences of a Relief Event

- (a) Subject to Section 33.3, no right of termination, other than either Party's right to terminate this Project Agreement pursuant to Section 37.1, shall arise under this Project Agreement by reason of any failure by a Party to perform any of its obligations under this Project Agreement, but only to the extent that such failure to perform is caused by the occurrence of a Relief Event (it being acknowledged and agreed by the Parties that all other rights and obligations of the Parties under this Project Agreement remain unaffected by the occurrence of a Relief Event).
- (b) In respect of a Relief Event that is also a Delay Event pursuant to Section 31.1(a)(x):
 - (i) Project Co shall only be relieved of its obligations under this Project Agreement to the extent, if any, provided for in Section 31; and
 - (ii) in respect of a Relief Event referred to in Section 33.1(a)(v), 33.1(a)(vi) or 33.1(a)(vii), on the earlier of (A) the Substantial Completion Date and (B) the date of payment of the Contracting Authority Default Termination Sum or

Non-Default Termination Sum (and as a part thereof) in accordance with Schedule 23 – Compensation on Termination, Contracting Authority shall pay to Project Co an amount equal to the Senior Debt Service Amount accrued and paid or that became payable in accordance with the Lending Agreements during the period of delay by Project Co or any Project Co Party to the Senior Lenders up to and including the Scheduled Substantial Completion Date or the date of payment of the Contracting Authority Default Termination Sum or Non-Default Termination Sum, as applicable, together with interest thereon at the rate payable on the Senior Debt Amount, which, but for the Delay Event, would not have been paid by Project Co to the Senior Lenders.

- (c) If a Relief Event occurs, Project Co shall not be entitled to receive any compensation other than as expressly provided in Sections 33.2(b)(ii) and 39.
- (d) Subject to Section 39, Project Co's sole right to payment or otherwise in relation to the occurrence of a Relief Event shall be as provided in this Section 33.
- (e) If a Relief Event causes Project Co to be delayed in its performance of the Works and such delay results in Project Co failing to achieve Milestone Payment Completion for any Milestone Payment by the applicable Scheduled Milestone Payment Completion Date, and to the extent that such failure was not caused, or contributed to, by Project Co or any Project Co Party, then:
 - (i) Contracting Authority shall pay an amount equal to the increase in the Cost of the Financing in respect of the applicable Milestone Payment arising from the applicable period of delay, subject to Section 33.3 and without duplication of any amounts already paid by Contracting Authority in accordance with this Section 33.2, including any amounts already paid in respect of the application of this Section 33.2(e)(i) to a previous Milestone Payment;
 - (ii) all compensation owed to Project Co arising from Section 33.2(e)(i) shall be calculated as of the applicable Milestone Payment Completion Date and shall be limited to only the compensation set out in Section 33.2(e)(i); and
 - (iii) any amount payable by Contracting Authority pursuant to this Section 33.2(e) shall be payable on the applicable Milestone Payment Date.

33.3 Mitigation and Process

- (a) Where a Party is (or claims to be) affected by a Relief Event, such Party shall take commercially reasonable steps to mitigate the consequences of the Relief Event upon the performance of its obligations under this Project Agreement, shall resume performance of its obligations affected by the Relief Event as soon as practicable and shall use commercially reasonable efforts to remedy its failure to perform.

- (b) To the extent that the Party claiming relief does not comply with its obligations under this Section 33.3, such failure shall preclude such Party's entitlement to relief pursuant to this Section 33.
- (c) The Party claiming relief shall give written Notice to the other Party within 5 Business Days of such Party becoming aware of the relevant Relief Event. Such initial Notice shall give sufficient details to identify the particular event claimed to be a Relief Event.
- (d) A subsequent written Notice shall be given by the Party claiming relief to the other Party within a further 5 Business Days of the initial Notice, which Notice shall contain such relevant information relating to the failure to perform (or delay in performing) as is available, including, without limitation, the effect of the Relief Event on the ability of the Party to perform, the action being taken in accordance with Section 33.3(a), the date of the occurrence of the Relief Event, and an estimate of the period of time required to overcome the Relief Event and/or its effects.
- (e) The Party claiming relief shall notify the other as soon as the consequences of the Relief Event have ceased and of when performance of its affected obligations can be resumed.
- (f) If, following the issue of any Notice referred to in Section 33.3(d), the Party claiming relief receives or becomes aware of any further information relating to the Relief Event and/or any failure to perform, such Party shall submit such further information to the other Party as soon as reasonably possible.

33.4 Insured Exposure

- (a) The compensation payable to Project Co pursuant to this Section 33 shall be reduced by any amount which Project Co or a Project Co Party recovers, or is entitled to recover, under any insurance policy, or would have recovered if it had complied with the requirements of this Project Agreement in respect of insurance or the terms of any policy of insurance required under this Project Agreement, which amount, for greater certainty, shall not include any excess or deductibles or any amount over the maximum amount insured under any such insurance policy.

34. FORCE MAJEURE

34.1 Definition

- (a) For the purposes of this Project Agreement, "**Force Majeure**" means any of the following events or circumstances which directly causes either Party to be unable to perform all or a material part of its obligations under this Project Agreement:
 - (i) war, civil war, armed conflict, terrorism, acts of foreign enemies or hostilities;

- (ii) nuclear or radioactive contamination of the Works, the Facility and/or the Site, unless Project Co or any Project Co Party is the source or cause of the contamination;
- (iii) chemical or biological contamination of the Works, the Facility and/or the Site from any event referred to in Section 34.1(a)(i);
- (iv) pressure waves caused by devices traveling at supersonic speeds; or
- (v) the discovery of any fossils, artefacts and other objects having artistic, historic, archaeological or monetary value, including human remains and burial sites, which, as a result of Applicable Law, requires the Works to be abandoned.

34.2 Consequences of Force Majeure

- (a) Subject to Section 34.3, the Party claiming relief shall be relieved from liability under this Project Agreement to the extent that, by reason of the Force Majeure, it is not able to perform its obligations under this Project Agreement.
- (b) In respect of an event of Force Majeure that is also a Delay Event pursuant to Section 31.1(a)(xi):
 - (i) Project Co shall only be relieved of its obligations under this Project Agreement to the extent, if any, provided for in Section 31; and
 - (ii) on the earlier of (A) the Substantial Completion Date and (B) the date of payment of the Contracting Authority Default Termination Sum or Non-Default Termination Sum (and as a part thereof) in accordance with Schedule 23 – Compensation on Termination, Contracting Authority shall pay to Project Co an amount equal to the Senior Debt Service Amount and the Junior Debt Service Amount accrued and paid or that accrued in accordance with the Lending Agreements during the period of delay by Project Co or any Project Co Party to the Lenders up to and including the Scheduled Substantial Completion Date or the date of payment of the Contracting Authority Default Termination Sum or Non-Default Termination Sum, as applicable, together with interest thereon at the rate payable on the principal amount of debt funded under the Lending Agreements, which, but for the Delay Event, would not have been paid by Project Co to the Lenders.
- (c) If an event of Force Majeure occurs prior to the Substantial Completion Date, Project Co shall not be entitled to receive any compensation other than as expressly provided in Sections 34.2(b)(ii) and 39.
- (d) Subject to Section 39, Project Co's sole right to payment or otherwise in relation to the occurrence of an event of Force Majeure shall be as provided in this Section 34.

- (e) If an event of Force Majeure causes Project Co to be delayed in its performance of the Works and such delay results in Project Co failing to achieve Milestone Payment Completion for any Milestone Payment by the applicable Scheduled Milestone Payment Completion Date, and to the extent that such failure was not caused, or contributed to, by Project Co or any Project Co Party, then:
- (i) Contracting Authority shall pay an amount equal to the increase in the Cost of the Financing in respect of the applicable Milestone Payment arising from the applicable period of delay, subject to Section 34.3 and without duplication of any amounts already paid by Contracting Authority in accordance with this Section 34.2, including any amounts already paid in respect of the application of this Section 34.2(e)(i) to a previous Milestone Payment;
 - (ii) all compensation owed to Project Co arising from Section 34.2(e)(i) shall be calculated as of the applicable Milestone Payment Completion Date and shall be limited to only the compensation set out in Section 34.2(e)(i); and
 - (iii) any amount payable by Contracting Authority pursuant to this Section 34.2(e) shall be payable on the applicable Milestone Payment Date.

34.3 Mitigation and Process

- (a) Where a Party is (or claims to be) affected by an event of Force Majeure, such Party shall take commercially reasonable steps to mitigate the consequences of such event of Force Majeure upon the performance of its obligations under this Project Agreement, shall resume performance of its obligations affected by the event of Force Majeure as soon as practicable and shall use commercially reasonable efforts to remedy its failure to perform.
- (b) To the extent that the Party claiming relief does not comply with its obligations under Section 34.3(a), such failure shall be taken into account in determining such Party's entitlement to relief pursuant to this Section 34.
- (c) The Party claiming relief shall give written Notice to the other Party within 5 Business Days of such Party becoming aware of the relevant event of Force Majeure. Such initial Notice shall give sufficient details to identify the particular event claimed to be an event of Force Majeure.
- (d) A subsequent written Notice shall be given by the Party claiming relief to the other Party within a further 5 Business Days of the initial Notice, which Notice shall contain such relevant information relating to the failure to perform (or delay in performing) as is available, including, without limitation, the effect of the event of Force Majeure on the ability of the Party to perform, the action being taken in accordance with Section 34.3(a), the date of the occurrence of the event of Force Majeure, and an estimate of the period of time required to overcome the event of Force Majeure and its effects.

- (e) The Party claiming relief shall notify the other as soon as the consequences of the event of Force Majeure have ceased and of when performance of its affected obligations can be resumed.
- (f) If, following the issue of any Notice referred to in Section 34.3(d), the Party claiming relief receives or becomes aware of any further information relating to the event of Force Majeure and/or any failure to perform, such Party shall submit such further information to the other Party as soon as reasonably possible.

34.4 Insured Exposure

- (a) The compensation payable to Project Co pursuant to this Section 34 shall be reduced by any amount which Project Co or a Project Co Party recovers, or is entitled to recover, under any insurance policy, or would have recovered if it had complied with the requirements of this Project Agreement in respect of insurance or the terms of any policy of insurance required under this Project Agreement, which amount, for greater certainty, shall not include any excess or deductibles or any amount over the maximum amount insured under any such insurance policy.

34.5 Modifications

- (a) The Parties shall use commercially reasonable efforts to agree to any modifications to this Project Agreement which may be equitable having regard to the nature of an event or events of Force Majeure. Schedule 27 – Dispute Resolution Procedure shall not apply to a failure of Contracting Authority and Project Co to reach agreement pursuant to this Section 34.5.

35. PROJECT CO DEFAULT

35.1 Project Co Events of Default

- (a) For the purposes of this Project Agreement, “**Project Co Event of Default**” means any one or more of the following events or circumstances:
 - (i) the occurrence of any of the following events other than as a consequence of a breach by Contracting Authority of its payment obligations hereunder:
 - (A) Project Co admits in writing its inability to pay its debts generally as they become due, or makes a general assignment for the benefit of creditors, or a receiver, manager, administrator, administrative receiver, receiver and manager, trustee, custodian or other similar official or any other like person is appointed by or on behalf of or at the instance of a creditor of Project Co with respect to Project Co or any of the property, assets or undertaking of Project Co, or any creditor of Project Co takes control, or takes steps to take control, of Project Co or any of Project Co’s assets, or any proceedings are

instituted against Project Co that result in Project Co being declared or ordered bankrupt or in administration, liquidation, winding-up, reorganization, compromise, arrangement, adjustment, protection, relief or composition of it or with respect to it or its debts or obligations, or any such proceedings are instituted by Project Co seeking any such result, or any such proceedings are instituted by a person other than Project Co, Contracting Authority, a Contracting Authority Party or a person related to any of them seeking such result and such proceedings have or will have a material adverse effect on the performance of the Works or of the Contracting Authority Activities (where such proceedings have not been withdrawn, stayed, discharged, or are otherwise of no further effect, within 90 days of being instituted), under any Applicable Law (including the *Bankruptcy and Insolvency Act* (Canada) and the *Companies' Creditors Arrangement Act* (Canada)) relating to bankruptcy, insolvency or reorganization of or relief with respect to debtors or debtors' obligations or assets or other similar matters, or seeking the appointment of a receiver, manager, administrator, administrative receiver, receiver and manager, trustee, custodian or other similar official or like person for it or with respect to any of its assets, or any resolutions are passed or other corporate actions of Project Co are taken to authorize any of the actions set forth in this Section 35.1(a)(i)(A);

- (B) Project Co ceases performing a substantial portion of its business, or a substantial portion of such business is suspended or is not being performed, whether voluntarily or involuntarily, that has or will have a material adverse effect on Project Co's ability to perform its obligations under this Project Agreement;
 - (C) if any execution, sequestration, extent or other process of any court becomes enforceable against Project Co or if a distress or analogous process is levied against any property of Project Co that materially adversely affects Project Co's ability to perform its obligations hereunder; or
 - (D) Project Co suffers any event, or any event or set of circumstances occurs or comes about, analogous to the foregoing events or sets of circumstances set out this Section 35.1(a)(i) in any jurisdiction in which it is incorporated or resident and such event or set of circumstances would, if set out in Section 35.1(a)(i)(A), 35.1(a)(i)(B) or 35.1(a)(i)(C), constitute a Project Co Event of Default;
- (ii) Project Co failing to achieve Substantial Completion within 270 days after the Scheduled Substantial Completion Date (the "**Longstop Date**");

- (iii) Project Co either:
 - (A) failing to deliver a Recovery Works Schedule under Section 13.4(a)(iv)(A);
 - (B) delivering a Recovery Works Schedule under Section 13.4(a)(iv)(A) which indicates that Project Co will not achieve Substantial Completion by the Longstop Date; or
 - (C) delivering a Recovery Works Schedule under Section 13.4(a)(iv)(A) that is not acceptable to the Independent Certifier, acting reasonably, as to the matters set out in Sections 13.4(a)(iv) and 13.4(a)(v);
- (iv) Project Co making any representation or warranty herein that is false or misleading when made, and that has or will have at any time a material adverse effect on the performance of Works, the Contracting Authority Activities, or that may compromise Contracting Authority's reputation or integrity or the nature of the Province's healthcare system so as to affect public confidence in that system, and, in the case of a false or misleading representation or warranty that is capable of being remedied, such breach is not remedied within 10 Business Days of receipt of Notice of the same from Contracting Authority;
- (v) Project Co committing a breach of Sections 41 or 42;
- (vi) Project Co committing a breach of its obligations under this Project Agreement which has or will have a material adverse effect on the performance of Contracting Authority Activities (other than a breach that is otherwise referred to in Sections 35.1(a)(i) to 35.1(a)(v) inclusive or 35.1(a)(vii) to 35.1(a)(xvi) inclusive) other than where such breach is a consequence of a breach by Contracting Authority of its obligations under this Project Agreement, and upon becoming aware of such breach Project Co failing to remedy such breach in accordance with all of the following:
 - (A) Project Co shall:
 - (I) immediately commence and thereafter diligently continue to remedy the breach and to mitigate any adverse effects on Contracting Authority and the performance of Contracting Authority Activities;
 - (II) put forward, within five Business Days of receipt of Notice of such breach from Contracting Authority, a reasonable plan and schedule for diligently remedying the breach and mitigating its effect, which plan and schedule shall specify in reasonable detail the manner in which, and the latest date by which, such

breach is proposed to be remedied, which latest date shall in any event be within 60 days of Notice of such breach, or if such breach is not capable of being rectified in such period then such longer period as is reasonable in the circumstances; and

- (III) thereafter perform its obligations to achieve all elements of such plan and schedule in accordance with its terms within the time for the performance of its obligations thereunder;
- (vii) Project Co wholly abandoning the Works for a period which exceeds three Business Days from receipt by Project Co of a written request to return to the Site, other than as a consequence of a breach by Contracting Authority of its obligations under this Project Agreement;
- (viii) Project Co failing to comply with Sections 48.1 or 48.3;
- (ix) the occurrence of any Change in Ownership or Change in Control which is prohibited by Section 48.4;
- (x) Project Co failing to remove an Encumbrance that arose due to an act or omission of Project Co or any Project Co Party (other than a Title Encumbrance and any Encumbrance derived through Contracting Authority) within 45 days of the earlier of:
 - (A) the registration of such Encumbrance against title to the Lands or any part thereof; and
 - (B) the date on which Project Co or any Project Co Party knew, or ought to have known, about the existence of the Encumbrance;
- (xi) Project Co failing to pay any sum or sums due to Contracting Authority under this Project Agreement, which sum or sums are not being disputed in accordance with Schedule 27 – Dispute Resolution Procedure or have not been set off by Project Co pursuant to Section 4.13(a)(ii), and which sum or sums, either singly or in aggregate, exceed(s) \$[REDACTED] (index linked), and such failure continues for thirty (30) days from receipt by Project Co of a notice of non-payment from Contracting Authority;
- (xii) Project Co failing to comply with Section 49;
- (xiii) Project Co failing to comply with Section 8.3 or Schedule 29 - Refinancing;
- (xiv) Project Co failing to obtain any bond, security or insurance required to be obtained by or on behalf of Project Co pursuant to this Project Agreement or any such bond, security or insurance being vitiated or otherwise ceasing to be in full force and effect or in material compliance with the requirements set out

in this Project Agreement, other than as a consequence of a breach by Contracting Authority of its obligations under this Project Agreement, and:

(A) in respect of insurance, such breach by Project Co is not remedied within 10 Business Days of the occurrence of the breach; and

(B) in respect of a bond or security, such breach by Project Co is not remedied within five Business Days of Project Co becoming aware of such breach;

(xv) Project Co failing to comply with any determination, decision, order or award made against Project Co in accordance with Schedule 27 – Dispute Resolution Procedure;

(xvi) A default by Project Co or any Project Co Party under any of the Ancillary Documents following the expiry of any applicable Notice and cure periods thereunder.

35.2 Notification of Occurrence

(a) Project Co shall, promptly upon Project Co becoming aware of the occurrence, notify Contracting Authority of the occurrence, and details, of any Project Co Event of Default and of any event or circumstance which is likely, with the passage of time, giving of notice, determination of any condition, or otherwise, to constitute or give rise to a Project Co Event of Default.

35.3 Right to Termination

(a) On the occurrence of a Project Co Event of Default, or at any time after Contracting Authority becomes aware of a Project Co Event of Default (and, if the occurrence of a Project Co Event of Default is disputed by Project Co in good faith, then following confirmation in accordance with Schedule 27 – Dispute Resolution Procedure that a Project Co Event of Default has occurred), Contracting Authority may, subject to Section 35.4, terminate this Project Agreement in its entirety by written Notice having immediate effect, such Notice to be given to Project Co, and to any person specified in the Lenders' Direct Agreement to receive such Notice.

(b) Notwithstanding Section 35.3(a), on the occurrence of a Project Co Event of Default set out in Section 35.1(a)(i), 35.1(a)(ix) (but only in respect of a breach of Section 48.4(a) or 48.4(b)(i)) or 35.1(a)(xii), Contracting Authority may, subject to Section 35.4, terminate this Project Agreement in its entirety by written Notice having immediate effect, prior to and without the need to obtain confirmation in accordance with, Schedule 27 – Dispute Resolution Procedure, such Notice to be given to Project Co, and to any person specified in the Lenders' Direct Agreement to receive such Notice. The Parties agree that no irreparable harm shall occur if this Project Agreement is terminated by Contracting Authority pursuant to this Section 35.3(b),

and that any such termination by Contracting Authority would be adequately compensated by an award of damages to Project Co if it is subsequently determined in accordance with Schedule 27 – Dispute Resolution Procedure that Contracting Authority was not entitled to do so in accordance with this Project Agreement.

35.4 Remedy Provisions

- (a) In the case of a Project Co Event of Default referred to in Sections 35.1(a)(i)(B), 35.1(a)(i)(C), 35.1(a)(i)(D) (where the Project Co Event of Default referred to in Section 35.1(a)(i)(D) is analogous to a Project Co Event of Default referred to in Section 35.1(a)(i)(B) or 35.1(a)(i)(C)), 35.1(a)(iii), 35.1(a)(iv), 35.1(a)(v), 35.1(a)(vii), 35.1(a)(viii), 35.1(a)(ix), (where the Project Co Event of Default referred to in Section 35.1(a)(ix) is capable of being remedied), 35.1(a)(xi), 35.1(a)(xiii), 35.1(a)(xiv)(where the Project Co Event of Default referred to in Section 35.1(a)(xiv)) is not in respect of insurance), 35.1(a)(xv), or 35.1(a)(xvi), Contracting Authority shall, prior to being entitled to terminate this Project Agreement, give Notice of default to Project Co, and to any person specified in the Lenders' Direct Agreement to receive such Notice, and Project Co shall:
- (i) within five Business Days of such Notice of default, put forward a reasonable plan and schedule for diligently remedying the Project Co Event of Default, which schedule shall specify in reasonable detail the manner in, and the latest date by which, such Project Co Event of Default is proposed to be remedied, which latest date shall, in any event, be within 30 days of the Notice of default, or if such breach is not capable of being remedied in such period then such longer period as is acceptable to Contracting Authority, acting reasonably; and
 - (ii) thereafter, perform its obligations to achieve all elements of such plan and schedule in accordance with its terms within the time for the performance of its obligations thereunder.
- (b) Where Project Co puts forward a plan and schedule in accordance with Section 35.4(a)(i) that has a date for the Project Co Event of Default to be remedied that is beyond 30 days from the Notice of default, Contracting Authority shall have 5 Business Days from receipt of the same within which to notify Project Co that Contracting Authority does not accept such longer period in the plan and schedule and that the 30 day limit will apply, failing which Contracting Authority shall be deemed to have accepted the longer period in the plan and schedule.
- (c) If a Project Co Event of Default, of which a Notice of default was given under Section 35.4(a), occurs and:
- (i) Project Co fails to immediately commence and thereafter diligently continue to remedy the Project Co Event of Default and to mitigate any adverse effects

on Contracting Authority and the performance of Contracting Authority Activities; or

- (ii) Project Co fails to put forward a plan and schedule pursuant to Section 35.4(a)(i); or
- (iii) such Project Co Event of Default is not remedied within 30 days of such Notice of default or such longer period as is established pursuant to the plan and schedule established pursuant to Sections 35.4(a) and 35.4(b); or
- (iv) where Project Co puts forward a plan and schedule pursuant to Section 35.4(a)(i) and Project Co fails to perform its obligations thereunder necessary to achieve all elements of such plan and schedule in accordance with its terms within the time for the performance of its obligations,

then Contracting Authority may terminate this Project Agreement in its entirety by written Notice with immediate effect, such notice to be given to Project Co, and to any person specified in the Lenders' Direct Agreement to receive such Notice.

- (d) Notwithstanding that Contracting Authority may give the Notice referred to in Section 35.4(a), and without prejudice to the other rights of Contracting Authority in this Section 35.4, at any time during which a Project Co Event of Default is continuing, Contracting Authority may, at Project Co's risk and expense, take such steps as Contracting Authority considers appropriate, either itself or by engaging others (including a third party) to take such steps, to perform or obtain the performance of Project Co's obligations under this Project Agreement or to remedy such Project Co Event of Default.
- (e) Upon the occurrence of a Project Co Event of Default that Project Co has remedied pursuant to this Section 35.4, such occurrence of a Project Co Event of Default shall thereafter cease to be a Project Co Event of Default and Contracting Authority shall not be entitled to terminate this Project Agreement for that occurrence of a Project Co Event of Default.

35.5 Contracting Authority Costs

- (a) Project Co shall reimburse Contracting Authority for all reasonable costs (including all applicable Taxes and all legal or professional services, legal costs being on a full indemnity basis) properly incurred by Contracting Authority in exercising its rights under this Section 35, including any relevant increased administrative expenses. Contracting Authority shall take commercially reasonable steps to mitigate such costs.

35.6 No Other Rights to Terminate

- (a) Contracting Authority shall have no right or entitlement to terminate this Project Agreement, or to accept any repudiation of this Project Agreement, and shall not purport to exercise any such right or entitlement except as set forth in Sections 35 and 37.

36. CONTRACTING AUTHORITY DEFAULT

36.1 Contracting Authority Events of Default

- (a) For the purposes of this Project Agreement, “**Contracting Authority Event of Default**” means any one or more of the following events or circumstances:

- (i) Contracting Authority failing to pay any sum or sums due to Project Co under this Project Agreement, which sum or sums are not being disputed in accordance with Schedule 27 – Dispute Resolution Procedure or have not been set off by Contracting Authority pursuant to Section 4.13(a)(i), and which sum or sums, either singly or in aggregate, exceed(s) \$[REDACTED] (index linked), and:
- (A) in respect of any Milestone Payment, the Substantial Completion Payment or Legislative Holdback, such failure continues for a period of 10 Business Days; or
- (B) in respect of any other payment due and payable by Contracting Authority to Project Co under this Project Agreement, such failure continues for a period of 90 days,

in any such case, from receipt by Contracting Authority of a Notice of non-payment from or on behalf of Project Co;

- (ii) Contracting Authority committing a material breach of its obligations under Section 16 (other than as a consequence of a breach by Project Co of its obligations under this Project Agreement), which breach materially adversely affects the ability of Project Co to perform all or substantially all of its remaining Works obligations under this Project Agreement for a continuous period of not less than 60 days; or
- (iii) an act of any Governmental Authority which renders it impossible for Project Co to perform all or substantially all of its remaining Works obligations under this Project Agreement (other than as a consequence of a breach by Project Co of its obligations under this Project Agreement) for a continuous period of not less than 60 days, provided that, for greater certainty, the non-issuance of, or the imposition of any conditions or limitations in, any of the Project Co

Permits, Licences, Approvals and Agreements shall not constitute an “act of any Governmental Authority”.

36.2 Project Co’s Options

- (a) On the occurrence of a Contracting Authority Event of Default and while the same is continuing, Project Co may give Notice to Contracting Authority of the occurrence of such Contracting Authority Event of Default, which Notice will specify the details thereof, and, at Project Co’s option and without prejudice to its other rights and remedies under this Project Agreement, may:
- (i) suspend performance of the Works until such time as Contracting Authority has remedied such Contracting Authority Event of Default; or
 - (ii) if such Contracting Authority Event of Default has not been remedied within 30 days of receipt by Contracting Authority of Notice of the occurrence of such Contracting Authority Event of Default, terminate this Project Agreement in its entirety by Notice in writing having immediate effect.

36.3 Project Co’s Costs

- (a) Contracting Authority shall reimburse Project Co for all reasonable costs (including all applicable Taxes and all legal or professional services, legal costs being on a full indemnity basis) properly incurred by Project Co in exercising its rights under this Section 36, including any relevant increased administrative expenses. Project Co shall take commercially reasonable steps to mitigate such costs.

36.4 No Other Rights to Terminate

- (a) Project Co shall have no right or entitlement to terminate this Project Agreement, nor to accept any repudiation of this Project Agreement, and shall not exercise, nor purport to exercise, any such right or entitlement except as expressly set forth in this Project Agreement.

37. RELIEF EVENT AND NON DEFAULT TERMINATION

37.1 Termination for Relief Event

- (a) If a Relief Event occurs and the effects of the Relief Event continue for 180 days from the date on which the Party affected gives Notice to the other Party pursuant to Section 33.3(c), either Party may, at any time thereafter, terminate this Project Agreement by written Notice to the other Party having immediate effect, provided that the effects of the Relief Event continue during such period to prevent either Party from performing a material part of its obligations under this Project Agreement.

37.2 Termination for Force Majeure

- (a) If an event of Force Majeure occurs and the Parties, having used commercially reasonable efforts, have failed to reach agreement on any modification to this Project Agreement pursuant to Section 34.5 within 180 days from the date on which the Party affected gives Notice to the other Party as set out therein, either Party may, at any time thereafter, terminate this Project Agreement by written Notice to the other Party having immediate effect, provided that the effects of the event of Force Majeure continue during such period to prevent either Party from performing a material part of its obligations under this Project Agreement.

37.3 Termination for Convenience

- (a) Contracting Authority shall, in its sole discretion and for any reason whatsoever, be entitled to terminate this Project Agreement at any time on 180 days written Notice to Project Co.
- (b) In the event of Notice being given by Contracting Authority in accordance with this Section 37.3, Contracting Authority shall, at any time before the expiration of such Notice, be entitled to direct Project Co to refrain from commencing, or allowing any third party to commence, the Works, or any part or parts of the Works where such Works have not yet been commenced.

37.4 Automatic Expiry on Expiry Date

- (a) This Project Agreement shall terminate automatically on the Expiry Date.
- (b) Project Co shall not be entitled to any compensation due to termination of this Project Agreement on expiry of the Project Term on the Expiry Date.

37.5 Termination due to Protest Action

- (a) If a Protest Action occurs which entitles Project Co to Delay Event relief pursuant to Section 31 and such Delay Event continues for 180 days from the date on which Project Co gives Notice to Contracting Authority pursuant to Section 31.2(a), Contracting Authority may, at any time thereafter, terminate this Project Agreement by written Notice to Project Co having immediate effect, provided that such Delay Event continues during such period.

38. EFFECT OF TERMINATION

38.1 Termination

- (a) Notwithstanding any provision of this Project Agreement, upon the service of a Notice of termination or termination on the Expiry Date pursuant to Section 37.4, this Section 38 shall apply in respect of such termination.

38.2 Continued Effect – No Waiver

- (a) Notwithstanding any breach of this Project Agreement by a Party, the other Party may elect to continue to treat this Project Agreement as being in full force and effect and to enforce its rights under this Project Agreement without prejudice to any other rights which such other Party may have in relation to such breach. The failure of either Party to exercise any right under this Project Agreement, including any right to terminate this Project Agreement and any right to claim damages, shall not be deemed to be a waiver of such right for any continuing or subsequent breach.

38.3 Continuing Performance

- (a) Subject to any exercise by Contracting Authority of its rights to perform, or to seek, pursuant to this Project Agreement, a third party to perform, the obligations of Project Co, the Parties shall continue to perform their obligations under this Project Agreement (including, if applicable, pursuant to Schedule 23 – Compensation on Termination) notwithstanding the giving of any notice of default or Notice of termination, until the termination of this Project Agreement becomes effective in accordance with this Section 38.

38.4 Effect of Notice of Termination

- (a) On the service of a Notice of termination, or termination on the Expiry Date pursuant to Section 37.4:
- (i) if termination is prior to the Substantial Completion Date, in so far as any transfer shall be necessary to fully and effectively transfer such property to Contracting Authority as shall not already have been transferred to Contracting Authority pursuant to Section 44.1, Project Co shall transfer to, and there shall vest in, Contracting Authority, free from all Encumbrances (other than the Title Encumbrances and any Encumbrances caused or consented to by Contracting Authority), such part of the Works and Facility as shall have been constructed and such items of the Plant and equipment, including Equipment as shall have been procured by Project Co, and, if Contracting Authority so elects:
- (A) all plant, equipment and materials (other than those referred to in Section 38.4(a)(i)(B)) on or near to the Lands shall remain available to Contracting Authority for the purposes of completing the Works; and
- (B) all construction plant and equipment shall remain available to Contracting Authority for the purposes of completing the Works, subject to payment by Contracting Authority of the Construction Contractor's reasonable charges;

- (ii) if termination is prior to the Substantial Completion Date, Project Co shall deliver to Contracting Authority (to the extent such items have not already been delivered to Contracting Authority) one complete set of all Project Data and Intellectual Property relating to the design, construction and completion of the Works and the Facility;
- (iii) in so far as title shall not have already passed to Contracting Authority pursuant to Section 44.1 or Section 38.4(a)(i), Project Co shall hand over to, and there shall vest in, Contracting Authority, free from all Encumbrances (other than the Title Encumbrances and any Encumbrances caused or consented to by Contracting Authority), the Facility together with all other assets and rights capable of being transferred that are necessary for the performance of the Project and the Works and all facilities and equipment, including the Equipment, and to the extent that any such assets or rights are not capable of being transferred by Project Co to Contracting Authority, Project Co shall enter into agreements or make other arrangements in order to permit the use of the assets or rights by Contracting Authority in order to enable it, or its designated agents or subcontractors, to continue to perform the activities which would have otherwise been performed by Project Co if this Project Agreement had not been terminated;
- (iv) if Contracting Authority so elects, Project Co shall ensure that any of the Subcontracts between Project Co and a Subcontractor (including the Design and Construction Contract), any other instrument entered into between any such Subcontractor and Project Co for securing the performance by such Subcontractor of its obligations in respect of the Works or to protect the interests of Project Co, shall be novated or assigned to Contracting Authority or its nominee, provided that where termination occurs other than as a result of a Project Co Event of Default, the consent of the relevant Subcontractor shall be required, and further provided that any such novation or assignment of the Design and Construction Contract with the Construction Contractor shall be made by Contracting Authority pursuant to, and subject to, the terms of the Construction Contractor's Direct Agreement;
- (v) Project Co shall, or shall ensure that any Project Co Party shall, offer to sell (and if Contracting Authority so elects, execute such sale) to Contracting Authority at a fair value (determined as between a willing vendor and willing purchaser, with any Disputes as to such fair value being resolved in accordance with Schedule 27 – Dispute Resolution Procedure), free from all Encumbrances (other than the Title Encumbrances and any Encumbrances caused or consented to by Contracting Authority), all or any part of the stocks of material and other assets, road vehicles, spare parts and other moveable property owned by Project Co or any Project Co Parties and dedicated to or predominantly used in respect of the Facility, and reasonably required by Contracting Authority in connection with the operation of the Facility;

- (vi) Project Co shall use commercially reasonable efforts to assign, or otherwise transfer, to Contracting Authority, free from all Encumbrances (other than the Title Encumbrances and any Encumbrances caused or consented to by Contracting Authority), the benefit of all manufacturers' warranties, including all documentation in respect thereof, in respect of mechanical and electrical plant and equipment used or made available by Project Co under this Project Agreement and included in the Facility; and
- (vii) Project Co shall deliver to Contracting Authority all information, reports, documents, records and the like referred to in Section 27, including as referred to in Schedule 26 – Record Provisions, except where such are required by Applicable Law to be retained by Project Co or the Project Co Parties (in which case complete copies shall be delivered to Contracting Authority).

38.5 Ownership of Information

- (a) Subject to Section 40, all information obtained by Project Co, including the As-Built Drawings and other technical drawings and data, supplier agreements and contracts, utilities consumption information, environmental and technical reports, static building information, lease, licence and subletting data and contracts, asset condition data, standard operating procedures, processes and manuals and all other information directly related to the Works accumulated over the course of the Project Term shall be the property of Contracting Authority and upon termination of this Project Agreement shall be provided or returned to Contracting Authority, as applicable, in electronic format acceptable to Contracting Authority, acting reasonably, where it exists in electronic format, and in its original format, when not in electronic format.

38.6 Provision in Subcontracts

- (a) Project Co shall make provision in all Subcontracts to which it is a party (including requiring the relevant Project Co Parties to make such provision and to require other Project Co Parties to make such provision) to ensure that Contracting Authority shall be in a position to exercise its rights, and Project Co shall be in a position to perform its obligations, under this Section 38.

38.7 Transitional Arrangements

- (a) On the termination of this Project Agreement for any reason, for a reasonable period both before and after any such termination, Project Co shall:
 - (i) as soon as practicable remove from the Site all property belonging to Project Co or any Project Co Party that is not acquired by Contracting Authority pursuant to Section 38.4 or otherwise, and, if Project Co has not done so within 60 days after any Notice from Contracting Authority requiring it to do so, Contracting Authority may, without being responsible for any loss,

damage, costs or expenses, remove and sell any such property and shall hold any proceeds, less all costs incurred to the credit of Project Co;

- (ii) forthwith deliver to the Contracting Authority Representative:
 - (A) all keys to, and any pass cards and other devices used to gain access to any part of the Facility; and
 - (B) to the extent transferable and without prejudice to Contracting Authority's rights pursuant to Section 40, any copyright licences for any computer programs, or licences to use the same, used in connection with the operation of the Facility; and
- (iii) as soon as practicable vacate the Site and shall leave the Site and the Facility in a safe, clean and orderly condition.

38.8 Termination upon Aforesaid Transfer

- (a) On completion of Project Co's obligations pursuant to this Section 38, this Project Agreement shall terminate and, except as provided in Section 38.9, all rights and obligations of Contracting Authority and Project Co under this Project Agreement shall cease and be of no further force and effect.

38.9 Survival

- (a) Except as otherwise provided in this Project Agreement, termination of this Project Agreement shall be without prejudice to, and shall not affect:
 - (i) all representations, warranties and indemnities under this Project Agreement; and
 - (ii) Sections 1.2, 1.3, 4, 6, 7, 8, 11.15, 11.16, 17.2, 18.1, 18.2, 18.3, 18.4, 18.5, 23.6, 23A.11, 24.16, 27, 35.5, 36.3, 37.4, 38, 39, 40 (with the exception of 40.4(b)), 41, 42, 43.3, 44, 45, 46, 46A, 47, 49.3, 50.1, 51.4, 51.8, 51.9, 51.10, 51.11 and 51.12 of this Project Agreement, Schedule 14 – Outline Commissioning Program, Schedule 20 – Payment Procedures, Schedule 23 – Compensation on Termination, Schedule 24 – Financial Model, Sections 1.2 to 1.8 of Schedule 26 – Record Provisions, Schedule 27 – Dispute Resolution Procedure, Schedule 33 – Warranty Protocol, and any other provisions of this Project Agreement which are expressed to survive termination or which are required to give effect to such provisions which survive termination or to such termination or the consequences of such termination,

all of which shall survive the termination of this Project Agreement, including for termination on the Expiry Date pursuant to Section 37.4. For clarity, any termination of this Project Agreement shall be without prejudice to, and shall not affect, the Performance Guarantee of Construction Guarantor, which shall survive the

termination of this Project Agreement, including termination on the Expiry Date pursuant to Section 37.4, in respect of any and all of such surviving provisions of the Project Agreement.

39. COMPENSATION ON TERMINATION

39.1 Compensation on Termination

- (a) If this Project Agreement is terminated in accordance with the terms hereof, then Schedule 23 – Compensation on Termination shall apply and Contracting Authority shall pay Project Co any applicable compensation on termination.

39.2 Full and Final Settlement

- (a) Except as otherwise provided in Section 39.2(b), any compensation paid pursuant to this Section 39, including pursuant to Schedule 23 - Compensation on Termination in the total amount owing thereunder, shall be in full and final settlement of any claims, demands and proceedings of Project Co and Contracting Authority, and each shall be released from all liability to the other in relation to any breaches or other events leading to such termination of this Project Agreement, and the circumstances leading to such breach or termination, and Project Co and Contracting Authority shall be precluded from exercising all other rights and remedies in respect of any such breach or termination whether in contract, tort, restitution, statute, at common law or otherwise.
- (b) Section 39.2(a) shall be without prejudice to:
- (i) any liability of either Party to the other, including under the indemnities contained in this Project Agreement, that arose prior to the Termination Date (but not from the termination itself or the events leading to such termination) to the extent such liability has not already been set off pursuant to Section 4.13 or taken into account pursuant to Schedule 23 - Compensation on Termination in determining or agreeing upon the Contracting Authority Default Termination Sum, Non-Default Termination Sum, Project Co Default Termination Sum or any other termination sum, as the case may be; and
 - (ii) any liabilities arising under or in respect of any breach by either Party of their obligations under Section 38.9 of this Project Agreement, or the Sections referred to therein, which did not lead to such termination and which arises or continues after the Termination Date.

40. INTELLECTUAL PROPERTY

40.1 Representation and Warranty

- (a) Project Co represents, warrants and covenants to Contracting Authority and agrees that:

- (i) Project Co is and shall be the sole and exclusive owner of the Project Data and the Intellectual Property Rights or has and shall have the right to provide the licences granted to Contracting Authority herein;
- (ii) Project Co has and shall have the right to provide the assignments granted to Contracting Authority herein; and
- (iii) the Project Data and the Intellectual Property Rights and their use by Contracting Authority and the Contracting Authority Parties do not and shall not infringe, and are not and shall not be a misappropriation of, any third party Intellectual Property Rights, and, as of the date of this Project Agreement, Project Co has not received any alleged infringement or misappropriation notices from third parties regarding the Project Data or the Intellectual Property Rights.

40.2 Delivery of Project Data and Intellectual Property Rights

- (a) Project Co shall make all Project Data and Intellectual Property Rights available to, and upon request shall deliver to, Contracting Authority free of charge all Project Data, and shall obtain all necessary licences, permissions and consents to ensure that Project Co shall make the Project Data and Intellectual Property Rights available to and deliver the Project Data to Contracting Authority on the aforesaid terms of this Section 40.2(a), for any and all of the Approved Purposes.

40.3 Licence of Project Data and Intellectual Property Rights

- (a) Project Co:
 - (i) hereby grants to Contracting Authority an irrevocable, worldwide, royalty free, perpetual, non-exclusive and transferable licence, including the right to grant sub-licences, to use the Project Data and the Intellectual Property Rights for any and all of the Approved Purposes;
 - (ii) shall, at Project Co's cost, where any Intellectual Property Rights are or become vested in the Construction Contractor, obtain the grant of an equivalent licence to that referred to in Section 40.3(a)(i), provided that such licence may, in respect of the Construction Contractor's Intellectual Property Rights that are proprietary and subject to trademark or copyright, be limited to the term of the Design and Construction Contract; and
 - (iii) shall, at Project Co's cost, where any Intellectual Property Rights are or become vested in a third party (other than the Construction Contractor), obtain the grant of an equivalent licence to that referred to in Section 40.3(a)(i), provided that Project Co is able to obtain such licence from such third party on reasonable commercial terms and conditions.

- (b) In this Section 40.3 and 40.5(a), “use” includes any and all acts of copying, modifying, adapting, translating, incorporating with other materials, creating derivative works and otherwise using the Project Data and Intellectual Property Rights.

40.4 Jointly Developed Materials

- (a) To the extent any data, documents, drawings, reports, plans, software, formulae, calculations or designs or any other materials are developed jointly by Project Co and Contracting Authority pursuant to this Project Agreement or in relation to the Facility, the Site or Works (the “**Jointly Developed Materials**”), then the Parties hereby acknowledge and agree that Contracting Authority shall be the sole and exclusive owner of all right, title and interest in and to the Jointly Developed Materials, any Intellectual Property associated therewith and any and all improvements, modifications and enhancements thereto. Project Co shall, at the request of Contracting Authority, execute such further agreements and cause the Project Co Parties to execute any and all assignments, waivers of moral rights and other documents as may be reasonably required to fulfill the intent of this provision.
- (b) Contracting Authority hereby grants Project Co a royalty free, non-exclusive and non-transferable licence, with a right to grant sub-licences to each Subcontractor, to use the Jointly Developed Materials during the Project Term for the sole purposes of Project Co or any Subcontractor performing its obligations under this Project Agreement or its Subcontract, as applicable.
- (c) Upon termination of this Project Agreement, all rights and licences whatsoever granted to Project Co in the Jointly Developed Materials shall automatically terminate, and Project Co shall return any and all Jointly Developed Materials in the custody or possession of Project Co to Contracting Authority.

40.5 Maintenance of Data

- (a) To the extent that any of the data, materials and documents referred to in this Section 40 are generated by, or maintained on, a computer or similar system, Project Co shall procure for the benefit of Contracting Authority, either at no charge or at the lowest reasonable fee, the grant of a licence or sub-licence for any relevant software to enable Contracting Authority or its nominee to access and otherwise use (as such term is defined in Section 40.3(b), subject to the payment by Contracting Authority of any relevant fee) such data, materials and documents for the Approved Purposes.
- (b) Without limiting the obligations of Project Co under Section 40.5(a), Project Co shall ensure the back up and storage in safe custody of the data, materials and documents referred to in this Section 40 in accordance with Good Industry Practice. Project Co shall submit to the Contracting Authority Representative Project Co’s proposals for the back up and storage in safe custody of such data, materials and documents and Contracting Authority shall be entitled to object if the same is not in accordance with

Good Industry Practice. Project Co shall comply, and shall cause all Project Co Parties to comply, with all procedures to which the Contracting Authority Representative has not objected. Project Co may vary its procedures for such back up and storage subject to submitting its proposals for change to the Contracting Authority Representative, who shall be entitled to object on the basis set out above. Any Disputes in connection with the provisions of this Section 40.5(b) may be referred for resolution in accordance with Schedule 27 – Dispute Resolution Procedure with reference to Good Industry Practice.

40.6 Claims

- (a) Where a demand, claim, action or proceeding is made or brought against Contracting Authority or a Contracting Authority Party or any Governmental Authority which arises out of the alleged infringement or misappropriation of any rights in or to any Project Data or Intellectual Property Rights or the use thereof by Contracting Authority or any Contracting Authority Party or Governmental Authority or because the use of any materials, machinery or equipment in connection with the Works infringes any rights in or to any Intellectual Property of a third party then, unless such infringement has arisen out of the use of any Project Data or Intellectual Property Rights by Contracting Authority or a Contracting Authority Party or any Governmental Authority otherwise than in accordance with the terms of this Project Agreement, Project Co shall indemnify, defend and hold harmless Contracting Authority and each Contracting Authority Party and Governmental Authority from and against all such demands, claims, actions and proceedings and Section 45.3 shall apply.

40.7 Contracting Authority Trade-Marks

- (a) Project Co shall not:
- (i) use any Contracting Authority Trade-Marks without obtaining a trade-mark licence on terms and conditions mutually satisfactory to Contracting Authority and Project Co, each acting reasonably; or
 - (ii) use the names or any identifying logos or otherwise of Contracting Authority or the Contracting Authority Representative in any advertising or permit them so to be used except with the prior written consent of Contracting Authority.

40.8 Confidential Information

- (a) It is expressly acknowledged and agreed that nothing in this Section 40 shall be deemed to create or convey to a Party any right, title, or interest in and/or to the Confidential Information of the other Party.

40.9 Government Use of Documents

- (a) The Parties hereby disclaim any right, title or interest of any nature whatsoever they each may have in or to this Project Agreement that might prohibit or otherwise interfere with MOI's, IO's, MCCSS's or the Province's ability to use this Project Agreement in any manner desired by MOI, IO, MCCSS or the Province.
- (b) Each of the Parties hereby consents to the use by MOI, IO, MCCSS and/or the Province of this Project Agreement, and any portion thereof, subject to compliance with FIPPA and to the removal by Contracting Authority (in consultation with Project Co) of any information supplied in confidence to MOI, IO, MCCSS and/or the Province by either Party in circumstances where disclosure may be refused under Section 17(1) of FIPPA.

40.10 Restrictions

- (a) The Parties hereby agree that either Party may use the Project Know-How for any purpose, provided, however, that neither Project Co nor any Project Co Party shall use the Project Know-How to the extent that such Project Know-How incorporates, references or is otherwise based on the Project Data, the Intellectual Property Rights, the Jointly Developed Material, the Intellectual Property of Contracting Authority or the Confidential Information of Contracting Authority, including the Output Specifications unless such use is otherwise permitted pursuant to this Project Agreement in order to enable Project Co and the Project Co Parties to meet Project Co's obligations under this Project Agreement.
- (b) Project Co hereby covenants and agrees that it will not make any commercial use, including use in any other request for proposal or similar procurement process, of the Project Data, the Intellectual Property Rights, the Jointly Developed Material, the Intellectual Property of Contracting Authority or the Confidential Information of Contracting Authority, including the Output Specifications, or any other drawings, reports, documents, plans, formulae, calculations, manuals, or other data that was created specifically for the Project or was based upon the Project Data, the Intellectual Property Rights, the Jointly Developed Material, the Intellectual Property of Contracting Authority or the Confidential Information of Contracting Authority, including the Output Specifications.

41. CONFIDENTIALITY

41.1 Disclosure

- (a) Subject to Sections 41.1(b), 41.1(c) and 41.2, but notwithstanding anything else in this Project Agreement to the contrary, Project Co acknowledges and agrees that, in accordance with the transparency and accountability principles of the IPFP Framework, Contracting Authority has a right to disclose or publish (including on websites) this Project Agreement, any or all terms hereof, including any or all

- contractual submissions and other records kept in accordance with this Project Agreement, any information related to the performance of Project Co (or any Project Co Party) or any information derived from this Project Agreement or the information related to the performance of Project Co (or any Project Co Party) as Contracting Authority, in its sole discretion, may consider appropriate. In exercising its discretion, Contracting Authority will be guided by the principles set out in Sections 41.1(b) and 41.1(c).
- (b) Contracting Authority will not disclose portions of this Project Agreement, any terms hereof, including any contractual submissions or other records kept in accordance with this Project Agreement, any information related to the performance of Project Co (or any Project Co Party) or any information derived from this Project Agreement or the information related to the performance of Project Co (or any Project Co Party) which would be exempt from disclosure under section 17(1) of FIPPA.
- (c) Notwithstanding Section 41.1(b), but subject to Section 41.2, where a compelling public interest in the disclosure of the information clearly outweighs the public interest in limiting the disclosure of the information supplied by Project Co (or any Project Co Party), Contracting Authority may disclose such information.
- (d) Notwithstanding anything else in this Project Agreement to the contrary, Project Co acknowledges and agrees that this Project Agreement and any or all terms thereof are subject to the Open Data Directive and that the Ontario ministries and agencies are required to disclose or publish certain data in accordance with the Open Data Directive.

41.2 Redaction

- (a) Prior to disclosing or publishing this Project Agreement, any terms hereof, including any contractual submissions or other records kept in accordance with this Project Agreement, any information related to the performance of Project Co (or any Project Co Party) or any information derived from this Project Agreement or the information related to the performance of Project Co (or any Project Co Party), Contracting Authority shall provide to Project Co a redacted version of this Project Agreement or other documents or information to be disclosed or published, on the basis that the information so redacted constitutes information which should not be disclosed pursuant to Section 41.1(b). The Parties acknowledge and agree that the Guaranteed Price, but not any breakdown thereof, may be disclosed.
- (b) If Project Co, acting in good faith, contends that any of the information not redacted constitutes information that falls within the scope of Section 41.1(b) and, accordingly, would be exempt from disclosure under FIPPA, the dispute may be referred for resolution in accordance with Schedule 27 – Dispute Resolution Procedure, and Contracting Authority shall not disclose any information in dispute until a determination is made. Any such determination shall be made with reference to the text and principles of FIPPA.

41.3 Disclosure to Government

- (a) Project Co acknowledges and agrees that, subject to compliance with FIPPA, Contracting Authority, MOI, IO, MCCSS and/or the Province will be free to use, disclose or publish (including on websites) any information, including Confidential Information, on such terms and in such manner as Contracting Authority, MOI, IO and/or the Province sees fit.
- (b) For greater certainty, Project Co acknowledges and agrees that, subject only to the removal of any information which Project Co is (or would be) entitled to refuse to disclose pursuant to section 17(1) of FIPPA, this Project Agreement, any contractual submissions or other records kept in accordance with this Project Agreement, any information related to the performance of Project Co (or any Project Co Party) or any information derived from this Project Agreement or the information related to the performance of Project Co (or any Project Co Party) are public documents and information and, as such, may be disclosed by Contracting Authority, MOI, IO, MCCSS and/or the Province.

41.4 Freedom of Information

- (a) The Parties acknowledge and agree that FIPPA applies to Contracting Authority and each Government Entity, and that Contracting Authority and each Government Entity is required to fully comply with FIPPA.
- (b) Contracting Authority shall, within the time periods provided in FIPPA for a party to exercise rights to prevent disclosure of information, advise Project Co of any request for Confidential Information that relates to Project Co (or any Project Co Party) or of Contracting Authority's intention to voluntarily release any information or documents which contain Confidential Information that relates to Project Co (or any Project Co Party).

41.5 Use and Disclosure of Confidential Information

- (a) Except as authorized hereunder, each Party shall hold in confidence, not disclose and not permit any person any manner of access to, whether directly or indirectly, any Confidential Information of the other Party, provided that this Section 41 shall not restrict either Party from disclosing such Confidential Information to its professional advisors, to the extent necessary, to enable that Party to perform, to cause to be performed, or to enforce, its rights or obligations under this Project Agreement.
- (b) Project Co may:
 - (i) disclose in confidence to the Lenders and prospective Lenders, including any trustee or agent of the Lenders and the Lenders' Agent, and their respective professional advisors such Confidential Information as is reasonably required by the Lenders in connection with the raising or syndication of the financing

or any sub-participation in the financing of the Works or which Project Co is obliged to supply by the terms of the Lending Agreements; and

- (ii) disclose in confidence to any Project Co Party and their professional advisors, such Confidential Information as is necessary for the performance by that Project Co Party of that Project Co Party's obligations under this Project Agreement.
- (c) Project Co acknowledges that Contracting Authority, MOI, IO, MCCSS and/or the Province may use the Confidential Information of Project Co for purposes not specific to the Project, but for other general governmental purposes, such as development of the Province's alternate procurement and financing policies and framework. Contracting Authority, MOI, IO, MCCSS and/or the Province will advise Project Co prior to using any Confidential Information of Project Co for non-Project purposes.
- (d) Subject to the foregoing, neither Party shall use, or directly or indirectly cause, authorize or permit any other person to use, any Confidential Information of the other Party except for the purposes of this Project Agreement, as permitted by this Project Agreement or as authorized by the disclosing Party in writing.
- (e) Each Party shall protect all Confidential Information of the disclosing Party with the same degree of care as it uses to prevent the unauthorized use, disclosure, publication, or dissemination of its own confidential information of a similar nature or character, but in no event less than a reasonable degree of care.
- (f) Without limiting the generality of this Section 41.5, Project Co shall comply with the document control and security protocol submitted by Project Co in accordance with Schedule 10 – Review Procedure; such protocol shall prescribe limitations on the use, disclosure and storage of the Project Agreement and any other Confidential Information specified by Contracting Authority (the “**Document Control and Security Protocol**”). The Document Control and Security Protocol shall be the first document submitted by Project Co pursuant to Schedule 10 – Review Procedure and, in any event, shall be submitted within five (5) Business Days following Financial Close.

41.6 Exceptions

- (a) Information of a Party (the “**Proprietor**”), other than Government Sensitive Information and other than Personal Information, will not be considered to be Confidential Information in the following circumstances:
 - (i) the Proprietor advises the other Party to whom the information has been disclosed (the “**Confidant**”) that the information is not required to be treated as Confidential Information;

- (ii) the information is as of the date of this Project Agreement, or becomes at any time thereafter, generally available to or accessible by the public through no fault or wrongdoing of the Confidant;
- (iii) the information is a matter of public record or in the public domain;
- (iv) the information was in the possession of the Confidant prior to its disclosure and the Confidant came into possession of such information without being in breach of this Project Agreement;
- (v) the information is received by the Confidant on a non-confidential basis from a source other than the Proprietor, provided that to the best of the Confidant's knowledge such source is not bound by a confidentiality agreement with the Proprietor or otherwise prohibited from disclosing the information to the Confidant by a contractual, legal or fiduciary obligation;
- (vi) the information was independently developed by the Confidant without access to the Confidential Information, as evidenced by written records;
- (vii) the information is required to be disclosed pursuant to Applicable Law, provided that the Confidant provides the Proprietor with reasonable notification and an opportunity to contest such requirement prior to disclosure;
- (viii) the information is disclosed to Contracting Authority upon a termination of this Project Agreement, pursuant to Section 37 or is otherwise required by Contracting Authority for the purposes of performing (or having performed) the Works, including the design or construction of the Facility, or any other operations or services the same as, or similar to, the Works; or
- (ix) the information would not be exempt from disclosure under FIPPA.

41.7 Survival of Confidentiality

- (a) The obligations in Section 41.1 to Section 41.6 will cease on the date that is three years after the Termination Date and accordingly shall survive the termination of the Project Agreement.

42. PERSONAL INFORMATION

42.1 General

- (a) Project Co acknowledges the importance of maintaining the confidentiality and privacy of Personal Information.
- (b) Project Co shall, and shall require each Project Co Party to, only collect, hold, process, use, store and disclose Personal Information with the prior consent of Contracting Authority and: (i) shall not collect, hold, process, use or store Personal

- Information except to the extent necessary to perform Project Co's obligations under this Project Agreement; and (ii) shall not disclose Personal Information or otherwise permit access to or make Personal Information available to any person except as expressly permitted or instructed by Contracting Authority.
- (c) Project Co shall, and shall require each Project Co Party to, at all times treat Personal Information as strictly confidential and shall comply with all applicable requirements of the Output Specifications and the requirements of Applicable Law, including *FIPPA*, the *Personal Health Information Protection Act, 2004* (Ontario), the *Personal Information Protection and Electronic Documents Act* (Canada), and any other Canadian federal or provincial legislation now in force or that may in the future come into force governing the collection, use, disclosure and protection of personal information applicable to Project Co, each Project Co Party or to the Works.
 - (d) Project Co shall take all necessary and appropriate action, and shall require each Project Co Party to take all necessary and appropriate action, against any person who fails to comply with this Section 42.
 - (e) Project Co shall allow Contracting Authority on reasonable Notice to inspect any Personal Information in the custody or possession of Project Co or a Project Co Party and to audit Project Co and each Project Co Party's compliance with this Section 42 including the measures used by Project Co and each Project Co Party to protect Personal Information, and otherwise promptly and properly respond to all reasonable inquiries of Contracting Authority with respect to Project Co or each Project Co Party's handling of Personal Information.
 - (f) Project Co shall not subcontract or delegate to any third party any of the Works that involve or may involve the collection, use, storage, processing or any other handling of Personal Information without the express consent of Contracting Authority and without obtaining written contractual commitments of such third party substantially the same as those of this Section 42.

42.2 Protection of Personal Information

- (a) Project Co shall implement and use, and shall require each Project Co Party to implement and use, appropriate technical, organizational and physical security measures to protect Personal Information against loss, theft and unauthorized access, disclosure, copying, use, modification or disposal, and shall otherwise ensure that Project Co, the Project Co Parties, and its and their staff shall protect, secure and keep confidential any Personal Information.
- (b) Project Co shall and shall cause each Project Co Party to restrict access to Personal Information to only those authorized employees and permitted Project Co Parties that require access to such Personal Information to fulfil their job requirements in connection with the Works and that are subject to obligations of confidentiality and Personal Information protection no less stringent than those of this Section 42.

- (c) Upon termination of this Project Agreement or upon request of Contracting Authority, whichever comes first, Project Co shall immediately cease all use of and return to Contracting Authority or, at the direction of Contracting Authority, dispose of, destroy or render permanently anonymous all Personal Information, in each case using appropriate technical, organizational and physical security measures to protect Personal Information against loss, theft and unauthorized access, disclosure, copying, use or modification.
- (d) To the extent that any of the Works involve or may involve destruction or disposal of Personal Information, including any disposal or destruction pursuant to Section 42.2(c), such activities shall include, at a minimum, irreversible destruction, shredding or pulverizing of all documents, records or media containing Personal Information to a size or state that ensures that the document, record or other medium is permanently destroyed and that no information contained therein can be read, reconstructed or deciphered.
- (e) Project Co shall immediately inform Contracting Authority of any actual or suspected loss, theft or accidental or unauthorized access, disclosure, copying, use, modification or destruction of Personal Information by Project Co or any Project Co Party or any other breach of this Section 42.
- (f) Contracting Authority may from time to time require that Project Co and any Project Co Party or member of its or their staff execute and deliver within two Business Days after such request an agreement satisfactory to Contracting Authority, acting reasonably, requiring such person to keep Personal Information confidential.

42.3 Protection of Patient Information

- (a) Project Co shall take all necessary steps, including the appropriate technical and organizational and physical security measures, and shall require each Project Co Party to take all necessary steps and to include provisions in Subcontracts to require each Project Co Party and other Project Co Parties to take all necessary steps, such that Project Co, the Project Co Parties, and its and their staff shall protect, secure and keep confidential any Patient Information.
- (b) Project Co shall keep confidential, and shall require each Project Co Party to keep confidential and to include provisions in all Subcontracts to require all Project Co Parties to keep confidential, all Patient Information that any of them may encounter or obtain during the course of their duties.
- (c) Contracting Authority may from time to time require that Project Co or any Project Co Party execute and deliver within 2 Business Days of such request an agreement satisfactory to Contracting Authority, acting reasonably, requiring such person to keep Patient Information confidential.
- (d) This Section 42.3 shall not limit Section 42.1 or Section 42.2.

42.4 Conflict and Survival

- (a) To the extent of any conflict or inconsistency between this Section 42 and any other provision of this Project Agreement, this Section 42 shall prevail.
- (b) The obligations in this Section 42 shall survive the termination of this Project Agreement.

43. INSURANCE AND PERFORMANCE SECURITY

43.1 General Requirements

- (a) Project Co and Contracting Authority shall comply with the provisions of Schedule 25 – Insurance and Performance Security Requirements.

43.2 No Relief from Liabilities and Obligations

- (a) Neither compliance nor failure to comply with the insurance provisions of this Project Agreement shall relieve Project Co or Contracting Authority of their respective liabilities and obligations under this Project Agreement.

43.3 Form of Performance Guarantee

- (a) At all times during the Project Term and, in respect of the provisions described in Section 38.9, following the Project Term, Project Co shall ensure that a valid and binding Performance Guarantee of the Construction Guarantor in favour of Contracting Authority from the Construction Guarantor (or a party of comparable financial strength, capacity and stability, as determined by Contracting Authority acting in its sole discretion) and in the form of guarantee attached as Schedule 12 – Form of Performance Guarantee of Construction Guarantor, is in place and enforceable by Contracting Authority.

44. TITLE

44.1 Title

- (a) Title to each item and part of the Facility and the Equipment, including any materials, supplies, equipment, facilities, parts and any other deliverable or component items, but not the risk of loss or damage or destruction thereto or thereof, shall pass to Contracting Authority (or as Contracting Authority may direct) upon the receipt of such item on the Lands, provided however that title to items of tangible personal property (personal property that can be seen, weighed, measured, felt or touched or that is in any way perceptible to the senses and includes computer programs, natural gas and manufactured gas) that comprise the Facility or are to be affixed or attached to the Facility prior to Substantial Completion shall pass to Contracting Authority (or as Contracting Authority may direct) at the time that such items are included in the Facility or affixed or attached to the Facility.

45. INDEMNITIES

45.1 Project Co Indemnities to Contracting Authority

(a) Project Co shall indemnify and save harmless Contracting Authority and each of its directors, officers, employees, agents and representatives from and against any and all Direct Losses which may be suffered, sustained, incurred or brought against them as a result of, in respect of, or arising out of any one or more of the following:

- (i) Failure by Project Co to achieve Phase Completion by the Scheduled Phase Completion Date;
- (ii) failure by Project Co to achieve Substantial Completion by the Scheduled Substantial Completion Date;
- (iii) any physical loss of or damage to all or any part of the Site, the Facility and the Existing Facilities, or to any equipment, assets or other property related thereto;
- (iv) the death or personal injury of any person;
- (v) any physical loss of or damage to property or assets of any third party; or
- (vi) any other loss or damage of any third party,

in each case, arising, directly or indirectly, out of, or in consequence of, or involving or relating to, the performance or any breach of this Project Agreement by Project Co or any act or omission of Project Co or any Project Co Party, except to the extent caused, or contributed to, by:

- (vii) the breach of this Project Agreement by Contracting Authority; or
- (viii) in respect of Section 45.1(a)(i), any deliberate or negligent act or omission of Contracting Authority or any Contracting Authority Party; or
- (ix) in respect of Sections 45.1(a)(ii), 45.1(a)(iii), 45.1(a)(iv) or 45.1(a)(v) any act or omission of Contracting Authority or any Contracting Authority Party.

(b) Project Co shall indemnify and save harmless Contracting Authority and each of its directors, officers, employees, agents and representatives from and against any and all Direct Losses which may be suffered, sustained, incurred or brought against them as a result of, in respect of, or arising out of any breach of a representation or warranty by Project Co herein.

(c) Project Co shall indemnify and save harmless the Contracting Authority and each of its directors, officers, employees, agents and representatives from and against any and all Direct Losses which may be suffered, sustained, incurred or brought against them

as a result of, in respect of, arising out of, or involving or relating to any one or more of the following:

- (i) the performance by Project Co of this Project Agreement not in accordance with or in breach of the requirements of any Permits, Licences, Approvals and Agreements, Applicable Law or requirements of Governmental Authorities, or the failure of Project Co to obtain all necessary Project Co Permits, Licences, Approvals and Agreements in accordance with this Project Agreement; or
- (ii) the Project Co Contamination; or
- (iii) the provisions of assistance by Contracting Authority to Project Co pursuant to Section 11.23(d),

except to the extent that such Direct Losses are caused, or contributed to, by the breach of this Project Agreement by Contracting Authority or by any act or omission of the Contracting Authority or any of its directors, officers, employees, agents or representatives.

- (d) Without prejudice to Contracting Authority's rights under Section 35 and any other rights under this Project Agreement, if Contracting Authority exercises its step-in rights under the Construction Contractor's Direct Agreement, Project Co shall indemnify Contracting Authority for all obligations of Project Co assumed by Contracting Authority under the Design and Construction Contract, as the case may be, and for all reasonable costs and expenses incurred by Contracting Authority in relation to the exercise of Contracting Authority's rights.
- (e) Project Co shall indemnify Contracting Authority for damages suffered or incurred on account of (i) any payment not duly made by Project Co pursuant to the terms of this Project Agreement on the due date; (ii) any overpayment to or underpayment by Project Co; or (iii) an amount determined as payable by Project Co to Contracting Authority under Schedule 27 – Dispute Resolution Procedure, by payment of an amount equal to the Payment Compensation Amount calculated from day to day at a rate per annum from the day after the date on which payment was due, the day on which overpayment was made by Contracting Authority, or from the date identified (if any) applicable to an amount determined as payable by Project Co to Contracting Authority under Schedule 27 – Dispute Resolution Procedure, up to and including the date of payment.

45.2 Contracting Authority Indemnities to Project Co

- (a) Contracting Authority shall indemnify and save harmless Project Co and the Project Co Parties and each of their respective directors, officers, employees, agents and representatives from and against any and all Direct Losses which may be suffered, sustained, incurred or brought against them as a result of, in respect of, or arising out of any one or more of the following:

- (i) the death or personal injury of any person arising, directly or indirectly, out of, or in consequence of, or involving or relating to, the performance or breach of this Project Agreement by Contracting Authority or any act or omission of Contracting Authority or any Contracting Authority Party, except to the extent caused, or contributed to, by the breach of this Project Agreement by Project Co or by any act or omission of Project Co or any Project Co Party;
- (ii) any physical loss of or damage to all or any part of any property or assets of Project Co or any Project Co Party, arising, directly or indirectly, out of, or in consequence of, or involving or relating to, breach of this Project Agreement by Contracting Authority or any deliberate or negligent act or omission of Contracting Authority or any Contracting Authority Party, except to the extent caused, or contributed to, by the breach of this Project Agreement by Project Co or by any act or omission of Project Co or any Project Co Party; and
- (iii) any physical loss of or damage to property or assets of any third party, or any other loss or damage of any third party, arising, directly or indirectly, out of, or in consequence of, or involving or relating to, breach of this Project Agreement by Contracting Authority or any deliberate or negligent act or omission of Contracting Authority or any Contracting Authority Party, except to the extent caused, or contributed to, by the breach of this Project Agreement by Project Co or by any act or omission of Project Co or any Project Co Party,

provided that there shall be excluded from the indemnity given by Contracting Authority any liability for the occurrence of risks against which Project Co is required to insure under this Project Agreement to the extent of the proceeds available or that should have been available but for a failure by Project Co to comply with its obligations to properly insure under this Project Agreement.

- (b) Contracting Authority shall indemnify and save harmless Project Co and its directors, officers, employees, agents and representatives from and against any and all Direct Losses which may be suffered, sustained, incurred or brought against them as a result of, in respect of, or arising out of any breach of a representation or warranty by Contracting Authority herein.
- (c) Contracting Authority shall indemnify Project Co for damages suffered or incurred on account of (i) any payment not duly made by Contracting Authority pursuant to the terms of this Project Agreement on the due date; (ii) any overpayment to or underpayment by Contracting Authority; or (iii) an amount determined as payable by Contracting Authority to Project Co under Schedule 27 – Dispute Resolution Procedure, by payment of an amount equal to the Payment Compensation Amount calculated from day to day at a rate per annum from the day after the date on which payment was due, the day on which overpayment was made by Project Co, or from the date identified (if any) applicable to an amount determined as payable by

Contracting Authority to Project Co under Schedule 27 – Dispute Resolution Procedure, up to and including the date of payment.

45.3 Conduct of Claims

- (a) This Section 45.3 shall apply to the conduct of claims, made by a third person against a party having, or claiming to have, the benefit of an indemnity pursuant to this Project Agreement. The party having, or claiming to have, the benefit of the indemnity is referred to as the “**Beneficiary**” and the Party giving the indemnity is referred to as the “**Indemnifier**”.
- (b) If the Beneficiary receives any Notice, demand, letter or other document concerning any claim for which it appears that the Beneficiary is, or may become entitled to, indemnification under this Section 45, the Beneficiary shall give written notice to the Indemnifier as soon as reasonably practicable and in any event within ten Business Days of receipt of the same. Such Notice shall specify with reasonable particularity, to the extent that information is available, the factual basis for the claim and the amount of the claim.
- (c) Subject to Sections 45.3(d), 45.3(e) and 45.3(f), on the giving of such Notice by the Beneficiary, where it appears that the Beneficiary is or may be entitled to indemnification from the Indemnifier in respect of all, but not part only, of the liability arising out of the claim, the Indemnifier shall (subject to providing the Beneficiary with a secured indemnity to the Beneficiary’s reasonable satisfaction against all costs and expenses that the Beneficiary may incur by reason of such action) be entitled to dispute the claim in the name of the Beneficiary at the Indemnifier’s own expense and take conduct of any defence, dispute, compromise, or appeal of the claim and of any incidental negotiations. The Beneficiary shall give the Indemnifier all reasonable cooperation, access and assistance for the purposes of considering and resisting such claim. The Beneficiary shall have the right to employ separate counsel in respect of such claim and the reasonable fees and expenses of such counsel shall be to the account of the Indemnifier only where representation of both the Indemnifier and Beneficiary by common counsel would be inappropriate due to any actual or potential conflicting interests between the Indemnifier and Beneficiary.
- (d) With respect to any claim conducted by the Indemnifier:
- (i) the Indemnifier shall keep the Beneficiary fully informed and consult with it about material elements of the conduct of the claim;
 - (ii) the Indemnifier shall not bring the name or reputation of the Beneficiary into disrepute;

- (iii) the Indemnifier shall not pay, compromise or settle such claims without the prior consent of the Beneficiary, such consent not to be unreasonably withheld or delayed;
 - (iv) the Indemnifier shall not admit liability or fault to any third party without the prior consent of the Beneficiary, such consent not to be unreasonably withheld or delayed; and
 - (v) the Indemnifier shall use commercially reasonable efforts to have the Beneficiary named as a beneficiary under any release given by the persons bringing the claim to which this Section 45.3 relates.
- (e) The Beneficiary shall be free to pay or settle any such claim on such terms as it thinks fit and without prejudice to its rights and remedies under this Project Agreement if:
 - (i) the Indemnifier is not entitled to take conduct of the claim in accordance with Section 45.3(c);
 - (ii) the Indemnifier fails to notify the Beneficiary of its intention to take conduct of the relevant claim as soon as reasonably practicable and in any event within 10 Business Days of the Notice from the Beneficiary under Section 45.3(b) or notifies the Beneficiary that the Indemnifier does not intend to take conduct of the claim; or
 - (iii) the Indemnifier fails to comply in any material respect with Section 45.3(d).
- (f) The Beneficiary shall be free at any time to give Notice to the Indemnifier that the Beneficiary is retaining or taking over, as the case may be, the conduct of any defence, dispute, compromise or appeal of any claim, or of any incidental negotiations, to which Section 45.3(c) applies. For greater certainty, Project Co acknowledges and agrees that where Contracting Authority is the Beneficiary, Contracting Authority may retain or take over such conduct in any matter involving Personal Information or any matter involving public policy. On receipt of such notice the Indemnifier shall promptly take all steps necessary to transfer the conduct of such claim to the Beneficiary, and shall provide to the Beneficiary all relevant documentation and all reasonable cooperation, access and assistance for the purposes of considering and resisting such claim. If the Beneficiary gives any notice pursuant to this Section 45.3(f), then the Indemnifier shall be released from any liabilities arising under the applicable indemnity hereunder in respect of the applicable claim.
- (g) If the Indemnifier pays to the Beneficiary an amount in respect of an indemnity and the Beneficiary subsequently recovers, whether by payment, discount, credit, saving, relief or other benefit or otherwise, a sum or anything else of value (the “**Recovery Amount**”) which is directly referable to the fact, matter, event or circumstances giving rise to the claim under the indemnity, the Beneficiary shall forthwith repay to the Indemnifier whichever is the lesser of:

- (i) an amount equal to the Recovery Amount less any out-of-pocket costs and expenses properly incurred by the Beneficiary in recovering the same; and
- (ii) the amount paid to the Beneficiary by the Indemnifier in respect of the claim under the relevant indemnity,

provided that there shall be no obligation on the Beneficiary to pursue any Recovery Amount and that the Indemnifier is repaid only to the extent that the Recovery Amount, aggregated with any sum recovered from the Indemnifier, exceeds the loss sustained by the Beneficiary except, however, that if the Beneficiary elects not to pursue a Recovery Amount, the Indemnifier shall be entitled to require an assignment to it of the right to do so.

- (h) Any person taking any of the steps contemplated by this Section 45.3 shall comply with the requirements of any insurer who may have an obligation to provide an indemnity in respect of any liability arising under this Project Agreement.

45.4 Mitigation – Indemnity Claims

- (a) For greater certainty, Section 51.4 applies to any indemnity given under this Project Agreement and any such indemnity shall not extend to Direct Losses which could have been reduced or avoided by the Beneficiary complying with such Section.

46. LIMITS ON LIABILITY

46.1 Indirect Losses

- (a) Subject to Section 46.1(b) and without prejudice to the Parties' rights in respect of payments provided for herein, the indemnities under this Project Agreement shall not apply and there shall be no right to claim damages for breach of this Project Agreement, in tort or on any other basis whatsoever, to the extent that any loss claimed by either Party is:

- (i) for punitive, exemplary or aggravated damages;
- (ii) for loss of profits, loss of use, loss of production, loss of business or loss of business opportunity; or
- (iii) is a claim for consequential loss or for indirect loss of any nature suffered or allegedly suffered by either Party,

(collectively, "**Indirect Losses**").

- (b) With respect to the indemnity in Section 45.1(a)(i), only, the exceptions in Sections 46.1(a)(ii) and 46.1(a)(iii) shall not apply as a result of, or in relation to, Contracting Authority's loss of use of the Facility and/or the Existing Facilities or a portion thereof, which for the purposes of Section 45.1(a)(i), shall be Direct Losses.

46.2 No Liability in Tort

- (a) Subject to the indemnities provided herein, Contracting Authority and the Contracting Authority Parties shall not be liable in tort to Project Co or any Project Co Party, and neither Project Co nor any Project Co Party shall be liable in tort to Contracting Authority or any Contracting Authority Party in respect of any negligent act or omission of any such person relating to or in connection with this Project Agreement and no such person shall bring such a claim.

46.3 Sole Remedy

- (a) Nothing in this Project Agreement shall prevent or restrict the right of Contracting Authority to seek injunctive relief or a decree of specific performance or other discretionary remedies of a court of competent jurisdiction.
- (b) Notwithstanding any other provision of this Project Agreement, and except to the extent recovered under any of the insurances required pursuant to Schedule 25 – Insurance and Performance Security Requirements, neither Party shall be entitled to recover compensation or make a claim under this Project Agreement, or any other agreement in relation to the Project, in respect of any loss that it has incurred (or any failure of the other Party) to the extent that the Party has already been compensated in respect of that loss or failure pursuant to this Project Agreement, or otherwise.
- (c) The liquidated damages paid by Project Co pursuant to Section 46A of this Project Agreement shall be the sole remedy of Contracting Authority for Administrative Costs that may be claimed by Contracting Authority as a result of Project Co failing to achieve the requirements for the Substantial Completion Certificate and a Substantial Completion Certificate not being issued on or before the SC LD Commencement Date, but shall not be Contracting Authority's sole remedy with respect to amounts that are not Administrative Costs in connection with Project Co failing to achieve the requirements for the Substantial Completion Certificate and a Substantial Completion Certificate not being issued on or before the SC LD Commencement Date.

46.4 Maximum Liability

- (a) Subject to Section 46.4(b), the maximum aggregate liability of each Party in respect of all claims under Section 45 shall not exceed \$[REDACTED]. This limit shall be index linked and shall be exclusive of any insurance proceeds received or which will be received pursuant to performance security or policies maintained in accordance with Schedule 25 – Insurance and Performance Security Requirements. This limit shall not apply in cases of wilful misconduct or deliberate acts of wrongdoing.
- (b) Project Co's maximum aggregate liability in respect of all claims under Sections 45.1(a)(ii) and 46A shall not exceed \$[REDACTED]. This limit shall be index linked and shall be exclusive of any insurance proceeds received or which will be received

pursuant to performance security or policies maintained in accordance with Schedule 25 – Insurance and Performance Security Requirements. This limit shall not apply in cases of wilful misconduct or deliberate acts of wrongdoing.

- (c) Nothing in this Section 46.4 shall restrict, limit, prejudice or in any other way impair the rights and/or remedies of the Parties under any other provision of this Project Agreement.

46A SC LIQUIDATED DAMAGES

- (a) In the event that a Substantial Completion Certificate has not been issued on or before the date which is 30 days following the Scheduled Substantial Completion Date (the “**SC LD Commencement Date**”) Project Co shall pay the SC Liquidated Damages from the SC LD Commencement Date until the earlier of (i) the Substantial Completion Date and (ii) the date on which the termination of the Project Agreement takes effect in accordance with its terms. Contracting Authority and Project Co agree that such SC Liquidated Damages are not a penalty but represent a genuine and reasonable pre-estimate of Administrative Costs which Contracting Authority will incur as a result of Project Co’s failure to achieve Substantial Completion by the Scheduled Substantial Completion Date. Subject and without prejudice to the other remedies of Contracting Authority herein (including remedies for termination for a Project Co Event of Default), such payment shall constitute full and final satisfaction of any and all Administrative Costs that may be claimed by Contracting Authority as a result of Project Co not achieving Substantial Completion by the Scheduled Substantial Completion Date. Project Co agrees with Contracting Authority that such SC Liquidated Damages shall be payable whether or not Contracting Authority incurs or mitigates such Administrative Costs, and that Contracting Authority shall have no obligation to mitigate any such Administrative Costs. Project Co agrees that it is, and shall be, estopped from alleging that such SC Liquidated Damages are a penalty and not liquidated damages, or are otherwise unenforceable for any reason, including that such Administrative Costs were not incurred.
- (b) Notwithstanding Section 46A(a), Project Co’s obligation to indemnify Contracting Authority pursuant to Section 45.1(a)(i) shall remain unaffected by, and shall apply in addition to, any SC Liquidated Damages payable by Project Co pursuant to this Section 46A, provided, however, that any amount for which Project Co is required to indemnify Contracting Authority pursuant to Section 45.1(a)(i) shall exclude administrative costs and expenses in respect of which SC Liquidated Damages have been paid or are payable.
- (c) Except as expressly provided herein, nothing in this Section 46A shall restrict, limit, prejudice or in any other way impair the rights or remedies of the Parties under any other provision of this Project Agreement.
- (d) Where SC Liquidated Damages are incurred, Project Co shall, without prejudice to Contracting Authority’s rights under Section 4.13(a)(i), pay such amounts to

Contracting Authority on a quarterly basis, on the last Business Day of each calendar quarter, commencing the first calendar quarter following the SC LD Commencement Date.

47. DISPUTE RESOLUTION PROCEDURE

- (a) All Disputes shall be resolved in accordance with, and the Parties shall comply with, Schedule 27 – Dispute Resolution Procedure.

48. ASSIGNMENT, SUBCONTRACTING AND CHANGES IN CONTROL

48.1 Project Co Assignment

- (a) Project Co shall not sell, assign, transfer, charge, mortgage, encumber, dispose of or otherwise alienate all or any part of any interest, whether legal or beneficial, in this Project Agreement or any Ancillary Document without the prior written consent of Contracting Authority, which consent may be withheld in the sole discretion of Contracting Authority, provided however that no assignment, transfer, charge, disposition or other alienation shall be permitted to a person where that person or its Affiliates is a Restricted Person or a person whose standing or activities (i) are inconsistent with Contracting Authority’s role as a children’s treatment facility or are inconsistent with Contracting Authority Activities; or (ii) may compromise the reputation or integrity of Contracting Authority and/or the Province; or (iii) may compromise the integrity of the Facility.
- (b) Section 48.1(a) shall not apply to the grant of any security for any loan made to Project Co under the Lending Agreements provided that any grantee of such security shall enter into the Lenders’ Direct Agreement in relation to the exercise of its rights, if Contracting Authority so requires.

48.2 Contracting Authority Assignment

- (a) Contracting Authority may assign, transfer, dispose of or otherwise alienate any interest in this Project Agreement or any agreement in connection with this Project Agreement to which Project Co and Contracting Authority are parties:
- (i) to the Province;
 - (ii) as may be required to comply with Applicable Law;
 - (iii) to any minister of the Province;
 - (iv) to an agency of the Province having the legal capacity, power, authority and ability to become a party to and to perform the obligations of Contracting Authority under this Project Agreement provided that such person confirms in writing to Project Co that it will perform all of Contracting Authority’s obligations hereunder and under the other Project Documents to which

Contracting Authority is a party in respect of the period from and after the assignment;

- (v) in circumstances other than those described in Sections 48.2(a)(i) to 48.2(a)(iv), with the prior written consent of Project Co;

provided that the person to whom any such assignment, transfer, disposition or other alienation is made has the capacity to perform, and confirms in writing to Project Co that it will perform all of the obligations of Contracting Authority hereunder and under any agreement in connection with this Project Agreement to which Project Co and Contracting Authority are parties in respect of the period from and after the assignment.

- (b) Contracting Authority shall not be released of any of its obligations under this Project Agreement except upon an assignment, transfer, disposition or other alienation of its interest in this Project Agreement in accordance with this Section 48.2.

48.3 Subcontracting

- (a) Project Co shall not subcontract any interest in this Project Agreement or the Design and Construction Contract, and shall not permit the Construction Contractor to subcontract any interest in the Design and Construction Contract, to a Restricted Person, or any Affiliate thereof, or a person whose standing or activities are inconsistent with Contracting Authority's role as a children's treatment facility or are inconsistent with Contracting Authority Activities, or may compromise Contracting Authority's reputation or integrity and/or the Province's healthcare system or may compromise the integrity of the Facility.
- (b) Project Co shall not terminate, agree to the termination of or replace the Construction Contractor unless Project Co has complied with Sections 8.2(a), 48.3(c) and 48.3(d) or received the prior written consent of Contracting Authority.
- (c) Subject to Section 48.3(d), if the Design and Construction Contract shall at any time lapse, terminate or otherwise cease to be in full force and effect, whether by reason of expiry, default or otherwise, with the effect that the Construction Contractor shall cease to act in relation to the Project, Project Co shall forthwith appoint a replacement, subject to Contracting Authority's prior written consent, acting reasonably, as to the suitability of the replacement.
- (d) It is a condition of replacement of the Construction Contractor, and Project Co shall require, that any replacement enter into a contract upon the same or substantially similar terms as the Design and Construction Contract so replaced, including the provision of replacement Security and an agreement on the same or substantially similar terms as the Construction Contractor's Direct Agreement unless any material variations are approved by Contracting Authority, acting reasonably.

48.4 Changes in Ownership and Control

- (a) No Restricted Person or a person whose standing or activities are inconsistent with the Province's reputation or integrity shall be permitted to have at any time or acquire, Direct or Indirect Power or Control over any member of the Project Co Group in relation to the decisions, management, actions or policies of Project Co or in relation to the operation, management and ownership of the Project.
- (b) No Change in Ownership of Project Co or of any Control Party shall be permitted:
- (i) where the person acquiring the ownership interest is a Restricted Person;
 - (ii) where the person acquiring the ownership interest is a person whose standing or activities: (A) are inconsistent with Contracting Authority's role (in Contracting Authority's reasonable opinion) as a children's treatment facility; (B) may compromise Contracting Authority's reputation or integrity; or (C) are inconsistent with the nature of the Province's healthcare system, so as to affect public confidence in that system; or
 - (iii) if such Change in Ownership would have a material adverse effect on the performance of the Works.
- (c) In the event that a person having Direct or Indirect Power or Control over any member of the Project Co Group in relation to the decisions, management, actions or policies of Project Co or in relation to the operation, management and ownership of the Project becomes a Restricted Person, Contracting Authority may:
- (i) in the case of an individual who becomes a Restricted Person, require that such Restricted Person be divested of his or her Direct or Indirect Power or Control; or
 - (ii) in any other circumstance, require a Change in Ownership so that such Restricted Person shall be divested of its Direct or Indirect Power or Control,
- in each case, on such terms as are satisfactory to Contracting Authority, in its discretion.
- (d) Project Co shall provide Notice to Contracting Authority of any Change in Ownership of Project Co or of any Control Party, as the case may be, that is not a Change in Control within 5 Business Days after such Change in Ownership, and such Notice shall include a statement identifying all persons with an ownership interest in Project Co or the relevant Control Party, as the case may be and their respective holdings of such ownership interests, in each case prior to and following such Change in Ownership.

- (e) Subject to Section 48.4(a), 48.4(b), 48.4(c) and 48.4(d), no Change in Control of Project Co, or of any Control Party shall be permitted without the prior written consent of Contracting Authority, not to be unreasonably withheld or delayed.
- (f) Project Co shall provide Notice to Contracting Authority of any proposed Change in Control of Project Co or of any Control Party, as the case may be, not less than 20 Business Days prior to such proposed Change in Control and such Notice shall include:
- (i) a statement identifying all persons with an ownership interest in Project Co or the relevant Control Party, as the case may be, and their respective holdings of such ownership interests, in each case prior to and following any such proposed Change in Control; and
 - (ii) as applicable, the legal name, registered address, directors and officers of, and nature of the business and activities carried on by, the person who would acquire control over Project Co or the relevant Control Party pursuant to such Change in Control.

Following the delivery to Contracting Authority of the notice referred to in this Section 48.4(f), Project Co shall provide Contracting Authority with such other information pertaining to the proposed Change in Control as Contracting Authority may reasonably request.

- (g) Upon request by Project Co and delivery of the information required by Contracting Authority, Contracting Authority shall advise Project Co whether the person described in such particulars is a Restricted Person or a person whose standing or activities: (A) are inconsistent with Contracting Authority's role (in Contracting Authority's reasonable opinion) as a children's treatment facility; (B) may compromise the reputation or integrity of Contracting Authority and/or any Contracting Authority Party; or (C) are inconsistent with the nature of the Province of Ontario's healthcare system or Contracting Authority's undertaking of any Contracting Authority Activities, so as to affect public perception of that system or undertaking.
- (h) This Section 48.4 shall not apply to a Change in Ownership or Change in Control of persons whose equity securities, units evidencing ownership or any other ownership interests are listed on a recognized stock exchange.
- (i) Section 48.4(d) shall not apply to a Change in Ownership of a Control Party that arises from a change in the shareholdings of such Control Party or an Affiliate of such Control Party (the "**Relevant Entity**") owned by an employee of such Relevant Entity, unless such changes individually or in the aggregate determined since the date of this Project Agreement, would result in a Change in Control of Project Co, in which case Section 48.4(f) shall apply.

48.5 Contracting Authority Due Diligence

- (a) Project Co shall promptly reimburse Contracting Authority for Contracting Authority's reasonable due diligence costs (including fees of professional advisors) in connection with any consent required of Contracting Authority pursuant to, or Contracting Authority's determination of Project Co's compliance with Section 48.1, 48.3 or 48.4 whether or not such consent is granted.

49. PROHIBITED ACTS

49.1 Definition

- (a) The term "**Prohibited Act**" means:
- (i) offering, giving or agreeing to give to Contracting Authority or any public body (or anyone employed by or acting on their behalf), or to any family member of such person, any gift or consideration of any kind as an inducement or reward:
 - (A) for doing or not doing, or for having done or not having done, any act in relation to the obtaining or performance of this Project Agreement or any other agreement with Contracting Authority or any public body in connection with the Project; or
 - (B) for showing or not showing favour or disfavour to any person in relation to this Project Agreement or any other agreement with Contracting Authority or any public body in connection with the Project,provided that this Section 49.1(a)(i) shall not apply to Project Co or any Project Co Party (or anyone employed by or acting on their behalf) providing consideration to Contracting Authority or any public body in the ordinary course, or as reasonably necessary, to fulfill or comply with the obligations and liabilities of Project Co under this Project Agreement or any other agreement with Contracting Authority or any public body in connection with the Project;
 - (ii) entering into this Project Agreement or any other agreement with Contracting Authority or any public body in connection with the Project if a commission or a fee has been paid or has been agreed to be paid by Project Co, or on its behalf or to its knowledge, Contracting Authority or any public body (or anyone employed by or acting on their behalf), or to any family member of such person, unless, before the relevant agreement is entered into, particulars of any such commission or fee have been disclosed in writing to Contracting Authority, provided that this Section 49.1(a)(ii) shall not apply to a fee or commission paid by Project Co or any Project Co Party (or anyone employed by or acting on their behalf) to Contracting Authority or any public body pursuant to an agreement where such fee or commission is paid in the

ordinary course, or as reasonably necessary, to fulfill or comply with the obligations and liabilities of Project Co under this Project Agreement or any other agreement with Contracting Authority or any public body in connection with the Project without contravening the intent of this Section 49;

- (iii) breaching or committing any offence under Applicable Law in respect of corrupt or fraudulent acts in relation to this Project Agreement or any other agreement with Contracting Authority or any public body in connection with the Project; or
- (iv) defrauding or attempting to defraud or conspiring to defraud Contracting Authority or any other public body.

49.2 Remedies

- (a) If Project Co or any Project Co Party (or anyone employed by or acting on their behalf) commits any Prohibited Act, then Contracting Authority shall be entitled to act in accordance with the following:
 - (i) if the Prohibited Act is committed by Project Co or by an employee acting under the direction of a director or officer of Project Co, then Contracting Authority may give written Notice to Project Co and Section 35 shall apply;
 - (ii) if the Prohibited Act is committed by an employee of Project Co acting independently of a direction of a director or officer of Project Co, then Contracting Authority may give written Notice to Project Co and Section 35 shall apply, unless, within 30 days of receipt of such Notice, Project Co terminates the employee's employment and ensures that the relevant part of the Works shall be performed by another person;
 - (iii) if a Prohibited Act is committed by a Project Co Party or by an employee of that Project Co Party not acting independently of a direction of a director or officer of that Project Co Party, then Contracting Authority may give written Notice to Project Co and Section 35 shall apply, unless, within 30 days of receipt of such Notice, Project Co terminates the relevant Subcontract and ensures that the relevant part of the Works shall be performed by another person, where relevant, in accordance with Section 48.3;
 - (iv) if the Prohibited Act is committed by an employee of a Project Co Party acting independently of a direction of a director or officer of that Project Co Party, then Contracting Authority may give Notice to Project Co and Section 35 shall apply, unless, within 30 days of receipt of such Notice, Project Co causes the termination of the employee's employment and ensures that the relevant part of the Works shall be performed by another person; and

- (v) if the Prohibited Act is committed on behalf of Project Co or a Project Co Party by a person not specified in Sections 49.2(a)(i) to 49.2(a)(iv), then Contracting Authority may give Notice to Project Co and Section 35 shall apply, unless, within 30 days of receipt of such Notice, Project Co causes the termination of such person's employment or the appointment of their employer and, if necessary, ensures that the relevant part of the Works shall be performed by another person.
- (b) Any Notice of termination under this Section 49.2 shall specify:
 - (i) the nature of the Prohibited Act;
 - (ii) the identity of the person whom Contracting Authority believes has committed the Prohibited Act; and
 - (iii) the date of termination in accordance with the applicable provisions of this Project Agreement.
- (c) Without prejudice to its other rights or remedies under this Section 49.2, Contracting Authority shall be entitled to recover from Project Co any Direct Loss sustained in consequence of any breach of this Section 49.

49.3 Permitted Payments

- (a) Nothing contained in this Section 49 shall prevent Project Co or any other person from paying any proper commission, fee or bonus whether to its employees within the agreed terms of their employment or otherwise, and such commission fee or bonus shall not constitute a Prohibited Act.

49.4 Notification

- (a) Project Co shall notify Contracting Authority of the occurrence and details of any Prohibited Act promptly on Project Co becoming aware of its occurrence.

49.5 Replacement of Project Co Party

- (a) Where Project Co is required to replace any Project Co Party pursuant to this Section 49, the party replacing such Project Co Party shall from the time of the replacement be deemed to be a Project Co Party and the provisions of this Project Agreement shall be construed accordingly.

50. NOTICES

50.1 Notices to Parties

- (a) All notices, requests, demands, instructions, certificates, consents and other communications (each being a "Notice") required or permitted under this Project

Agreement shall be in writing (whether or not “written notice” or “notice in writing” is specifically required by the applicable provision of this Project Agreement) and served by sending the same by registered mail, by hand (in each case with a copy by electronic submission to the Contracting Authority Representative), or by electronic submission as follows:

If to Project Co: **[REDACTED]**

**Email: [REDACTED]
Attn.: [REDACTED]**

with a copy to:

[REDACTED]

**Email: [REDACTED]
Attn.: [REDACTED]**

If to Contracting Authority: 401 Smyth Road
Ottawa, Ontario
K1H 8L1

**Email: [REDACTED]
Attn.: [REDACTED]**

with a copy to:

[REDACTED]

**Email: [REDACTED]
Attn.: [REDACTED]**

50.2 Notices to Representatives

- (a) In addition to the Notice requirements set out in Section 50.1, where any Notice is to be provided or submitted to the Contracting Authority Representative or the Project Co Representative it shall be provided or submitted by sending the same by registered mail, by hand (in each case with a copy by electronic submission to the Contracting Authority Representative), or by electronic submission as follows:

If to Project Co Representative: **[REDACTED]**

Email: [REDACTED]

Attn.: [REDACTED]

If to the Contracting Authority 401 Smyth Road
Representative: Ottawa, Ontario
K1H 8L1

Email: [REDACTED]

Attn.: [REDACTED]

with a copy to:

[REDACTED]

Email: [REDACTED]

Attn.: [REDACTED]

50.3 Electronic Submission

- (a) Where any Notice is provided or submitted to a Party via electronic submission, an original of the Notice sent via electronic submission shall promptly be sent by regular mail or registered mail. For greater certainty, a Notice given via electronic submission shall not be invalid by reason only of a Party's failure to comply with this Section 50.3.

50.4 Change of Address

- (a) Either Party to this Project Agreement may, from time to time, change any of its contact information set forth in Sections 50.1 or 50.2 by prior Notice to the other Party, and such change shall be effective on the Business Day that next follows the recipient Party's receipt of such Notice unless a later effective date is given in such Notice.

50.5 Deemed Receipt of Notices

- (a) Subject to Sections 50.5(b), 50.5(c) and 50.5(d):
- (i) a Notice given by registered mail shall be deemed to have been received on the third Business Day after mailing;
 - (ii) a Notice given by hand delivery shall be deemed to have been received on the day it is delivered; and
 - (iii) a Notice given by electronic submission shall be deemed to have been received on the day it is transmitted by electronic submission.

- (b) If the Party giving the Notice knows or ought reasonably to know of difficulties with the postal system which might affect negatively the delivery of mail, any such Notice shall not be mailed but shall be made or given by personal delivery or by electronic submission in accordance with this Section 50.
- (c) If any Notice delivered by hand or transmitted by electronic submission is so delivered or transmitted, as the case may be, either on a day that is not a Business Day or on a Business Day after 4:00 p.m. (recipient's local time), then such Notice shall be deemed to have been received by such recipient on the next Business Day.
- (d) A Notice given by electronic submission shall be deemed to have been received by the recipient on the day it is transmitted only if an electronic submission transmission report (maintained by the sender) indicates that the transmission of such Notice was successful.

50.6 Service on Contracting Authority

- (a) Where any Notice is required to be served on Contracting Authority, the obligation to serve such Notice shall be fulfilled by serving it on Contracting Authority in accordance with the provisions of this Section 50.

51. GENERAL

51.1 Amendments

- (a) This Project Agreement may not be varied, amended or supplemented except by an agreement in writing signed by duly authorized representatives of the Parties and stating on its face that it is intended to be an amendment, restatement or other modification, as the case may be, to this Project Agreement.

51.2 Waiver

- (a) No waiver made or given by a Party under or in connection with this Project Agreement shall be binding or effective unless the waiver is in writing, signed by an authorized representative of the Party giving such waiver, and delivered by such Party to the other Parties. No waiver made with respect to any right, power or remedy in one instance will be deemed to be a waiver with respect to any other instance involving the exercise of such right, power, or remedy or with respect to any other right, power, or remedy. No further waiver is required in order to give effect to the waiver provided for in accordance with the terms of Sections 24.4(k) or 24.15(g).
- (b) Failure by either Party to exercise any of its rights, powers or remedies hereunder or its delay to do so shall not constitute a waiver of those rights, powers or remedies. The single or partial exercise of a right, power or remedy shall not prevent its subsequent exercise or the exercise of any other right, power or remedy.

51.3 Relationship Between the Parties

- (a) The Parties are independent contractors. This Project Agreement is not intended to and does not create or establish between the Parties, or between any of Contracting Authority, any Project Co Party, any Government Entity, any relationship as partners, joint venturers, employer and employee, master and servant, or (except as provided in this Project Agreement), of principal and agent, and does not create or establish any relationship whatsoever between Contracting Authority, any Government Entity, and any representative or employee of Project Co or the Project Co Parties.
- (b) The Parties further agree that:
- (i) except as expressly provided in this Project Agreement, neither Party shall be, or be deemed to be, an agent of the other Party, and neither Party shall have authority hereunder to represent that it is an agent of the other Party, or to accept any order, or enter into any contract or agreement, or make any representations or warranties of any kind to any person, or to assume or create any obligation, express or deemed, on behalf of or binding, or purportedly binding upon, the other Party;
 - (ii) neither Party shall be required to make or pay employment benefits, contributions for Employment Insurance, Canada Pension Plan, Workers' Compensation Board or other similar levies with respect to any persons employed or engaged by the other Party;
 - (iii) except as otherwise expressly provided in this Project Agreement, each Party shall be free from the control of the other Party as to the manner in which it shall perform its obligations, or cause same to be performed, under this Project Agreement; and
 - (iv) any person which a Party may engage as an agent, employee, subcontractor or otherwise, to perform such Party's obligations under this Project Agreement, as permitted hereby, shall, unless the Parties otherwise agree in writing, be engaged by such Party to act solely on behalf of such Party, and such person shall not act, or be deemed to act, on behalf of the Party that did not engage its services.

51.4 General Duty to Mitigate

- (a) Contracting Authority and Project Co shall at all times take commercially reasonable steps to minimize and mitigate any loss for which the relevant Party is entitled to bring a claim against the other Party pursuant to this Project Agreement.

51.5 Actual Knowledge

- (a) Without limitation to its actual knowledge and/or such knowledge which it, at law, may from time to time, be deemed to have, Project Co and Contracting Authority shall, for all purposes of this Project Agreement, be deemed to have such knowledge in respect of the Project as is actually held (or ought reasonably to be held) by their respective directors, officers, senior management and the Project Co Representative and the Contracting Authority Representative, respectively. For clarity, except as expressly set out to the contrary, a reference in this Project Agreement to the "knowledge of" Project Co or Contracting Authority, shall be construed in a manner consistent with the foregoing sentence.

51.6 Entire Agreement

- (a) Except where provided otherwise in this Project Agreement, this Project Agreement constitutes the entire agreement between the Parties in connection with its subject matter and supersedes all prior representations, communications, negotiations and understandings, whether oral, written, express or implied, concerning the subject matter of this Project Agreement.

51.7 No Reliance

- (a) Each of the Parties acknowledges that:
- (i) it has not entered into this Project Agreement on the basis of and does not rely, and has not relied, upon any statement or representation, whether negligent or innocent, or warranty or other provision, whether oral, written, express or implied, made or agreed to by any person, whether a Party to this Project Agreement or not, except those expressly made, given or repeated in this Project Agreement and the only remedy or remedies available in respect of any misrepresentation or untrue statement made to it shall be those expressly provided for in this Project Agreement; and
 - (ii) this Section 51.7 shall not apply to any statement, representation or warranty made fraudulently, or to any provision of this Project Agreement which was induced by fraud, for which the remedies available shall be all those available under the law governing this Project Agreement.

51.8 Severability

- (a) Each provision of this Project Agreement shall be valid and enforceable to the fullest extent permitted by law. If any provision of this Project Agreement is declared invalid, unenforceable or illegal by the courts of a competent jurisdiction, such provision may be severed and such invalidity, unenforceability or illegality shall not prejudice or affect the validity, enforceability and legality of the remaining provisions of this Project Agreement. If any such provision of this Project Agreement is invalid,

unenforceable or illegal, the Parties shall, acting in good faith, promptly negotiate new provisions to eliminate such invalidity, unenforceability or illegality and to restore this Project Agreement as near as possible to its original intent and effect.

51.9 Enurement

- (a) This Project Agreement and any other agreement entered into in connection with the Project to which both Contracting Authority and Project Co are parties shall enure to the benefit of, and be binding on, Contracting Authority and Project Co and their respective successors and permitted transferees and assigns.

51.10 Governing Law and Jurisdiction

- (a) This Project Agreement, and each of the documents contemplated by or delivered under or in connection with this Project Agreement, shall be governed by and construed in accordance with the laws of Ontario and the laws of Canada applicable therein and shall be treated in all respects as an Ontario contract, without regard to conflict of laws principles.
- (b) Subject to Schedule 27 – Dispute Resolution Procedure, both Parties hereby irrevocably attorn to the exclusive jurisdiction of the courts of the Province of Ontario and all courts competent to hear appeals therefrom.

51.11 Cumulative Remedies

- (a) Except as otherwise set forth in this Project Agreement, the rights, powers and remedies of each Party set forth in this Project Agreement are cumulative and are in addition to and without prejudice to any other right, power or remedy that may be available to such Party under this Project Agreement.

51.12 Further Assurance

- (a) Each Party shall do all things, from time to time, and execute all further documents necessary to give full effect to this Project Agreement.

51.13 Costs

- (a) Each Party shall be responsible for paying its own costs and expenses incurred in connection with the negotiation, preparation and execution and delivery of this Project Agreement.

51.14 Language of Agreement

- (a) Each of the parties acknowledges having requested and being satisfied that this Project Agreement and related documents be drawn in English. Chacune des parties reconnaît avoir demandé que ce document et ses annexes soient rédigés en anglais et s'en déclare satisfaite.

- (b) For greater certainty, all correspondence, notices, drawings, test reports, certificates, specifications, information, operation and maintenance instructions, name plates, identification labels, instructions and notices to the public and staff and all other written, printed or electronically readable matter required in accordance with, or for purposes envisaged by, this Project Agreement shall be in English

51.15 Proof of Authority

- (a) Contracting Authority and Project Co each reserve the right to require any person executing this Project Agreement on behalf of the other Party to provide proof, in a form acceptable to Contracting Authority or Project Co, as applicable, that they have the requisite authority to execute this Project Agreement on behalf of and to bind Contracting Authority or Project Co, as applicable.

51.16 Counterparts

- (a) This Project Agreement may be executed in one or more counterparts. Any single counterpart or a set of counterparts executed, in either case, by all of the Parties shall constitute a full, original and binding agreement for all purposes. Delivery of an executed counterpart by sending a copy by electronic mail or other electronic transmission shall be as effective as manual delivery of an executed counterpart.

51.17 Government Entities as Third Party Beneficiaries

- (a) The provisions of Sections 2.4, 5.1(b), 7.1, 7.2(a), 7.3(a), 9.1(c), 11.12(a), 11.12(b), 40.6, 40.7, 40.9, 41, 45.1 and 46.2 and each other provision of the Project Agreement which is to the benefit of a Government Entity are:
- (i) intended for the benefit of each Government Entity and each Government Entity's directors, officers, employees, board appointees, agents and representatives, and shall be enforceable by each of such persons and his or her heirs, executors, administrators and other legal representatives (collectively, the "**Third Party Beneficiaries**"); and
 - (ii) are in addition to, and not in substitution for, any other rights that the Third Party Beneficiaries may have by contract or otherwise.
- (b) Contracting Authority shall hold the rights and benefits of Sections 2.4, 5.1(b), 7.1, 7.2(a), 7.3(a), 9.1(c), 11.12(a), 11.12(b), 40.6, 40.7, 40.9, 41, 45.1 and 46.2 and each other provision of the Project Agreement which is to the benefit of each Government Entity in trust for and on behalf of the Third Party Beneficiaries and Contracting Authority hereby accepts such trust and agrees to hold the benefit of and enforce performance of such covenants on behalf of the Third Party Beneficiaries.

51.18 Time is of the Essence

- (a) Time is of the essence in this Project Agreement.

51.19 Emergency Matters

- (a) From Financial Close until completion of the Works, upon the occurrence of an Emergency, Project Co shall comply with the Contractor Site Specific Safety Manual.
- (b) If, in respect of an Emergency, Contracting Authority notifies Project Co that it requires compliance with any additional or overriding procedures as may be determined by Contracting Authority or any statutory body, Project Co shall, subject to Schedule 22 – Variation Procedure (if compliance with such procedure constitutes a Variation), comply with such procedures (whether such procedures are specific to the particular Emergency or of general application and on the basis that such procedure shall take precedence to the extent they overlap with the procedure in 51.19(a)).

51.20 Copyright Notice

- (a) The Parties acknowledge that the King’s Printer for Ontario is the exclusive owner of the copyright in the Project Agreement.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

IN WITNESS WHEREOF the Parties have executed this Project Agreement as of the date first above written.

**CHILDREN'S HOSPITAL OF EASTERN
ONTARIO – OTTAWA CHILDREN'S
TREATMENT CENTRE**

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

I/We have authority to bind the corporation.

ELLISDON INFRASTRUCTURE OCH INC.

Per: _____

Name: [REDACTED]

Title: [REDACTED]

I have authority to bind the corporation.

SCHEDULE 1

DEFINITIONS AND INTERPRETATION

1. **Definitions.** In the Project Agreement, unless the context otherwise requires:
 - 1.1 “**10-Day Notice**” has the meaning given in Section 24.4(a) of the Project Agreement.
 - 1.2 “**10-Day Phase Notice**” has the meaning given in section 23A.4(a) of the Project Agreement.
 - 1.3 “**Acceptable Issuer**” means any of the Schedule I Canadian chartered banks or any other financial institutions approved by Contracting Authority in Contracting Authority’s sole and absolute discretion, in each case, whose current long-term issuer rating is at least “A” by Standard & Poor’s and “A2” by Moody’s Investor Services or an equivalent rating by another party acceptable to Contracting Authority, in its sole and absolute discretion.
 - 1.4 “**Account Trustee**” has the meaning given in Schedule 30 - Insurance Trust Agreement.
 - 1.5 “**Activity ID**” has the meaning given in Section 1.5(b)(i) of Appendix “A” to Schedule 19 – Works Scheduling Requirements.
 - 1.6 “**Additional Contractor**” means any independent contractor (not being, for the avoidance of doubt, the Construction Contractor or Project Co) or Contracting Authority’s own forces, engaged by Contracting Authority to carry out the Additional Works.
 - 1.7 “**Additional Works**” means those works in relation to the Facility which are not Works and which are to be carried out by an Additional Contractor, including works or services to be performed either before or after Substantial Completion.
 - 1.8 “**Adjudication**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
 - 1.9 “**Adjudication Dispute**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
 - 1.10 “**Adjudicator**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
 - 1.11 “**Administrative Costs**” means, for the purposes of Section 46A of the Project Agreement, only those costs and expenses incurred by Contracting Authority in the ordinary course in relation to staffing, the Design Conformance Consultant and the Independent Certifier, in each case assuming normal utilization.
 - 1.12 “**Affiliate**” means an “**affiliate**” as that term is used in the *Business Corporations Act* (Ontario) and any successor legislation thereto, and, in the case of Project Co, shall include each of the unitholders, shareholders, partners or owners of Project Co, as applicable, and any person or entity controlling, controlled by or under common control with Project Co where “control” of any person or entity shall mean the ownership, directly or indirectly, of securities of such person or entity having the power to elect a majority of directors or

similar authority or to otherwise control the decisions made on behalf of such person or entity.

- 1.13 “**Ancillary Documents**” means the Design and Construction Contract and the Bonds.
- 1.14 “**Anti-Racism**” means a process, a systematic method of analysis, and a proactive course of action rooted in the recognition of the existence of racism, including Systemic Racism, which actively seeks to identify, challenge, prevent, and mitigate racially inequitable outcomes and power imbalances between groups and change the structures that sustain inequities.
- 1.15 “**Anticipated COVID-19 Impact End Date**” means March 26, 2024.
- 1.16 “**Anticipated Final Completion Date**” has the meaning given in Section 24.11(a) of the Project Agreement.
- 1.17 “**Anticipated Milestone Payment Completion Date**” has the meaning given in Section 4.3A.1(a) of the Project Agreement.
- 1.18 “**Anticipated Phase Completion Date**” has the meaning given in Section 23A.7(a) of the Project Agreement.
- 1.19 “**Anticipated Substantial Completion Date**” has the meaning given in Section 24.7(a) of the Project Agreement.
- 1.20 “**Applicable Law**” means:
- (a) any statute or proclamation or any delegated or subordinate legislation including regulations and by-laws;
 - (b) any Authority Requirement; and
 - (c) any judgment of a relevant court of law, board, arbitrator or administrative agency which is a binding precedent in the Province of Ontario,
- in each case, in force in the Province of Ontario, or otherwise binding on Project Co, any Project Co Party, Contracting Authority or any Contracting Authority Party.
- 1.21 “**Appointed Representative**” has the meaning given in Schedule 4 – Lenders' Direct Agreement.
- 1.22 “**Appointed Representative Notice**” has the meaning given in Schedule 4 – Lenders' Direct Agreement.
- 1.23 “**Approved Purposes**” means:
- (a) Contracting Authority and the Contracting Authority Parties performing the Contracting Authority Activities (and their operations relating to the performance

- of the Contracting Authority Activities), their obligations under the Project Agreement and/or any other activities in connection with the Facility and the Site; and
- (b) following termination of the Project Agreement, the design, construction and/or maintenance of the Facility, and/or the performance of any other operations the same as, or similar to, the Works.
- 1.24 “**Arbitration Act, 1991**” has the meaning given in Schedule 27 – Dispute Resolution Procedure.
- 1.25 “**Arbitration Referral Period**” has the meaning given in Schedule 27 – Dispute Resolution Procedure.
- 1.26 “**Archaeological Reports**” means, collectively, the following reports:
- (a) Stage 1 Archaeological Assessment CHEO Ottawa – OCTC New Centre for Children, Youth and Families, Part of Lot 15, Gore Concession (Former Township of Gloucester, County of Carleton) City of Ottawa, Ontario dated February 5, 2021, and authored by [REDACTED];
- (b) Stage 2 Archaeological Assessment C.H.E.O. Ottawa – O.C.T.C New Centre for Children, Youth and Families, Part of Lot 15, Gore Concession (Former Township of Gloucester, County of Carleton) City of Ottawa, Ontario dated July 16, 2021, authored by [REDACTED];
- (c) Entry into the Ontario Public Register of Archaeological Reports “Stage 1 Archeological Assessment CHEO Ottawa – OCTC New Centre for Children, Youth and Families”, letter dated March 11, 2020, authored by [REDACTED]; and
- (d) Entry into the Ontario Public Register of Archaeological Reports “Stage 2 Archeological Assessment CHEO Ottawa – OCTC New Centre for Children, Youth and Families”, letter dated October 7, 2021, authored by [REDACTED].
- 1.27 “**As-Built Drawings**” means drawings prepared by Project Co based on the Issued for Construction Drawings and updated to reflect as built conditions, to be provided in a digital format and with content and details that Contracting Authority, acting reasonably, considers appropriate.
- 1.28 “**As-built Works Schedule**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.29 “**Associated Liabilities**” has the meaning given in Section 4.22(b) of the Project Agreement.
- 1.30 “**ATI**” means the *Access to Information Act* (Canada).

- 1.31 “**Authority Requirements**” means any order, direction, directive, request for information, policy, administrative interpretation, guideline or rule of or by any Governmental Authority.
- 1.32 “**Background Information**” means any and all drawings, reports (including the Technical Reports, and any other report given or otherwise referred to in the Output Specifications), studies, data, documents, or other information, given or made available to Project Co or any Project Co Party by Contracting Authority or any Contracting Authority Party, or which was obtained from or through any other sources prior to the date of the Project Agreement.
- 1.33 “**Bank**” has the meaning given in Schedule 30 – Insurance Trust Agreement.
- 1.34 “**Baseline Works Schedule**” means Project Co’s baseline schedule which shall comply with Section 13.2 of the Project Agreement and Section 9 of Schedule 19 – Works Schedule Requirements.
- 1.35 “**Beneficiary**” has the meaning given in Section 45.3(a) of the Project Agreement.
- 1.36 “**Bonds**” means, collectively, the Performance Bond and the Labour and Material Payment Bond.
- 1.37 “**Building**” means a building as defined in the Building Code.
- 1.38 “**Building Code**” means the regulations made under Section 34 of the *Building Code Act, 1992* (Ontario).
- 1.39 “**Building Commissioning Record**” has the meaning given in Schedule 14 – Outline Commissioning Program.
- 1.40 “**Building Systems**” has the meaning given to it in Schedule 15 – Output Specifications.
- 1.41 “**Business Day**” means any day other than a Saturday, a Sunday, a statutory holiday in the Province of Ontario or any day on which banks are not open for business in the City of Toronto, Ontario.
- 1.42 “**CaGBC**” means the Canada Green Building Council.
- 1.43 “**Canadian and Industry Standards**” means, at the applicable time, those standards, practices, methods and procedures applicable to Good Industry Practice.
- 1.44 “**Canadian GAAP**” shall be deemed to be the generally accepted accounting principles from time to time approved by the Canadian Institute of Chartered Accountants, or any successor institute, applicable as at the date on which such calculation is made or required to be made in accordance with generally accepted accounting principles, as such principles may be amended or varied by International Financial Reporting Standards then in effect in Canada, in any case consistently applied from one period to the next.

- 1.45 “**Capital Expenditure**” means capital expenditure as interpreted in accordance with Canadian GAAP.
- 1.46 “**Cash Allowance Account**” means Account No. [REDACTED] at [REDACTED] (Transit: [REDACTED]; SWIFT: [REDACTED]) at [REDACTED].
- 1.47 “**Cash Allowance Amount**” means \$[REDACTED], which, subject to Section 3.2 of the Project Agreement, is the total cash allowance in respect of the Cash Allowance Item.
- 1.48 “**Cash Allowance Item**” means designated substance removal and abatement work in respect of the below grade access tunnel and its connection to the Existing Facilities, as set out in Sections 1.3.8 – Renovation, Restoration and Interfaces with Existing Buildings and 1.3.9 – Requirements During Construction of Schedule 15 – Output Specifications. This Cash Allowance Item is intended to include all related abatement and removal costs of designated substances uncovered within the work zone of the Level 1 connection between the Facility and the Existing Facilities, including but not limited to asbestos, lead paint, mercury and silica.
- 1.49 “**CDB**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.50 “**CDB Expiry Date**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.51 “**CDB Member Agreement**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.52 “**CDB Member Statement**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.53 “**Certificate of Recognition**” means the certification issued by IHSA to a person confirming that the health and safety management systems of such person comply with the terms, provisions and conditions of the COR Program.
- 1.54 “**Certification Services**” has the meaning given in Schedule 6 – Independent Certifier Agreement.
- 1.55 “**Certification Services Variation**” has the meaning given in Schedule 6 – Independent Certifier Agreement.
- 1.56 “**Certified H&S Inspector**” means an individual who is an employee or contractor of the IHSA and has the necessary credentials recognized by the COR Program for the purpose of such individual performing any inspections as may be required to be performed in accordance with Section 15.1(h) of the Project Agreement.
- 1.57 “**Change in Control**” means, with respect to a person:

- (a) any Change in Ownership, where the effect of such change is to result in control of the decisions made by or on behalf of such person subsequently being with a different entity or entities than prior to such change;
 - (b) any other change in respect of the power to elect a majority of the directors of the person or otherwise control the decisions made on behalf of such person; or
 - (c) any other change of direct or indirect power or authority, through any contractual right or other power or interest with or over a person to influence, direct, cause to change or prevent from changing the approval of a decision, direction of the management, actions or policies of such person.
- 1.58 **“Change in Law”** means the coming into effect or repeal (without re-enactment or consolidation) in Ontario of any Applicable Law, or any amendment or variation of any Applicable Law, including any judgment of a relevant court of law which changes binding precedent in Ontario in each case after the date of the Project Agreement.
- 1.59 **“Change in Ownership”** means, with respect to a person, any change in ownership, whether beneficial or otherwise, of any of the shares or units of ownership of such person, or in the direct or indirect power to vote or transfer any of the shares or units of ownership of such person.
- 1.60 **“Change Log”** has the meaning given in Section 1(d)(ii)(6)(b) of Schedule 17 – Works Reporting Requirements.
- 1.61 **“Clinical Functionality”** means the ability of the Facility to enable Contracting Authority to carry out the Clinical Services in a manner that meets Contracting Authority’s operating requirements as set out in the functional program represented in the Output Specifications.
- 1.62 **“Clinical Functionality Report”** has the meaning given in Section 11.4(b) of the Project Agreement.
- 1.63 **“Clinical Services”** means the direct and/or indirect provision of medical and healthcare services at the Facility to or for the benefit of persons requesting or requiring such services, including but not limited to, all management and administrative operations in support thereof.
- 1.64 **“Close-out Activity”** has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.65 **“Commercial Close”** means the date of the Project Agreement.
- 1.66 **“Commissioning Activity”** has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.67 **“Commissioning Plan”** has the meaning given in Schedule 14 – Outline Commissioning Program.

- 1.68 “**Commissioning Schedule**” has the meaning given in Schedule 14 – Output Commissioning Program.
- 1.69 “**Commissioning Team**” has the meaning given in Schedule 14 – Outline Commissioning Program.
- 1.70 “**Commissioning Tests**” means all commissioning tests:
- (a) described in Schedule 14 - Outline Commissioning Program;
 - (b) required by Applicable Law, Canadian and Industry Standards or CSA Standards;
 - (c) recommended by the manufacturer of any part of the Plant, Equipment, or Existing Equipment as set out in Part 5 of Schedule 15 - Output Specifications;
 - (d) required to be included in the Phase Commissioning Program by the Independent Certifier, the Contracting Authority Commissioning Consultant or the Contracting Authority Representative during its development pursuant to Section 23A.2 of the Project Agreement; and
 - (e) required to be included in the Final Commissioning Program by the Independent Certifier, the Contracting Authority Commissioning Consultant or the Contracting Authority Representative during its development pursuant to Section 24.2 of the Project Agreement.
- 1.71 “**Compensation Event**” has the meaning given in Section 32.1(a) of the Project Agreement.
- 1.72 “**Compensation Payment**” means the Contracting Authority Default Termination Sum, the Project Co Default Termination Sum or the Non-Default Termination Sum.
- 1.73 “**Completion Holdback**” has the meaning given in Section 24.8(b)(i) of the Project Agreement.
- 1.74 “**Complex Structure**” means any post-tensioned or pre-tensioned structure that has undergone significant structural alteration making it difficult for personnel at the Site to predict the direction of forces or likely collapse mechanism to be experienced by such structure in connection with any Demolition of all or any part of such structure.
- 1.75 “**Complex Structure Demolition**” means any Demolition:
- (a) where significant structural elements, such as girders, columns, shearwalls or slabs, or Complex Structures are being removed, de-stressed or altered;
 - (b) where large penetrations are being created through slabs;
 - (c) which may cause the collapse of any building or structure (or any portion thereof) and such collapse may directly impact adjacent occupied areas of a building or

structure and potentially jeopardize the safety of workers, staff or the general public using such building or structure;

- (d) where the Demolition of any building or structure (or any portion thereof) has the potential to result in any materials collapsing onto or interfering with any pedestrian right-of-way or into an occupied part of any building or structure; or
 - (e) where any apparent or inferable risk associated with the Demolition poses a significant risk to workers, the public or adjacent property.
- 1.76 “**Confidant**” has the meaning given in Section 41.6(a)(i) of the Project Agreement.
- 1.77 “**Confidential Information**” means all confidential and proprietary information which is supplied by or on behalf of a Party, whether before or after the date of the Project Agreement.
- 1.78 “**Construction Act**” means the *Construction Act*, R.S.O. 1990 c.C3 and regulations enacted thereunder all as amended from time to time and subject to the application of the transition provisions in s.87.3 of the *Construction Act*, as amended from time to time.
- 1.79 “**Construction Contractor**” means [REDACTED], engaged by Project Co to perform the Works and any substitute construction contractor engaged by Project Co as may be permitted by the Project Agreement.
- 1.80 “**Construction Contractor’s Direct Agreement**” means the agreement entered into between Contracting Authority, Project Co, the Construction Contractor and the Construction Guarantor in the form set out in Schedule 5 – Construction Contractor’s Direct Agreement.
- 1.81 “**Construction Defect**” has the meaning given to it in Section 11.14(a) of the Project Agreement.
- 1.82 “**Construction Document Submittals**” has the meaning given in Section 11.1(c)(iii) of the Project Agreement.
- 1.83 “**Construction Guarantor**” means [REDACTED].
- 1.84 “**Construction Latent Defect**” has the meaning given in Section 11.15(c) of the Project Agreement.
- 1.85 “**Construction Quality Plan**” means the plan for the quality of Works prepared by Project Co.
- 1.86 “**Construction Safety Plan**” means the construction safety plan included in Schedule 13 – Project Co Proposal Extracts.
- 1.87 “**Contamination**” means the presence of any Hazardous Substance in the environment, except Hazardous Substances present in the environment in concentrations below

applicable standards as set by Applicable Laws. If Contamination is present in soil, surface water or groundwater, then the soil, surface water or groundwater, as applicable, containing the Contamination shall also be deemed to be Contamination for the purposes of the Project Agreement.

- 1.88 “**Contracting Authority**” has the meaning given in the preamble to the Project Agreement.
- 1.89 “**Contracting Authority Activities**” includes the provision of any of the following:
- (a) client care and the conduct of all activities provided in or associated with provisions of client care including: provision of family-centred care for children and youth with physical, communication and developmental needs and their families with an integrated mix of paediatric rehabilitation, clinical services and supports, medical services, social support services, education and research activities;
 - (b) Clinical Services; and
 - (c) all services and activities, other than the services described in Sections 1.88(a) and 1.88(b) above, provided or performed by Contracting Authority or any Contracting Authority Party from time to time, including select general management services, select helpdesk services, food services (patient), clinical engineering services, environmental services (including housekeeping, interior pest control and waste management), laundry and linen services, materials management services (including purchasing, stores, distribution, portering, transportation and central processing), security services, parking management services, roads and ground services, information systems/information technology management, main public facilities services, site administration services, staff facilities services and volunteer/auxiliary services.
- 1.90 “**Contracting Authority Commissioning**” means the commissioning activities to be carried out by Contracting Authority in accordance with the Final Commissioning Program.
- 1.91 “**Contracting Authority Commissioning Consultant**” means the representative of the Design Conformance Consultant appointed by Contracting Authority as its commissioning consultant.
- 1.92 “**Contracting Authority Commissioning Period**” means the period during which Contracting Authority is performing the Contracting Authority Commissioning.
- 1.93 “**Contracting Authority Commissioning Tests**” means all commissioning tests required to be performed by Contracting Authority pursuant to the Final Commissioning Program.
- 1.94 “**Contracting Authority Contamination**” has the meaning given in Section 18.2(b) of the Project Agreement.

- 1.95 “**Contracting Authority Default Termination Sum**” has the meaning given in Schedule 23 – Compensation on Termination.
- 1.96 “**Contracting Authority Design Team**” means any of Contracting Authority, its agents, contractors and subcontractors of any tier and its or their governors, directors, officers and employees, and other persons engaged in respect of design reviews, design evaluation, or design consultation processes with respect to the Facility on behalf of Contracting Authority, which, for greater certainty, includes the Design Conformance Consultant but excludes Project Co and any Project Co Party.
- 1.97 “**Contracting Authority Event of Default**” has the meaning given in Section 36.1(a) of the Project Agreement.
- 1.98 “**Contracting Authority Funding and Approval Letter**” means the funding and approval letter from MCCSS to Contracting Authority dated on or prior to Financial Close with respect to, among other things, the terms and conditions of funding by MCCSS of certain of Contracting Authority’s obligations related to the Project and MCCSS’s approval of the Project.
- 1.99 “**Contracting Authority Items of Interest or Value**” has the meaning given in Section 18.3(c) of the Project Agreement.
- 1.100 “**Contracting Authority Other Site Condition**” has the meaning given in Section 18.5(b) of the Project Agreement.
- 1.101 “**Contracting Authority Party**” means any of Contracting Authority and its respective agents, contractors and subcontractors of any tier and its or their governors, directors, officers and employees, and other persons engaged by any of the foregoing in respect of the Contracting Authority Activities, but excluding Project Co and any Project Co Party, and the “**Contracting Authority Parties**” shall be construed accordingly.
- 1.102 “**Contracting Authority Permits, Licences, Approvals and Agreements**” means only those Contracting Authority permits, licences, approvals and agreements which are the responsibility of Contracting Authority to obtain as set out in Appendix “A” – Contracting Authority and Project Co Permits, Licences, Approvals and Agreements to this Schedule 1 - Definitions and Interpretation, but for greater certainty shall not include any permission, consent, approval, certificate, permit, licence, agreement or authorization not set out in Appendix A to this Schedule 1 – Permits, Licences, Approvals and Agreements but required by the terms of any such item set out in such Appendix.
- 1.103 “**Contracting Authority Representative**” means the person designated as such by Contracting Authority on or prior to the date of Financial Close and any permitted replacement.
- 1.104 “**Contracting Authority Review Period**” has the meaning given in Schedule 19 – Works Scheduling Requirements.

- 1.105 “**Contracting Authority Security Deposits**” means any and all letters of credit, securities, prepaid fees, deposits and similar instruments paid or posted by, or on behalf of, Contracting Authority in connection with the Works including, but not limited to, those instruments listed in Appendix B – Contracting Authority Security Deposits of this Schedule 1 – Definitions and Interpretation.
- 1.106 “**Contracting Authority Species-at-Risk**” has the meaning given in Section 18.4(b) of the Project Agreement.
- 1.107 “**Contracting Authority Taxes**” means taxes, or payments in lieu of taxes, imposed on Contracting Authority and HST and property taxes for which Contracting Authority is responsible pursuant to Section 4.16 of the Project Agreement.
- 1.108 “**Contracting Authority Trade-Marks**” means any and all Trade-Marks used by Contracting Authority in any manner whatsoever.
- 1.109 “**Contractor Site Specific Safety Manual**” means the document describing the Construction Contractor’s health and safety management program for the Project and the Lands commencing no later than the first Business Day following Financial Close until Final Completion, all in accordance with the minimum requirements set out in Schedule 36 – Contractor Site Specific Safety Manual Requirements.
- 1.110 “**Control Party**” means:
- (a) any person with any form of direct ownership interest in Project Co;
 - (b) [REDACTED]
 - (c) [REDACTED]; and
 - (d) [REDACTED].
- 1.111 “**COR Certification**” means, in respect of a person, (a) receipt by such person of its Certificate of Recognition and Letter of Good Standing or (b) receipt by another person within a group of persons where such other person’s Certificate of Recognition and Letter of Good Standing extends and applies to such person.
- 1.112 “**COR-Certified Construction Project Co Party**” has the meaning given in Section 11.24(a)(ii) of the Project Agreement.
- 1.113 “**COR Program**” means the national safety program known as “The Certificate of Recognition (COR™)”, being a safety program that enables persons to assess their health and safety management systems to manage risks, establish controls, and minimize the incidence of injury and illness to their workers, and being nationally trademarked and endorsed by participating members of the Canadian Federation of Construction Safety Associations, or such other national safety program approved by Contracting Authority.
- 1.114 “**COR-Qualified Construction Project Co Party**” means one of the following:

- (a) where the Construction Contractor is a single legal entity, the Construction Contractor; or
 - (b) where the Construction Contractor is a joint venture, each member of the joint venture; or
 - (c) where the Construction Contractor is a partnership, each partner of the partnership, provided that each such person has current OHSAS 18001 Accreditation in good standing.
- 1.115 “**Corporations Act**” means the *Corporations Act*, R.S.O. 1990, c. C.38, as amended.
- 1.116 “**Cost of the Financing**” means all costs and expenses incurred in connection with the Financing pursuant to the Lending Agreements, including all interest, fees, expense reimbursements, pre-payment and breakage costs and all other costs and expenses, as set out in Schedule 24 – Financial Model.
- 1.117 “**Cost of the Works**” means the cost to Project Co of performing the Works as set out in Schedule 24 – Financial Model and shall include all amounts to be included in the Cost of the Works set out in the Project Agreement.
- 1.118 “**Countdown Notice**” has the meaning given in Section 24.7(a) of the Project Agreement.
- 1.119 “**COVID-19**” means the infectious disease commonly known as “COVID-19” or the novel coronavirus disease 2019, caused by the SARS-CoV-2 virus, including any and all clades or variants of such disease.
- 1.120 “**COVID-19 Change in Law Reference Date**” is seven days before the Technical Submission Deadline.
- 1.121 “**COVID-19 Emergency Public Health Physical Distancing Requirements**” means the requirements under the applicable regulations and orders made under the *Reopening Ontario (A Flexible Response to COVID-19) Act, 2020*, S.O. 2020, c.17 in effect as of the COVID-19 Change in Law Reference Date or any substantially similar Applicable Law with respect to COVID-19 regarding physical distancing requirements of at least two metres.
- 1.122 “**CPI**” means, as at the date of the Project Agreement, CPI XFET and, thereafter, the latest available Consumer Price Index Canada (all items) as published by Statistics Canada from time to time (whether preliminary or final), or failing such publication, such other index as the Parties may agree, or as may be determined in accordance with Schedule 27 - Dispute Resolution Procedure, most closely resembles such index.
- 1.123 “**CPI XFET**” means the Consumer Price Index excluding food, energy and the effect of changes in indirect taxes.

- 1.124 “**CPI_{In}**” is the value of CPI on April 1 of the relevant year, to be determined by reference to the relevant index in the month of February most recently preceding the indexation date.
- 1.125 “**CPI_O**” is the value of CPI at Financial Close, to be determined by reference to the relevant index in the month immediately preceding Financial Close.
- 1.126 “**Critical Non-Conformance**” means any Non-Conformance, or combination of Major Non-Conformances, that:
- (a) in the reasonable opinion of Contracting Authority, demonstrates that Project Co is performing the Works in a manner that may result in Project Co becoming unable to satisfy the requirements for Substantial Completion;
 - (b) is persistent, ongoing or repeated; or
 - (c) in the reasonable opinion of Contracting Authority, by its continued existence or through the process of rectification, would:
 - (i) result or is reasonably expected to result in material disruption to the public or a materially adverse disruption to the availability of the Facility to the public;
 - (ii) prejudice or is reasonably expected to materially prejudice the performance of any Contracting Authority Activities;
 - (iii) create or is reasonably expected to create a serious threat to the health, safety or security of any person, including any user of any part of or the whole of the Facility, including employees, patients, volunteers and visitors to the Facility, and members of the public;
 - (iv) materially increase Contracting Authority’s risk or transfer risk to Contracting Authority or any Contracting Authority Party;
 - (v) materially adversely affect the ability of any Contracting Authority Party to perform their activities as permitted or contemplated by the Project Agreement;
 - (vi) materially adversely affect or change the critical path of the Project as defined in the current Works Schedule, adversely affect Project Co’s ability to achieve Substantial Completion by the Scheduled Substantial Completion Date, require a material resequencing of the Works, or cause any delay in achieving Substantial Completion; or
 - (vii) potentially compromise the reputation or integrity of Contracting Authority and/or any Contracting Authority Party or the nature of the Province’s healthcare system so as to negatively affect public perception of that system or undertaking.

- 1.127 “**Critical Path**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.128 “**Critical Path Activity**” means any Works Activity with a total float equal or less than zero Working Days included in the Critical Path to achieve Scheduled Substantial Completion Date, and “**Critical Path Activities**” means all such Works Activities.
- 1.129 “**CSA Standards**” means, at the applicable time, the Canadian Standards Association standards.
- 1.130 “**Current Progress Works Schedule**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.131 “**Data Date**” means a calendar date in the life of a project upon and through which the progress status for the Works is being determined. For Proposed Works Schedule, and the Baseline Works Schedule, the Data Date shall equal the RNP Date. For the Progress Works Schedule, the Data Date is the cut-off date for the reporting period. For Revised Baseline Works Schedule, Recovery Works Schedule(s) and Works Area Micro-Schedule(s), Contracting Authority shall determine the Data Date.
- 1.132 “**Date of Commencement**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.133 “**Delay Event**” has the meaning given in Section 31.1(a) of the Project Agreement.
- 1.134 “**Demolition**” means the removal of a building or structure, as the case may be, or of any material part of a building or structure.
- 1.135 “**Demolition Default Event**” has the meaning given in Section 11.25(b)(ii) of the Project Agreement.
- 1.136 “**Demolition Guidelines**” means those guidelines set forth in the document entitled “Professional Engineers Providing Services for Demolition of Buildings and other Structures” published by the Professional Standards Committee established by the Professional Engineers of Ontario and having a publication date of June 2022. For clarity, the Demolition Guidelines shall only apply to aspects of the Works that involve the demolition of structural components. The Demolition Guidelines shall not apply to the removal of mechanical and electrical systems, architectural features, and elements that have no bearing on the structural integrity and stability of any building.
- 1.137 “**Demolition Plan**” means a plan or other document prepared by a professional engineer, limited licence holder or provisional licence holder in accordance with subsection (3) of the Performance Standards Regulation with respect to the demolition of a building or structure, and includes any changes to the plan or other document that are made by a professional engineer, limited licence holder or provisional licence holder.
- 1.138 “**Demolition Requirements**” has the meaning given in Section 11.25(a) of the Project Agreement.

- 1.139 “**Demolition Specifications**” means those specifications relating to any Demolition prepared by Project Co in accordance with Section 11.25(a)(iv)(A) of the Project Agreement.
- 1.140 “**Demolition Supervisor**” has the meaning given in Section 11.25(a)(ii) of the Project Agreement.
- 1.141 “**Design and Construction Contract**” means the design and construction contract between Project Co and the Construction Contractor dated on or about the date of Financial Close.
- 1.142 “**Design Conformance Consultant**” means a consultant to IO and Contracting Authority to act as an advocate for IO and Contracting Authority throughout the design and construction stage of the Project, being, as of the date of the Project Agreement, [REDACTED].
- 1.143 “**Design Data**” means all drawings, reports, documents, plans, software, formulae, calculations, and other data prepared by Project Co relating to the design, construction or testing of the Facility, but excluding Intellectual Property Rights of third parties, such as CAD software, that is used only in the process of design and construction.
- 1.144 “**Design Development Activity**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.145 “**Design Development Submittals**” has the meaning given in Section 11.1(c)(i) of the Project Agreement.
- 1.146 “**Design Quality Plan**” means the plan for the quality of the design prepared by Project Co.
- 1.147 “**Design Team**” means [REDACTED] engaged by Project Co to design the Facility and any substitute design team engaged by Project Co or a Project Co Party as may be permitted by the Project Agreement.
- 1.148 “**Design Workshops**” has the meaning given in Section 11.3(a) of the Project Agreement.
- 1.149 “**Development Approvals**” means development permits, building permits, zoning approvals and any other planning or development permit, consent or applicable Permits, Licences, Approvals and Agreements required from time to time for construction of the Facility.
- 1.150 “**Direct Cost**” has the meaning given in Schedule 22 -Variation Procedure.
- 1.151 “**Direct Losses**” means all damage, losses, liabilities, penalties, fines, assessments, claims, actions, costs, expenses (including the cost of legal or professional services, legal costs being on a substantial indemnity basis), proceedings, demands and charges whether arising under statute, contract or at common law, except Indirect Losses.

1.152 “**Direct or Indirect Power or Control**” means the direct or indirect power or control over the decisions, management, actions or policies of a person, including through the direct or indirect power or control over the decisions, management, actions or policies of any persons having direct or indirect power or control over the decisions, management, actions or policies of any other person, whether through:

- (a) ownership, beneficial or otherwise, of greater than **[REDACTED]** (**[REDACTED]**%) percent of any of the shares, units or equity interests of a person;
- (b) the direct or indirect power to vote any of the shares, units or equity interests of a person where an individual’s ownership, beneficial or otherwise, is equal to or exceeds **[REDACTED]** (**[REDACTED]**%) percent of the voting securities, units or equity interests of such person; or
- (c) the direct or indirect power or authority to influence or direct the approval of a decision, the management, actions or policies of a person or to prevent the approval of a decision, the management, actions or policies of a person through any contractual right or other power or interest with or over a person.

1.153 “**Discriminatory Change in Law**” means any Change in Law which applies expressly to:

- (a) children treatment centre facilities or similar healthcare facilities whose design, construction and financing are procured by a contract similar to the Project Agreement and not to other similar facilities;
- (b) the Facility and not to other similar facilities;
- (c) Project Co and not to other persons; or
- (d) persons undertaking projects for design, construction and financing that are procured by a contract similar to the Project Agreement and not to other persons undertaking similar projects procured on a different basis,

except that such Change in Law shall not be a Discriminatory Change in Law:

- (e) where it is in response to any act or omission on the part of Project Co which contravenes Applicable Law (other than an act or omission rendered illegal by virtue of the Discriminatory Change in Law itself);
- (f) solely on the basis that its effect on Project Co is greater than its effect on other companies; or
- (g) where such Change in Law affects companies generally.

1.154 “**Dispute**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.

- 1.155 “**Dispute Notice Supporting Documents**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.156 “**Dispute Resolution Procedure**” means the procedure set out in Schedule 27 – Dispute Resolution Procedure.
- 1.157 “**Document Control and Security Protocol**” has the meaning in Section 41.5(f) of the Project Agreement.
- 1.158 “**Draft Works Schedule**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.159 “**Economic Interest**” means any right to receive, directly or indirectly and whether in cash or in kind, a payment, repayment, fee, interest, dividend, distribution, redemption or any other consideration of benefit or value to the recipient of any nature whatsoever, but excluding wages, salaries or other employment-related benefits.
- 1.160 “**Emergency**” means any situation, event, occurrence, multiple occurrences or circumstances:
- (a) that:
 - (i) constitutes or may constitute a hazard to or jeopardizes or may jeopardize or pose a threat to health and/or safety of any persons or the safety of any part or the whole of the Facility;
 - (ii) causes or may cause damage or harm to property, buildings and/or equipment;
 - (iii) constitutes a hostage situation or state of emergency declared as such by the Contracting Authority Representative (acting reasonably);
 - (iv) materially interferes with or prejudices or may materially interfere with or prejudice the safe operation of the Facility, any part of the Lands, the conduct of the Works or the conduct of Contracting Authority Activities; or
 - (v) constitutes a period of transition to or from war;and which, in the opinion of Contracting Authority, requires immediate action to prevent and/or mitigate the occurrence (or risk of the occurrence) of the foregoing; or
 - (b) which gives rise to an emergency, as determined by any statutory body including (notwithstanding the generality of the foregoing) an Emergency Service Provider.
- 1.161 “**Emergency Service Providers**” means any Police Service, firefighting service, ambulance service, armed forces or other authority with emergency service authority

pursuant to Applicable Law which may require access to the Lands or the Facility from time to time.

- 1.162 “**Encumbrance**” means any mortgage, lien, pledge, judgment, execution, charge, security interest, restriction, claim or encumbrance of any nature whatsoever, including claims of the Workplace Safety and Insurance Board, Canada Revenue Agency, and other Governmental Authorities.
- 1.163 “**Environmental Reports**” means, collectively, the following reports, letters and/or memoranda:
- (a) 1Door4Care: CHEO Integrated Treatment Centre – Phase One Environmental Site Assessment (1Door4Care), Children’s Hospital of Eastern Ontario Campus, 401 and 407 Smyth Road, Ottawa, Ontario, dated October 25, 2022, and authored by [REDACTED];
 - (b) 1Door4Care: CHEO Integrated Treatment Centre – Phase Two Environmental Site Assessment (1Door4Care), Children’s Hospital of Eastern Ontario Campus, 401 and 407 Smyth Road, Ottawa, Ontario, dated October 25, 2022, and authored by [REDACTED];
 - (c) Soil Analytical Results Summary, Infrastructure Ontario, Project No. 182-OCTC, 1Door4Care: CHEO Integrated Treatment Centre (1Door4Care), 401 and 407 Smyth Road, Ottawa, Ontario, dated October 25, 2022, and authored by [REDACTED];
 - (d) Risk Evaluation, 1Door4Care Facility – CHEO Integrated Treatment Centre (1Door4Care), 401 and 407 Smyth Road, Ottawa, Ontario, dated October 25, 2022, and authored by [REDACTED];
 - (e) Phase One Environmental Site Assessment, Parking Lot and Access Roads (Portion of Children’s Hospital of Eastern Ontario [CHEO]), 401 and 407 Smyth Road, Ottawa, Ontario, dated June 5, 2020, and authored by [REDACTED];
 - (f) Phase Two Environmental Site Assessment, Parking Lot and Access Roads (Proposed 1Door4Care Facility – Portion of Children’s Hospital of Eastern Ontario Campus), 401 and 407 Smyth Road, Ottawa, Ontario, dated June 5, 2020, and authored by [REDACTED];
 - (g) 1Door4Care: CHEO Integrated Treatment Centre – Phase One Environmental Site Assessment (Parking Garage), Children’s Hospital of Eastern Ontario Campus, 401 Smyth Road, Ottawa, Ontario, dated October 25, 2022, and authored by [REDACTED];
 - (h) 1Door4Care: CHEO Integrated Treatment Centre – Phase Two Environmental Site Assessment (Parking Garage), Children’s Hospital of Eastern Ontario Campus, 401

Smyth Road, Ottawa, Ontario, dated October 25, 2022, and authored by [REDACTED];

- (i) Soil Analytical Results Summary, Infrastructure Ontario, Project No. 182-OCTC, 1Door4Care: CHEO Integrated Treatment Centre (Parking Garage), 401 Smyth Road, Ottawa, Ontario, dated October 25, 2022, and authored by [REDACTED];
- (j) Risk Evaluation, 1Door4Care: CHEO Integrated Treatment Centre (Parking Garage), 401 Smyth Road, Ottawa, Ontario, dated October 25, 2022, and authored by [REDACTED];
- (k) Phase One Environmental Site Assessment, Children’s Hospital of Eastern Ontario Parking Lots and Access Roads (Proposed Parking Garage), 401 Smyth Road, Ottawa, Ontario, dated September 2, 2021, and authored by [REDACTED]; and
- (l) Soil and Groundwater Quality Investigation, Proposed Parking Structure, Children’s Hospital of Eastern Ontario Campus, 401 Smyth Road, Ottawa, Ontario, IO Project number 182-OCTC, dated September 2, 2021, and authored by [REDACTED].

1.164 **“Equipment”** means the In-Contract Equipment and the Not-In-Contract Equipment, and for clarity, does not include the Existing Equipment.

1.165 **“Equipment Fee”** means \$[REDACTED], which is to be paid by Contracting Authority to Project Co only for Project Co’s performance of its obligations relating to (a) planning and design as specifically set out in Section 21.4(a)(i) of the Project Agreement; (b) performance by Project Co of its obligations pursuant to Section 21.4(a)(ii) of the Project Agreement in respect of Not-In-Contract Equipment only; and (c) performance by Project Co of its obligations pursuant to Section 21.4(a)(iii) of the Project Agreement, as such fee may be increased or decreased by Variation, subject to and in accordance with Schedule 22 – Variation Procedure, as a result of a material increase or decrease in the volume of Not-In-Contract Equipment.

1.166 **“Equipment Schedule”** has the meaning given in Section 21.8(a) of the Project Agreement.

1.167 **“Equipment Steering Committee”** has the meaning given in Section 21.1(a) of the Project Agreement.

1.168 **“Equipment Sub-Plan”** has the meaning given in Appendix A of Schedule 13 - Project Co Proposal Extracts.

1.169 **“ESA”** means the *Endangered Species Act, 2007* (Ontario).

1.170 **“Escrow Agent”** has the meaning given in the Escrow Closing Procedure Agreement.

1.171 **“Escrow Closing Procedure Agreement”** means the direct agreement to be entered into between Contracting Authority, Contracting Authority Counsel (as defined therein),

Project Co, Project Co Counsel (as defined therein), Escrow Agent, Construction Contractor, Construction Guarantor, the Finance Parties (as defined therein) and Lenders Counsel (as defined therein) in the form set out in RFP Schedule 7 – Form of Escrow Closing Procedure Agreement.

- 1.172 “**Estimate**” has the meaning given in Schedule 22 - Variation Procedure.
- 1.173 “**Existing COVID-19 Laws Extension**” means the continuation in force of the COVID-19 Emergency Public Health Physical Distancing Requirements beyond the Anticipated COVID-19 Impact End Date.
- 1.174 “**Existing Equipment**” means all items of furniture, fixtures, fittings, furnishings and equipment identified on the Existing Equipment List.
- 1.175 “**Existing Equipment List**” means the items of furniture, fixtures, fittings, furnishings, and equipment identified on the list titled “Existing Equipment List” included in Part 5 of Schedule 15 – Output Specifications, as may be amended and updated from time to time by the Contracting Authority.
- 1.176 “**Existing Facilities**” means, as of Commercial Close, the existing facilities of Contracting Authority located at 401 Smyth Rd, Ottawa, including all or any portion of buildings, building systems, structures, sites, complexes, equipment, roads, walks, parking lots, or other real property.
- 1.177 “**Expiry Date**” means the first anniversary of the Final Completion Date.
- 1.178 “**Facility**” means:
- (a) all buildings, facilities and other structures;
 - (b) the Plant;
 - (c) all site services, utilities, roadways and parking area required to support such buildings, facilities and structures;
 - (d) all supporting systems, infrastructure and improvements; and
 - (e) all other works, improvements and Demolition to occur on the Site,
- in each case required to meet the Output Specifications and the requirements under the Permits, Licences, Approvals and Agreements and whether or not in the course of design, construction, installation or completion.
- 1.179 “**FF&E Procurement and Installation Activities**” has the meaning given in Schedule 19 – Works Scheduling Requirements.

- 1.180 “**Final Commissioning Program**” means the program to be jointly developed and agreed by Contracting Authority and Project Co in accordance with Section 24.2 of the Project Agreement.
- 1.181 “**Final Completion**” means the completion of the Works in accordance with the Project Agreement, including completion of all Minor Deficiencies and Seasonal Works.
- 1.182 “**Final Completion Certificate**” means the certificate to be issued by the Independent Certifier in accordance with Section 24.15 of the Project Agreement.
- 1.183 “**Final Completion Countdown Notice**” has the meaning given in Section 24.11(a) of the Project Agreement.
- 1.184 “**Final Completion Date**” means the date on which Final Completion is achieved as evidenced by the Final Completion Certificate, as such date shall be stated therein.
- 1.185 “**Final Completion Notice**” has the meaning given in Section 24.15(b) of the Project Agreement.
- 1.186 “**Financial Close**” means the first date that funding is available under the Lending Agreements.
- 1.187 “**Financial Close Target Date**” means September 28, 2023, as such date may be extended in accordance with the provisions of the Project Agreement.
- 1.188 “**Financial Model**” means, at any time, the computer spreadsheet model for the Project incorporating statements of Project Co’s cashflows including all expenditure, revenues, financing and taxation of the Works together with, if applicable, the profit and loss accounts and balance sheets for Project Co throughout the Project Term accompanied by details of all assumptions, calculations and methodology used in their compilation and any other documentation necessary or desirable to operate the model, as at Financial Close as attached to the Project Agreement as Schedule 24 – Financial Model, as amended to such time with approval of Contracting Authority in accordance with Section 2.4 of Schedule 29 – Refinancing with respect to any Refinancing. If “Financial Model” is used without any reference to a particular time, it means the Financial Model at or as at the time the applicable calculation is being made.
- 1.189 “**Financial Obligations**” means the obligation to pay any application fees, third party fees, costs or charges (including all applicable Taxes thereon), the provision of any letters of credit, instruments of guarantee, bonds or security deposits, or any other financial security obligations.
- 1.190 “**Financial Submission Deadline**” means May 30, 2023.
- 1.191 “**Financing**” means the financing with the Lenders, that is consistent in all material respects with Schedule 24 - Financial Model and the Project Agreement, to finance the Project.

- 1.192 “**Finishing Holdback**” means the finishing construction lien holdback to be retained pursuant to Section 22(2) of the Construction Act.
- 1.193 “**FIPPA**” means the *Freedom of Information and Protection of Privacy Act*, R.S.O. 1990, c. F.31 (Ontario).
- 1.194 “**First Milestone Payment**” means \$[REDACTED].
- 1.195 “**First Milestone Payment Completion Date**” has the meaning given in Section 4.3A.2(d)(i) of the Project Agreement.
- 1.196 “**Force Majeure**” has the meaning given in Section 34.1(a) of the Project Agreement.
- 1.197 “**Functional Servicing Report**” means collectively, the following report that are listed in the Planning Reports (1Door4Care) and Planning Reports (Parking Garage) as follows:
- (a) Appendix A - 1Door4Care: CHEO Integrated Treatment Centre – Preliminary Functional Servicing Study (1Door4Care), dated October 25, 2022 and authored by [REDACTED]; and
 - (b) Appendix A - 1Door4Care: CHEO Integrated Treatment Centre – Preliminary Functional Servicing Study (Parking Garage), dated October 25, 2022 and authored by [REDACTED].
- 1.198 “**Funded Capital Costs**” is equal to the sum of the Cost of the Works and the Cost of the Financing, less the Legislative Holdback amount.
- 1.199 “**Geotechnical Reports**” means the following geotechnical reports:
- (a) 1Door4Care: CHEO Integrated Treatment Centre – Geotechnical Investigation Report (1Door4Care), Children’s Hospital of Eastern Ontario Campus, 401 and 407 Smyth Road, Ottawa, Ontario, dated October 25, 2022, and authored by [REDACTED];
 - (b) Preliminary Geotechnical Investigation, Children’s Hospital of Eastern Ontario Campus, 401 and 407 Smyth Road, Ottawa, Ontario, dated November 17, 2020, and authored by [REDACTED];
 - (c) 1Door4Care: CHEO Integrated Treatment Centre – Geotechnical Investigation Report (Parking Garage), Children’s Hospital of Eastern Ontario Campus, 401 Smyth Road, Ottawa, Ontario, report dated October 25, 2022, and authored by [REDACTED];
 - (d) Preliminary Geotechnical Investigation, Proposed Parking Structure, Children’s Hospital of Eastern Ontario Campus, 401 Smyth Road, Ottawa, Ontario, report dated September 2, 2021, and authored by [REDACTED]; and

- (e) Free Swell Test Results – Rock Cores, report dated January 10, 2023, and authored by [REDACTED].
- 1.200 “**Good Industry Practice**” means using standards, practices, methods and procedures to a good commercial standard, conforming to Applicable Law and exercising that degree of skill and care, diligence, prudence and foresight which would reasonably and ordinarily be expected from a qualified, skilled and experienced person engaged in a similar type of undertaking under the same or similar circumstances, including professionals, manufacturers, contractors and trades who are experienced in work on infrastructure that is comparable to the Facility.
- 1.201 “**Government Entity**” means any one or more of the Province, IO, MOI and the MCCSS.
- 1.202 “**Government Sensitive Information**” means any information which is designated as such by the Province from time to time, or which a reasonable person, having regard to the circumstances, would regard as sensitive, including (i) all confidential information that is designated as such by Applicable Law, (ii) all information that relates to the security systems of the Facility and of children’s treatment centres and healthcare facilities in Ontario generally, and (iii) any record, the disclosure of which could be injurious to the interests of the Province.
- 1.203 “**Governmental Authority**” means MCCSS and any other federal, provincial, territorial, regional, municipal or local governmental authority, quasi-governmental authority, court, government or self-regulatory organization, commission, board, tribunal, organization, or any regulatory, administrative or other agency, or any political or other subdivision, department, or branch of any of the foregoing, having legal jurisdiction in any way over Contracting Authority, any aspect of the performance of the Project Agreement or the operation of the Facility or the Contracting Authority Activities, in each case to the extent it has or performs legislative, judicial, regulatory, administrative or other functions within its jurisdiction.
- 1.204 “**Guaranteed Price**” is the amount referred to in Section 3.1(a) of the Project Agreement.
- 1.205 “**H&S Certification Default Event**” has the meaning given in Section 11.24(b)(iii) of the Project Agreement.
- 1.206 “**H&S Certification Maintenance Plan**” has the meaning given in Section 11.24(b)(vii)(B) of the Project Agreement.
- 1.207 “**H&S Certification Reinstatement Plan**” has the meaning given in Section 11.24(b)(vi)(B) of the Project Agreement.
- 1.208 “**H&S Construction Inspection**” has the meaning given in Section 15.1(h) of the Project Agreement.
- 1.209 “**H&S Construction Inspection Report**” has the meaning given in Section 15.1(j) of the Project Agreement.

- 1.210 “**H&S Construction Re-Inspection**” has the meaning given in Section 15.1(k)(ii) of the Project Agreement.
- 1.211 “**H&S Construction Re-Inspection Report**” has the meaning given in Section 15.1(k)(iii) of the Project Agreement.
- 1.212 “**Hazardous Substances**” means any contaminant, pollutant, mould, dangerous substance, toxic substance, liquid waste, industrial waste, gaseous waste, hauled liquid waste, hazardous material, or hazardous substance as defined in or identified pursuant to any Applicable Law.
- 1.213 “**Hedge Provider**” means a person that has entered into a Hedging Agreement with Project Co pursuant to the Lending Agreements, together with their successors and permitted assigns.
- 1.214 “**Hedging Agreement**” means an agreement relating to the hedging of interest rate risk entered into by Project Co and the Hedge Provider(s) pursuant to the Lending Agreements.
- 1.215 “**Heritage Guidelines and Protocols**” means those heritage guidelines and protocols established by Applicable Laws.
- 1.216 “**HST**” means the value-added tax imposed pursuant to Part IX of the *Excise Tax Act* (Canada), and any successor legislation thereto.
- 1.217 “**Human Rights Policies**” means the policies of Contracting Authority provided to Project Co from time to time, as amended and supplemented and Applicable Law.
- 1.218 “**Hydrogeological Reports**” means the following hydrogeological reports and letters:
- (a) 1Door4Care: CHEO Integrated Treatment Centre – Hydrogeological Assessment (1Door4Care), Children’s Hospital of Eastern Ontario Campus, 401 and 407 Smyth Road, Ottawa, Ontario, dated October 25, 2022, and authored by [REDACTED];
 - (b) Final Hydrogeological Assessment, Children’s Hospital of Eastern Ontario Campus, 401 & 407 Smyth Road, Ottawa, Ontario, report dated January 8, 2021, and authored by [REDACTED];
 - (c) Preliminary Hydrogeological Assessment, Children’s Hospital Eastern Ontario Campus, 401 & 407 Smyth Road, Ottawa, Ontario, dated April 14, 2020, and authored by [REDACTED];
 - (d) 1Door4Care: CHEO Integrated Treatment Centre – Hydrogeological Assessment (Parking Garage), Children’s Hospital of Eastern Ontario Campus, 401 Smyth Road, Ottawa, Ontario, dated October 25, 2022, and authored by [REDACTED]; and

- (e) Hydrogeological Investigation, Proposed Parking Structure, Children’s Hospital of Eastern Ontario Campus, 401 Smyth Road, Ottawa, Ontario, dated September 2, 2021, and authored by [REDACTED].
- 1.219 “**IC Phase Completion Deliverables Confirmation**” has the meaning given in Section 23A.4(c)(i) of the Project Agreement.
- 1.220 “**IC Phase Completion Deliverables Deficiencies List**” has the meaning given in Section 23A.4(c)(ii) of the Project Agreement.
- 1.221 “**ICT**” means information and communications technology;
- 1.222 “**IHSA**” means Infrastructure Health and Safety Association, a not-for-profit occupational safety organization formed on January 1, 2010 that provides health and safety training material and services to Ontario construction, electrical utilities and transportation industries, and is accredited in Ontario to issue and grant Certificates of Recognition and Letters of Good Standing, or such other person so accredited in Ontario to issue and grant Certificates of Recognition and Letters of Good Standing.
- 1.223 “**Impacted Indigenous Nations and Indigenous Entities**” means those Indigenous Nations and Indigenous Entities whose interests may be affected by the Project.
- 1.224 “**Improvements**” means structures, buildings, installations, fixtures, services and other such improvements.
- 1.225 “**In-Contract Equipment**” means all equipment, furniture and fixtures in respect to which Project Co is to be the purchaser as specified in Part 5 of Schedule 15 – Output Specifications.
- 1.226 “**Indemnifiable Taxes**” has the meaning given in Section 4.22(b) of the Project Agreement.
- 1.227 “**Indemnifier**” has the meaning given in Section 45.3(a) of the Project Agreement.
- 1.228 “**Independent Certifier**” means the person appointed as the Independent Certifier pursuant to the Independent Certifier Agreement and as may be permitted pursuant to the Project Agreement.
- 1.229 “**Independent Certifier Agreement**” means the contract entered into between Project Co, Contracting Authority and the Independent Certifier in substantially the form attached hereto as Schedule 6 – Independent Certifier Agreement.
- 1.230 “**Indigenous Consultation and Engagement Plan**” has the meaning given in Section 11.29(b) of the Project Agreement.
- 1.231 “**Indigenous Entities**” means Indigenous-run organizations and businesses.

- 1.232 “**Indigenous Nations**” means, collectively, the original peoples of North America, including First Nations (Indians), Métis and Inuit.
- 1.233 “**Indirect Losses**” has the meaning given in Section 46.1(a) of the Project Agreement.
- 1.234 “**Innovation Proposal**” has the meaning given in Section 30.2(b) of the Project Agreement.
- 1.235 “**Insurance**” means the insurance contemplated in Schedule 25 – Insurance and Performance Security Requirements.
- 1.236 “**Insurance Trust Agreement**” means the insurance trust agreement to be entered into between Contracting Authority, the Lenders’ Agent, Project Co and the Account Trustee in the form set out in Schedule 30 - Insurance Trust Agreement.
- 1.237 “**Intellectual Property**” means in connection with a specified subject matter, on a worldwide basis, all registered or unregistered Trade-Marks, trade names, patents, copyrights, trade secrets, designs, rights of publicity, mask work rights, utility models and other industrial or intangible property rights of a similar nature, all grants and registrations worldwide in connection with the foregoing and all other rights with respect thereto existing other than pursuant to grant or registration; all applications for any such grant or registration, all rights of priority under international conventions to make such applications and the right to control their prosecution, and all amendments, continuations, divisions and continuations-in-part of such applications; and all corrections, reissues, patents of addition, extensions and renewals of any such grant, registration or right.
- 1.238 “**Intellectual Property Rights**” means all Intellectual Property in or associated with the Project Data and all Intellectual Property which, or the subject matter of which, is at any time before or after the date of the Project Agreement created, brought into existence, acquired, used or intended to be used by Project Co, any Project Co Party or by other third parties (for such third parties’ use by or on behalf of or for the benefit of Project Co) for any or all of the purposes of:
- (a) the Works, including the design and construction of the Facility (excluding Intellectual Property Rights of third parties, such as CAD software, that is used only in the process of design and construction); or
 - (b) the Project Agreement.
- 1.239 “**Interest Reference Rate**” means the reference benchmark rate of interest identified in the Financial Model and used in the calculation of the Project Debt Interest Cost, and for greater clarity, is the base rate of interest exclusive of any stated or imbedded spread, (including credit, swap or other types of spread) or fees.
- 1.240 “**Investment Canada Act**” means the *Investment Canada Act*, R.S.C. 1985, c.28 (1st Supp) and regulations enacted thereunder, all as amended from time to time.

- 1.241 “**IO or Infrastructure Ontario**” means Ontario Infrastructure and Lands Corporation, a Crown agent continued under the *Ontario Infrastructure and Lands Corporation Act, 2011*.
- 1.242 “**IPFP Framework**” has the meaning given in the recitals to the Project Agreement.
- 1.243 “**Irrecoverable Tax**” has the meaning given in Section 4.18(b) of the Project Agreement.
- 1.244 “**Issued for Construction Drawings**” means contract documents issued for construction (representing all trades, contracts, sub-contracts, etc.), including specifications.
- 1.245 “**Items of Interest or Value**” has the meaning given in Section 18.3(a) of the Project Agreement.
- 1.246 “**Jointly Developed Materials**” has the meaning given in Section 40.4(a) of the Project Agreement.
- 1.247 “**Junior Debt Amount**” means, at any time, the then outstanding principal amount of debt funded under the terms of the Lending Agreements by the Junior Lenders to Project Co, together with all interest accrued thereon at that time, to the extent applied for the purposes of the Project and excluding the Junior Debt Makewhole, which has a fixed return without equity participation, step-up rights or rights to share in Project Co’s excess cash flow and a coupon equal to or less than **[REDACTED]**% of the coupon payable to the Senior Lenders and a right to a makewhole amount equal to or less than a market makewhole amount. For clarity, amounts that do not meet such criteria will not be included in the Junior Debt Amount.
- 1.248 “**Junior Debt Makewhole**” means, at any time, any amount (other than the Junior Debt Amount) then due and payable to the Junior Lenders under the Lending Agreements, including any “makewhole” payments, breakage fees (less any breakage benefits) and all other fees, costs and expenses reasonably and properly incurred which Project Co is obligated to pay to the Junior Lenders pursuant to the Lending Agreements.
- 1.249 “**Junior Debt Service Amount**” means, for any period, the principal and interest payable by Project Co or any Project Co Party to the Junior Lenders in the normal course under the Lending Agreement.
- 1.250 “**Junior Lenders**” means NIL. For greater clarity, Junior Lenders excludes,
- (a) the Hedge Provider(s) or any other hedge providers and their respective permitted successors and assigns; and
 - (b) any Affiliate of Project Co, any Project Co Party or any Affiliate of a Project Co Party.
- 1.251 “**Key Individuals**” has the meaning given in Schedule 9 – Key Individuals.
- 1.252 “**Key Works Milestones**” has the meaning given in Schedule 19 – Works Scheduling Requirements.

- 1.253 “**Labour and Material Payment Bond**” means, collectively, the Labour and Material Payment Bond and the Multiple Obligee Rider to Labour and Material Payment Bond in the form attached as Appendix C to Schedule 25 – Insurance and Performance Security Requirements.
- 1.254 “**Lands**” has the meaning given in Schedule 34 – Site and Lands.
- 1.255 “**LEED**” means Leadership in Energy & Environmental Design.
- 1.256 “**LEED Rating System**” means CaGBC’s Leadership in Energy & Environmental Design (LEED) Green Building Rating System for New Construction and Major Renovations, LEED – NC Version 4.0, including any addenda or update thereto issued prior to the date of the Project Agreement.
- 1.257 “**LEED Silver Rating**” means the achievement of a ‘Silver’ rating from the CaGBC, with respect to the LEED Rating System.
- 1.258 “**Legislative Holdback**” means the basic holdback retained pursuant to Section 22(1) of the Construction Act. For greater certainty, the amount of the holdback required by Part IV of the Construction Act may be reduced by the amount of the holdback which has been paid by Project Co or the Construction Contractor in respect of Subcontracts certified complete under Section 33 of the Construction Act in accordance with section 25 of the Construction Act.
- 1.259 “**Lenders**” means any or all of the persons acting arm’s length to Project Co and each Project Co Party who provide the Financing, and for greater clarity, excludes the Hedge Provider(s) or any other hedge providers and their respective permitted successors and assigns and any Affiliate of Project Co or a Project Co Party.
- 1.260 “**Lenders’ Agent**” has the meaning given in Schedule 4 - Lenders’ Direct Agreement.
- 1.261 “**Lenders’ Consultant**” means any consultant appointed from time to time by the Lenders (including, without limitation, the Lenders’ technical advisor). Nothing contained in the Project Documents and no action taken by the Lenders’ Consultant in connection with the Works or the Project Documents shall constitute direction and/or control by Contracting Authority, Project Co or the Lenders.
- 1.262 “**Lenders’ Direct Agreement**” means the direct agreement to be entered into between Contracting Authority, the Lenders’ Agent and Project Co in the form set out in Schedule 4 - Lenders’ Direct Agreement.
- 1.263 “**Lending Agreements**” means any or all of the agreements or instruments to be entered into by Project Co or any of its Affiliates with Senior Lenders or Junior Lenders relating to the Financing, including, for greater certainty, the Security Documents and the Hedging Agreements. Without limitation, Lending Agreements includes any agreement or instruments described above with any of the Lenders and includes those related to any Refinancing.

- 1.264 “**Letter of Credit Provider**” has the meaning given in the Request for Proposals.
- 1.265 “**Letter of Good Standing**” means the document issued by IHSA to a person confirming that the internal maintenance audit performed by such person regarding its health and safety management systems has been approved by IHSA, and that such person has successfully completed such internal audit pursuant to the terms and conditions of the COR Program.
- 1.266 “**Load-Path Diagram**” means a graphically illustrated diagram that indicates in all relevant detail (including by use of colour-coded arrows indicating the directions of forces caused by dead loads, live loads, vertical loads and lateral loads) how the structural loads are transferred throughout a building or structure that is to be the subject of a Demolition.
- 1.267 “**Longest Path**” means longest continuous path of Works Activities through the Project, which controls the Scheduled Substantial Completion Date.
- 1.268 “**Longstop Date**” has the meaning given in Section 35.1(a)(ii) of the Project Agreement.
- 1.269 “**Look-ahead Schedule**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.270 “**Major Non-Conformance**” means any Non-Conformance, or combination of Minor Non-Conformances, that:
- (a) contains significant deficiencies or does not generally conform with the requirements of this Project Agreement; or
 - (b) the continued existence of which is reasonably expected to result in Project Co becoming unable to satisfy the requirements for Substantial Completion.
- 1.271 “**Make Good**”, “**Made Good**”, “**Making Good**” and derivatives thereof, means, as applicable, repairing, restoring, refurbishing, rehabilitating, removing and replacing or performing filling operation on: (a) the Works as required under the Project Agreement; or (b) any existing components disturbed due to the Works, to at least the condition existing at the commencement of the Works, in terms of construction integrity, finishes, alignment with existing adjoining surfaces, compatibility of materials, sound attenuation criteria, exfiltration/infiltration requirements, air/vapour barrier and thermal continuity.
- 1.272 “**MCCSS**” means the Ministry of Children, Community and Social Services.
- 1.273 “**Member**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.274 “**Micro-Schedule Works Activity**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.275 “**Micro-Schedule Works Milestone**” has the meaning given in Schedule 19 – Works Scheduling Requirements.

- 1.276 “**Milestone Events**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.277 “**Milestone Payment**” means the First Milestone Payment or the Second Milestone Payment, and “**Milestone Payments**” means, collectively, the First Milestone Payment and the Second Milestone Payment.
- 1.278 “**Milestone Payment Completion**” means:
- (a) for the First Milestone Payment, Project Co incurring no less than [REDACTED]% of the Funded Capital Costs; and
 - (a) for the Second Milestone Payment, Project Co incurring no less than [REDACTED]% of the Funded Capital Costs.
- 1.279 “**Milestone Payment Completion Countdown Notice**” has the meaning given in Section 4.3A.1(a) of the Project Agreement.
- 1.280 “**Milestone Payment Completion Date**” means either the First Milestone Payment Completion Date or the Second Milestone Payment Completion Date, as applicable, and the term “**Milestone Payment Completion Dates**” means both the First Milestone Payment Completion Date and the Second Milestone Payment Completion Date.
- 1.281 “**Milestone Payment Completion Notice**” has the meaning given in Section 4.3A.2(b) of the Project Agreement.
- 1.282 “**Milestone Payment Date**” means, with respect to any Milestone Payment, the date that is two Business Days after the applicable Milestone Payment Completion Date.
- 1.283 “**Minor Deficiencies**” means defects and deficiencies:
- (a) arising from or related to the Works required to achieve Substantial Completion under the Project Agreement; and
 - (b) that, neither individually nor collectively, would
 - (i) materially impair (A) Contracting Authority’s use and enjoyment of the Facility (including the Contracting Authority Commissioning), or (B) the performance of the Contracting Authority Activities; or
 - (ii) impair the health, safety or security of any person at or in any part of the Facility.
- 1.284 “**Minor Deficiencies Certification Date**” has the meaning given in Section 24.10(d) of the Project Agreement.

- 1.285 “**Minor Deficiency Completion Period**” means the period of time described in Section 24.9(a)(i) of the Project Agreement within which Project Co is required to complete and rectify a Minor Deficiency.
- 1.286 “**Minor Deficiencies List**” has the meaning given in Section 24.8(a) of the Project Agreement.
- 1.287 “**Minor Non-Conformance**” means any Non-Conformance that:
- (a) generally conforms to the requirements of the Project Agreement, but in which immaterial deficiencies have been found; or
 - (b) the continued existence of which is not reasonably expected to result in Project Co becoming unable to satisfy the requirements for Substantial Completion but may result in a Minor Deficiency.
- 1.288 “**MOI**” means His Majesty The King in Right of Ontario as represented by the Minister of Economic Development Infrastructure, and includes any successors thereto or persons exercising delegated power under the Minister’s authority.
- 1.289 “**MOLITSD**” means His Majesty the King in Right of Ontario as represented by the Ministry of Labour, Immigration, Training and Skills Development, and includes any successors thereto or persons exercising delegated power under the Minister’s authority.
- 1.290 “**Multiple Obligee Rider to Labour and Material Payment Bond**” means the Multiple Obligee Rider amending the Labour and Material Payment Bond to add Contracting Authority and Lenders as additional named Obligees, in the form attached as Rider No. 2 to Appendix C of Schedule 25 – Insurance and Performance Security Requirements.
- 1.291 “**Multiple Obligee Rider to Performance Bond**” means the Multiple Obligee Rider amending the Performance Bond to add Contracting Authority and Lender as additional named Obligees, in the form attached as Rider No. 2 to Appendix B of Schedule 25 – Insurance and Performance Security Requirements.
- 1.292 “**Near Critical Path Activities**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.293 “**No Comment or Minor Non-Conformance Designation**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.294 “**No Default Payment Compensation Amount**” means, with respect to an amount and a specified period of time, such amount multiplied by (i) such period of time in days divided by the actual number of days in the current year multiplied by (ii) the rate of interest per annum in effect on each such day quoted by [REDACTED] from time to time as its reference rate for Canadian Dollar demand loans made to its commercial customers in Canada and which it refers to as its “prime rate”, as such rate may be changed by it from time to time.

- 1.295 “**Non-Conformance**” means any failure by Project Co to perform any of its obligations under the Project Agreement in respect of any aspect of the Works and which failure is not rectified by Project Co within the applicable time period, if any, stipulated in this Project Agreement.
- 1.296 “**Non-Default Termination Sum**” has the meaning given in Schedule 23 - Compensation on Termination.
- 1.297 “**Non-Resident**” means a person that is, at the relevant time, a non-resident of Canada for the purposes of the *Income Tax Act* (Canada).
- 1.298 “**Not-In-Contract Equipment**” means, collectively, the Not-In-Contract (Contracting Authority Procure/ Contracting Authority Install) Equipment, the Not-In-Contract (Contracting Authority Procure/Vendor Install) Equipment, and the Not-In-Contract (Contracting Authority Procure/Project Co Install) Equipment and the Not-In-Contract (Contracting Authority Procure/Vendor Install/Project Co. Connect).
- 1.299 “**Not-In-Contract (Contracting Authority Procure/Contracting Authority Install) Equipment**” means the items of fixtures, furnishings, fittings and equipment in respect of which Contracting Authority is to be purchaser, as identified as “CAP/CAI” on the Not-In-Contract Equipment List.
- 1.300 “**Not-In-Contract (Contracting Authority Procure/Project Co Install) Equipment**” means the items of fixtures, furnishings, fittings and equipment in respect of which Contracting Authority is to be purchaser, as identified as “CAP/PI” on the Not-In-Contract Equipment List.
- 1.301 “**Not-In-Contract (Contract Authority Procure/Vendor Install) Equipment**” means the items of fixtures, furnishings, fittings and equipment in respect of which Contracting Authority is to be purchaser, as identified as “CAS/VI” on the Not-In-Contract Equipment List.
- 1.302 “**Not-In-Contract (Contract Authority Procure/Vendor Install/Project Co. Connect) Equipment**” means the items of fixtures, furnishings, fittings and equipment in respect of which Contracting Authority is to be purchaser, as identified as “CAS/VI” on the Not-In-Contract Equipment List.
- 1.303 “**Not-In-Contract Equipment List**” means the items of fixtures, furnishings, fittings and equipment (i) identified on the list titled “Not-In-Contract Equipment List” included in Part 5 of Schedule 15 – Output Specifications; and (ii) identified on the list titled “Not-In-Contract EUDR” included in Part 5 of Schedule 15 – Output Specifications, each as may be amended and updated from time to time by the Contracting Authority.
- 1.304 “**Notice**” has the meaning given in Section 50.1(a) of the Project Agreement.
- 1.305 “**Notice of Adjudication**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.

- 1.306 “**Notice of Arbitration**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.307 “**Notice of Dispute**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.308 “**Notice of Project**” means a notice of project filed with the Ministry of Labour, Training and Skills Development in compliance with O. Reg 213/91 under the *Occupational Health and Safety Act* (Ontario).
- 1.309 “**Notice of Request to Arbitrate**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.310 “**Occupancy Permit**” means all Permits, Licences, Approvals and Agreements required for the occupancy of the Facility in compliance with Applicable Law.
- 1.311 “**OCPM**” has the meaning given in Section 13.6(b) of the Project Agreement.
- 1.312 “**OHSAS 18001**” means the international standard for occupational health and safety management systems developed by the Occupational Health and Safety Advisory Services Project Group, a British body formed to develop the standard.
- 1.313 “**OHSAS 18001 Accreditation**” means, in respect of a person, such person having received certification in respect of its health and safety management systems that such systems comply with the requirements of OHSAS 18001.
- 1.314 “**Open Data Directive**” means the Management Board of Cabinet’s Open Data Directive published January 29, 2021, as may be amended from time to time.
- 1.315 “**Order**” has the meaning given in Schedule 30 - Insurance Trust Agreement.
- 1.316 “**Other Site Condition**” means any Site Condition found below but not on the surface of the Site, save and except for any:
- (a) Contamination;
 - (b) Items of Interest or Value;
 - (c) Species-at-Risk; and
 - (d) structure, installation, fixture, service, works, building or other improvement visible from the surface of the Site.
- 1.317 “**Outline Commissioning Program**” means the schedule setting out the standards, specifications, procedures and other requirements for the performance and completion of the commissioning activities of the Parties outlined in Schedule 14 - Outline Commissioning Program.
- 1.318 “**Output Specifications**” means Schedule 15 – Output Specifications.

1.319 “**Pandemic and Epidemic Change in Law**” means any Change in Law that:

- (a) came into effect after the COVID-19 Change in Law Reference Date, including any changes to the COVID-19 Emergency Public Health Physical Distancing Requirements;
- (b) is directly the result of and is directly related to the occurrence, increase or decrease in severity, or ending of a pandemic (including COVID-19) or epidemic;
- (c) directly affects (i) the performance of the Works, or (ii) the cost to Project Co of performing the Works; and
- (d) is not a Works Change in Law or a Relevant Change in Law.

For the purposes of this Project Agreement, this definition shall:

A. include:

- (1) any new, amendment or other modification to or repeal or replacement of any Applicable Law that satisfies the foregoing requirements of Sections (a) to (d) (inclusive); and
- (2) any Existing COVID-19 Laws Extension from and after the Anticipated COVID-19 Impact End Date; and

B. apply only to a Change in Law in respect of Applicable Laws in the Province of Ontario and the laws of Canada applicable therein that satisfies such requirements.

1.320 “**Pandemic and Epidemic Change in Law Compensation**” has the meaning given in Section 29.4(a) of the Project Agreement.

1.321 “**Pandemic and Epidemic Response and Mitigation Plan**” means the pandemic and epidemic response and mitigation plan included in the Project Co Proposal Extracts.

1.322 “**Pandemic and Epidemic Supply Chain Delay**” means a delay in the performance of the Works directly arising from a delay in the delivery of material or supplies in support of the Works, to the extent such delay in delivery:

- (a) directly results from the occurrence of:
 - (i) a pandemic or epidemic other than COVID-19; or
 - (ii) a material increase in the spread of COVID-19 after the COVID-19 Change in Law Reference Date,

which directly and adversely affects the delivery of such materials or supplies by a Supplier or Subcontractor; and

- (b) prevents, delays or otherwise interferes with the performance of the Works.
- 1.323 “**Parking Garage**” means the “Parking Garage” described in Schedule 15 - Output Specifications.
- 1.324 “**Parking Garage Works**” means the portion of the Works in respect of the design, construction, installation, testing, commissioning, and completion of the Parking Garage and rectification of any Phase Minor Deficiencies.
- 1.325 “**Party**” means either Contracting Authority or Project Co, and “**Parties**” means both Contracting Authority and Project Co, but, for greater certainty, such definitions do not include IO, MCCSS or MOI.
- 1.326 “**Party Executive**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.327 “**Party Representative**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.328 “**Patient Information**” means Personal Information of patients, clients, and other users and recipients of the Contracting Authority Activities and, for clarity, includes all “personal health information” of such persons (as such term is defined in the *Personal Health Information Protection Act, 2004*).
- 1.329 “**Payment Certifier**” means the professional architect of record or the engineer of record for the Project.
- 1.330 “**Payment Compensation Amount**” means, with respect to an amount and a specified period of time, (i) such amount multiplied by (ii) such period of time in days divided by the actual number of days in the current year multiplied by (iii) the rate of interest per annum in effect on each such day equal to [REDACTED]% over the rate of interest per annum quoted by [REDACTED] from time to time as its reference rate for Canadian Dollar demand loans made to its commercial customers in Canada and which it refers to as its “prime rate”, as such rate may be changed by it from time to time.
- 1.331 “**Performance Bond**” means, collectively, the Performance Bond and the Multiple Obligee Rider to the Performance Bond in the form attached as Appendix B to Schedule 25 – Insurance and Performance Security Requirements.
- 1.332 “**Performance Guarantee of Construction Guarantor**” means a performance guarantee given by the Construction Guarantor in the form set out in Schedule 12 – Performance Guarantee of Construction Guarantor.
- 1.333 “**Performance Security**” has the meaning given in Schedule 25 – Insurance and Performance Security Requirements.
- 1.334 “**Performance Standards Regulation**” means Ontario Regulation 260/08 made under the *Professional Engineers Act (Ontario)*.

- 1.335 “**Permits, Licences, Approvals and Agreements**” means the Contracting Authority Permits, Licences, Approvals and Agreements and the Project Co Permits, Licences, Approvals and Agreements.
- 1.336 “**Permitted Borrowing**” means:
- (a) any advance to Project Co under the Lending Agreements;
 - (b) any additional financing approved by Contracting Authority in accordance with Section 1.9 of Schedule 22 - Variation Procedure to the Project Agreement; and
 - (c) any amendment, waiver or exercise of a right under the Lending Agreements made during the Step-In Period that does not increase Contracting Authority’s liabilities under the Project Agreement whether actual or contingent, present or future, known or unknown.
- 1.337 “**Personal Information**” means all personal information (as the term “**personal information**” is defined in the *Personal Information Protection and Electronic Documents Act* (Canada)) in the custody or control of Project Co or any Project Co Party other than personal information of the employees of Project Co or the Project Co Parties and other than personal information that is wholly unrelated to the Works and not derived directly or indirectly from Contracting Authority in respect of the Project.
- 1.338 “**Phase Commissioning Program**” means the program to be jointly developed and agreed to by Contracting Authority and Project Co in accordance with Section 23A.2 of the Project Agreement.
- 1.339 “**Phase Completion**” means the point at which:
- (a) the Parking Garage Works have been completed in accordance with the Project Agreement;
 - (b) the Phase Occupancy Permit(s) have been issued; and
 - (c) all requirements for Phase Completion described in the Phase Commissioning Program, other than in respect of Phase Minor Deficiencies and Phase Seasonal Works, have been satisfied.
- 1.340 “**Phase Completion Certificate**” means the certificate to be issued by the Independent Certifier in accordance with Section 23A.4(e) of the Project Agreement.
- 1.341 “**Phase Completion Date**” means the date on which Phase Completion is achieved as evidenced by the Phase Completion Certificate, as such date shall be stated therein.
- 1.342 “**Phase Completion Deliverables**” has the meaning given in Section 23A.7(e) of the Project Agreement.

- 1.343 **“Phase Completion Deliverables List”** has the meaning given in Section 23A.7(e) of the Project Agreement.
- 1.344 **“Phase Completion Notice”** has the meaning given in Section 23A.4(b) of the Project Agreement.
- 1.345 **“Phase Contracting Authority Commissioning”** means the commissioning activities to be carried out by Contracting Authority in accordance with the Phase Commissioning Program.
- 1.346 **“Phase Contracting Authority Commissioning Period”** means the period during which Contracting Authority is performing the Phase Contracting Authority Commissioning.
- 1.347 **“Phase Contracting Authority Commissioning Tests”** means all commissioning tests required to be performed by Contracting Authority pursuant to the Phase Commissioning Program.
- 1.348 **“Phase Countdown Notice”** has the meaning given in Section 23A.7(a) of the Project Agreement.
- 1.349 **“Phase Minor Deficiencies”** means any defects and deficiencies:
- (a) arising from or related to Parking Garage Works required to achieve Phase Completion under the Project Agreement; and
 - (b) that, neither individually nor collectively, would
 - (i) materially impair (A) Contracting Authority’s use and enjoyment of the Parking Garage and all other infrastructure (including roads and walkways) that will result from the Parking Garage Works (including the Phase Contracting Authority Commissioning), or (B) the performance of the Contracting Authority Activities; or
 - (ii) impair the health, safety or security of any person at or in any part of the Site that is affected by the Parking Garage Works.
- 1.350 **“Phase Minor Deficiency Completion Period”** means the period of time described in Section 23A.9(a)(i) of the Project Agreement within which Project Co is required to complete and rectify a Phase Minor Deficiency.
- 1.351 **“Phase Minor Deficiencies List”** has the meaning given in Section 23A.8(a)(i) of the Project Agreement.
- 1.352 **“Phase Occupancy Permit”** means all Permits, Licences, Approvals and Agreements required for the occupancy of the Parking Garage and all other infrastructure (including roads and walkways) that will result from the Parking Garage Works, in compliance with Applicable Law.

- 1.353 “**Phase Project Co Commissioning**” means the commissioning activities to be carried out by Project Co prior to the issuance of the Phase Completion Certificate in accordance with the Phase Commissioning Program.
- 1.354 “**Phase Project Co Commissioning Tests**” means all Commissioning Tests required to be performed by Project Co pursuant to the Phase Commissioning Program.
- 1.355 “**Phase Seasonal Works**” means any seasonal adjustment required to complete the Phase Project Co Commissioning, as applicable, or any sodding, planting, or other soft landscaping that cannot be completed prior to Phase Completion due to seasonal impacts.
- 1.356 “**Phase Seasonal Works Completion Period**” means the period of time described in Section 23A.9(a)(ii) of the Project Agreement within which Project Co is required to complete all Phase Seasonal Works.
- 1.357 “**Phase Seasonal Works List**” has the meaning given in Section 23A.8(a)(ii) of the Project Agreement.
- 1.358 “**Phase Warranty Period**” means the period beginning on the Phase Completion Date and expiring on the date which is one year following the Phase Completion Date.
- 1.359 “**Phase Warranty Protocol**” means the warranty protocol developed by Project Co pursuant to Section 1 of Schedule 33 – Warranty Protocol.
- 1.360 “**Phasing Requirements**” means the requirements for the phasing and sequencing of the Works set out in Part 1.3.8 and 1.3.9 of Schedule 15 - Output Specifications.
- 1.361 “**PLAA Activity**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.362 “**Planning Reports (1Door4Care)**” means the 1Door4Care: CHEO Integrated Treatment Centre Preliminary Development Feasibility Review Summary Report, dated October 25, 2022 and authored by [REDACTED], including the following appendices:
- (a) Appendix A - 1Door4Care: CHEO Integrated Treatment Centre – Preliminary Functional Servicing Study (1Door4Care), dated October 25, 2022, and authored by [REDACTED];
 - (b) Appendix B - Infrastructure Ontario – 1Door4Care: CHEO Integrated Treatment Centre – Natural Environment Existing Conditions and Constraints Analysis (LUP 20-23), dated October 25, 2022, and authored by [REDACTED]; and
 - (c) Appendix C - 1Door4Care: CHEO Integrated Treatment Centre (1Door4Care and Parking Garage) Internal project reference - Not issued for City Review - Transportation Study, dated October 25, 2022, and authored by [REDACTED].
- 1.363 “**Planning Reports (Parking Garage)**” means the 1Door4Care: CHEO Integrated Treatment Centre Preliminary Development Feasibility Review (Parking Garage)

Summary Report, dated October 25, 2022, and authored by [REDACTED], including the following appendices:

- (a) Appendix A - 1Door4Care: CHEO Integrated Treatment Centre – Preliminary Functional Servicing Study (Parking Garage), dated October 25, 2022, and authored by [REDACTED];
- (b) Appendix B - Infrastructure Ontario – 1Door4Care: CHEO Integrated Treatment Centre – Natural Environment Existing Conditions and Constraints Analysis (LUP 20-23), dated October 25, 2022, and authored by [REDACTED]; and
- (c) Appendix C - 1Door4Care: CHEO Integrated Treatment Centre (1Door4Care and Parking Garage) Internal project reference - Not issued for City Review - Transportation Study, dated October 25, 2022, and authored by [REDACTED].

- 1.364 “**Plant**” means all buildings, building services, and infrastructure, Building Systems including but not limited to building fabric, and mechanical and electrical services, which are required to meet the operational needs of the Contracting Authority as required under Schedule 15 - Output Specifications.
- 1.365 “**Police Services**” means the Royal Canadian Mounted Police, the Ontario Provincial Police, the Ottawa Police Service, and any other law enforcement agency with jurisdiction pursuant to Applicable Law, as applicable.
- 1.366 “**Primary Works Activity**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.367 “**Primary Works Milestone**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.368 “**Proceeding at Risk Matter**” has the meaning given in Section 14.6(a)(ii) of the Project Agreement.
- 1.369 “**Proceeding at Risk Notice**” has the meaning given in Section 14.6(a) of the Project Agreement.
- 1.370 “**Procurement Activity**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.371 “**Product**” means or “**Products**” mean material, machinery, equipment and fixtures forming the Works but does not include Equipment or Existing Equipment or machinery and equipment used to prepare, fabricate, convey or erect the Works, which is referred to as construction machinery and equipment.
- 1.372 “**Professional Engineer**” means a professional engineer licensed by Professional Engineers Ontario to practice in the Province of Ontario.

- 1.373 **“Progress Works Schedule”** shall be developed in accordance with Section 11 of Schedule 19 – Works Schedule Requirements.
- 1.374 **“Prohibited Act”** has the meaning given in Section 49.1(a) of the Project Agreement.
- 1.375 **“Project”** has the meaning given in the recitals to the Project Agreement.
- 1.376 **“Project Agreement”** has the meaning given in the recitals to the Project Agreement.
- 1.377 **“Project Agreement Arbitration”** has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.378 **“Project Co”** has the meaning given in the introductory paragraph of the Project Agreement.
- 1.379 **“Project Co Amount”** has the meaning given in Schedule 23 – Compensation on Termination.
- 1.380 **“Project Co Commissioning”** means the commissioning activities to be carried out by Project Co prior to the issuance of the Substantial Completion Certificate in accordance with the Final Commissioning Program.
- 1.381 **“Project Co Commissioning Authority”** has the meaning given in Schedule 14 – Outline Commissioning Program.
- 1.382 **“Project Co Commissioning Tests”** means all Commissioning Tests required to be performed by Project Co pursuant to the Final Commissioning Program.
- 1.383 **“Project Co Construction Event of Default”** means a Project Co Event of Default relating to a failure or breach by Project Co to perform, observe or comply with any covenants, agreements, obligations or liabilities with respect to the Works, excluding a default by the Construction Guarantor under the Performance Guarantee of Construction Guarantor.
- 1.384 **“Project Co Contamination”** has the meaning given in Section 18.2(a) of the Project Agreement
- 1.385 **“Project Co Default Termination Sum”** has the meaning given in Schedule 23 – Compensation on Termination.
- 1.386 **“Project Co Event of Default”** has the meaning given in Section 35.1(a) of the Project Agreement.
- 1.387 **“Project Co Group”** means Project Co together with any person or group of persons, who, either individually or collectively, have Direct or Indirect Power or Control of Project Co.
- 1.388 **“Project Co Items of Interest or Value”** has the meaning given in Section 18.3(b) of the Project Agreement.

- 1.389 “**Project Co Other Site Condition**” has the meaning given in Section 18.5(a) of the Project Agreement.
- 1.390 “**Project Co Site Inspections**” has the meaning given in Section 16.9(a) of the Project Agreement.
- 1.391 “**Project Co Party**” means:
- (a) the Construction Contractor;
 - (b) any person engaged by Project Co and/or the Construction Contractor from time to time as may be permitted by the Project Agreement to procure or manage the provision of the Works (or any of them); and
 - (c) in respect of each of the above, their subcontractors of any tier, agents, employees, officers and directors,
- and “**Project Co Parties**” shall be construed accordingly.
- 1.392 “**Project Co Permits, Licences, Approvals and Agreements**” means all permissions, consents, approvals, certificates, permits, licences, agreements and authorizations required to perform the Works in accordance with the Project Agreement and as required by Applicable Law, and including those permissions, consents, approvals, certificates, permits, licences, agreements and authorizations which are the responsibility of Project Co to obtain as set out in Appendix “A” to this Schedule 1 – Contracting Authority and Project Co Permits, Licenses, Approvals and Agreements, or is the responsibility of Project Co to perform or fulfill as set out in Appendix “A” to this Schedule 1 – Contracting Authority and Project Co Permits, Licenses, Approvals and Agreements and the Output Specifications, and all necessary consents, approvals, certificates, permits, licences, agreements and authorizations from and with third parties (including all Development Approvals and the approval of the Fire Marshal of Ontario), needed to perform the Works in accordance with the Project Agreement and as required by Applicable Law, but other than any Contracting Authority Permits, Licences, Approvals and Agreements.
- 1.393 “**Project Co Proposal Extracts**” has the meaning given in Schedule 13 - Project Co Proposal Extracts.
- 1.394 “**Project Co Representative**” means the person designated as such by Project Co on or prior to Commercial Close and any permitted replacement.
- 1.395 “**Project Co Species-at-Risk**” has the meaning given in Section 18.4(a) of the Project Agreement.
- 1.396 “**Project Co Variation Notice**” has the meaning given in Schedule 22 - Variation Procedure.
- 1.397 “**Project Data**” means:

- (a) all Design Data; and
- (b) any other materials, documents and or data acquired, brought into existence or used in relation to the Works or the Project Agreement,
- other than the Jointly Developed Materials and Background Information and other than Intellectual Property Rights of third parties, such as CAD software, that is used only in the process of design and construction.
- 1.398 “**Project Debt Interest Cost**” means the budgeted amount of aggregate interest charges in respect of the Senior Debt Amount used to calculate the Cost of the Financing portion of the Guaranteed Price.
- 1.399 “**Project Documents**” means the Ancillary Documents and the Lending Agreements.
- 1.400 “**Project Know-How**” means all ideas, concepts, alternatives, methodologies, processes, recommendations and suggestions developed by or through Project Co or any Project Co Party and revealed to or discovered by Contracting Authority, whether before or after Commercial Close, which may be connected in any way to:
- (a) the Works; or
- (b) the Project Agreement.
- 1.401 “**Project Manager Knowledge**” means knowledge that is actually held by the person who was identified as the project manager (or analogous position) for the Project in Project Co’s proposal in response to the Request for Proposals, but does not include any knowledge obtained as a result of the review of Background Information pursuant to Section 7.1 of the Project Agreement.
- 1.402 “**Project Milestone**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.403 “**Project Works Schedules**” means any of the schedules required pursuant to the Schedule 19 – Works Scheduling Requirements, including Current Progress Works Schedule, Current Lookahead Schedule, Proposed Works Schedule, Corrected Works Schedule, Interim Works Schedule, Baseline Works Schedule, the Revised Baseline Works Schedule(s), Look-ahead Schedule, Progress Works Schedule, Recovery Works Schedule, and Works Area Micro-Schedule, and “**Project Works Schedules**” means, collectively, all such Works schedules.
- 1.404 “**Project Term**” means the period commencing on the date of the Project Agreement and expiring at midnight on the Termination Date.
- 1.405 “**Proper Invoice**” has the meaning given in Schedule 20 – Payment Procedures.
- 1.406 “**Proposal Fee**” has the meaning given in the Request for Proposals.

- 1.407 “**Proposal Part**” means a part of Project Co’s proposal submitted in response to the RFP, including any revisions to such part of the submission that were agreed upon with Contracting Authority and Project Co as part of the RFP process.
- 1.408 “**Proposed Works Schedule**” means the schedule to complete the Works established between Contracting Authority and Project Co prior to or on the date of the Project Agreement attached as Appendix “D” of Schedule 19 – Works Scheduling Requirements, which includes details in support of monitoring the progress of the Works, determining the likely future progress of the Works, and to analyze the schedule impact of any and all events or circumstances reported or updated pursuant to Sections 37.2(a), (b) and (d) of the Project Agreement, actual claims for a Delay Event made pursuant to Section 37.2(f) of the Project Agreement or any Variation Confirmation or Variation Directive until such time as the draft of the Baseline Works Schedule becomes the Baseline Works Schedule pursuant to Section 20.2(d) of the Project Agreement.
- 1.409 “**Proprietor**” has the meaning given in Section 41.6(a) of the Project Agreement.
- 1.410 “**Protest Action**” means any civil disobedience, protest action, riot, civil commotion or demonstration, including any action taken or threatened to be taken by any person or persons protesting or demonstrating against the carrying out of any part of the Works, or against the construction or operation of children’s treatment centres in general, occurring after Financial Close, but excluding any labour dispute or any other strike, lockout or industrial relations dispute or job action by, of or against workers carrying out any part of the Works.
- 1.411 “**Protesters**” has the meaning given in Section 11.23(a) of the Project Agreement.
- 1.412 “**Province**” means His Majesty the King in Right of Ontario.
- 1.413 “**Public Safety Dispute**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.414 “**Quality Plans**” has the meaning given in Section 15.1(a) of the Project Agreement.
- 1.415 “**Recoverable Tax**” has the meaning given in Section 4.18(c) of the Project Agreement.
- 1.416 “**Record Drawings**” means signed and sealed drawings prepared by Project Co, using as-built information, after verifying in detail the actual conditions of the completed project or applicable components as they are constructed, including any changes that were initiated due to site conditions or other causes. The Record Drawings shall be developed from the As Built Drawings and shall be provided digitally in the following formats: PDF, AutoCAD and Revit BIM.
- 1.417 “**Recovery Amount**” has the meaning given in Section 45.3(g) of the Project Agreement.
- 1.418 “**Recovery Works Schedule**” has the meaning given in Section 13.4(a)(iv)(A) of the Project Agreement.

- 1.419 “**Recovery Works Schedule Report**” has the meaning given in Section 13.4(a)(iv)(C) of the Project Agreement.
- 1.420 “**Refinancing**” has the meaning given in Schedule 29 – Refinancing.
- 1.421 “**Reimbursement Event**” has the meaning given in Section 26.5(a) of the Project Agreement.
- 1.422 “**Relevant Change in Law**” means a Discriminatory Change in Law or a Specific Change in Law.
- 1.423 “**Relevant Conviction**” means a conviction under the *Criminal Code* (Canada) for which no pardon has been granted.
- 1.424 “**Relief Event**” has the meaning given in Section 33.1(a) of the Project Agreement.
- 1.425 “**Reply**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.426 “**Reply Period**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.427 “**Request for Payment Approval**” has the meaning given in Section 3.2(d) of the Project Agreement.
- 1.428 “**Request for Proposals**” or “**RFP**” means the request for proposals issued in respect of the Project on November 1, 2022, as amended.
- 1.429 “**Required Amount**” has the meaning given in Section 11.18(a) of the Project Agreement.
- 1.430 “**Respondent**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.431 “**Response Time**” means the response times set out in the Phase Warranty Protocol or the Warranty Protocol for each category of warranty work as agreed to by Project Co and Contracting Authority in accordance with Sections 1(c)(vi) and 2(c)(vi), respectively, of Schedule 33 – Warranty Protocol.
- 1.432 “**Restricted Person**” means any person who, or any member of a group of persons acting together, any one of which:
- (a) has, directly or indirectly, its principal or controlling office in a country that is subject to any economic or political sanctions imposed by Canada or Ontario;
 - (b) has as its primary business the illegal manufacture, sale, distribution or promotion of narcotics substances or arms, or is or has been involved in terrorism;
 - (c) (i) is subject to a final order (including being subject to conditions or undertakings prescribed by the order) issued under Part IV.1 of the *Investment Canada Act* (Investments Injurious to National Security) that would prevent such person from undertaking the Project in whole or in part in a manner which Contracting Authority

- considers unacceptable in its sole discretion or (ii) is currently, or could become, subject to a review of an investment by a non-Canadian under Part IV.1 of the *Investment Canada Act* (Investments Injurious to National Security) that could result in an order described in (i) being issued (as determined by Contracting Authority in its sole discretion);
- (d) in the case of an individual, (i) he or she has been convicted of any indictable offence less than five years prior to the date at which the consideration of whether such individual is a “Restricted Person” is made hereunder, whether or not such person received a custodial sentence; or (ii) he or she has been sentenced to a custodial sentence, other than a suspended sentence, for any regulatory offence other than under the *Highway Traffic Act* (Ontario) or corresponding legislation in any other jurisdiction less than five years prior to the date at which the consideration of whether such individual is a “Restricted Person” is made hereunder;
- (e) in the case of a person other than an individual, (i) it or any of the members of its (or its general partner’s) board of directors or its senior executive managers has been convicted of any indictable offence less than five years prior to the date at which the consideration of whether such person is a “Restricted Person” is made hereunder, whether or not such person received a custodial sentence; or (ii) any of the members of its (or its general partner’s) board of directors or its senior executive managers has been sentenced to a custodial sentence, other than a suspended sentence, for any regulatory offence other than under the *Highway Traffic Act* (Ontario) or corresponding legislation in any other jurisdiction less than five years prior to the date at which the consideration of whether such person is a “Restricted Person” is made hereunder;
- (f) has as its primary business the acquisition of distressed assets or investments in companies or organizations which are or are believed to be insolvent or in a financial standstill situation or potentially insolvent;
- (g) is subject to a material claim of Contracting Authority or the Province under any proceedings (including regulatory proceedings) which have been concluded or are pending at the time at which the consideration of whether such person is a “Restricted Person” is made hereunder, and which (in respect of any such pending claim, if it were to be successful) would, in Contracting Authority’s view, in either case, be reasonably likely materially to affect the ability of Project Co to perform its obligations under the Project Agreement; or
- (h) has a material interest in the production of tobacco products.

1.433 “**Review Procedure**” means the procedure set out in Schedule 10 - Review Procedure.

1.434 “**Review Procedure Activity**” has the meaning given in Schedule 19 – Works Scheduling Requirements.

- 1.435 “**Review Procedure Activities Register**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.436 “**Revised Baseline Works Schedule**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.437 “**RNP Date**” means June 29, 2023, being the target date of identification of the First Negotiations Proponent/Relevant Negotiations Proponent as set out in the RFP.
- 1.438 “**Rules of Civil Procedure**” has the meaning given in Schedule 27 – Dispute Resolution Procedure.
- 1.439 “**SC LD Commencement Date**” has the meaning given in Section 46A(a) of the Project Agreement.
- 1.440 “**SC Liquidated Damages**” means the liquidated damages to be paid pursuant to Article 46A of the Project Agreement which shall be in the amount of \$[REDACTED] per Business Day.
- 1.441 “**Scheduled Final Completion Date**” means January 17th, 2028.
- 1.442 “**Scheduled First Milestone Payment Completion Date**” means August 18, 2026.
- 1.443 “**Scheduled Milestone Payment Completion Date**” means either the Scheduled First Milestone Payment Completion Date or the Scheduled Second Milestone Payment Completion Date, as applicable, and the term “**Scheduled Milestone Payment Completion Dates**” means both the Scheduled First Milestone Payment Completion Date and the Scheduled Second Milestone Payment Completion Date.
- 1.444 “**Scheduled Second Milestone Payment Completion Date**” means February 16, 2027.
- 1.445 “**Scheduled Substantial Completion Date**” means November 16, 2027, as such date may be extended pursuant to Section 31 of the Project Agreement.
- 1.446 “**Scheduled Phase Completion Date**” means April 8, 2025, in respect of the Parking Garage Works, as such date may be extended pursuant to Section 31 of the Project Agreement.
- 1.447 “**Seasonal Works**” means any seasonal adjustment required to complete the Project Co Commissioning, as applicable, or any sodding, planting, or other soft landscaping that cannot be completed prior to Substantial Completion due to seasonal impacts.
- 1.448 “**Seasonal Works Certification Date**” has the meaning given in Section 24.10(e) of the Project Agreement.
- 1.449 “**Seasonal Works Completion Period**” means the period of time described in Section 24.9(a)(ii) of the Project Agreement within which Project Co is required to complete all Seasonal Works.

- 1.450 “**Seasonal Works Holdback**” has the meaning given in Section 24.8(b)(ii) of the Project Agreement.
- 1.451 “**Seasonal Works List**” has the meaning given in Section 24.8(a)(ii) of the Project Agreement.
- 1.452 “**Second Milestone Payment**” means \$[REDACTED].
- 1.453 “**Second Milestone Payment Completion Date**” has the meaning given in Section 4.3A.2(d)(i) of the Project Agreement.
- 1.454 “**Secondary Works Activity**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.455 “**Security**” has the meaning given in Schedule 4 – Lenders’ Direct Agreement.
- 1.456 “**Security Documents**” has the meaning given in Schedule 4 – Lenders’ Direct Agreement.
- 1.457 “**Senior Debt Amount**” means, at any time, the then outstanding principal amount of debt funded under the terms of the Lending Agreements by the Senior Lenders to Project Co, together with all interest accrued thereon at that time, provided that at any time where any portion of the interest payable to the Senior Lenders is subject to the Hedging Agreement(s), accrued interest in respect of such portion of the interest payable to the Senior Lenders shall be calculated based on the fixed rate payable by Project Co under the Hedging Agreement(s) without regard to whether such fixed rate is payable directly to a Senior Lender or to the Hedge Provider(s) under the Hedging Agreement(s) and all references to interest payable to the Senior Lenders under the Project Agreement shall be construed accordingly. For greater certainty, the Senior Debt Amount is only to the extent applied for the purposes of the Project and excludes the Senior Debt Makewhole.
- 1.458 “**Senior Debt Makewhole**” means, (i) at any time, any amount (other than the Senior Debt Amount) then due and payable to the Senior Lenders under the Lending Agreements with respect to the Senior Debt Amount, including any “makewhole” payments, breakage costs (less any breakage benefits) and all other fees, costs and expenses reasonably and properly incurred which Project Co is obligated to then pay to the Senior Lenders pursuant to the Lending Agreements with respect to the Senior Debt Amount; and (ii) any swap breakage costs (less breakage benefits), if any, then due and payable to the Hedge Provider(s) under the Hedging Agreement(s) entered into with respect to the Senior Debt Amount.
- 1.459 “**Senior Debt Service Amount**” means, for any period, the principal, interest and commitment fees payable by Project Co or any Project Co Party to the Senior Lenders in the normal course under the Lending Agreements, provided that at any time where any portion of the interest payable to the Senior Lenders is subject to a Hedging Agreement between Project Co and a Hedge Provider, interest payable on account of such portion of interest payable to the Senior Lenders shall be calculated based on the fixed rate payable by Project Co under such Hedging Agreement without regard to whether such fixed rate is payable directly to a Senior Lender or to the Hedge Provider under the relevant Hedging

Agreement and all references to interest payable to the Senior Lenders under this Project Agreement shall be construed accordingly.

- 1.460 “**Senior Lenders**” means, at any time, [REDACTED], [REDACTED], and [REDACTED], their permitted successors and assigns, and any additional lenders financing any Refinancing. For greater clarity, Senior Lenders excludes (i) the Hedge Provider(s) or any other hedge providers and their respective permitted successors and assigns; and (ii) any Affiliate of Project Co, any Project Co Party or any Affiliate of a Project Co Party.
- 1.461 “**Sensitive Information**” means financial or commercial information which would, if disclosed to a competitor of Project Co or any Project Co Party, give that competitor a competitive advantage over Project Co or such Project Co Party and thereby prejudice the business of Project Co or such Project Co Party.
- 1.462 “**Severe Market Disruption**” means any occurrence of exceptional circumstances in financial markets in Europe, the United States of America and/or Canada which:
- (a) results in the suspension or cessation of all or substantially all lending activity in national or relevant international capital or interbank markets; and
 - (b) adversely affects access by Project Co to such markets.
- 1.463 “**Shop Drawings**” means drawings, diagrams, illustrations, schedules, performance charts, brochures and other data which are to be provided by Project Co to illustrate details of a portion of the Works, indicating materials, methods of construction and attachment or anchorage, erection diagrams, connections, explanatory notes and other information necessary for completion of the Works.
- 1.464 “**Site**” has the meaning given in Schedule 34 – Site and Lands.
- 1.465 “**Site Conditions**” means the condition of the Site, including the physical, geophysical, climatic, ecological, environmental, geotechnical and archaeological conditions.
- 1.466 “**SPC**” has the meaning given in Section 11.2(b)(v) of the Project Agreement.
- 1.467 “**Species-at-Risk**” means any member of a species, subspecies, variety or genetically or geographically distinct population of animal, plant or other organism that is listed in the Species at Risk in Ontario List maintained pursuant to the ESA and any analogous federal list under the *Species at Risk Act* (Canada), and any other species that has been classified as being threatened or endangered under Applicable Law.
- 1.468 “**Specific Change in Law**” means any Change in Law that principally affects, or principally relates to, the construction or operation of children treatment centre facilities or other healthcare facilities in the Province.
- 1.469 “**Stakeholder Consultation Activity**” has the meaning given in Schedule 19 – Works Scheduling Requirements.

- 1.470 “**Standby Letter of Credit**” means a letter of credit attached as 3A – Standby Letter(s) of Credit, and “**Standby Letter(s) of Credit**” or “**Standby Letters of Credit**” means all letters of credit attached as Schedule 3A – Standby Letter(s) of Credit.
- 1.471 “**Start-Up Meeting**” has the meaning given in Section 11.2(a) of the Project Agreement.
- 1.472 “**Statement of Case**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.473 “**Statement of Reply**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.474 “**Step-in Period**” has the meaning given in Schedule 4 – Lenders' Direct Agreement.
- 1.475 “**Structure**” means any permanent structure other than a building, including a bridge, dam or lock.
- 1.476 “**Subcontractor**” means any subcontractor of Project Co engaged by or through Project Co to perform any of the Works, including the Construction Contractor, any Supplier or consultant, and any subcontractor of any other subcontractor at any tier.
- 1.477 “**Subcontractor’s Direct Agreement**” means the agreement to be entered into among Contracting Authority, Project Co, the Construction Contractor and certain Subcontractors determined in accordance with the terms of the Project Agreement in the form set out in Schedule 7 – Subcontractor’s Direct Agreement.
- 1.478 “**Subcontracts**” means the contracts entered into by or between Project Co and any Subcontractor or between any Subcontractor at any tier, including the Construction Contractor, and any other Subcontractor at any tier in relation to any aspect of the Works.
- 1.479 “**Substantial Completion**” means the point at which:
- (a) the Facility, including all of the Works, has been completed in accordance with the Project Agreement, other than in respect of Minor Deficiencies and Seasonal Works;
 - (b) the Occupancy Permit has been issued;
 - (c) the Payment Certifier appointed pursuant to Section 17.3(g) of the Project Agreement has certified the substantial performance of the Design and Construction Contract and the related certificate of substantial performance has been published, each in accordance with the Construction Act; and
 - (d) all requirements for Substantial Completion described in the Final Commissioning Program, other than in respect of Minor Deficiencies and Seasonal Works, have been satisfied.

- 1.480 “**Substantial Completion Certificate**” means the certificate to be issued by the Independent Certifier in accordance with Section 24.4(e) of the Project Agreement.
- 1.481 “**Substantial Completion Date**” means the date upon which the Substantial Completion Certificate is issued by the Independent Certifier.
- 1.482 “**Substantial Completion Deliverables**” has the meaning given in Section 24.7(e) of the Project Agreement.
- 1.483 “**Substantial Completion Deliverables List**” has the meaning given in Section 24.7(e) of the Project Agreement.
- 1.484 “**Substantial Completion Notice**” has the meaning given in Section 24.4(b) of the Project Agreement.
- 1.485 “**Substantial Completion Payment**” means the amount determined by subtracting from the amount of the Guaranteed Price, as adjusted in accordance with the terms of the Project Agreement as at the end of the last day of the agreed monthly payment period ending immediately prior to the Substantial Completion Payment Date, the following amounts (without duplication):
- (a) the Milestone Payments paid or payable by Contracting Authority up to the end of the last day of the agreed payment period ending immediately prior to the Substantial Completion Payment Date;
 - (b) the Completion Holdback as at the Substantial Completion Payment Date;
 - (c) any Legislative Holdback required to be maintained by Contracting Authority as at the Substantial Completion Payment Date; and
 - (d) the Equipment Fee, if applicable.
- 1.486 “**Substantial Completion Payment Date**” means the date that is 2 Business Days after the Substantial Completion Date.
- 1.487 “**Supplier**” means a person who supplies to Project Co, or to any Subcontractor, any equipment, materials, supplies or services as part of, or for, the Works.
- 1.488 “**Surety**” means the person issuing the Bonds.
- 1.489 “**Systemic Racism**” means organizational and institutional culture, biases, policies, directives, practices or procedures that may appear neutral on their surface but have the effect of disadvantaging, excluding displacing, or marginalizing Indigenous, Black and other racialized groups or creating unfair barriers for them to access valuable benefits and opportunities.
- 1.490 “**Tax**” or “**Taxes**” means any and all taxes, levies, imposts, duties, fees, withholdings, assessments, deductions or charges whatsoever, imposed, assessed, levied or collected by

any Governmental Authority, together with interest thereon and penalties with respect thereto, and includes all HST except where stated to the contrary, provided however that , except for the purposes of Section 4.19 of this Project Agreement, “**Taxes**” shall not include the Contracting Authority Taxes.

- 1.491 “**Technical Reference Date**” means April 5, 2023.
- 1.492 “**Technical Reports**” means, collectively, the following documents:
- (a) the Clinical Functionality Report;
 - (b) the Environmental Reports;
 - (c) the Geotechnical Reports;
 - (d) the Functional Servicing Report;
 - (e) the Hydrogeological Reports;
 - (f) the Planning Reports (1Door4Care); and
 - (g) the Planning Reports (Parking Garage).
- 1.493 “**Technical Submission Deadline**” means April 20, 2023.
- 1.494 “**Termination Date**” means the earlier of the Expiry Date and such earlier date, if any, on which termination of the Project Agreement takes effect in accordance with its terms.
- 1.495 “**Third Party Arbitration**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.496 “**Third Party Beneficiaries**” has the meaning given at Section 51.17(a)(i) of the Project Agreement.
- 1.497 “**Third Party Litigation**” has the meaning given in Schedule 27 - Dispute Resolution Procedure.
- 1.498 “**Title Encumbrances**” means the Encumbrances listed in Schedule 16 - Title Encumbrances and any other Encumbrance consented to by Contracting Authority and reasonably required in connection with the development of the Facility and the Works.
- 1.499 “**Traceable**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.500 “**Trade-Marks**” means any registered or unregistered mark, trade-mark, service mark, distinguishing guise, logo, insignia, seal, design or symbol.
- 1.501 “**Trespassers**” has the meaning given in Section 11.23(a) of the Project Agreement.
- 1.502 “**Trust Account**” has the meaning given in the Trust Account Agreement.

- 1.503 “**Trust Account Agreement**” means the trust account agreement to be entered into between Contracting Authority, Project Co and the Trustee in the form set out in Schedule 32 - Trust Account Agreement.
- 1.504 “**Trustee**” has the meaning given in Schedule 32 - Trust Account Agreement.
- 1.505 “**Utilities**” means energy/power supplies and waste recovery, including electricity, natural gas/fuel oil, water, sanitary waste and storm water.
- 1.506 “**Utility Company**” means any company or companies designated by Project Co to provide Utilities.
- 1.507 “**Utility Related Activity**” has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.508 “**Variation**” has the meaning given in Schedule 22 - Variation Procedure.
- 1.509 “**Variation Confirmation**” has the meaning given in Schedule 22 - Variation Procedure.
- 1.510 “**Variation Directive**” has the meaning given in Schedule 22 - Variation Procedure.
- 1.511 “**Variation Enquiry**” has the meaning given in Schedule 22 - Variation Procedure.
- 1.512 “**Variation Procedure**” means the procedure set out in Schedule 22 - Variation Procedure.
- 1.513 “**Warranty Period**” means the period beginning on the Substantial Completion Date and expiring on the date which is one year following the Substantial Completion Date.
- 1.514 “**Warranty Period Cash Amount**” has the meaning given in Section 11.18(c) of the Project Agreement.
- 1.515 “**Warranty Period Letter of Credit**” means an unconditional and irrevocable letter of credit from any one or more Acceptable Issuer in favour and for the direct and exclusive benefit of Contracting Authority, in the form set out in Schedule 3B – Warranty Period Letter of Credit.
- 1.516 “**Warranty Period Security**” means either one or a combination of:
- (a) a Warranty Period Letter of Credit; and
 - (b) the Warranty Period Cash Amount.
- 1.517 “**Warranty Period Security Return Date**” means the date that is five Business Days following the date that is one year following the Substantial Completion Date.
- 1.518 “**Warranty Protocol**” means the warranty protocol developed by Project Co pursuant to Section 1 of Schedule 33 – Warranty Protocol.

- 1.519 **“Warranty Rectification”** means, following receipt of notice from Contracting Authority of a Construction Defect or Construction Latent Defect, Making Good the Construction Defect or Construction Latent Defect so that the Works satisfy the requirements of the Project Agreement. Without prejudice to the generality of the foregoing, this shall include Making Good any part of the Works which has been affected by the relevant Construction Defect or Construction Latent Defect and updating the Warranty Reporting Record to report that the Warranty Rectification has been completed.
- 1.520 **“Warranty Reporting Record”** has the meaning given in Section 4(a) of Schedule 33 – Warranty Protocol.
- 1.521 **“Warranty Response”** means, following receipt of notice from Contracting Authority of a Construction Defect or Construction Latent Defect, the following actions by Project Co:
- (a) establishing the nature, location and cause of the Construction Defect or Construction Latent Defect and attending the Site if necessary;
 - (b) appointing a suitably qualified, experienced and accountable person to assess the situation who has the proper authority to take or authorize the taking of any actions required;
 - (c) taking all necessary actions to make the Works safe and secure, thereby at a minimum fulfilling all health and safety requirements;
 - (d) when necessary, providing the Contracting Authority Representative with an assessment of the problem, the action taken, details of any work required with timeframes for completion of such work and any impact that this may impose on the Facility or the Works; and
 - (e) updating the Warranty Reporting Record to report that the Warranty Response has been completed in accordance with Section 4 of Schedule 33 – Warranty Protocol.
- 1.522 **“Working Day”** or **“Working Days”** means a day on which Project Co can reasonably schedule a specific Works Activity considering the requirements of the Project Agreement and any other constraints.
- 1.523 **“Works”** means (i) the design, construction, installation, testing, commissioning and completion of the Facility, including the Parking Garage, (ii) the completion and rectification of any Phase Minor Deficiencies and Minor Deficiencies, (iii) the completion of the Phase Seasonal Works and Seasonal Works, and (iv) the performance of all other obligations of Project Co under the Project Agreement.
- 1.524 **“Works Activity”** has the meaning given in Schedule 19 – Works Scheduling Requirements.
- 1.525 **“Works Area Micro-Schedule”** has the meaning given in Schedule 19 – Works Scheduling Requirements.

1.526 “**Works Change in Law**” means any Change in Law that:

- (a) is not a Relevant Change in Law;
- (b) occurs after the date of the Project Agreement;
- (c) requires Project Co to perform any work of alteration, addition, Demolition, extension or variation in the quality or function of the Facility which is not Works or capital replacement work which Project Co would otherwise be required to perform in order to comply with its obligations under the Project Agreement; and
- (d) was not reasonably foreseeable at the date of the Project Agreement by an experienced contractor carrying out activities and/or performing design and/or other operations similar to those to be carried out and/or performed by any Project Co Party in relation to the Project.

1.527 “**Works Committee**” has the meaning given in Section 14.1(a) of the Project Agreement.

1.528 “**Works Milestone**” has the meaning given in Schedule 19 – Works Scheduling Requirements.

1.529 “**Works Report**” has the meaning given in Section 13.6(a) of the Project Agreement.

1.530 “**Works Schedule**” has the meaning given in Schedule 19 – Works Scheduling Requirements.

1.531 “**Works Schedule Assumptions Report**” has the meaning given in Schedule 19 – Works Scheduling Requirements.

1.532 “**Works Schedule Progress Report**” has the meaning given in Schedule 17 – Works Report Requirements.

1.533 “**Works Submittals**” has the meaning given in Section 1.1 of Schedule 10 - Review Procedure.

1.534 “**WSIB**” means the Ontario Workplace Safety and Insurance Board that is responsible for administering the *Workplace Safety and Insurance Act, 1997* (Ontario).

2. **Interpretation.** The Project Agreement shall be interpreted according to the following provisions, unless the context requires a different meaning:

2.1 The tables of contents, headings, marginal notes and references to them in the Project Agreement are for convenience of reference only, shall not constitute a part of the Project Agreement, and shall not be taken into consideration in the interpretation of, or affect the meaning of, the Project Agreement.

2.2 Except where the context requires otherwise (irrespective of whether some, but not all, references in a Schedule specifically refer to that Schedule or to other portions of the

- Project Agreement) references to specific Sections, Articles, Clauses, Paragraphs, Subparagraphs, Schedules, and other divisions of the Project Agreement are references to such Sections, Articles, Clauses, Paragraphs, or Subparagraphs of, Schedules to, or divisions of the Project Agreement and the terms “Section”, “Article” and “Clause” are used interchangeably and are synonymous.
- 2.3 Except where the context requires otherwise, references to specific Sections, Articles, Clauses, Paragraphs, Subparagraphs, Schedules, and other divisions of the Project Agreement followed by a number are references to the whole of the Section, Article, Clause, Paragraph, Subparagraphs, Schedule or other division of the Project Agreement as applicable, bearing that number, including all subsidiary provisions containing that same number as a prefix.
- 2.4 Except where the context requires otherwise, references in the Output Specifications to specific Parts, Sections, Articles, Clauses, Paragraphs, Subparagraphs, Schedules, and other divisions of the Output Specifications shall be construed such that each such reference on a page of the Output Specifications will be read to be preceded by and to include the prefix Section number or other reference at the top of the applicable page, and all cross-references to any Section in Schedule 15 - Output Specifications shall be interpreted to include the applicable prefix Section number or other reference.
- 2.5 The Schedules to the Project Agreement are an integral part of the Project Agreement and a reference to the Project Agreement includes a reference to the Schedules.
- 2.6 All references in the Project Agreement to a Schedule shall be to a Schedule of the Project Agreement.
- 2.7 All capitalized terms used in a Schedule shall have the meanings given to such terms in Schedule 1, unless stated otherwise in a particular Schedule in which case such definition shall have the meaning given to it in that Schedule solely for the purposes of that Schedule.
- 2.8 The language of the Output Specifications and other documents comprising the Project Agreement is in many cases written in the imperative for brevity. Clauses containing instructions, directions or obligations are directed to Project Co and shall be construed and interpreted as if the words “Project Co shall” immediately preceded the instructions, directions or obligations.
- 2.9 Words importing persons or parties are to be broadly interpreted and include an individual, corporation, limited liability company, joint stock company, firm, partnership, joint venture, trust, unincorporated organization, Governmental Authority, unincorporated body of persons or association and any other entity having legal capacity, and the heirs, beneficiaries, executors, administrators or other legal representatives of a person in such capacity.
- 2.10 Unless the context otherwise requires, wherever used herein the plural includes the singular, the singular includes the plural, and each of the masculine, feminine and neuter genders include all other genders.

- 2.11 Unless otherwise provided in the Project Agreement, all accounting and financial terms used in the Project Agreement shall be interpreted and applied in accordance with Canadian GAAP.
- 2.12 References to any standard, principle, agreement or document include (subject to all relevant approvals and any other provisions of the Project Agreement concerning amendments) a reference to that standard, principle, agreement or document as amended, supplemented, restated, substituted, replaced, novated or assigned.
- 2.13 References to any Applicable Law, including any statutes or other Applicable Law specifically referred to herein, whether or not amendments or successors to such Applicable Law are referred to herein, are to be construed as references to that Applicable Law as from time to time amended or to any Applicable Law covering the same or similar subject matter from time to time replacing, extending, consolidating or amending the same.
- 2.14 References to a statute shall include all regulations, by-laws, ordinances and orders made under or pursuant to the statute.
- 2.15 References to persons shall include their successors and assigns. References to a public organization shall include their successors and assigns, and if a public organization ceases to exist or ceases to perform its functions without a successor or assign, references to such public organization shall be deemed to include a reference to any public organization or any organization or entity which has taken over either or both the functions and responsibilities of such public organization.
- 2.16 A reference in the Project Agreement or in any Project Document to any right, power, obligation or responsibility of any Governmental Authority shall be deemed to be a reference to the Governmental Authority that, pursuant to Applicable Laws has such right, power, obligation or responsibility at the relevant time.
- 2.17 References to a deliberate act or omission or deliberate or negligent act or omission of Contracting Authority or any Contracting Authority Party shall be construed having regard to the interactive nature of the activities of Contracting Authority, Contracting Authority Parties and Project Co and further having regard to:
- (a) acts contemplated by the Output Specifications; or
 - (b) acts otherwise provided for in the Project Agreement.
- 2.18 The words in the Project Agreement shall bear their natural meaning.
- 2.19 Each of Project Co's and Contracting Authority's respective obligations shall be construed as separate obligations owed to the other.
- 2.20 References containing terms such as:

- (a) “hereof”, “herein”, “hereto”, “hereinafter”, and other terms of like import are not limited in applicability to the specific provision within which such references are set forth but instead refer to the Project Agreement taken as a whole; and
- (b) “includes” and “including”, whether or not used with the words “without limitation” or “but not limited to”, shall not be deemed limited by the specific enumeration of items but shall, in all cases, be deemed to be without limitation and construed and interpreted to mean “includes without limitation” and “including without limitation”.
- 2.21 In construing the Project Agreement, the rule known as the *ejusdem generis* rule shall not apply nor shall any similar rule or approach apply to the construction of the Project Agreement and, accordingly, general words introduced or followed by the word “other” or “including” or “in particular” shall not be given a restrictive meaning because they are followed or preceded (as the case may be) by particular examples intended to fall within the meaning of the general words.
- 2.22 Where the Project Agreement states that an obligation shall be performed “no later than” or “within” or “by” a stipulated date or event which is a prescribed number of days after a stipulated date or event, the latest time for performance shall be 5:00 p.m. on the last day for performance of the obligation concerned, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- 2.23 Where the Project Agreement states that an obligation shall be performed “no later than” or “by” a prescribed number of days before a stipulated date or event or “by” a date which is a prescribed number of days before a stipulated date or event, the latest time for performance shall be 5:00 p.m. on the last day for performance of the obligation concerned, or if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- 2.24 Where the Project Agreement states that an obligation shall be performed “on” a stipulated date, the latest time for performance shall be 5:00 p.m. on that day, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- 2.25 Any reference to time of day or date means the local time or date in Ottawa, Ontario.
- 2.26 Unless otherwise indicated, time periods will be strictly construed.
- 2.27 Whenever the terms “will” or “shall” are used in the Project Agreement in relation to Project Co or Contracting Authority they shall be construed and interpreted as synonymous and to read “Project Co shall” or “Contracting Authority shall” as the case may be.
- 2.28 Any reference to currency is to Canadian currency and any amount advanced, paid or calculated is to be advanced, paid or calculated in Canadian currency.
- 2.29 Unless otherwise identified in the Project Agreement, all units of measurement in any documents submitted by Project Co to Contracting Authority shall be in accordance with the SI system of units.

- 2.30 Terms not defined herein and used in the Project Agreement which have a technical meaning commonly understood by the health care sector in Ontario will be construed as having that meaning unless the context otherwise requires.
- 2.31 Save where expressly stated otherwise, references to amounts or sums expressed to be “indexed” or “index linked” are references to amounts or sums which require adjustment to reflect the effects of inflation. Such adjustment shall be calculated in accordance with the following formula:

$$\text{Adjusted amount or sum} = \text{Amount or sum} \times \frac{\text{CPI}_n}{\text{CPI}_o}$$

- 2.32 The terms “properly inferable”, “readily apparent” and “readily discoverable” as used in this Project Agreement, shall be interpreted by taking into consideration Project Co’s and any Project Co Party’s experience and the investigations, inspections and examinations of the Background Information and of the Lands carried out by Project Co or by any Project Co Party during the Request for Proposals process or other due diligence; and by taking into consideration reasonable, normal course and industry standard investigations, inspections or other due diligence; in each case in accordance with Good Industry Practice.
- 2.33 In construing the Project Agreement, the rule known as the *contra proferetem* rule shall not apply, and the Parties waive the application of any such rule of law which otherwise would be applicable in connection with the construction of this Project Agreement that ambiguous or conflicting terms or provisions should be construed against the Party who (or whose counsel) drafted the Project Agreement.

APPENDIX A

PERMITS, LICENCES, APPROVALS AND AGREEMENTS (“PLAA”)

CONTRACTING AUTHORITY AND PROJECT CO PLAA RESPONSIBILITY TABLE

- Please see attached document -

APPENDIX A

PERMITS, LICENCES, APPROVALS AND AGREEMENTS (“PLAA”)

CONTRACTING AUTHORITY AND PROJECT CO PLAA RESPONSIBILITY TABLE

[REDACTED]

APPENDIX B

CONTRACTING AUTHORITY SECURITY DEPOSITS

Nil.

APPENDIX “A” TO SCHEDULE 1 - PERMITS, LICENCES, APPROVALS AND AGREEMENTS

CONTRACTING AUTHORITY AND PROJECT CO PERMITS, LICENCES, APPROVALS AND AGREEMENTS
(“PLAA”)

- NOTE 1: The Permits, Licences, Approvals and Agreements may include, but are not limited to, those included in the tables set out in this Appendix “A” to Schedule 1 – Permits, Licenses, Approvals and Agreements (the “**Responsibility Tables**”)
- NOTE 2: Where both Contracting Authority and Project Co are identified as having responsibility, please refer to the “Responsibility and Requirements” column in the Responsibility Tables below for an explanation
- NOTE 3: The following Responsibility Tables is for the purpose of the performance of the Works.
- NOTE 4: The following Responsibility Tables is subject to the applicable requirements in respect to the Works as set out in the Project Agreement. Project Co is responsible for satisfying itself with respect to compliance with the foregoing requirements and any changes thereto.
- NOTE 5: For clarity, the provisions of Section 11.1 (Development of Design) of the Project Agreement apply generally in regard to any of Project Co’s responsibilities under this Responsibility Table.
- NOTE 6: If, for any Permit, Licence, Approval or Agreement, there is a requirement under Applicable Law for the applicant to be Contracting Authority, then Project Co shall be responsible for all aspects of preparing and submitting the application preparation on behalf of Contracting Authority at Project Co’s sole cost and expense. Project Co shall provide Contracting Authority a copy of each such application. Contracting Authority may, in its sole discretion, require Project Co to submit draft applications and other materials relating to a Permit, Licence, Approval or Agreement for review by Contracting Authority.
- NOTE 7: All other Permits, Licences, Approvals and Agreements not listed herein or otherwise noted, are the responsibility of Project Co.

[PLAA RESPONSIBILITY TABLE REDACTED]

SCHEDULE 2

COMPLETION DOCUMENTS

1. DOCUMENTS TO BE DELIVERED BY PROJECT CO

Unless an original document is specifically required, a copy of each of the following documents (in each case, executed by the parties to such agreement other than Contracting Authority and in form and substance satisfactory to Contracting Authority, acting reasonably) is to be delivered by Project Co to Contracting Authority on or prior to the Financial Close Target Date:

- 1.1 the Project Agreement;
- 1.2 the Lenders' Direct Agreement;
- 1.3 the Independent Certifier Agreement;
- 1.4 the CDB Member Statement and the CDB Member Agreement;
- 1.5 the Insurance Trust Agreement;
- 1.6 the Trust Account Agreement;
- 1.7 a Notice of appointment of the Project Co Representative;
- 1.8 a release by Project Co of Infrastructure Ontario, MOI, MCCSS and the Province in the form attached as Appendix A to this Schedule 2;
- 1.9 the acknowledgement and undertaking in the form attached as Appendix B to this Schedule 2;
- 1.10 the Lending Agreements;
- 1.11 the Design and Construction Contract;
- 1.12 the Performance Guarantee of Construction Guarantor;
- 1.13 the Construction Contractor's Direct Agreement;
- 1.14 a certificate of insurance and draft policies of insurance for the insurances required to be taken out by Project Co in accordance with this Project Agreement;
- 1.15 the Financial Model in electronic form;
- 1.16 the Interim Works Schedule and Proposed Works Schedule in accordance with the requirements set out in Schedule 19 – Works Scheduling Requirements;

- 1.17 an originally signed form of the Bonds, as required in accordance with this Project Agreement or as Contracting Authority may direct in accordance with the Insurance Trust Agreement;
- 1.18 a certificate of an officer of Project Co substantially in the form attached as Appendix C to this Schedule 2;
- 1.19 a certificate of an officer of the Construction Contractor substantially in the form attached as Appendix C to this Schedule 2;
- 1.20 a certificate of an officer of the Construction Guarantor substantially in the form attached as Appendix C to this Schedule 2;
- 1.21 the opinion from counsel to Project Co, the Construction Contractor, the Construction Guarantor and such other Project Co Parties as Contracting Authority may reasonably require substantially in the form attached as Appendix D to this Schedule 2 and otherwise acceptable to Contracting Authority and its counsel;
- 1.22 evidence that the COR-Certified Construction Project Co Party has its COR Certification in good standing (or to the extent that the COR-Qualified Construction Project Co Party does not have its COR Certification by Financial Close, evidence that the COR-Qualified Construction Project Co Party has its current OHSAS 18001 Accreditation in good standing and has made an application to IHSA for its COR Certification);
- 1.23 written confirmation that the list of Key Individuals submitted by Project Co as part of the RFP process, is unchanged;
- 1.24 in respect of the Construction Contractor (and where the Construction Contractor is a partnership or joint venture, in respect of each partner of the partnership or member of the joint venture, as applicable), a WSIB clearance certificate, or if a WSIB clearance certificate is not available, equivalent documentation from another jurisdiction, current to Commercial Close;
- 1.25 in respect of the Construction Contractor (and where the Construction Contractor is a partnership or joint venture, in respect of each partner of the partnership or member of the joint venture, as applicable), a CAD-7, or, if a CAD-7 is not available, equivalent documentation from another jurisdiction, current to the date of Commercial Close;
- 1.26 in respect of the Construction Contractor (and where the Construction Contractor is a partnership or joint venture, in respect of each partner of the partnership or member of the joint venture, as applicable), a Workplace Injury Summary Report (WISR) or, if a WISR is not available, equivalent documentation from another jurisdiction, current to the date of Commercial Close;
- 1.27 the Escrow Closing Procedure Agreement; and
- 1.28 such other documents as the Parties may agree, each acting reasonably.

2. DOCUMENTS TO BE DELIVERED BY CONTRACTING AUTHORITY

Unless an original document is specifically required, a copy of each of the following documents (in each case, where Contracting Authority is a party to such document, executed by Contracting Authority) is to be delivered by Contracting Authority to Project Co on or prior to the Financial Close Target Date:

- 2.1 the Project Agreement;
- 2.2 the Lenders' Direct Agreement;
- 2.3 the Construction Contractor's Direct Agreement;
- 2.4 the Independent Certifier Agreement;
- 2.5 the CDB Member Statement and the CDB Member Agreement;
- 2.6 the Insurance Trust Agreement;
- 2.7 the Trust Account Agreement;
- 2.8 a Notice of appointment of the Contracting Authority Representative;
- 2.9 a copy of the Contracting Authority Funding and Approval Letter;
- 2.10 a certificate of an officer of Contracting Authority substantially in the form attached as Appendix E respectively to this Schedule 2;
- 2.11 the opinion from counsel to Contracting Authority substantially in the form attached as Appendix F to this Schedule 2;
- 2.12 the Escrow Closing Procedure Agreement; and
- 2.13 such other documents as the Parties may agree, each acting reasonably.

3. POST FINANCIAL CLOSE PROJECT CO DELIVERABLES

Project Co shall deliver to Contracting Authority each of the following items:

- 3.1 within 5 Business Days following Financial Close, (a) one printed copy of the Financial Model, and (b) two electronic copies of the Financial Model, each on a USB key; and
- 3.2 within 15 Business Days following Financial Close, two USB keys, each containing electronic copies of all of the documents described in Sections 1 and 2 of this Schedule 2.

APPENDIX A

FORM OF RELEASE

TO: Children’s Hospital of Eastern Ontario – Ottawa Children’s Treatment Centre (“**CHEO**”)

AND TO: Ontario Infrastructure and Lands Corporation (“**Infrastructure Ontario**”)

AND TO: The Minister of Infrastructure (“**MOI**”)

AND TO: His Majesty the King in Right of Ontario as represented by the Minister of Children, Community and Social Services (“**MCCSS**”)

AND TO: His Majesty the King in Right of Ontario (the “**Province**”)

RE: Project agreement (as amended, supplemented or modified from time to time, the “Project Agreement”) dated the 28th day of September, 2023 between Children’s Hospital of Eastern Ontario – Ottawa Children’s Treatment Centre (“**Contracting Authority**”) and EllisDon Infrastructure OCH Inc. (“**Project Co**”)

In consideration of Contracting Authority entering into the Project Agreement, the undersigned hereby acknowledges and agrees that Infrastructure Ontario, MOI, MCCSS and the Province have no obligations or liabilities to Project Co or any other person arising out of or in connection with the Project Agreement of any nature or kind whatsoever, including, without limitation, any obligations for payments or other covenants on the part of Contracting Authority contained in the Project Agreement, and hereby releases Infrastructure Ontario, MOI, MCCSS and the Province from and against any and all claims, demands, causes of action, judgments, costs and liability of any nature or kind whatsoever arising out of or in connection with the Project Agreement and all matters relating thereto, including, without limitation, any act or omission of Contracting Authority, its employees, officers, directors or agents.

DATED this ____ day of _____, 2023.

**ELLISDON INFRASTRUCTURE OCH
INC.**

By: _____

Name:

Title:

I have authority to bind the corporation.

APPENDIX B

FORM OF UNDERTAKING AND ACKNOWLEDGEMENT

TO: Children’s Hospital of Eastern Ontario – Ottawa Children’s Treatment Centre, a non-share capital corporation incorporated under the laws of the Province of Ontario (“**Contracting Authority**”)

AND TO: His Majesty the King in Right of Ontario as represented by the Minister of Children, Community and Social Services (“**MCCSS**”)

RE: Project agreement (as amended, supplemented or modified from time to time, the “**Project Agreement**”) dated the 28th day of September, 2023 between Contracting Authority and EllisDon Infrastructure OCH Inc. (“**Project Co**”)

1. The undersigned acknowledges that:
 - (a) The Project will proceed as a public- private partnership project under the Minister of Infrastructure’s *ReNew Ontario* infrastructure investment plan, and complies with the principles set out in the IPFP Framework.
 - (b) The IPFP Framework establishes 5 fundamental principles which guide the financing and procurement of public infrastructure projects in Ontario:
 - (i) The public interest is paramount.
 - (ii) Value for money must be demonstrable.
 - (iii) Appropriate public control/ownership must be preserved.
 - (iv) Accountability must be maintained.
 - (v) All processes must be fair, transparent and efficient.
 - (c) The IPFP Framework states that, consistent with the principle of appropriate public ownership/control, public ownership of assets will be preserved in the public sector.
2. The undersigned undertakes to comply with all Applicable Law in any direction or order issued by MCCSS or IO to Contracting Authority to the extent that the direction or order affects the Works.
3. Capitalized terms used but not defined herein have the respective meanings ascribed thereto in the Project Agreement.

[SIGNATURE PAGE IMMEDIATELY FOLLOWS]

DATED this _____ day of _____, 2023.

**ELLISDON INFRASTRUCTURE OCH
INC.**

By: _____

Name:

Title:

By: _____

Name:

Title:

I have authority to bind the corporation.

APPENDIX C

FORM OF PROJECT CO/PROJECT CO PARTY OFFICER'S CERTIFICATE

Certificate of an Officer of

ELLISDON INFRASTRUCTURE OCH INC.

(the "Corporation")

**TO: CHILDREN'S HOSPITAL OF EASTERN ONTARIO – OTTAWA
CHILDREN'S TREATMENT CENTRE ("Contracting Authority")**

AND TO: ONTARIO INFRASTRUCTURE AND LANDS CORPORATION

AND TO: THE MINISTER OF INFRASTRUCTURE

**AND TO: THE MINISTER OF CHILDREN, COMMUNITY AND SOCIAL
SERVICES**

AND TO: CASSELS BROCK & BLACKWELL LLP

AND TO: [REDACTED]

AND TO: [REDACTED]

AND TO: [REDACTED]

I, [●], being the [●] of the Corporation and an authorized signatory of the Corporation and being duly authorized by the Corporation to deliver this certificate, hereby make the following certifications and confirmations for and on behalf of the Corporation and without incurring personal liability and that the same may be relied upon by you without further inquiry:

1. Constating Documents

- (a) The Corporation is a subsisting corporation duly incorporated under the laws of the Province of [REDACTED].
- (b) Attached hereto as **Schedule "A"** are true and complete copies of the articles, together with all amendments thereto, of the Corporation (the "**Articles**"). The Articles are in full force and effect on the date hereof and no other articles have been issued and no proceeding has been taken or is contemplated to the date hereof to authorize the Corporation to amend, surrender or cancel the Articles.
- (c) Attached hereto as **Schedule "B"** are true and complete copies of the by-laws of the Corporation (the "**By-laws**") enacted on or before the date hereof. The By-laws have been in full force and effect from and after the date thereof as set out therein and are in full force and effect, unamended as of the date hereof. No proceeding

has been taken to the date hereof to authorize the Corporation to amend the By-laws and neither the directors nor the shareholders of the Corporation have passed, confirmed or consented to any resolutions amending or varying the By-laws.

- (d) Attached hereto as **Schedule “C”** is a true and complete copy of a unanimous shareholders’ agreement between the shareholders of the Corporation and the Corporation (the **“Unanimous Shareholders’ Agreement”**) executed on or before the date hereof. The Unanimous Shareholders’ Agreement has been in full force and effect from and after the date thereof as set out therein and is in full force and effect, unamended as of the date hereof.
- (e) The minute books and corporate records of the Corporation made available to [●] are the original minute books and corporate records of the Corporation and contain all minutes of meetings, resolutions and proceedings of the shareholders and directors of the Corporation to the date hereof and there have been no meetings, resolutions or proceedings authorized or passed by the shareholders or directors of the Corporation to the date hereof not reflected in such minute books and corporate records. Such minute books and corporate records are true, complete and correct in all material respects and there are no changes, additions or alterations necessary to be made thereto to make such minute books and corporate records true, complete and correct in all material respects.
- (f) At the date hereof, no winding-up, liquidation, dissolution, insolvency, bankruptcy, amalgamation, arrangement, reorganization or continuation proceedings in respect of the Corporation have been commenced or are being contemplated by the Corporation, and the Corporation has no knowledge of any such proceedings having been commenced or contemplated in respect of the Corporation by any other party.
- (g) At the date hereof, the Corporation is up-to-date in the filing of all returns and other documents required to be filed by it by governmental authorities, including under corporate, securities and tax legislation, and no notice of any proceedings to cancel its certificate of incorporation or otherwise to terminate its existence has been received by the Corporation.
- (h) Pursuant to the Unanimous Shareholders’ Agreement, the powers of the directors of the Corporation to manage the business and affairs of the Corporation, whether such powers arise from the [***Business Corporations Act (Ontario)*** (the **“Act”**)], the Articles or the By-laws of the Corporation, or otherwise, are restricted to the fullest extent permitted by law, and, in accordance with the Act and the Unanimous Shareholders’ Agreement, the shareholders of the Corporation have and enjoy and may exercise and perform all the rights, powers, and duties of the directors of the Corporation to manage the business and affairs of the Corporation.
- (i) There are no provisions in the Articles, By-laws, Unanimous Shareholders’ Agreement or in any other agreement binding on the Corporation which:

- (i) restrict or limit the powers of the Corporation to enter into:
 - (1) a certain project agreement with Contracting Authority made as of September 28, 2023 (as the same may be amended, supplemented, restated or otherwise modified from time to time, the “**Project Agreement**”) pursuant to which the Corporation will design, build and finance a facility, connecting link to the existing building, and parking structure;
 - (2) a lenders’ direct agreement between the Corporation, Contracting Authority and the Lenders’ Agent;
 - (3) a design and construction contract between the Corporation and Construction Contractor (the “**Construction Contractor**”);
 - (4) an insurance trust agreement between the Corporation, Contracting Authority, the Lenders’ Agent and the [●]; and
 - (5) *[NTD: List other documents delivered at Financial Close.]*,

(collectively, the “**Documents**”); or
- (ii) restrict or limit the authority of the directors or shareholders of the Corporation by resolution to delegate the powers set out in subparagraph (i) to a director or an officer of the Corporation.

2. Resolutions

- (a) Annexed hereto, forming part hereof and marked as **Schedule “D”** are true and complete copies of the resolutions of the [**directors/shareholders**] of the Corporation (the “**Resolutions**”), which have been duly and validly passed in accordance with applicable law, constituting authority and approval for the Corporation, *inter alia*, to enter into the Documents. The Resolutions are the only resolutions of the Corporation pertaining to the subject matter thereof and the same are in full force and effect, unamended as of the date hereof.
- (b) The authorization, execution and delivery of each Document contemplated in the Resolutions, and the performance by the Corporation of its obligations thereunder, do not constitute or result in a violation or breach or default under:
 - (i) the Articles, By-laws or the Unanimous Shareholders’ Agreement;
 - (ii) to the best of my knowledge and belief after due diligence, any order of any Canadian or Ontario governmental body by which it is bound;

- (iii) to the best of my knowledge and belief after due diligence, the terms of any agreement or instrument under which any of its property or assets is bound;
or
 - (iv) to the best of my knowledge and belief after due diligence, any writ, judgment, injunction, determination or award which is binding on the Corporation or any of its properties.
- (c) To the best of my knowledge and belief after due diligence, there are no actions, suits, proceedings, or investigations pending or threatened (in writing) against the Corporation at law or in equity before any governmental agency, court or tribunal, foreign or domestic, or before any private arbitration tribunal (whether or not covered by insurance) of which the Corporation has received written notice and that individually or in the aggregate could result in any material adverse effect on the business, properties, or assets, or the condition, financial or otherwise, of the Corporation or in any impairment of its ability to perform its obligations under the Documents, and the Corporation has no knowledge of any violation or default with respect to any order, writ, injunction, or decree of any governmental agency, court or tribunal, foreign or domestic, or any private arbitration tribunal that could result in any such material adverse effect or impairment.
- (d) To the best of my knowledge and belief after due diligence, no consent, approval or other order of any Canadian or Ontario Governmental Authority which has not been obtained is required to permit the Corporation to execute and deliver the Documents.

3. No Breach or Default

Neither the execution and delivery by the Corporation of the Documents nor the consummation of the transactions therein contemplated nor the fulfilment or compliance with the terms thereof will contravene or result in a breach of any of the terms, conditions or provisions of, or constitute a default under the Articles, By-laws, Unanimous Shareholders' Agreement or under any other agreement binding on the Corporation.

4. Specimen Signatures

The persons whose names are set forth below are, at the date hereof, officers and/or directors of the Corporation, duly elected or appointed to the office or offices set forth opposite their respective names and authorized to execute the Documents on behalf of the Corporation. The signatures set forth opposite their respective names are the true signatures of those persons:

NAME	POSITION	SIGNATURE
[●]		_____
[●]		_____
[●]		_____

[●]

5. Capital

Listed below are all of the issued and outstanding shares in the capital of the Corporation and the registered owner of such shares:

ISSUED SHARES

REGISTERED OWNER

Attached hereto as **Schedule “E”** are true copies of all certificates in respect of such issued and outstanding shares. The Corporation has issued no securities, including (without limitation) securities convertible or exchangeable into shares and/or securities in respect of debt, other than such issued and outstanding shares as are listed above.

DATED this ____ day of _____, 2023.

Name:

Title:

APPENDIX D

FORM OF PROJECT CO/PROJECT CO PARTY/CONSTRUCTION GUARANTOR
OPINION

[INSERT DATE]

**Children’s Hospital of Eastern Ontario –
Ottawa Children’s Treatment Centre**
401 Smyth Road
Ottawa, ON
K1H 8L1

**Ontario Infrastructure and Lands
Corporation**
Suite 2000, 1 Dundas St. West
Toronto, ON
M5G 1Z7

Cassels Brock & Blackwell LLP
Bay Adelaide Centre – North Tower
40 Temperance St.
Suite 3200
Toronto, Ontario
M5H 0B4

Dear Sirs/Mesdames:

Re: 1Door4Care: CHEO Integrated Treatment Centre

We have acted as counsel to EllisDon Infrastructure OCH Inc. (“**Project Co**”), [REDACTED] (the “**Construction Contractor**”) and [REDACTED] (the “**Construction Guarantor**”) in connection with the public-private partnership transaction whereby Project Co has agreed to enter into a design, build and finance agreement for the 1Door4Care: CHEO Integrated Treatment Centre. *[NTD: Additional parties to be added depending on consortium structure and/or the financing package.]*

This opinion is being delivered to the Children’s Hospital of Eastern Ontario – Ottawa Children’s Treatment Centre (“**Contracting Authority**”), Ontario Infrastructure and Lands Corporation and their counsel pursuant to Section 1.21 of Schedule 2 to the project agreement made as of September 28, 2023 between Contracting Authority and Project Co (as the same may be amended, supplemented, restated or otherwise modified from time to time, the “**Project Agreement**”).

All capitalized terms used but not otherwise defined in this opinion shall have the respective meanings ascribed thereto in the Project Agreement.

In our capacity as counsel to Project Co, the Construction Contractor and the Construction Guarantor, we have participated in the preparation and negotiation, and have examined an executed

copy, of each of the following documents (unless otherwise indicated, all such documents are dated as of [●], 2023):

1. the Project Agreement; and
2. the following project documents (collectively, the “**Implementation Documents**”):
 - (a) the Design and Construction Contract;
 - (b) the Insurance Trust Agreement;
 - (c) the Lenders’ Direct Agreement;
 - (d) the Trust Account Agreement;
 - (e) the Construction Contractor’s Direct Agreement;
 - (f) the Independent Certifier Agreement;
 - (g) the Lending Agreements;
 - (h) the Performance Bonds;
 - (i) the Multiple Obligee Rider to the Performance Bond;
 - (j) the Labour and Material Payment Bond;
 - (k) the Multiple Obligee Rider to the Labour and Material Payment Bond; and
 - (l) the Performance Guarantee of Construction Guarantor.
 - (m) *[NTD: List other documents delivered at the date of the Project Agreement.]*

The Project Agreement and the Implementation Documents are hereinafter collectively referred to as the “**Documents**”, and each is individually referred to as a “**Document**”. *[NTD: Additional documents to be added depending on consortium structure and/or the financing package.]*

We are qualified to practise law in the Province of Ontario. We have made no investigation of the laws of any jurisdiction other than Ontario, and the opinions expressed below are confined to the laws of Ontario and the federal laws of Canada applicable therein as at the date hereof.

We do not act as corporate counsel to [**Project Co, the Construction Contractor or the Construction Guarantor**], nor have we participated in the general maintenance of their corporate records and corporate proceedings. Therefore, in expressing certain of the opinions below, we have, where indicated, relied exclusively, and without any independent investigation or enquiry, on certificates of public officials and a certificate of an officer of each of Project Co, the Construction Contractor and the Construction Guarantor dated as of the date hereof (the “**Officer’s Certificates**”) as to certain factual matters.

Searches and Reliance

We have conducted, or have caused to be conducted, the searches identified in Schedule “A” (the “**Searches**”) for filings or registrations made in those offices of public record listed in Schedule “A”. The Searches were conducted against the current name and all former names of Project Co, the Construction Contractor and the Construction Guarantor (including, in each case, both the English and French versions, if any). The results of the Searches are set out in Schedule “A”.

We have also made such investigations and examined originals or copies, certified or otherwise identified to our satisfaction, of such certificates of public officials and of such other certificates, documents and records as we have considered necessary or relevant for purposes of the opinions expressed below, including, without limitation, the Officer’s Certificates.

We have relied exclusively, and without any independent investigation or enquiry, on the Officer’s Certificates and the certificates of public officials with respect to certain factual matters.

In connection with the opinions set forth in paragraphs 1, 2 and 3 below, we have relied exclusively on Certificates of Status issued by the Ministry of Government Services (Ontario) of even date, copies of which are attached as Schedule “B”.

In connection with the opinions set forth in paragraphs [5, 8, 11, 14, 17 and 20] below, we have relied exclusively, and without any independent investigation or enquiry, upon the opinion of [●] dated [●], 2023 (the “**CC Opinion**”), a copy of which has been delivered to you. To the extent that the CC Opinion contains assumptions, qualifications, limitations or definitions, or is expressed as relying on any certificate(s) or other documents identified therein, the opinions herein expressed in reliance on the CC Opinion should be read as incorporating the identical assumptions, qualifications, limitations, definitions and reliances.

In connection with the opinions set forth in paragraphs 6, 9, 12, 15, 18 and 21 below, we have relied exclusively, and without any independent investigation or enquiry, upon the opinion of [●] dated [●], 2023, (the “**CG Opinion**”), a copy of which has been delivered to you. To the extent that the CG Opinion contains assumptions, qualifications, limitations or definitions, or is expressed in reliance on the CG Opinion should be read as incorporating the identical assumptions, qualifications, limitations, definitions and reliances.

Assumptions

For the purposes of the opinions expressed herein, we have assumed:

1. The genuineness of all signatures, the authenticity of all documents submitted to us as originals, the conformity to originals of all documents submitted to us as certified, true, conformed, photostatic or notarial copies or facsimiles thereof and the authenticity of the originals of such certified, true, conformed, photostatic or notarial copies or facsimiles.
2. Each of the parties (other than Project Co, the Construction Contractor and the Construction Guarantor) to each of the Documents is and was, at all relevant times, a

subsisting corporation, partnership, limited partnership, limited liability company or trust, as applicable, under the laws of its jurisdiction of formation.

3. Each of the parties (other than Project Co, the Construction Contractor and the Construction Guarantor) has (and had) the corporate power, authority and capacity to own its property and assets and to carry on its business as such business is now (or as was then) being carried on by it, has (or had) all requisite corporate power, authority and capacity to execute and deliver each Document to which it is party and to perform its obligations thereunder, has taken all necessary corporate action, as applicable, to authorize the execution and delivery of each Document to which it is a party and the performance of its obligations thereunder, and has duly executed and delivered each Document to which it is a party and each Document to which it is a party is a legal, valid and binding obligation of such party enforceable against it in accordance with its terms.
4. The completeness, truth and accuracy of all facts set forth in the Officer's Certificates.
5. The completeness, truth and accuracy of all facts set forth in official public records and certificates and other documents supplied by public officials.
6. Value has been given by each of the parties (other than Project Co, the Construction Contractor and the Construction Guarantor) to Project Co and the Construction Contractor.

Opinions

Based upon and subject to the foregoing, and to the qualifications, exceptions and limitations hereinafter expressed, we are of the opinion that, as of the date hereof:

Incorporation and Existence

1. Project Co is a corporation incorporated under the laws of the **[REDACTED]** and has not been dissolved.
2. The Construction Contractor is a corporation incorporated under the laws of **[REDACTED]** and has not been dissolved.
3. The Construction Guarantor is a corporation incorporated under the laws **[REDACTED]** and has not been dissolved.

Corporate Power and Capacity

4. Project Co has the corporate power and capacity to own or lease its properties and assets, to carry on its business as it is currently being conducted and as it is contemplated to be conducted under the Project Agreement, and to enter into and perform its obligations under each of the Documents to which it is a party.
5. The Construction Contractor has the corporate power and capacity to own or lease its properties and assets, to carry on its business as it is currently being conducted and as it is

contemplated to be conducted under the Documents, and to enter into and perform its obligations under each of the Documents to which it is a party.

6. The Construction Guarantor has the corporate power and capacity to own or lease its properties and assets, to carry on its business as it is currently being conducted and as it is contemplated to be conducted under the Documents, and to enter into and perform its obligations under each of the Documents to which it is a party.

Corporate Authorization

7. Project Co has taken all necessary corporate action to authorize the execution and delivery of, and the performance of its obligations under, each of the Documents to which it is a party.
8. The Construction Contractor has taken all necessary corporate action to authorize the execution and delivery of, and the performance of its obligations under, each of the Documents to which it is a party.
9. The Construction Guarantor has taken all necessary corporate action to authorize the execution and delivery of, and the performance of its obligations under, each of the Documents to which it is a party.

Execution and Delivery

10. Project Co has duly executed and delivered each of the Documents to which it is a party.
11. The Construction Contractor has duly executed and delivered each of the Documents to which it is a party.
12. The Construction Guarantor has duly executed and delivered each of the Documents to which it is a party.

Enforceability

13. Each of the Documents to which Project Co is a party constitutes a legal, valid and binding obligation of Project Co, enforceable against it in accordance with its terms.
14. Each of the Documents to which the Construction Contractor is a party constitutes a legal, valid and binding obligation of the Construction Contractor, enforceable against it in accordance with its terms.
15. Each of the Documents to which the Construction Guarantor is a party constitutes a legal, valid and binding obligation of the Construction Guarantor, enforceable against it in accordance with its terms.

No Breach or Default

16. The execution and delivery by Project Co of the Documents to which it is a party does not, and the performance by Project Co of its obligations under each such Document in accordance with its terms will not, breach or constitute a default under (i) its articles, by-laws or unanimous shareholders' agreement, or (ii) the provisions of any law, statute, rule or regulation to which Project Co is subject.
17. The execution and delivery by the Construction Contractor of the Documents to which it is a party does not, and the performance by the Construction Contractor of its obligations under each such Document in accordance with its terms will not, breach or constitute a default under (i) its articles, by-laws or unanimous shareholders' agreement, or (ii) the provisions of any law, statute, rule or regulation to which the Construction Contractor is subject.
18. The execution and delivery by the Construction Guarantor of the Documents to which it is a party does not, and the performance by the Construction Guarantor of its obligations under each such Document in accordance with its terms will not, breach or constitute a default under (i) its articles, by-laws or unanimous shareholders' agreement, or (ii) the provisions of any law, statute, rule or regulation to which the Construction Guarantor is subject.

Regulatory Approvals

19. No authorization, consent, permit or approval of, or other action by, or filing with or notice to, any governmental agency or authority, regulatory body, court, tribunal or other similar entity having jurisdiction is required in connection with the execution and delivery by Project Co of the Documents to which it is a party and the performance of its obligations thereunder.
20. No authorization, consent, permit or approval of, or other action by, or filing with or notice to, any governmental agency or authority, regulatory body, court, tribunal or other similar entity having jurisdiction is required in connection with the execution and delivery by the Construction Contractor of the Documents to which it is a party and the performance of its obligations thereunder.
21. No authorization, consent, permit or approval of, or other action by, or filing with or notice to, any governmental agency or authority, regulatory body, court, tribunal or other similar entity having jurisdiction is required in connection with the execution and delivery by the Construction Guarantor of the Documents to which it is a party and the performance of its obligations thereunder.

Qualifications

Our opinions herein are subject to the following qualifications and reservations, namely:

1. The enforceability of any Document and the rights and remedies set out therein or any judgment arising out of or in connection therewith is subject to and may be limited by any

- applicable bankruptcy, reorganization, winding-up, insolvency, moratorium or other laws of general application affecting creditors' rights from time to time in effect.
2. The enforceability of each of the Documents and the rights and remedies set out therein is subject to and may be limited by general principles of equity, and no opinion is given as to any specific remedy that may be granted, imposed or rendered, including equitable remedies such as those of specific performance and injunction, or the availability of equitable defences.
 3. The enforceability of any Document will be subject to the limitations contained in the *Limitations Act, 2002* (Ontario), and we express no opinion as to whether a court may find any provision of any Document to be unenforceable as an attempt to vary or exclude a limitation period under that Act.
 4. Pursuant to the *Currency Act* (Canada), a judgment in money rendered by a Court in the Province of Ontario must be awarded in Canadian currency and such judgment may be based on a rate of exchange in effect other than the day of payment of the judgment.
 5. To the extent that a particular contractual provision is characterized by a Court as a penalty and not as a genuine pre-estimate of damages, it will not be enforceable.
 6. A Court may not treat as conclusive those certificates and determinations which the Documents state are to be so treated.
 7. A receiver or receiver and manager appointed pursuant to the provisions of any Document, for certain purposes, may not be treated by a Court as being solely the agent of Project Co notwithstanding any agreement to the contrary.
 8. The ability to recover or claim for certain costs or expenses may be subject to judicial discretion.
 9. With respect to any provisions of the Documents pursuant to which the parties to such Documents are permitted or required to submit a dispute arising out of such Documents to arbitration, we express no opinion as to the enforceability of such arbitration provisions in all circumstances since under the *Arbitration Act, 1991* (Ontario) a court of competent jurisdiction in Ontario may, in its discretion and upon certain grounds, refuse to stay judicial proceedings in which event an arbitration under such arbitration provisions may not be commenced or continued. In addition, the *Arbitration Act, 1991* (Ontario) provides that a court may hear an appeal of an arbitration award on a question of law or set aside an arbitration award or declare it invalid, in each case on certain prescribed grounds.
 10. Any requirement in any of the Documents that interest be paid at a higher rate after than before default may not be enforceable.
 11. The effectiveness of provisions which purport to relieve a person from a liability or duty otherwise owed may be limited by law, and provisions requiring indemnification or

reimbursement may not be enforced by a Court, to the extent that they relate to the failure of such person to perform such duty or liability.

12. No opinion is expressed as to the enforceability of any provision contained in any Document which purports to sever from the Document any provision therein which is prohibited or unenforceable under applicable law without affecting the enforceability or validity of the remainder of the document.
13. No opinion is expressed regarding any waiver of service of process, presentment, demand, protest or notice of dishonour which may be contained in any of the Documents.
14. Any award of costs is in the discretion of a Court of competent jurisdiction.
15. The enforceability of rights of indemnity set out in the Documents may be limited under applicable law to the extent that they directly or indirectly relate to liabilities imposed by law on Contracting Authority for which it would be contrary to public policy to require Project Co to indemnify Contracting Authority or to the extent that they constitute the indirect enforcement of a foreign revenue or penal law.
16. We express no opinion as to the enforceability by any person who is not a party to the Documents of any provision therein that purports to bind or affect or confer a benefit on such person.

This opinion is being delivered solely in connection with the transaction addressed herein and may not be relied upon by any person other than the addressees, and their successors and permitted assigns, or for any purpose other than the transaction addressed herein.

Yours very truly,

[REDACTED]

APPENDIX E

FORM OF CONTRACTING AUTHORITY OFFICER'S CERTIFICATE

Certificate of an Officer of
Children's Hospital of Eastern Ontario – Ottawa Children's Treatment Centre
(the "Corporation")

TO: CASSELS BROCK & BLACKWELL LLP
AND TO: ELLISDON INFRASTRUCTURE OCH INC. ("Project Co")
AND TO: [REDACTED]
AND TO: [REDACTED](the "Lenders' Agent")
AND TO: [REDACTED]
RE: Project Agreement (as amended, supplemented or modified from time to time, the "Project Agreement") dated the 28th day of September, 2023 between the Corporation and Project Co

I, [●], being the [●] of the Corporation and an authorized signatory of the Corporation and being duly authorized by the Corporation to deliver this certificate, hereby make the following certifications and confirmations for and on behalf of the Corporation and without incurring personal liability and that the same may be relied upon by you without further inquiry:

1. Constating Documents
 - (a) The Corporation is a non-share capital corporation formed under the *Corporations Act* (Ontario) (Corporation No. [REDACTED]).
 - (b) Attached hereto as **Schedule "A"** are true and complete copies of the letters patent, together with all amendments thereto, of the Corporation (the "**Letters Patent**"). The Letters Patent are in full force and effect on the date hereof and no other letters patent have been issued and no proceeding has been taken or is contemplated to the date hereof to authorize the Corporation to amend, surrender or cancel the Letters Patent.
 - (c) Attached hereto as **Schedule "B"** are true and complete copies of the by-laws of the Corporation (the "**By-laws**") enacted on or before the date hereof. The By-laws have been in full force and effect from and after the date thereof as set out therein and are in full force and effect, unamended as of the date hereof. No proceeding has been taken to the date hereof to authorize the Corporation to amend the By-laws and neither the trustees nor the members of the Corporation have passed, confirmed or consented to any resolutions amending or varying the By-laws.

- (d) At the date hereof, no winding-up, liquidation, dissolution, insolvency, bankruptcy, amalgamation, arrangement, reorganization or continuation proceedings in respect of the Corporation have been commenced or are being contemplated by the Corporation, and the Corporation has no knowledge of any such proceedings having been commenced or contemplated in respect of the Corporation by any other party.
- (e) At the date hereof, the Corporation is up-to-date in the filing of all returns and other documents required to be filed by it by governmental authorities, including under corporate, securities and tax legislation, and no notice of any proceedings to cancel its Letters Patent or otherwise to terminate its existence has been received by the Corporation.
- (f) There are no provisions in the Letters Patent, By-laws, or in any other agreement binding on the Corporation which:
 - (i) restrict or limit the powers of the Corporation to enter into:
 - (1) a certain project agreement with Project Co made as of September 28, 2023 (as the same may be amended, supplemented, restated or otherwise modified from time to time, the “**Project Agreement**”) pursuant to which Project Co will design, build and finance a new children’s treatment centre facility, connecting link to the existing building, and parking structure;
 - (2) a lenders’ direct agreement between the Corporation, Project Co and the Lenders’ Agent;
 - (3) a construction contractor’s direct agreement between [REDACTED] (the “**Construction Contractor**”), Project Co, [REDACTED] (the “**Construction Guarantor**”) and the Corporation;
 - (4) an independent certifier agreement between Project Co, [●] and the Corporation;
 - (5) a performance guarantee of the construction guarantor between the Corporation and the Construction Guarantor;
 - (6) a trust account agreement between the Corporation, Project Co and [●];
 - (7) an insurance trust agreement between the Corporation, the Lenders’ Agent, Project Co and [●]; and
 - (8) the Contracting Authority Funding and Approval Letter (as defined in the Project Agreement);

(collectively, the “**Documents**”); or

- (ii) restrict or limit the authority of the trustees or members of the Corporation by resolution to delegate the powers set out in subparagraph (i) to a trustee or an officer of the Corporation.

2. Resolutions

- (a) Annexed hereto, forming part hereof and marked as **Schedule “C”** are true and complete copies of the resolutions of the trustees of the Corporation (the “**Resolutions**”), which have been duly and validly passed in accordance with applicable law, constituting authority and approval for the Corporation, *inter alia*, to enter into the Documents. The Resolutions are the only resolutions of the Corporation pertaining to the subject matter thereof and the same are in full force and effect, unamended as of the date hereof.
- (b) The authorization, execution and delivery of each Document contemplated in the Resolutions, and the performance by the Corporation of its obligations thereunder, do not constitute or result in a violation or breach or default under:
 - (i) the Letters Patent or By-laws;
 - (ii) to the best of my knowledge and belief after due diligence, any order of any Canadian or Ontario governmental body by which it is bound;
 - (iii) to the best of my knowledge and belief after due diligence, the terms of any agreement or instrument under which any of its property or assets is bound;
or
 - (iv) to the best of my knowledge and belief after due diligence, any writ, judgment, injunction, determination, award which is binding on the Corporation or any of its properties.
- (c) To the best of my knowledge and belief after due diligence, there are no actions, suits, proceedings, or investigations pending or threatened (in writing) against the Corporation at law or in equity before any governmental agency, court or tribunal, foreign or domestic, or before any private arbitration tribunal (whether or not covered by insurance) of which the Corporation has received written notice and that individually or in the aggregate could result in any material adverse effect on the business, properties, or assets, or the condition, financial or otherwise, of the Corporation or in any impairment of its ability to perform its obligations under the Documents, and the Corporation has no knowledge of any violation or default with respect to any order, writ, injunction, or decree of any governmental agency, court or tribunal, foreign or domestic, or any private arbitration tribunal that could result in any such material adverse effect or impairment.

- (d) To the best of my knowledge and belief after due diligence, no consent, approval or other order of any Canadian or Ontario governmental authority is required to permit the Corporation to execute and deliver the Documents, other than the consents and approvals which have been obtained.

3. No Breach or Default

Neither the execution and delivery by the Corporation of the Documents nor the consummation of the transactions therein contemplated nor the fulfilment or compliance with the terms thereof will contravene or result in a breach of any of the terms, conditions or provisions of, or constitute a default under:

- (a) the Letters Patent or By-laws;
- (b) any other agreement binding on the Corporation;
- (c) any law, statute, rule or regulation to which the Corporation is subject; or
- (d) any regulatory approval described in Section 2(d) above.

4. Specimen Signatures

The persons whose names are set forth below are, at the date hereof, officers and/or trustees of the Corporation, duly elected or appointed to the office or offices set forth opposite their respective names and authorized to execute the Documents on behalf of the Corporation. The signatures set forth opposite their respective names are the true signatures of those persons:

NAME	POSITION	SIGNATURE
[●]	[●]	_____
[●]	[●]	_____

DATED this _____ day of _____, 2023.

Name:

Title:

APPENDIX F

FORM OF CONTRACTING AUTHORITY OPINION

[INSERT DATE]

EllisDon Infrastructure OCH Inc. [REDACTED]

Each of the Lenders (as such term is defined in the Project Agreement), including any or all of the persons acting arm's length to Project Co and each Project Co Party who provide the Financing [REDACTED]

[REDACTED]

Dear Sirs/Mesdames:

Re: 1Door4Care: CHEO Integrated Treatment Centre

We have acted as project counsel to the Children's Hospital of Eastern Ontario – Ottawa Children's Treatment Centre ("**Contracting Authority**") in connection with the public-private partnership transaction whereby Contracting Authority and EllisDon Infrastructure OCH Inc. ("**Project Co**") have agreed to enter into a design, build and finance project agreement for a new children's treatment centre facility, connecting link to the existing building, and parking structure in Ottawa, Ontario.

This opinion is being delivered to Project Co, [●] (as agent for and on behalf of the Lenders, the "**Lenders' Agent**"), each of the Lenders from time to time party to the Lending Agreements, and their respective counsel pursuant to Section 2.11 of Schedule 2 to the project agreement made as of [●], 2023 between Contracting Authority and Project Co (the "**Project Agreement**").

All capitalized terms used but not otherwise defined in this opinion shall have the respective meanings ascribed thereto in the Project Agreement.

In our capacity as project counsel to Contracting Authority, we have participated in the preparation and negotiation, and have examined an executed copy, of each of the following documents (unless otherwise indicated, all such documents are dated as of [●], 2023):

1. the Project Agreement; and

2. the following project documents (collectively, the “**Implementation Documents**”):
- (a) the Lenders’ Direct Agreement;
 - (b) the Construction Contractor’s Direct Agreement;
 - (c) the Independent Certifier Agreement;
 - (d) the Performance Guarantee of the Construction Guarantor;
 - (e) the Insurance Trust Agreement;
 - (f) the Trust Account Agreement; and
 - (g) the Contracting Authority Funding and Approval Letter.

The Project Agreement and the Implementation Documents are hereinafter collectively referred to as the “**Documents**”, and each is individually referred to as a “**Document**”.

Our opinion is expressed only with respect to the laws of the Province of Ontario and the laws of Canada applicable in Ontario in effect on the date of this opinion.

We do not act as corporate counsel to Contracting Authority, nor have we participated in the general maintenance of its corporate records and corporate proceedings. Therefore, in expressing certain of the opinions below, we have, where indicated, relied exclusively, and without any independent investigation or enquiry, on certificates of public officials and a certificate of an officer of Contracting Authority dated as of the date hereof (the “**Officer’s Certificate**”) as to certain factual matters.

Investigations and Reliance

We have made such investigations and examined originals or copies, certified or otherwise identified to our satisfaction, of such certificates of public officials and of such other certificates, documents and records as we have considered necessary or relevant for purposes of the opinions expressed below, including, without limitation, the Officer’s Certificate.

In connection with the opinion set forth in paragraph 1 below, we have relied exclusively on a Certificate of Status issued by the Ministry of Government Services (Ontario) of even date, a copy of which is attached as Schedule “A”.

In connection with the opinions set forth in paragraphs 3, 4 and 6, as to factual matters, including the accuracy and completeness of the documents made available for review, we have relied exclusively on the Officer’s Certificate.

Assumptions

For the purposes of the opinion expressed herein, we have assumed:

1. The genuineness of all signatures, the authenticity of all documents submitted to us as originals, the legal capacity of individuals signing such documents, the conformity to originals of all documents submitted to us as certified, true, conformed, photostatic, notarial, facsimiles or electronically retrieved copies and the authenticity of the originals of such certified, true, conformed, photostatic, notarial, facsimiles or electronically retrieved copies.
2. Each of the parties (other than Contracting Authority) to each of the Documents is and was, at all relevant times, a subsisting corporation, partnership, limited partnership, limited liability company or trust, as applicable, under the laws of its jurisdiction of formation.
3. Each of the parties (other than Contracting Authority) has (and had) the corporate power, authority and capacity to own or lease its property and assets and to carry on its business as such business is now (or as was then) being carried on by it, has (or had) all requisite corporate power, authority and capacity to execute and deliver each Document to which it is party and to perform its obligations thereunder, has taken all necessary corporate action, as applicable, to authorize the execution and delivery of each Document to which it is a party and the performance of its obligations thereunder, and has duly executed and delivered each Document to which it is a party, and each Document to which it is a party is a legal, valid and binding obligation of such party enforceable against it in accordance with its terms.
4. The completeness, truth and accuracy of all facts set forth in the Officer's Certificate.
5. The completeness, truth and accuracy of all facts set forth in official public records and certificates and other documents supplied by public officials.
6. Value has been given by each of the parties (other than Contracting Authority) to Contracting Authority.
7. Contracting Authority has obtained or will obtain all permissions, consents, approvals, certificates, permits, licences, statutory agreements and authorizations to be obtained by Contracting Authority in connection with the entering into and performance by Contracting Authority of its obligations under the Documents to which it is a party, including, without limitation, any approvals of the Minister of Children, Community and Social Services.

Opinions

Based upon and subject to the foregoing, and subject to the qualifications, exceptions and limitations hereinafter expressed, we are of the opinion that, as of the date hereof:

Incorporation and Existence

1. Contracting Authority is a non-share capital corporation formed under the *Corporations Act* (Ontario) (Ontario Corporation No. [REDACTED]) and has not been dissolved.

Corporate Power and Capacity

2. Contracting Authority has the corporate power and capacity to own or lease property and assets, and to enter into and perform its obligations under each of the Documents.

Corporate Authorization

3. Contracting Authority has taken all necessary corporate action to authorize the execution and delivery of, and the performance of its obligations under, each of the Documents.

Execution and Delivery

4. Contracting Authority has duly executed and delivered each of the Documents.

Enforceability

5. Each of the Documents constitutes a legal, valid and binding obligation of Contracting Authority, enforceable against it in accordance with its terms.

No Breach or Default

6. The execution and delivery by Contracting Authority of the Documents does not, and the performance by Contracting Authority of its obligations under each such Document in accordance with its terms will not, breach or constitute a default under (i) its letters patent or by-laws, or (ii) the provisions of any law, statute or regulation to which Contracting Authority is subject.

Our opinions herein are subject to the following qualifications and reservations, namely:

1. The enforceability of any Document and the rights and remedies set out therein or any judgment arising out of or in connection therewith is subject to and may be limited by any applicable bankruptcy, reorganization, winding-up, insolvency, moratorium or other laws of general application affecting creditors' rights from time to time in effect.

2. The enforceability of each of the Documents and the rights and remedies set out therein is subject to and may be limited by general principles of equity, and no opinion is given as to any specific remedy that may be granted, imposed or rendered, including equitable remedies such as those of specific performance and injunction, or the availability of equitable defenses.
3. The enforceability of any Document will be subject to the limitations contained in the *Limitations Act, 2002* (Ontario), and we express no opinion as to whether a court may find any provision of any Document to be unenforceable as an attempt to vary or exclude a limitation period under that Act.
4. Pursuant to the *Currency Act* (Canada), a judgment in money rendered by a Court in the Province of Ontario must be awarded in Canadian currency and such judgment may be based on a rate of exchange in effect other than the day of payment of the judgment.
5. To the extent that a particular contractual provision is characterized by a Court as a penalty and not as a genuine pre-estimate of damages, it will not be enforceable.
6. A Court may not treat as conclusive those certificates and determinations which the Documents state are to be so treated.
7. We express no opinion as to the enforceability of any provision of a Document which states that modifications, amendments or waivers are not binding unless in writing.
8. A receiver or receiver and manager appointed pursuant to the provisions of any Document, for certain purposes, may not be treated by a Court as being solely the agent of Contracting Authority, notwithstanding any agreement to the contrary.
9. The ability to recover or claim for certain costs or expenses may be subject to judicial discretion.
10. With respect to any provisions of the Documents pursuant to which the parties to such Documents are permitted or required to submit a dispute arising out of such Documents to arbitration, we express no opinion as to the enforceability of such arbitration provisions in all circumstances since under the *Arbitration Act, 1991* (Ontario) a court of competent jurisdiction in Ontario may, in its discretion and upon certain grounds, refuse to stay judicial proceedings in which event an arbitration under such arbitration provisions may not be commenced or continued. In addition, the *Arbitration Act, 1991* (Ontario) provides that a court may hear an appeal of an arbitration award on a question of law, or set aside an arbitration award or declare it invalid, in each case on certain prescribed grounds.
11. Any requirement in any of the Documents that interest be paid at a higher rate after than before default may not be enforceable.
12. The effectiveness of provisions which purport to relieve a person from a liability or duty otherwise owed may be limited by law, and provisions requiring indemnification or

- reimbursement may not be enforced by a Court, to the extent that they relate to the failure of such person to perform such duty or liability.
13. No opinion is expressed as to the enforceability of any provision contained in any Document which purports to sever from the Document any provision therein which is prohibited or unenforceable under applicable law without affecting the enforceability or validity of the remainder of the document.
 14. No opinion is expressed regarding any waiver of service of process, presentment, demand, protest or notice of dishonour which may be contained in any of the Documents.
 15. Any award of costs is in the discretion of a Court of competent jurisdiction.
 16. The enforceability of rights of indemnity or contribution set out in the Documents may be limited under applicable law to the extent that they directly or indirectly relate to liabilities imposed by law on Contracting Authority for which it would be contrary to public policy to require Contracting Authority to indemnify or reimburse Project Co.
 17. We express no opinion as to the enforceability by any person who is not a party to the Documents of any provision therein that purports to bind or affect or confer a benefit on such person.
 18. The enforceability of each of the Documents and any of the obligations of Contracting Authority under any of the Documents is subject to, and may be limited by public policy including the inherent jurisdiction of the court in matters of charity and the role of the Public Guardian and Trustee as overseer of Contracting Authority as a trustee under the *Trustee Act* (Ontario).
 19. We express no opinion as to compliance by the Contracting Authority with any laws, statutes or regulations required to be complied with in connection with the performance of the Documents where such performance involves the operation of its business including the provision of medical and other services.

This opinion is being delivered solely in connection with the transaction addressed herein and may not be relied upon by any person other than the addressees, and their successors and permitted assigns, or for any purpose other than the transaction addressed herein.

Yours very truly,

CASSELS BROCK & BLACKWELL LLP

**SCHEDULE 3A
STANDBY LETTER OF CREDIT**

[REDACTED]

SCHEDULE 3B

WARRANTY PERIOD LETTER OF CREDIT

[REDACTED]

LENDERS' DIRECT AGREEMENT

THIS AGREEMENT is made as of the 28th day of September, 2023

BETWEEN:

**CHILDREN'S HOSPITAL OF EASTERN ONTARIO –
OTTAWA CHILDREN'S TREATMENT CENTRE**, a non-
share capital corporation incorporated under the laws of the
Province of Ontario

(“Contracting Authority”)

- AND -

[REDACTED], a corporation incorporated under the laws of the
Province of **[REDACTED]** acting as agent for and on behalf of
the Lenders

(the “Lenders’ Agent”)

- AND -

ELLISDON INFRASTRUCTURE OCH INC., a corporation incorporated
under the laws of the Province of **[REDACTED]**

(“Project Co”)

WHEREAS:

- A. Contracting Authority and Project Co have entered into the Project Agreement.
- B. The overriding priorities of Contracting Authority in entering into and implementing the Project Agreement are the health and safety of its clients, their needs and interests and the provision of first-rate children and youth services.
- C. Under the Lending Agreements, financing is to be provided to Project Co by the Lenders to finance the Works, conditional on, among other things, Project Co granting the Security to the Lenders’ Agent.
- D. The Lenders’ Agent has agreed to enter into this lenders’ direct agreement (the **“Lenders’ Direct Agreement”**) with Contracting Authority in relation to the Security, the exercise of its rights under the Security Documents and the remedying of breaches by Project Co under the Project Agreement.
- E. With a view to ensuring that Contracting Authority is able to properly and effectively discharge its duties, functions and responsibilities under Applicable Law, Project Co, the

Lenders' Agent and the Lenders commit to working collaboratively, responsibly and cooperatively with Contracting Authority throughout the Project Term.

NOW THEREFORE in consideration of the mutual covenants and agreements of the Parties hereinafter contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties covenant and agree as follows:

1. DEFINITIONS

In this Lenders' Direct Agreement, unless the context otherwise requires:

- (a) **"Affiliate"** has the meaning given in the Project Agreement.
- (b) **"Appointed Representative"** means any of the following to the extent so identified in an Appointed Representative Notice:
 - (i) the Lenders' Agent, any Lender or any of their Affiliates;
 - (ii) a receiver or receiver and manager of Project Co appointed under the Security Documents;
 - (iii) a trustee in bankruptcy or court-appointed receiver of Project Co;
 - (iv) an administrator of Project Co;
 - (v) a person directly or indirectly owned or controlled by the Lenders' Agent and/or any of the Lenders; or
 - (vi) any other person approved by Contracting Authority (such approval not to be unreasonably withheld or delayed).
- (c) **"Appointed Representative Notice"** has the meaning given in Section 8(b).
- (d) **"Business Day"** has the meaning given in the Project Agreement.
- (e) **"Construction Contractor"** has the meaning given in the Project Agreement.
- (f) **"Construction Contractor's Direct Agreement"** has the meaning given in the Project Agreement.
- (g) **"Contracting Authority Project Documents"** means the Project Agreement and all other documents to which both Contracting Authority and Project Co are parties pursuant to or in connection with the Project Agreement.
- (h) **"Contracting Authority Activities"** has the meaning given in the Project Agreement.

- (i) “**Default Notice**” has the meaning given in Section 7(b)(i).
- (j) “**Design and Construction Contract**” has the meaning given in the Project Agreement.
- (k) “**Enforcement Action**” means any acceleration of amounts due and owing to the Lenders under any of the Lending Agreements and/or any enforcement proceeding or enforcement action commenced or taken under any of the Security Documents.
- (l) “**Enforcement Event**” means an event of default as defined in the Lending Agreements, or any other event which permits an Enforcement Action.
- (m) “**Exercise Date**” has the meaning given in Section 12(b).
- (n) “**Facility**” has the meaning given in the Project Agreement.
- (o) “**Governmental Authority**” has the meaning given in the Project Agreement.
- (p) “**Indebtedness Notice**” has the meaning given in Section 7(b)(ii).
- (q) “**Lender Representative**” means a representative (which may be the Lenders’ Agent) acting as agent or trustee for and on behalf of all of the lenders lending to a Suitable Substitute.
- (r) “**Lenders**” has the meaning given in the Project Agreement.
- (s) “**Lenders’ Agent**” means [REDACTED], in its capacity as Agent under the Lending Agreements, for and on behalf of the Lenders.
- (t) “**Lenders’ Construction Contractor Direct Agreement**” means the direct agreement among the Lenders’ Agent, the Construction Contractor and Project Co.
- (u) “**Lenders’ Consultant**” has the meaning given in the Project Agreement.
- (v) “**Lenders’ Direct Agreement**” means this lenders’ direct agreement.
- (w) “**Lending Agreements**” has the meaning given in the Project Agreement.
- (x) “**Longstop Date**” has the meaning given in the Project Agreement.
- (y) “**Notice Period**” means the period starting on the date of delivery of a Default Notice and ending 90 days later.
- (z) “**Novation Date**” has the meaning given in Section 10(a).

- (aa) “**Novation Notice**” has the meaning given in Section 10(a).
- (bb) “**Party**” means any of Contracting Authority, Project Co or the Lenders’ Agent, and “**Parties**” means all of Contracting Authority, Project Co and the Lenders’ Agent.
- (cc) “**person**” has the meaning given in the Project Agreement.
- (dd) “**Proceeding at Risk Matter**” has the meaning given in the Project Agreement.
- (ee) “**Proceeding at Risk Notice**” has the meaning given in the Project Agreement.
- (ff) “**Project**” has the meaning given in the Project Agreement.
- (gg) “**Project Agreement**” means the project agreement made on or about September 28, 2023 between Contracting Authority and Project Co.
- (hh) “**Project Co**” means Ellisdon Infrastructure OCH Inc., a corporation formed under the laws of the Province of [REDACTED].
- (ii) “**Project Co Event of Default**” has the meaning given in the Project Agreement.
- (jj) “**Project Co Party**” has the meaning given in the Project Agreement.
- (kk) “**Project Documents**” has the meaning given in the Project Agreement.
- (ll) “**Province**” has the meaning given in the Project Agreement.
- (mm) “**Refinancing**” has the meaning given in the Project Agreement.
- (nn) “**Restricted Person**” has the meaning given in the Project Agreement.
- (oo) “**Scheduled Substantial Completion Date**” has the meaning given in the Project Agreement.
- (pp) “**Security**” means the Performance Security, the Insurance and any other security interests granted to the Lenders’ Agent pursuant to the Security Documents.
- (qq) “**Security Documents**” means all security granted by Project Co or others to the Lenders (or any trustee or agent thereof, including the Lenders’ Agent) pursuant to or in connection with the Lending Agreements, including but not limited to:
 - (i) [REDACTED];
 - (ii) [REDACTED];
 - (iii) [REDACTED];

- (iv) [REDACTED];
- (v) [REDACTED]; and
- (vi) [REDACTED].
- (rr) “**Step-In Date**” means the date on which Contracting Authority receives a Step-In Notice from the Lenders’ Agent.
- (ss) “**Step-In Notice**” means the notice given by the Lenders’ Agent to Contracting Authority pursuant to Section 8(a) stating that the Lenders’ Agent is exercising its step-in rights under this Lenders’ Direct Agreement.
- (tt) “**Step-In Period**” means the period from the Step-In Date up to and including the earlier of:
 - (i) the Step-Out Date;
 - (ii) the Termination Date (provided that Contracting Authority has complied with its obligations in Section 7 of this Lenders’ Direct Agreement);
 - (iii) the date that a transfer of Project Co’s rights and obligations under the Contracting Authority Project Documents to a Suitable Substitute pursuant to Section 10 becomes effective; and
 - (iv) if the Step-In Date occurs prior to the Substantial Completion Date, the earlier of:
 - (A) the date falling 120 days after the Longstop Date; or
 - (B) the date falling 2 years after the Step-In Date.
- (uu) “**Step-Out Date**” means the date falling 30 days after the date on which Contracting Authority receives a Step-Out Notice.
- (vv) “**Step-Out Notice**” has the meaning given in Section 9(a).
- (ww) “**Subcontractor’s Direct Agreement**” has the meaning given in the Project Agreement.
- (xx) “**Subsequent Indebtedness Notice**” has the meaning given in Section 7(c).
- (yy) “**Substantial Completion Date**” has the meaning given in the Project Agreement.
- (zz) “**Suitable Substitute**” means a person, approved in writing by Contracting Authority in accordance with Sections 10(b) and 10(c), which:

- (i) has the legal capacity, power and authority to become a party to and perform the obligations of Project Co under the Contracting Authority Project Documents; and
 - (ii) employs individuals having the appropriate qualifications, experience and technical competence, and having the resources available to it (including committed financial resources and subcontracts) that are sufficient to enable it to perform the obligations of Project Co under the Contracting Authority Project Documents.
- (aaa) “**Termination Date**” has the meaning given in the Project Agreement.
- (bbb) “**Works**” has the meaning given in the Project Agreement.

2. INTERPRETATION

This Lenders’ Direct Agreement shall be interpreted according to the following provisions, unless the context requires a different meaning:

- (a) The headings in this Lenders’ Direct Agreement are for convenience of reference only, shall not constitute a part of this Lenders’ Direct Agreement, and shall not be taken into consideration in the interpretation of, or affect the meaning of, this Lenders’ Direct Agreement.
- (b) Unless the context otherwise requires, references to specific Sections, Clauses, Paragraphs, Subparagraphs, and other divisions are references to such Sections, Clauses, Paragraphs, Subparagraphs, or divisions of this Lenders’ Direct Agreement and the terms “Section” and “Clause” are used interchangeably and are synonymous.
- (c) Words importing persons or parties are to be broadly interpreted and include an individual, corporation, limited liability company, joint stock company, firm, partnership, joint venture, trust, unincorporated organization, Governmental Authority, unincorporated body of persons or association and any other entity having legal capacity, and the heirs, beneficiaries, executors, administrators or other legal representatives of a person in such capacity.
- (d) Unless the context otherwise requires, wherever used herein the plural includes the singular, the singular includes the plural, and each of the masculine, feminine and neuter genders include all other genders.
- (e) References to any standard, principle, agreement or document include (subject to all relevant approvals and any other provisions of this Lenders’ Direct Agreement concerning amendments) a reference to that standard, principle, agreement or document as amended, supplemented, restated, substituted, replaced, novated or assigned.

- (f) The words in this Lenders' Direct Agreement shall bear their natural meaning.
- (g) References containing terms such as:
 - (i) "hereof", "herein", "hereto", "hereinafter", and other terms of like import are not limited in applicability to the specific provision within which such references are set forth but instead refer to this Lenders' Direct Agreement taken as a whole; and
 - (ii) "includes" and "including", whether or not used with the words "without limitation" or "but not limited to", shall not be deemed limited by the specific enumeration of items but shall, in all cases, be deemed to be without limitation and construed and interpreted to mean "includes without limitation" and "including without limitation".
- (h) In construing this Lenders' Direct Agreement, the rule known as the *ejusdem generis rule* shall not apply nor shall any similar rule or approach to the construction of this Lenders' Direct Agreement and, accordingly, general words introduced or followed by the word "other" or "including" or "in particular" shall not be given a restrictive meaning because they are followed or preceded (as the case may be) by particular examples intended to fall within the meaning of the general words.
- (i) Where this Lenders' Direct Agreement states that an obligation shall be performed "no later than" or "within" or "by" a stipulated date or event which is a prescribed number of days after a stipulated date or event, the latest time for performance shall be 5:00 p.m. on the last day for performance of the obligation concerned, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- (j) Where this Lenders' Direct Agreement states that an obligation shall be performed "on" a stipulated date, the latest time for performance shall be 5:00 p.m. on that day, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- (k) Any reference to time of day or date means the local time or date in Toronto, Ontario.
- (l) Unless otherwise indicated, time periods will be strictly construed.
- (m) Whenever the terms "will" or "shall" are used in this Lenders' Direct Agreement they shall be construed and interpreted as synonymous and to read "shall".

3. CONFLICT OF DOCUMENTS

In the event of any ambiguity, conflict or inconsistency between the provisions of this Lenders' Direct Agreement, the Project Agreement and the Construction Contractor's Direct

Agreement, the provisions of this Lenders' Direct Agreement shall prevail and govern to the extent of such ambiguity, conflict or inconsistency.

4. TERM

- (a) This Lenders' Direct Agreement shall terminate automatically on the earliest of:
 - (i) the date on which all amounts which may be or become owing to the Lenders under the Lending Agreements have been irrevocably paid in full;
 - (ii) the Termination Date (provided that Contracting Authority has complied with its obligations in Section 7 of this Lenders' Direct Agreement); and
 - (iii) the date that any transfer of Project Co's rights and obligations under the Contracting Authority Project Documents to a Suitable Substitute pursuant to Section 10 becomes effective and the agreements contemplated in Section 10(e)(iii) are executed and delivered by the parties thereto.
- (b) Within 30 days following its occurrence, the Lenders' Agent shall provide notice to Contracting Authority of the date referred to in Section 4(a)(i).

5. AGREEMENTS AND SECURITY

- (a) Project Co, the Lenders and the Lenders' Agent shall not amend or modify the Lending Agreements, or any of them, except where Project Co is permitted to do so pursuant to Section 8.3 of the Project Agreement.
- (b) Other than in connection with a Milestone Payment, Project Co shall not, prior to the Substantial Completion Date, exercise any rights of voluntary prepayment, voluntary redemption, or other voluntary repayment of loan, as applicable, under the Lending Agreements without the prior written consent of Contracting Authority, acting in its sole discretion. In exercising its sole discretion to grant consent, Contracting Authority shall be entitled to request and consider, and Project Co shall be required to provide within 10 Business Days of a request by Contracting Authority, amongst other things and not limited to, the following:
 - (i) written certification by an officer of Project Co of the remaining Construction Costs (as defined in the Lending Agreements) accrued and unpaid or expected to be incurred to achieve Substantial Completion and to fund any Project Accounts (as defined in the Lending Agreements) then not funded and required to be funded at or prior to the then anticipated prepayment and/or redemption (as approved by the Lenders' Consultant) by the Substantial Completion Date;
 - (ii) written certification by an officer of Project Co that no Cost to Complete Deficiency (as defined in the Lending Agreements) would reasonably be expected to arise as a consequence of such prepayment and/or redemption,

- including any related cancellation of unutilized commitments, if applicable, under the Lending Agreements;
- (iii) written confirmation from the Lenders' Consultant, addressed to Contracting Authority, that the Project Co's calculation in Section 5(b)(i) above and Project Co's certification in Section 5(b)(ii) above is, in the opinion of the Lenders' Consultant, correct;
 - (iv) written confirmation from the Lenders' Consultant, addressed to Contracting Authority, that no incremental delay in achieving Substantial Completion (beyond the Scheduled Substantial Completion Date) would reasonably be expected as a consequence of such prepayment and/or redemption and related cancellation of unutilized commitments, if applicable, under the Lending Agreements; and
 - (v) written confirmation from the Lenders' Consultant, addressed to Contracting Authority, that the Substantial Completion Date is likely to occur on or prior to the then Scheduled Substantial Completion Date.
- (c) Project Co acknowledges and consents to the arrangements set out in this Lenders' Direct Agreement, and agrees not to do or omit to do anything that may prevent any other Party from enforcing its rights under this Lenders' Direct Agreement.
 - (d) The Lenders' Agent acknowledges having received a copy of the Project Agreement.
 - (e) Contracting Authority acknowledges having received copies of the Lending Agreements, and confirms that they are in form and substance satisfactory to Contracting Authority as at the date of Financial Close.
 - (f) Contracting Authority acknowledges notice of and consents to the Security, and confirms that it has not received notice of any other security interest granted over Project Co's rights under any of the Contracting Authority Project Documents.
 - (g) Project Co and the Lenders' Agent hereby authorize and instruct Contracting Authority (and Contracting Authority agrees) to pay all sums payable to Project Co under the Project Agreement to Account No. [REDACTED] at [REDACTED] (Transit: [REDACTED] ; SWIFT: [REDACTED]) at [REDACTED] , other than:
 - (i) the Legislative Holdback;
 - (ii) the Finishing Holdback;
 - (iii) the Completion Holdback; and

(iv) the Seasonal Works Holdback,

which shall be paid directly to the Disbursement Account, Account No. [REDACTED] at [REDACTED] (Transit: [REDACTED]; SWIFT: [REDACTED]) at [REDACTED] , and Project Co and Contracting Authority agree that upon the occurrence of an Enforcement Event, if so directed in writing by the Lenders' Agent upon giving reasonable notice, Contracting Authority shall pay any sum which it is obliged to pay to Project Co under the Project Agreement to a bank account specified by the Lenders' Agent.

- (h) Prior to the irrevocable payment in full of all amounts owing to the Lenders under the Lending Agreements, Contracting Authority shall not take any action to wind-up, liquidate, dissolve or appoint a receiver or receiver and manager of Project Co or to institute or sanction a voluntary arrangement or any other bankruptcy or insolvency proceedings in relation to Project Co.
- (i) The Lenders' Agent shall appoint the Lenders' Consultant who shall be responsible to advise the Lenders' Agent and the Lenders with respect to the amount of any Legislative Holdback to be maintained in accordance with the Project Agreement. Project Co agrees that it shall, in respect of all payments under the Project Agreement and Design and Construction Contract, comply with the Construction Act, including but not limited to Part IV thereof. The Lenders' Agent shall cause the Lenders' Consultant to provide Contracting Authority with a copy of any written assessment or report prepared by the Lenders' Consultant in relation to the status or progress of the Works under the Design and Construction Contract, including but not limited to, any certificate of payment, concurrently with its delivery to the Lenders' Agent. The Lenders' Agent acknowledges and agrees that this Section 5(i) shall constitute sufficient authority for the Lenders' Consultant to provide, without delay, a copy of any and all of its written assessments and reports to Contracting Authority.

6. ENFORCEMENT OF SECURITY BY LENDERS' AGENT

- (a) The Lenders' Agent shall promptly notify Contracting Authority of any Enforcement Event, any Enforcement Action, any notice from the Lenders to Project Co to accelerate the maturity of any amounts owing by Project Co to the Lenders under the Lending Agreements or any notice from the Lenders to Project Co to demand repayment of any amounts owing by Project Co to the Lenders under the Lending Agreements.
- (b) The Lenders' Agent may assign, transfer or otherwise dispose of any right, title or interest it may have in, or rights or obligations it may have pursuant to, the Security Documents to a successor agent in accordance with the terms of the Lending Agreements except where:

- (i) such assignment, transfer or other disposition would constitute a Refinancing and the provisions of Schedule 29 - Refinancing to the Project Agreement have not been complied with in connection therewith; or
 - (ii) the person to whom such assignment, transfer or other disposition is to be made, or an Affiliate of such person, is a Restricted Person or a person whose standing or activities: (i) are inconsistent with Contracting Authority's role as a children and youth services provider; or (ii) may compromise Contracting Authority's reputation or integrity or the nature of the Province's health care system, so as to affect public confidence in that system.
- (c) Any Lender may assign, transfer or otherwise dispose of any right, title or interest it may have in, or rights or obligations it may have pursuant to, the Lending Agreements in accordance with the terms of the Lending Agreements.

7. TERMINATION OF PROJECT AGREEMENT BY CONTRACTING AUTHORITY

- (a) Subject only to the rights expressly afforded to the Lenders' Agent pursuant to, and the restrictions set forth in, this Section 7, Contracting Authority may, at any time, serve notice terminating the Project Agreement if it is entitled to do so under the terms of the Project Agreement.
- (b) At any time other than during the Step-In Period (with the restriction on termination during the Step-In Period set out in Section 7(d)), Contracting Authority shall not exercise any right it may have to terminate or serve notice terminating the Project Agreement for a Project Co Event of Default unless:
 - (i) Contracting Authority promptly delivers written notice (a "**Default Notice**") to the Lenders' Agent setting out the Project Co Event of Default in reasonable detail;
 - (ii) not later than 30 days after the date of a Default Notice, Contracting Authority delivers written notice (an "**Indebtedness Notice**") to the Lenders' Agent setting out:
 - (A) all amounts owed by Project Co to Contracting Authority and any other existing liabilities and unperformed obligations of Project Co to Contracting Authority of which Contracting Authority is aware (having made reasonable enquiry), in each case, as of the date on which Contracting Authority sent the Default Notice; and
 - (B) all amounts which will become owing by Project Co to Contracting Authority and any other liabilities and obligations of Project Co to

Contracting Authority of which Contracting Authority is aware (having made reasonable enquiry), in each case, on or before the end of the Notice Period; and

- (iii) the Notice Period has expired and the Lenders' Agent has not delivered a Step-In Notice.
- (c) At any time after Contracting Authority sends an Indebtedness Notice but before Contracting Authority receives a Step-In Notice, if Contracting Authority discovers amounts that have become owing by Project Co to Contracting Authority or any other liabilities or obligations of Project Co to Contracting Authority that have come due but which were not included in the Indebtedness Notice, Contracting Authority shall deliver written notice (a "**Subsequent Indebtedness Notice**") to the Lenders' Agent setting out those amounts, liabilities or obligations.
- (d) During the Step-In Period, Contracting Authority shall not terminate the Project Agreement on grounds:
 - (i) that the Lenders' Agent has served a Step-In Notice or enforced any Security Document; or
 - (ii) arising prior to the Step-In Date of which Contracting Authority was aware (having made due inquiry) and whether or not continuing at the Step-In Date unless:
 - (A) the grounds arose prior to the Substantial Completion Date, and the Substantial Completion Date does not occur on or before the date falling 120 days after the Longstop Date; or
 - (B) the grounds (whenever they first arose) did not give rise to any right to terminate the Project Agreement until after the Step-In Date; or
 - (iii) arising solely in relation to Project Co.
- (e) Contracting Authority shall be entitled to terminate the Project Agreement by written notice to Project Co and the Appointed Representative:
 - (i) if any amount referred to in Section 7(b)(ii)(A) has not been paid to Contracting Authority on or before the Step-In Date;
 - (ii) if any amount referred to in Section 7(b)(ii)(B) has not been paid on or before the last day of the Notice Period;

- (iii) if amounts included in a Subsequent Indebtedness Notice have not been paid on or before the date falling 30 days after the date on which the Subsequent Indebtedness Notice is delivered to the Lenders' Agent; or
- (iv) on grounds arising after the Step-In Date in accordance with the terms of the Project Agreement.

8. STEP-IN RIGHTS

- (a) Subject to Section 8(b) and without prejudice to rights of the Lenders' Agent to enforce the Security, the Lenders' Agent may give Contracting Authority a Step-In Notice at any time:
 - (i) during which a Project Co Event of Default is subsisting (whether or not a Default Notice has been served);
 - (ii) during the Notice Period; or
 - (iii) during which an Enforcement Event is subsisting.
- (b) At least 5 Business Days before the Lenders' Agent delivers a Step-In Notice, the Lenders' Agent shall deliver written notice (an "**Appointed Representative Notice**") to Contracting Authority of:
 - (i) its intention to deliver a Step-In Notice; and
 - (ii) the identity of its proposed Appointed Representative.
- (c) Upon issuance of a Step-In Notice, the Appointed Representative shall assume, jointly with Project Co, all of Project Co's rights under the Contracting Authority Project Documents.
- (d) During the Step-In Period, Contracting Authority shall deal with the Appointed Representative instead of Project Co in connection with all matters related to the Contracting Authority Project Documents. Project Co agrees to be bound by all such dealings between Contracting Authority and the Appointed Representative to the same extent as if they had been between Contracting Authority and Project Co.

9. STEP-OUT RIGHTS

- (a) The Appointed Representative may, at any time during the Step-In Period, deliver written notice (a "**Step-Out Notice**") to Contracting Authority to terminate the Step-In Period on the Step-Out Date.
- (b) On expiry of the Step-In Period:

- (i) the rights and obligations of the Appointed Representative in relation to Contracting Authority under the Contracting Authority Project Documents arising prior to the expiry of the Step-In Period will be assumed by Project Co to the exclusion of the Appointed Representative;
 - (ii) Contracting Authority will no longer deal with the Appointed Representative and will deal with Project Co in connection with all matters related to the Contracting Authority Project Documents; and
 - (iii) the Appointed Representative and Contracting Authority shall be and hereby are released from all obligations and liabilities to one another under the Contracting Authority Project Documents.
- (c) There will not be more than one Step-In Period in respect of any one Default Notice.

10. NOVATION TO SUITABLE SUBSTITUTE

- (a) Subject to Section 10(b), at any time:
- (i) after an Enforcement Event has occurred;
 - (ii) during the Notice Period; or
 - (iii) during the Step-In Period,

the Lenders' Agent may deliver to Contracting Authority and any Appointed Representative written notice (a "**Novation Notice**") that it wishes to transfer Project Co's rights and obligations under the Contracting Authority Project Documents to a proposed transferee, together with all information reasonably necessary for Contracting Authority to decide whether the proposed transferee is a Suitable Substitute. The Novation Notice shall specify a Business Day not less than 30 days from the date on which Contracting Authority receives the Novation Notice ("**Novation Date**") for the transfer of Project Co's rights and obligations under the Contracting Authority Project Documents to the proposed transferee in accordance with the provisions of Section 10(e).

- (b) Contracting Authority shall promptly notify the Lenders' Agent of any additional information it requires in order to assess whether the proposed transferee is a Suitable Substitute. Contracting Authority shall notify the Lenders' Agent, in writing, as to whether the person to whom the Lenders' Agent proposes to transfer Project Co's rights and liabilities under the Contracting Authority Project Documents is approved by Contracting Authority as a Suitable Substitute, on or before the date falling 30 days after the later of the date of receipt by Contracting Authority of the Novation Notice and the date of receipt of any additional information requested by Contracting Authority. For greater certainty, if

Contracting Authority fails to respond within such period, Contracting Authority shall be deemed not to have approved the proposed transferee.

- (c) Contracting Authority shall not unreasonably withhold or delay its approval of a proposed transferee as a Suitable Substitute, but it shall, without limitation, be reasonable for Contracting Authority to withhold its approval if:
 - (i) there are unremedied breaches under the Project Agreement which are capable of being remedied by the Appointed Representative or the Suitable Substitute and there is no rectification plan acceptable to Contracting Authority, acting reasonably, in respect of such breaches;
 - (ii) the proposed transferee is a Restricted Person or other person who is not permitted to be a Project Co Party pursuant to the Project Agreement; or
 - (iii) the proposed security interests to be granted by the Suitable Substitute to the Lender Representative are materially different from the Security, materially adversely affect the ability of the Suitable Substitute to perform under the Contracting Authority Project Documents or have the effect of increasing any liability of Contracting Authority, whether actual or potential.
- (d) If Contracting Authority withholds its approval of a proposed transferee as a Suitable Substitute in accordance with Section 10(c), the Lenders' Agent may give one or more subsequent Novation Notices pursuant to the provisions of Section 10(a) containing changed particulars relating to the same proposed transferee or particulars relating to another proposed transferee which the Lenders' Agent has good cause to believe will be acceptable to Contracting Authority, acting reasonably, provided that only one Novation Notice may be outstanding at any one time.
- (e) On the Novation Date:
 - (i) Project Co and Contracting Authority will be released from their obligations under the Contracting Authority Project Documents to each other, and the Suitable Substitute and Contracting Authority will assume those same obligations towards each other;
 - (ii) each of the rights of Project Co against Contracting Authority under the Contracting Authority Project Documents and the rights of Contracting Authority against Project Co under the Contracting Authority Project Documents will be cancelled, and the Suitable Substitute and Contracting Authority will acquire those same rights against each other;
 - (iii) the Parties will enter into, and the Lenders' Agent shall cause the Suitable Substitute and the Lender Representative to enter into, all such agreements

or other documents as are reasonably necessary to give effect to the foregoing, including:

- (A) an agreement between Contracting Authority and the Suitable Substitute, on substantially the same terms as the Project Agreement; and
 - (B) an agreement among Contracting Authority, the Suitable Substitute and the Lender Representative on substantially the same terms as this Lenders' Direct Agreement;
- (iv) any subsisting ground for termination by Contracting Authority of the Project Agreement will be deemed to have no effect and any subsisting Default Notice will be automatically revoked.

11. TRANSFERS

Contracting Authority shall, at Project Co's cost and expense, take whatever action the Lenders' Agent, the Appointed Representative or a Suitable Substitute may reasonably require for perfecting any assumption or transfer of or release pursuant to Sections 8, 9 or 10, including the execution of any transfer or assignment, and the giving of any notice, order or direction and the making of any registration which, in each case, the Lenders' Agent, the Appointed Representative or the Suitable Substitute reasonably requires.

12. CONSTRUCTION CONTRACTOR'S DIRECT AGREEMENT

- (a) Notwithstanding any provision in the Construction Contractor's Direct Agreement, Contracting Authority hereby undertakes that it will not exercise any rights it may have under or arising out of any of the Construction Contractor's Direct Agreement, except as provided in Sections 12(b) to 12(f) inclusive.
- (b) Following termination of the Project Agreement (other than as a result of a novation pursuant to this Lenders' Direct Agreement) in accordance with this Lenders' Direct Agreement, Contracting Authority shall from such date (the "**Exercise Date**") be entitled to exercise its rights under the Construction Contractor's Direct Agreement to step in to and/or novate the Design and Construction Contract in accordance with the Construction Contractor's Direct Agreement.
- (c) Following the Exercise Date, Contracting Authority shall not do anything to prejudice the rights which are not transferred to it pursuant to the Construction Contractor's Direct Agreement.
- (d) Where all amounts which may be or become owing by Project Co to the Lenders under the Lending Agreements have been irrevocably paid in full, the Lenders' Agent shall promptly release and discharge all Security in respect of the Design

and Construction Contract assumed or novated by Contracting Authority pursuant to the Construction Contractor's Direct Agreement.

- (e) Notwithstanding the terms of the Construction Contractor's Direct Agreement and any other provisions of this Section 12, the Construction Contractor (and any guarantor thereof) shall remain responsible, and be liable, to Project Co in respect of all costs, claims, damages, losses and liabilities which shall have arisen out of or in connection with the Design and Construction Contract in respect of the period prior to the Exercise Date.
- (f) Without prejudice to Sections 12(a) to 12(e) inclusive, Contracting Authority shall not, prior to the date on which this Lenders' Direct Agreement terminates:
 - (i) claim, recover, retain or receive (or seek to claim, recover, retain or receive) any amount under the Construction Contractor's Direct Agreement (and/or the Design and Construction Contract) from the Construction Contractor;
 - (ii) take any action to wind-up, liquidate, dissolve or appoint a receiver or receiver and manager of the Construction Contractor or to institute or sanction a voluntary arrangement or any other bankruptcy or insolvency proceedings in relation to the Construction Contractor; or
 - (iii) compete with the rights of the Lenders' Agent on a winding-up or other insolvency or bankruptcy of the Construction Contractor, nor claim to be subrogated to any rights of the Lenders' Agent or any Lender.

Contracting Authority agrees and undertakes that if it receives any amount in contravention of the provisions of this Section 12(f), it will immediately turn the same over to the Lenders' Agent for the account of the Lenders' Agent and the Lenders and, pending such payment, hold the same in trust for the Lenders' Agent and the Lenders.

13. SUBCONTRACTOR'S DIRECT AGREEMENT

Notwithstanding any provision in a Subcontractor's Direct Agreement, Contracting Authority hereby undertakes that it will not exercise any rights it may have under or arising out of any Subcontractor's Direct Agreement unless:

- (a) the Project Agreement and the Design and Construction Contract have been terminated;
- (b) Contracting Authority is entitled to terminate the Project Agreement pursuant to the terms thereof and of this Lender's Direct Agreement; or
- (c) Contracting Authority is entitled to exercise its rights under the Construction Contractor's Direct Agreement pursuant to Section 12(b).

14. PERFORMANCE GUARANTEE OF CONSTRUCTION GUARANTOR

Notwithstanding any provision in the Performance Guarantee of Construction Guarantor, Contracting Authority hereby undertakes that it will not exercise any rights it may have under or arising out of the Performance Guarantee of Construction Guarantor unless:

- (a) the Project Agreement has been terminated; or
- (b) Contracting Authority is entitled to terminate the Project Agreement pursuant to the terms thereof and of this Lenders' Direct Agreement.

15. NOTICE OF PROJECT CO DELAY OR PROCEEDING AT RISK

- (a) The Parties acknowledge that Contracting Authority may, in its sole discretion, give notice to the Lenders' Agent of any Proceeding at Risk Matter following the issuance of the Proceeding at Risk Notice delivered pursuant to Section 14.6(a) of the Project Agreement, together with a copy of such notice.
- (b) The Parties acknowledge that, if Contracting Authority delivers notice to Project Co pursuant to Section 13.4(a) of the Project Agreement, Contracting Authority may, acting reasonably, give notice to the Lenders' Agent that Project Co is failing to maintain the schedule, together with the relevant information supporting Contracting Authority's opinion that Project Co is failing to maintain the schedule.

16. ASSIGNMENT

- (a) No Party to this Lenders' Direct Agreement may assign, transfer or otherwise dispose of any part of its rights or obligations under this Lenders' Direct Agreement save as provided in this Section 16.
- (b) Project Co may assign, transfer or otherwise dispose of the benefit of this Lenders' Direct Agreement to any person to whom Project Co assigns, transfers or otherwise disposes of its interest in the Project Agreement pursuant to Section 48.1 of the Project Agreement and the provisions of the Lending Agreements, and shall provide written notice to Contracting Authority and the Lenders' Agent of such assignment, transfer or other disposition. Such assignee, as a condition precedent to any such assignment, transfer or other disposition, shall assume the obligations and acquire the rights of Project Co under this Lenders' Direct Agreement pursuant to an assumption agreement with, and in form and substance satisfactory to, Contracting Authority and the Lenders' Agent, each acting reasonably. Contracting Authority and the Lenders' Agent shall, at Project Co's cost and expense, do all things and execute all further documents as may be necessary in connection therewith.

- (c) Contracting Authority may assign, transfer or otherwise dispose of the benefit of this Lenders' Direct Agreement to any person to whom Contracting Authority assigns, transfers or otherwise disposes of its interest in the Project Agreement pursuant to Section 48.2 of the Project Agreement, and shall provide written notice to Project Co and the Lenders' Agent of such assignment, transfer or other disposition.
- (d) The Lenders' Agent may only assign, transfer or otherwise dispose of any interest in this Lenders' Direct Agreement as permitted by the Lending Agreements, and shall provide written notice to Project Co and Contracting Authority of such assignment, transfer or other disposition; provided that, notwithstanding any provision to the contrary in the Lending Agreements, the Lenders' Agent may not assign, transfer or otherwise dispose of any interest in this Lenders' Direct Agreement to a Restricted Person. The Lenders' Agent, as a condition precedent to any such assignment, transfer or other disposition, shall cause the assignee to enter into a new agreement with Project Co and Contracting Authority on substantially the same terms as this Lenders' Direct Agreement and Project Co and Contracting Authority shall enter into such new agreement with the assignee. Project Co and Contracting Authority shall, at the Lenders' Agent's cost and expense, do all things and execute all further documents as may be necessary in connection therewith.

17. NOTICES

- (a) All notices, requests, demands, instructions, certificates, consents and other communications required or permitted under this Lenders' Direct Agreement shall be in writing (whether or not "written notice" or "notice in writing" is specifically required by the applicable provision of this Lenders' Direct Agreement) and served by sending the same by registered mail, or by hand (in each case with a copy by electronic submission to the Contracting Authority Representative), or by electronic submission as follows:

If to Contracting Authority:

**Children's Hospital of Eastern Ontario – Ottawa Children's Treatment
Centre**
401 Smyth Road
Ottawa, Ontario
K1H 8L1

Email: [REDACTED]
Attn.: [REDACTED]

with a copy to:
[REDACTED]

Email: [REDACTED]
Attn. : [REDACTED]

If to the Lenders' Agent:

[REDACTED]
[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

with a copy to:

[REDACTED]
[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

If to Project Co:

EllisDon Infrastructure OCH Inc.
[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

with a copy to:

[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

If to the Construction Guarantor:

[REDACTED]
[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

with a copy to:

[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

Any Party to this Lenders' Direct Agreement may, from time to time, change any of its contact information set forth in Section 17(a) by prior notice to the other Parties, and such change shall be effective on the Business Day that next follows the recipient Party's receipt of such notice unless a later effective date is given in such notice.

- (b) Subject to Sections 17(c), 17(d) and 17(e):
- (i) a notice given by registered mail shall be deemed to have been received on the third Business Day after mailing;
 - (ii) a notice given by hand delivery shall be deemed to have been received on the day it is delivered; and
 - (iii) a notice given by electronic submission shall be deemed to have been received on the day it is transmitted by electronic submission.
- (c) If the Party giving the notice knows or ought reasonably to know of difficulties with the postal system which might affect negatively the delivery of mail, any such notice shall not be mailed but shall be made by personal delivery or by electronic submission in accordance with this Section 17.
- (d) If any notice delivered by hand or transmitted by electronic submission is so delivered or transmitted, as the case may be, either on a day that is not a Business Day or on a Business Day after 4:00 p.m. (recipient's local time), then such notice shall be deemed to have been received by such recipient on the next following Business Day.
- (e) A notice given by electronic submission shall be deemed to have been received by the recipient on the day it is transmitted only if an electronic submission report (maintained by the sender) indicates that the transmission of such notice was successful.

18. AMENDMENTS

This Lenders' Direct Agreement may not be varied, amended or supplemented except by an agreement in writing signed by duly authorized representatives of the Parties and stating on its

face that it is intended to be an amendment, restatement or other modification, as the case may be, to this Lenders' Direct Agreement.

19. WAIVER

- (a) No waiver made or given by a Party under or in connection with this Lenders' Direct Agreement shall be binding or effective unless the waiver is in writing, signed by an authorized representative of the Party giving such waiver, and delivered by such Party to the other Parties. No waiver made with respect to any right, power or remedy in one instance will be deemed to be a waiver with respect to any other instance involving the exercise of such right, power, or remedy or with respect to any other right, power, or remedy.
- (b) Failure by any Party to exercise any of its rights, powers or remedies hereunder or its delay to do so shall not constitute a waiver of those rights, powers or remedies. The single or partial exercise of a right, power or remedy shall not prevent its subsequent exercise or the exercise of any other right, power or remedy.

20. RELATIONSHIP BETWEEN THE PARTIES

The Parties are independent contractors. This Lenders' Direct Agreement is not intended to and does not create or establish between the Parties any relationship as partners, joint venturers, employer and employee, master and servant, or, except as provided in this Lenders' Direct Agreement, of principal and agent.

21. ENTIRE AGREEMENT

Except where provided otherwise in this Lenders' Direct Agreement, this Lenders' Direct Agreement constitutes the entire agreement between the Parties in connection with its subject matter and supersedes all prior representations, communications, negotiations and understandings, whether oral, written, express or implied, concerning the subject matter of this Lenders' Direct Agreement.

22. SEVERABILITY

Each provision of this Lenders' Direct Agreement shall be valid and enforceable to the fullest extent permitted by law. If any provision of this Lenders' Direct Agreement is declared invalid, unenforceable or illegal by the courts of a competent jurisdiction, such provision may be severed and such invalidity, unenforceability or illegality shall not prejudice or affect the validity, enforceability and legality of the remaining provisions of this Lenders' Direct Agreement. If any such provision of this Lenders' Direct Agreement is invalid, unenforceable or illegal, the Parties shall, acting in good faith, promptly negotiate new provisions to eliminate such invalidity, unenforceability or illegality and to restore this Lenders' Direct Agreement as near as possible to its original intent and effect.

23. ENUREMENT

This Lenders' Direct Agreement shall enure to the benefit of, and be binding on, each of the Parties and their respective successors and permitted transferees and assigns.

24. GOVERNING LAW AND JURISDICTION

- (a) This Lenders' Direct Agreement shall be governed by and construed in accordance with the laws of Ontario and the laws of Canada applicable therein and shall be treated in all respects as an Ontario contract, without regard to conflict of laws principles.
- (b) The Parties agree that the courts of the Province of Ontario and all courts competent to hear appeals therefrom shall have exclusive jurisdiction to hear and settle any action, suit, proceeding or dispute in connection with this Lenders' Direct Agreement and hereby irrevocably attorn to the exclusive jurisdiction of such courts.

25. DISPUTE RESOLUTION PROCEDURE

The Parties agree that the dispute resolution procedure provided for in Schedule 27 - Dispute Resolution Procedure to the Project Agreement shall not apply to any dispute under this Lenders' Direct Agreement.

26. FURTHER ASSURANCE

Each Party shall do all things, from time to time, and execute all further documents necessary to give full effect to this Lenders' Direct Agreement.

27. LANGUAGE OF AGREEMENT

Each Party acknowledges having requested and being satisfied that this Lenders' Direct Agreement and related documents be drawn in English. Chacune des parties reconnaît avoir demandé que ce document et ses annexes soient rédigés en anglais et s'en déclare satisfaite.

28. COUNTERPARTS

This Lenders' Direct Agreement may be executed in one or more counterparts. Any single counterpart or a set of counterparts executed, in either case, by all of the Parties shall constitute a full, original and binding agreement for all purposes. Delivery of an executed counterpart by sending a copy by electronic mail or other electronic transmission shall be as effective as the manual delivery of an executed counterpart.

29. CONFIDENTIALITY

The Lenders' Agent agrees to comply with the obligations imposed on Project Co by the provisions of Section 41 of the Project Agreement, *mutatis mutandis*, provided that the Lenders' Agent will be permitted to disclose to any relevant regulatory authority only such Confidential Information as is necessary for the Lenders' Agent to comply with Applicable Law.

30. COPYRIGHT NOTICE

The Parties acknowledge that King's Printer for Ontario is the exclusive owner of copyright in the Project Agreement and this Lenders' Direct Agreement.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

IN WITNESS WHEREOF the Parties have executed this Lenders' Direct Agreement as of the date first above written.

**CHILDREN'S HOSPITAL OF EASTERN
ONTARIO – OTTAWA CHILDREN'S
TREATMENT CENTRE**

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

I/We have authority to bind the corporation.

[REDACTED]

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

I/We have authority to bind the corporation.

**ELLISDON INFRASTRUCTURE OCH
INC.**

Per: _____

Name: [REDACTED]

Title: [REDACTED]

Per: _____

Name: [REDACTED]

Title: [REDACTED]

I/We have authority to bind the corporation.

SCHEDULE 5

CONSTRUCTION CONTRACTOR’S DIRECT AGREEMENT

THIS AGREEMENT is made as of the 28th day of September, 2023

BETWEEN:

CHILDREN’S HOSPITAL OF EASTERN ONTARIO – OTTAWA CHILDREN’S TREATMENT CENTRE, a non-share capital corporation incorporated under the laws of the Province of Ontario

(“**Contracting Authority**”)

– AND –

ELLISDON INFRASTRUCTURE OCH INC., a corporation incorporated under the laws of [REDACTED](“**Project Co**”)

– AND –

[REDACTED], a corporation incorporated under the laws of [REDACTED]

(the “**Construction Contractor**”)

– AND –

[REDACTED], a corporation incorporated under the laws of [REDACTED]

(the “**Construction Guarantor**”)

WHEREAS:

- A. Contracting Authority and Project Co have entered into a project agreement (the “**Project Agreement**”), which requires Project Co to enter into, and to cause the Construction Contractor and the Construction Guarantor to enter into, this Construction Contractor’s Direct Agreement with Contracting Authority.
- B. Project Co and the Construction Contractor have entered into the Design and Construction Contract, which requires the Construction Contractor and the Construction Guarantor to enter into this Construction Contractor’s Direct Agreement with Contracting Authority.

NOW THEREFORE in consideration of the mutual covenants and agreements of the Parties hereinafter contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties covenant and agree as follows:

1. DEFINITIONS

In this Schedule 5 - Construction Contractor's Direct Agreement, unless the context otherwise indicates a contrary intention, terms which are defined in the Project Agreement (and not otherwise defined in this Schedule 5 – Construction Contractor's Direct Agreement) shall have the meanings given to them in the Project Agreement, and the following terms shall have the following meanings:

- (a) **“Construction Contractor”** has the meaning given in the preamble.
- (b) **“Construction Guarantor”** has the meaning given in the preamble.
- (c) **“Contracting Authority”** has the meaning given in the preamble.
- (d) **“Party”** means Contracting Authority, the Construction Contractor, the Construction Guarantor or Project Co, and **“Parties”** means, collectively, Contracting Authority, the Construction Contractor, the Construction Guarantor and Project Co.
- (e) **“Project Co”** has the meaning given in the preamble.
- (f) **“Step-In Notice”** has the meaning given in Section 6(a).
- (g) **“Substitute”** has the meaning given in Section 6(a).

2. INTERPRETATION

This Construction Contractor's Direct Agreement shall be interpreted according to the following provisions, unless the context requires a different meaning:

- (a) The headings in this Construction Contractor's Direct Agreement are for convenience of reference only, shall not constitute a part of this Construction Contractor's Direct Agreement, and shall not be taken into consideration in the interpretation of, or affect the meaning of, this Construction Contractor's Direct Agreement.
- (b) Unless the context otherwise requires, references to specific Sections, Clauses, Paragraphs, Subparagraphs, and other divisions are references to such Sections, Clauses, Paragraphs, Subparagraphs, or divisions of this Construction Contractor's Direct Agreement and the terms “Section” and “Clause” are used interchangeably and are synonymous.
- (c) Words importing persons or parties are to be broadly interpreted and include an individual, corporation, limited liability company, joint stock company, firm, partnership, joint venture, trust, unincorporated organization, Governmental Authority, unincorporated body of persons or association and any other entity having legal capacity, and the heirs, beneficiaries, executors, administrators or other legal representatives of a person in such capacity.

- (d) Unless the context otherwise requires, wherever used herein the plural includes the singular, the singular includes the plural, and each of the masculine, feminine and neuter genders include all other genders.
- (e) References to any standard, principle, agreement or document include (subject to all relevant approvals and any other provisions of this Construction Contractor’s Direct Agreement concerning amendments) a reference to that standard, principle, agreement or document as amended, supplemented, restated, substituted, replaced, novated or assigned.
- (f) The words in this Construction Contractor’s Direct Agreement shall bear their natural meaning.
- (g) References containing terms such as:
 - (i) “hereof”, “herein”, “hereto”, “hereinafter”, and other terms of like import are not limited in applicability to the specific provision within which such references are set forth but instead refer to this Construction Contractor’s Direct Agreement taken as a whole; and
 - (ii) “includes” and “including”, whether or not used with the words “without limitation” or “but not limited to”, shall not be deemed limited by the specific enumeration of items but shall, in all cases, be deemed to be without limitation and construed and interpreted to mean “includes without limitation” and “including without limitation”.
- (h) In construing this Construction Contractor’s Direct Agreement, the rule known as the *ejusdem generis rule* shall not apply nor shall any similar rule or approach to the construction of this Construction Contractor’s Direct Agreement and, accordingly, general words introduced or followed by the word “other” or “including” or “in particular” shall not be given a restrictive meaning because they are followed or preceded (as the case may be) by particular examples intended to fall within the meaning of the general words.
- (i) Where this Construction Contractor’s Direct Agreement states that an obligation shall be performed “no later than” or “within” or “by” a stipulated date or event which is a prescribed number of days after a stipulated date or event, the latest time for performance shall be 5:00 p.m. on the last day for performance of the obligation concerned, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- (j) Where this Construction Contractor’s Direct Agreement states that an obligation shall be performed “on” a stipulated date, the latest time for performance shall be 5:00 p.m. on that day, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.

- (k) Any reference to time of day or date means the local time or date in Toronto, Ontario.
- (l) Unless otherwise indicated, time periods will be strictly construed.
- (m) Whenever the terms “will” or “shall” are used in this Construction Contractor’s Direct Agreement they shall be construed and interpreted as synonymous and to read “shall”.

3. CONFLICT IN DOCUMENTS

- (a) In the event of ambiguities, conflicts or inconsistencies between or among this Construction Contractor’s Direct Agreement, the Project Agreement and the Design and Construction Contract, this Construction Contractor’s Direct Agreement shall prevail.
- (b) In the event of ambiguities, conflicts or inconsistencies between or among this Construction Contractor’s Direct Agreement and the Lenders’ Direct Agreement, the Lenders’ Direct Agreement shall prevail.

4. AGREEMENTS

- (a) Project Co and the Construction Contractor shall not amend, modify, or depart from the terms of the Design and Construction Contract without the prior written consent of Contracting Authority, acting reasonably, which consent shall not be withheld or delayed where such amendment, modification or departure does not materially and adversely affect the ability of Project Co to perform its obligations under this Construction Contractor’s Direct Agreement and does not have the effect of increasing any liability of Contracting Authority, whether actual or potential. Project Co and the Construction Contractor shall provide to Contracting Authority a written copy of all such amendments, modifications or departures. The Parties acknowledge and agree that this Section 4(a) shall not apply to Variations provided for under the Project Agreement.
- (b) Each of the Parties acknowledges having received a copy of the Project Agreement and the Design and Construction Contract.
- (c) If the Construction Contractor gives Project Co any notice of any default(s) under the Design and Construction Contract that may give the Construction Contractor a right to terminate the Design and Construction Contract or to treat it as having been repudiated by Project Co or to discontinue the Construction Contractor’s performance thereunder, then the Construction Contractor shall concurrently provide Contracting Authority with a copy of such notice and set out in reasonable detail the default(s).

**5. NO TERMINATION BY CONSTRUCTION CONTRACTOR WITHOUT
DEFAULT NOTICE**

The Construction Contractor shall not exercise any right it may have to terminate the Design and Construction Contract or to treat it as having been repudiated by Project Co or to discontinue the Construction Contractor's performance thereunder unless:

- (a) the Construction Contractor first delivers a written notice (a "**Default Notice**") to Contracting Authority setting out in reasonable detail the default(s) on which the Construction Contractor intends to rely in terminating the Design and Construction Contract or to treat it as having been repudiated by Project Co or to discontinue the Construction Contractor's performance thereunder; and
- (b) within a period of 5 Business Days of Contracting Authority receiving the Default Notice:
 - (i) the default(s) on which the Construction Contractor intends to rely in terminating the Design and Construction Contract or to treat it as having been repudiated by Project Co or to discontinue the Construction Contractor's performance thereunder have not been remedied; and
 - (ii) the Construction Contractor has not received a Step-In Notice from Contracting Authority,

provided that if, within such period of 5 Business Days, Contracting Authority agrees to pay the Construction Contractor's reasonable costs of continued performance, such period of 5 Business Days shall be extended to 45 days.

6. STEP-IN RIGHTS

- (a) Contracting Authority may at any time:
 - (i) within 5 Business Days or, if such period has been extended in accordance with Section 5, 45 days of Contracting Authority receiving a Default Notice; or
 - (ii) if Contracting Authority has not received a Default Notice and if Contracting Authority's right to terminate the Project Agreement has arisen and is continuing,

deliver a notice (a "**Step-In Notice**") electing to replace Project Co under the Design and Construction Contract either with Contracting Authority or a third party designated by Contracting Authority in the Step-In Notice (the "**Substitute**"), provided that Contracting Authority can demonstrate to the Construction Contractor, acting reasonably, that the Substitute shall have sufficient financial resources, or shall be supported by a satisfactory guarantee, to carry out the obligations of the Substitute under the Design and Construction Contract.

- (b) Subject to Section 6(d), upon receipt by the Construction Contractor of a Step-In Notice:
- (i) Project Co and the Construction Contractor will be deemed to be released from their existing and future obligations under the Design and Construction Contract to each other (except with respect to any and all indemnities from Project Co or the Construction Contractor to the other in respect of the period prior to the receipt of the Step-In Notice), and Contracting Authority or the Substitute, as applicable, and the Construction Contractor will be deemed to assume those same existing and future obligations towards each other (except in respect of the aforesaid indemnities);
 - (ii) the existing and future rights of Project Co against the Construction Contractor under the Design and Construction Contract and vice versa will be deemed to be cancelled (except with respect to any and all indemnities from Project Co or the Construction Contractor to the other in respect of the period prior to the receipt of the Step-In Notice), and Contracting Authority or the Substitute, as applicable, and the Construction Contractor will be deemed to acquire those same existing and future rights against each other (except in respect of the aforesaid indemnities), subject to any applicable credit from the Construction Contractor to Contracting Authority if Contracting Authority pays for the Construction Contractor's reasonable costs of continued performance pursuant to Section 5;
 - (iii) any guarantee, bond, covenant, letter of credit or similar performance security in favour of Project Co from any third party in respect of any term, provision, condition, obligation, undertaking or agreement on the part of the Construction Contractor to be performed, observed or carried out by the Construction Contractor as contained in, referred to, or inferred from the Design and Construction Contract shall be assigned, novated or granted, as required by Contracting Authority or the Substitute, as applicable, each acting reasonably, to Contracting Authority or the Substitute, as applicable, and the Construction Contractor shall cause such assignment, novation or grant on substantially the same terms and conditions as the original guarantee, bond, covenant, letter of credit or similar performance security, provided however that where Project Co shall continue to hold, or shall continue to be entitled to or have rights under, such guarantee, bond, covenant, letter of credit or similar performance security as security for any obligations of the Construction Contractor, the assignment, novation or grant of the guarantee, bond, covenant, letter of credit or similar performance security to the extent of any such obligations to Project Co shall be conditional on the satisfaction of those obligations to Project Co; and

- (iv) at Contracting Authority's request, the Construction Contractor shall enter into, and shall cause the Construction Guarantor and any other guarantor, covenantor or surety under any guarantee, bond or covenant referred to in Section 6(b)(iii) to enter into, and Contracting Authority shall or shall cause the Substitute to enter into, as applicable, all such agreements or other documents as reasonably necessary to give effect to the foregoing, including, without limitation, an agreement between Contracting Authority or the Substitute, as applicable, and the Construction Contractor, acceptable to Contracting Authority and the Construction Contractor, each acting reasonably, on substantially the same terms as the Design and Construction Contract.
- (c) Subject to Section 6(d), Project Co shall, at its own cost, cooperate fully with Contracting Authority and the Substitute in order to achieve a smooth transfer of the Design and Construction Contract to Contracting Authority or the Substitute, as applicable, and to avoid or mitigate in so far as reasonably practicable any inconvenience, including the administration of the Design and Construction Contract, ongoing supervisory activities and scheduling.
- (d) The rights granted by Sections 6(b) and 6(c) shall be of no force or effect if, at any time the Construction Contractor receives a Step-In Notice, the Construction Contractor has already received notice in writing from another entity entitled to the benefit of step-in rights relating to the Design and Construction Contract that it is or has validly exercised those step-in rights. If the Construction Contractor receives any such notice on the same day as a Step-In Notice, the Step-In Notice shall be effective, except where the other notice is given by the Lenders, in which case such other notice and not the Step-In Notice shall be effective.
- (e) If Contracting Authority gives a Step-In Notice within the time provided hereunder at any time after the Construction Contractor has terminated the Design and Construction Contract or treated it as having been repudiated by Project Co or discontinued the Construction Contractor's performance thereunder in accordance with the terms of this Construction Contractor's Direct Agreement, the Construction Contractor agrees that the Design and Construction Contract shall be reinstated and deemed to have continued despite any termination or treatment as having been repudiated, and Contracting Authority shall pay the Construction Contractor's reasonable costs for re-commencing the obligations it has under the Design and Construction Contract and the Construction Contractor shall be entitled to reasonable compensation and/or relief for re-commencing such obligations, having regard to the additional costs and delays incurred as a result of having terminated the Design and Construction Contract or having treated it as being repudiated by Project Co or having discontinued its performance thereunder.

7. CONSTRUCTION CONTRACTOR LIABILITY

- (a) The liability of the Construction Contractor hereunder shall not be modified, released, diminished or in any way affected by:
- (i) any independent inspection, investigation or enquiry into any matter which may be made or carried out by or for Contracting Authority, or by any failure or omission to carry out any such inspection, investigation or enquiry; or
 - (ii) the appointment by Contracting Authority of any other person to review the progress of or otherwise report to Contracting Authority in respect of the Project, or by any action or omission of such person whether or not such action or omission might give rise to any independent liability of such person to Contracting Authority,

provided always that nothing in this Section 7 shall modify or affect any rights which the Construction Contractor might have otherwise had to claim contribution from any other person whether under statute or common law.

- (b) In the event Contracting Authority delivers a Step-In Notice, the Construction Contractor shall have no greater liability to Contracting Authority or any Substitute than it would have had to Project Co under the Design and Construction Contract, and the Construction Contractor shall be entitled in any proceedings by Contracting Authority or any Substitute to rely on any liability limitations in the Design and Construction Contract.

8. PROJECT CO AS PARTY

Project Co acknowledges and agrees that the Construction Contractor shall not be in breach of the Design and Construction Contract by complying with its obligations hereunder.

9. CONSTRUCTION GUARANTOR AS PARTY

The Construction Guarantor agrees with Contracting Authority that the Construction Guarantor has entered into a guarantee or covenant referred to in Section 6(b)(iii) and hereby consents to the assignment, novation or grant (including any conditional assignment, novation or grant) as provided herein immediately upon receipt by the Construction Contractor of a Step-In Notice and without the requirement of any further action on the part of Contracting Authority, and agrees that the Construction Guarantor shall in accordance with Section 6 enter into all such agreements or other documents as reasonably necessary to give effect to the foregoing. The Construction Guarantor enters into this Construction Contractor's Direct Agreement solely for the purposes of this Section 9.

10. ASSIGNMENT

- (a) Project Co shall not, without the prior written consent of Contracting Authority, assign, transfer, charge, subcontract, subparticipate or otherwise dispose of any

interest in this Construction Contractor’s Direct Agreement except to the extent entitled to do so under the Project Agreement.

- (b) Contracting Authority may assign or otherwise dispose of the benefit of the whole or part of this Construction Contractor’s Direct Agreement to any person to whom Contracting Authority may assign or otherwise dispose of its interest in the Project Agreement pursuant to Section 48.2 of the Project Agreement but only in conjunction therewith, and shall provide written notice to Project Co and the Construction Contractor of such assignment or disposition.
- (c) The Construction Contractor and the Construction Guarantor shall not, without the prior written consent of Contracting Authority and Project Co, assign, transfer, charge, subcontract, subparticipate or otherwise dispose of any interest in this Construction Contractor’s Direct Agreement except as may be permitted under the Design and Construction Contract.

11. NOTICES

- (a) All notices, requests, demands, instructions, certificates, consents and other communications required or permitted under this Construction Contractor’s Direct Agreement shall be in writing (whether or not “written notice” or “notice in writing” is specifically required by the applicable provision of this Construction Contractor’s Direct Agreement) and served by sending the same by registered mail, facsimile or by hand (in each case, with a copy by electronic submission to the Contracting Authority Representative) or by electronic submission, as follows:

If to Contracting Authority:

**CHILDREN’S HOSPITAL OF EASTERN ONTARIO – OTTAWA
CHILDREN’S TREATMENT CENTRE**
401 Smyth Road
Ottawa, Ontario
K1H 8L1

Email: [REDACTED]
Attn.: [REDACTED]

with a copy to:

[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

If to Project Co:

**ELLISDON INFRASTRUCTURE OCH INC.
[REDACTED]**

Email: [REDACTED]
Attn.: [REDACTED]

with a copy to:

[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

If to the Construction Contractor:

**[REDACTED]
[REDACTED]**

Email: [REDACTED]
Attn.: [REDACTED]

with a copy to:

[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

If to the Construction Guarantor:

**[REDACTED]
[REDACTED]**

Email: [REDACTED]
Attn.: [REDACTED]

with a copy to:

[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

- (b) Where any notice is provided or submitted to a Party via electronic submission, an original of the notice sent via electronic submission shall promptly be sent by regular mail or registered mail. For greater certainty, a notice given via electronic submission shall not be invalid by reason only of a Party's failure to comply with this Section 11(b).
- (c) Any Party to this Construction Contractor's Direct Agreement may, from time to time, change any of its contact information set forth in Section 11(a) by prior notice to the other Parties, and such change shall be effective on the Business Day that next follows the recipient Party's receipt of such notice unless a later effective date is given in such notice.
- (d) Subject to Sections 11(e), 11(f) and 11(g):
 - (i) a notice given by registered mail shall be deemed to have been received on the third Business Day after mailing;
 - (ii) a notice given by hand delivery shall be deemed to have been received on the day it is delivered; and
 - (iii) a notice given by electronic submission shall be deemed to have been received on the day it is transmitted by electronic submission.
- (e) If the Party giving the notice knows or ought reasonably to know of difficulties with the postal system which might affect negatively the delivery of mail, any such notice shall not be mailed but shall be made or given by personal delivery or by electronic submission in accordance with this Section 11.
- (f) If any notice delivered by hand or transmitted by electronic submission is so delivered or transmitted, as the case may be, either on a day that is not a Business Day or on a Business Day after 4:00 p.m. (recipient's local time), then such notice shall be deemed to have been received by such recipient on the next Business Day.
- (g) A notice given by electronic submission be deemed to have been received by the recipient on the day it is transmitted only if an electronic submission report (maintained by the sender) indicates that the transmission of such notice was successful.

12. AMENDMENTS

This Construction Contractor's Direct Agreement may not be varied, amended or supplemented except by an agreement in writing signed by duly authorized representatives of the Parties and stating on its face that it is intended to be an amendment, restatement or other modification, as the case may be, to this Construction Contractor's Direct Agreement.

13. WAIVER

- (a) No waiver made or given by a Party under or in connection with this Construction Contractor’s Direct Agreement shall be binding or effective unless the waiver is in writing, signed by an authorized representative of the Party giving such waiver, and delivered by such Party to the other Parties. No waiver made with respect to any right, power or remedy in one instance will be deemed to be a waiver with respect to any other instance involving the exercise of such right, power, or remedy or with respect to any other right, power, or remedy.
- (b) Failure by any Party to exercise any of its rights, powers or remedies hereunder or its delay to do so shall not constitute a waiver of those rights, powers or remedies. The single or partial exercise of a right, power or remedy shall not prevent its subsequent exercise or the exercise of any other right, power or remedy.

14. RELATIONSHIP BETWEEN THE PARTIES

The Parties are independent contractors. This Construction Contractor’s Direct Agreement is not intended to and does not create or establish between the Parties any relationship as partners, joint venturers, employer and employee, master and servant, or, except as provided in this Construction Contractor’s Direct Agreement, of principal and agent.

15. ENTIRE AGREEMENT

Except where provided otherwise in this Construction Contractor’s Direct Agreement, this Construction Contractor’s Direct Agreement constitutes the entire agreement between the Parties in connection with its subject matter and supersedes all prior representations, communications, negotiations and understandings, whether oral, written, express or implied, concerning the subject matter of this Construction Contractor’s Direct Agreement.

16. SEVERABILITY

Each provision of this Construction Contractor’s Direct Agreement shall be valid and enforceable to the fullest extent permitted by law. If any provision of this Construction Contractor’s Direct Agreement is declared invalid, unenforceable or illegal by the courts of a competent jurisdiction, such provision may be severed and such invalidity, unenforceability or illegality shall not prejudice or affect the validity, enforceability and legality of the remaining provisions of this Construction Contractor’s Direct Agreement. If any such provision of this Construction Contractor’s Direct Agreement is invalid, unenforceable or illegal, the Parties shall, acting in good faith, promptly negotiate new provisions to eliminate such invalidity, unenforceability or illegality and to restore this Construction Contractor’s Direct Agreement as near as possible to its original intent and effect.

17. ENUREMENT

This Construction Contractor’s Direct Agreement shall enure to the benefit of, and be binding on, each of the Parties and their respective successors and permitted transferees and assigns.

18. GOVERNING LAW AND JURISDICTION

- (a) This Construction Contractor’s Direct Agreement shall be governed by and construed in accordance with the laws of Ontario and the laws of Canada applicable therein and shall be treated in all respects as an Ontario contract, without regard to conflict of laws principles.
- (b) The Parties agree that the courts of the Province of Ontario and all courts competent to hear appeals therefrom shall have exclusive jurisdiction to hear and settle any action, suit, proceeding or dispute in connection with this Construction Contractor’s Direct Agreement and hereby irrevocably attorn to the exclusive jurisdiction of such courts.

19. FURTHER ASSURANCE

Each Party shall do all things, from time to time, and execute all further documents necessary to give full effect to this Construction Contractor’s Direct Agreement.

20. LANGUAGE OF AGREEMENT

Each Party acknowledges having requested and being satisfied that this Construction Contractor’s Direct Agreement and related documents be drawn in English. Chacune des parties reconnaît avoir demandé que ce document et ses annexes soient rédigés en anglais et s’en declare satisfaite.

21. COUNTERPARTS

This Construction Contractor’s Direct Agreement may be executed in one or more counterparts. Any single counterpart or a set of counterparts executed, in either case, by all of the Parties shall constitute a full, original and binding agreement for all purposes. Delivery of an executed counterpart by sending a copy by electronic mail or other electronic transmission shall be as effective as the manual delivery of an executed counterpart.

22. COPYRIGHT NOTICE

The Parties acknowledge that the King’s Printer for Ontario is the exclusive owner of copyright in the Project Agreement and this Construction Contractors’ Direct Agreement.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

IN WITNESS WHEREOF the Parties have executed this Construction Contractor's Direct Agreement as of the date first above written.

**CHILDREN'S HOSPITAL OF EASTERN
ONTARIO – OTTAWA CHILDREN'S
TREATMENT CENTRE**

Per:

Name: **[REDACTED]**

Title: **[REDACTED]**

I/We have authority to bind the corporation

**ELLISDON INFRASTRUCTURE OCH
INC.**

Per:

Name: **[REDACTED]**
Title: **[REDACTED]**

Per:

Name: **[REDACTED]**
Title: **[REDACTED]**

I/We have authority to bind the
Corporation

[REDACTED]

Per:

Name: **[REDACTED]**

Title: **[REDACTED]**

Per:

Name: **[REDACTED]**

Title: **[REDACTED]**

I/We have authority to bind the
Corporation

[REDACTED]

Per:

Name: **[REDACTED]**

Title: **[REDACTED]**

Per:

Name: **[REDACTED]**

Title: **[REDACTED]**

I/We have authority to bind the
Corporation

SCHEDULE 6

INDEPENDENT CERTIFIER AGREEMENT

THIS AGREEMENT is made as of 28th day of September, 2023

BETWEEN:

CHILDREN’S HOSPITAL OF EASTERN ONTARIO – OTTAWA CHILDREN’S TREATMENT CENTRE, a non-share capital corporation incorporated under the laws of the Province of Ontario

(“**Contracting Authority**”)

AND:

ELLISDON INFRASTRUCTURE OCH INC., a corporation incorporated under the laws of the [REDACTED]

(“**Project Co**”)

AND:

[REDACTED], a corporation incorporated under the laws of the [REDACTED]

(the “**Independent Certifier**”)

WHEREAS:

- A. Contracting Authority and Project Co (collectively, the “**PA Parties**” and each, a “**PA Party**”) have entered into the Project Agreement.
- B. Pursuant to the terms of the Project Agreement, the PA Parties wish to appoint the Independent Certifier, and the Independent Certifier wishes to accept such appointment, to perform certain services in connection with the Project Agreement.
- C. The PA Parties and the Independent Certifier wish to enter into this Independent Certifier Agreement in order to record the terms by which the Independent Certifier shall perform such services.

NOW THEREFORE in consideration of the mutual covenants and agreements of the PA Parties and the Independent Certifier herein contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the PA Parties and the Independent Certifier covenant and agree as follows:

1. DEFINITIONS

1.1 Definitions

- (a) In this Independent Certifier Agreement, including the recitals and appendices, unless the context indicates a contrary intention, terms which are defined in the Project Agreement (and not otherwise defined in this Independent Certifier Agreement) shall have meanings given to them in the Project Agreement and the following terms shall have the following meanings:
- (i) “**Adjudication Fee**” means the fee payable by Contracting Authority and Project Co to the Independent Certifier for the Independent Certifier conducting Adjudications as such fees are specified and made payable in accordance with Appendix B to this Independent Certifier Agreement.
 - (ii) “**Certification Services**” means:
 - (A) all of the functions and obligations described in the Project Agreement as being the responsibility of the Independent Certifier;
 - (B) all of the functions and obligations conferred on the Independent Certifier under this Independent Certifier Agreement, including the functions described in Appendix A to this Independent Certifier Agreement; and
 - (C) all other functions or tasks which the Independent Certifier must do to comply with its obligations under this Independent Certifier Agreement.
 - (iii) “**Certification Services Variation**” means any change to the Certification Services.
 - (iv) “**Contract Material**” means all material:
 - (A) provided to the Independent Certifier or created or required to be created by either PA Party; and
 - (B) provided by or created or required to be created by the Independent Certifier as part of, or for the purpose of, performing the Certification Services,including documents, equipment, reports, technical information, plans, charts, drawings, calculations, tables, schedules and data (stored and recorded by any means).
 - (v) “**Fee**” means the fees payable by Contracting Authority and Project Co to the Independent Certifier for the Certification Services, as such fees are specified and made payable in accordance with Appendix B to this Independent Certifier Agreement.

- (vi) “**Hourly Rate**” means the rate charged by each Independent Certifier Team Member per hour as listed in Appendix B to this Independent Certifier Agreement for (i) Certification Services identified in item (z) of Appendix A to this Independent Certifier Agreement, including any services, labour and materials required to provide additional work; and (ii) any Adjudications performed by Independent Certifier personnel pursuant to Schedule 27 – Dispute Resolution Procedure of the Project Agreement.
- (vii) “**Independent Certifier**” has the meaning given in the preamble.
- (viii) “**Intellectual Property**” means any and all intellectual property rights, whether subsisting now or in the future, including rights of any kind in inventions, patents, copyright, trademarks, service marks, industrial designs, integrated circuit topography rights, applications for registration of any of the foregoing, and know-how, trade secrets, confidential information and trade or business names.
- (ix) “**Monthly Report**” has the meaning given in Appendix A to this Schedule 6.
- (x) “**Other Advice**” has the meaning given in Section (z) of Appendix A to this Independent Certifier Agreement.
- (xi) “**PA Parties**” means both Contracting Authority and Project Co, and “**PA Party**” means either Contracting Authority or Project Co, as the context requires.
- (xii) “**Project Agreement**” means that certain project agreement made on or about the date hereof between Contracting Authority and Project Co with respect to the design, construction and financing of the 1Door4Care: CHEO Integrated Treatment Centre.
- (xiii) “**Quarterly Report**” has the meaning given in Appendix A to this Schedule 6.
- (xiv) “**Total Fixed Fee**” means the Fee for all Certification Services other than those identified in items (z) and (aa) of Appendix A to this Independent Certifier Agreement, which shall not exceed the amount specified in Appendix B to this Independent Certifier Agreement.

2. INTERPRETATION

2.1 Interpretation

- (a) In this Independent Certifier Agreement, unless the context indicates a contrary intention:
 - (i) words denoting the singular number include the plural and vice versa;
 - (ii) words denoting individuals include corporations and vice versa;
 - (iii) headings are for convenience only and do not affect interpretation;

- (iv) references to Clauses, Sections or Parts are references to Clauses, Sections or Parts of this Independent Certifier Agreement;
- (v) references to this Independent Certifier Agreement or any contract, agreement or instrument are deemed to include references to this Independent Certifier Agreement or such other contract, agreement or instrument as amended, novated, supplemented, varied or replaced from time to time;
- (vi) references to any party to this Independent Certifier Agreement includes its successors or permitted assigns;
- (vii) words denoting any gender include all genders;
- (viii) references to any legislation or to any section or provision of any legislation include any statutory modification or re-enactment of any statutory provision substituted for legislation, section or provision, and ordinances, by laws, regulations and other statutory instruments issued under that legislation, section or provision;
- (ix) a reference to “\$” is to Canadian currency;
- (x) the terms “including” and “include” mean “including” or “include” (as applicable) without limitation;
- (xi) if a word or phrase is defined, then other parts of speech and grammatical forms of that word or phrase have a corresponding meaning; and
- (xii) unless otherwise indicated, all time periods will be strictly construed.

2.2 Obligations and Exercise of Rights by PA Parties

- (a) The obligations of the PA Parties under this Independent Certifier Agreement shall be several.
- (b) Except as specifically provided for in this Independent Certifier Agreement or the Project Agreement, the rights of the PA Parties under this Independent Certifier Agreement shall be jointly exercised by the PA Parties.

3. ROLE OF THE INDEPENDENT CERTIFIER

3.1 Engagement

- (a) The PA Parties hereby appoint the Independent Certifier, and the Independent Certifier hereby accepts such appointment, to carry out the Certification Services in accordance with this Independent Certifier Agreement. The Independent Certifier shall perform the Certification Services in accordance with this Independent Certifier Agreement.

- (b) Nothing in this Independent Certifier Agreement will be interpreted as giving the Independent Certifier any responsibility for performance of the design or construction, or for the certifications of the professionals of record.
- (c) Neither PA Party shall, without the prior written consent of the other PA Party, enter into any separate agreement with the Independent Certifier in connection with the Project, and Project Co shall ensure that no Project Co Party enters into any separate agreement with the Independent Certifier in connection with the Project.
- (d) The Independent Certifier shall make such observations and evaluations of any Works pursuant to a Variation in order to certify any monthly progress payment to Project Co of the value of work performed, provided the Independent Certifier shall be entitled to a Certification Services Variation Order pursuant to Sections 9.4 and 9.5 of this Independent Certifier Agreement.
- (e) The Independent Certifier shall ensure that it maintains at all times sufficient representatives qualified to be adjudicators within the meaning of the Construction Act, such that any Adjudications referred to the Independent Certifier by the PA Parties in accordance with Schedule 27 – Dispute Resolution Procedure may be conducted independently and impartially.

3.2 Acknowledgement of Independent Certifier

- (a) The Independent Certifier hereby acknowledges in favour of the PA Parties that it has received a copy of the Project Agreement.

3.3 Standard of Care

- (a) The Independent Certifier must exercise the standard and skill, care and diligence in the performance of the Certification Services that would be expected of an expert professional experienced in providing services in the nature of the Certification Services for projects similar to the Project.
- (b) Representatives of the Independent Certifier who perform Adjudications pursuant to Schedule 27 – Dispute Resolution Procedure must exercise the skill, care and diligence in the performance of the Adjudications that would be expected of an expert professional experienced in providing similar services for comparable projects, and must comply with the Construction Act, including being certified by the Authorized Nominating Authority designated thereunder and complying with any applicable codes of conduct and standards promulgated by the Authorized Nominating Authority.

3.4 Duty of Independent Judgment

- (a) In exercising its Certification Services, the Independent Certifier must:

- (i) act impartially, honestly and independently in representing the interests of both PA Parties in accordance with the terms of the Project Agreement and this Independent Certifier Agreement;
 - (ii) act reasonably and professionally;
 - (iii) act in a timely manner:
 - (A) in accordance with the times prescribed in this Independent Certifier Agreement and the Project Agreement; or
 - (B) where no times are prescribed, within 10 days or such earlier time so as to enable the PA Parties to perform their respective obligations under the Project Agreement; and
 - (iv) act in accordance with the joint directions of the PA Parties provided that the directions are not inconsistent with the other terms of this Independent Certifier Agreement or the terms of the Project Agreement and do not vary or prejudice the Independent Certifier's authority or responsibilities or the exercise by the Independent Certifier of its professional judgment under this Independent Certifier Agreement.
- (b) Although the Independent Certifier may take account of any opinions or representations made by the PA Parties, the Independent Certifier shall not be bound to comply with any opinions or representations made by either of them in connection with any matter on which the Independent Certifier is required to exercise its professional judgment.
- (c) The Independent Certifier acknowledges that the PA Parties may rely on the Certification Services, including determinations, findings and certifications made by the Independent Certifier, and accordingly, the Independent Certifier will use its best skill and judgment in providing the Certification Services.

3.5 Authority to Act

- (a) The Independent Certifier:
- (i) is an independent consultant and is not, and must not purport to be, a partner, joint venturer or agent of either PA Party;
 - (ii) other than as expressly set out in this Independent Certifier Agreement or the Project Agreement, has no authority to give any directions to a PA Party or its officers, directors, members, employees, contractors, consultants or agents; and
 - (iii) has no authority to waive or alter any terms of the Project Agreement, nor to discharge or release a party from any of its obligations under the Project Agreement unless jointly agreed by the PA Parties in writing.

3.6 Knowledge of the PA Parties' Requirements

- (a) The Independent Certifier warrants that:
- (i) it has informed and will be deemed to have informed itself fully of the requirements of the Project Agreement;
 - (ii) it will inform itself fully of the requirements of such other documents and materials as may become relevant from time to time to the performance of the Certification Services;
 - (iii) without limiting Sections 3.6(a)(i) or 3.6(a)(ii), it has and will be deemed to have informed itself fully of all time limits and other requirements for any Certification Service which the Independent Certifier carries out under the Project Agreement and this Independent Certifier Agreement;
 - (iv) it has and will be deemed to have informed itself completely of the nature of the work necessary for the performance of the Certification Services and the means of access to and facilities at or on the Facility and Site including restrictions on any such access or protocols that are required; and
 - (v) it has satisfied itself as to the correctness and sufficiency of its proposal for the Certification Services and that the Fee covers the cost of complying with all of the obligations under this Independent Certifier Agreement and of all matters and things necessary for the due and proper performance and completion of the Certification Services.

3.7 Co-ordination and Information by Independent Certifier

- (a) The Independent Certifier must:
- (i) fully cooperate with the PA Parties and their consultants and advisors;
 - (ii) carefully co-ordinate the Certification Services with the work and services performed by the PA Parties;
 - (iii) without limiting its obligations under Sections 3.4 and 3.7(a)(ii), perform the Certification Services so as to avoid unreasonably interfering with, disrupting or delaying the work and services performed by the PA Parties;
 - (iv) include both PA Parties in all discussions, meetings and other communications regarding the Project; and
 - (v) provide copies to the PA Parties of all reports, communications, certificates and other documentation that it provides to either PA Party.

3.8 Conflict of Interest

- (a) The Independent Certifier warrants that:
- (i) at the date of this Independent Certifier Agreement, no conflict of interest exists or is likely to arise in the performance of its obligations under this Independent Certifier Agreement, and the Independent Certifier further warrants that it has not been retained as a technical advisor to the Lenders or as an advisor to either of the PA Parties or any of their respective related entities in respect of the Project Agreement (including, but not limited to, acting as a transaction advisor to either PA Party); and
 - (ii) if, during the term of this Independent Certifier Agreement, any such conflict or risk of conflict of interest arises, the Independent Certifier will notify the PA Parties immediately in writing of that conflict or risk of conflict and take such steps as may be required by either of the PA Parties to avoid or mitigate that conflict or risk.

3.9 Independent Certifier Personnel

- (a) The Independent Certifier shall make reasonable efforts to ensure that the individuals listed in Appendix C remain involved in the performance of the Certification Services and, in particular, will not, for the duration of this Independent Certifier Agreement, require or request any such person to be involved in any other project on behalf of the Independent Certifier if, in the reasonable opinion of the PA Parties, such involvement would have a material adverse effect on the performance of the Certification Services.
- (b) Any replacement of the individuals listed in Appendix C is subject to the PA Parties' prior written approval.
- (c) The Independent Certifier shall ensure that its personnel providing the Certification Services in respect of the Commissioning Tests, the Outline Commissioning Program, the Phase Commissioning Program, and the Final Commissioning Program shall:
- (i) possess a current professional designation of not less than membership in Professional Engineers Ontario, The Ontario Association of Certified Engineering Technicians and Technologists or such similar professional designation recognized in North America;
 - (ii) have demonstrated competence in the commissioning of comparable projects;
 - (iii) have an understanding of the appropriate CSA standards, including CSA Standard Z318.0-05 – Commissioning of Health Care Facilities, commissioning for comparable facilities, as well as other applicable standards such as ASHRAE and NACBB; and
 - (iv) have an understanding of the commissioning process and the reports to be provided pursuant to this Independent Certifier Agreement and the Project Agreement,

including not only the start-up procedures but the pre-commissioning and post-commissioning activities.

- (d) The Independent Certifier shall furnish Contracting Authority with evidence satisfactory to Contracting Authority of any such personnel's compliance with the foregoing requirements within a reasonable time prior to the proposed commencement of the Certification Services in respect of the Commissioning Tests, the Outline Commissioning Program, the Phase Commissioning Program, and the Final Commissioning Program.

3.10 Minimize Interference

- (a) The Independent Certifier shall perform the Certification Services in such a way as to minimize any undue interference with the progress of the Works.

4. ROLE OF THE PA PARTIES

4.1 Assistance

- (a) The PA Parties agree to cooperate with and provide reasonable assistance to the Independent Certifier to familiarize the Independent Certifier with all necessary aspects of the Project to enable the Independent Certifier to carry out its obligations under this Independent Certifier Agreement.

4.2 Instructions in Writing

- (a) Unless otherwise provided in this Independent Certifier Agreement or the Project Agreement, all instructions to the Independent Certifier by the PA Parties shall be given in writing and accepted or endorsed by both of the PA Parties.

4.3 Information and Services

- (a) The PA Parties shall make available to the Independent Certifier, as soon as practicable from time to time, all information, documents and particulars necessary for the Independent Certifier to carry out the Certification Services, including such information, documents and particulars required in order for the Independent Certifier to determine whether Phase Completion, Milestone Payment Completion, Substantial Completion and Final Completion have occurred, and shall provide copies of all such information, documents and particulars to the other party hereto.

4.4 Additional Information

- (a) If any information, documents or particulars are reasonably required to enable the Independent Certifier to perform the Certification Services and have not been provided by the PA Parties, then:
 - (i) the Independent Certifier must give notice in writing to the Project Co Representative or the Contracting Authority Representative, as the case may be, of the details of the information, documents or particulars demonstrating the need and the reasons why they are required; and
 - (ii) Project Co or Contracting Authority, as the case may be, must arrange the provision of the required information, documents or particulars.

4.5 Right to Enter and Inspect

- (a) Upon giving reasonable notice to the Project Co Representative, the Independent Certifier (and any person authorized by it) may enter and inspect the Site, Facility, or Works at any reasonable time in connection with the exercise or proposed exercise of rights under this Independent Certifier Agreement, subject to:
 - (i) observance of the reasonable rules of Project Co as to safety and security for the Site, the Facility and the Works;
 - (ii) not causing unreasonable delay to the carrying out of the Works by reason of its presence at the Site, the Facility, and the Works; and
 - (iii) not causing any damage to the Site, the Facility or the Works.

4.6 PA Parties Not Relieved

- (a) Neither PA Party shall be relieved from performing or observing its obligations, or from any other liabilities, under the Project Agreement as a result of either the appointment of, or any act or omission by, the Independent Certifier.

4.7 PA Parties not Liable

- (a) On no account will a PA Party be liable to another PA Party for any act or omission by the Independent Certifier whether under or purportedly under a provision of the Project Agreement, this Independent Certifier Agreement or otherwise, provided that any such act or omission shall not extinguish, relieve, limit or qualify the nature or extent of any right or remedy of either PA Party against or any obligation or liability of either PA Party to the other PA Party which would have existed regardless of such act or omission.

5. CERTIFICATION QUALITY PLAN

5.1 Certification Quality Plan

- (a) The Independent Certifier must:
- (i) develop and implement a certification quality plan identifying the processes and outcomes of the Certification Services that complies with all requirements of the Independent Certifier's quality assurance accreditation, and is otherwise satisfactory to each of the Contracting Authority Representative and the Project Co Representative;
 - (ii) within 14 days after the date of this Independent Certifier Agreement, provide such certification quality plan to each of the Contracting Authority Representative and the Project Co Representative;
 - (iii) if satisfactory to each of the Contracting Authority Representative and the Project Co Representative, implement such certification quality plan; and
 - (iv) if not satisfactory to each of the Contracting Authority Representative and the Project Co Representative, within 7 days after receiving notice thereof from either PA Party to that effect, revise and resubmit the certification quality plan to each of the Contracting Authority Representative and the Project Co Representative, and implement it if satisfactory to each of the Contracting Authority Representative and the Project Co Representative.

5.2 Certification Quality Plan not to Relieve Independent Certifier

- (a) The Independent Certifier will not be relieved of any responsibilities or obligations in respect of the performance of the Certification Services and will remain solely responsible for them notwithstanding:
- (i) the obligation of the Independent Certifier to develop and implement a certification quality plan; or
 - (ii) any comment or direction upon, review or acceptance of, approval to proceed with or request to vary any part of the certification quality plan by either the Contracting Authority Representative or the Project Co Representative.

6. SUSPENSION

6.1 Notice

- (a) The Certification Services (or any part) may be suspended at any time by the PA Parties:

- (i) if the Independent Certifier fails to comply with its obligations under this Independent Certifier Agreement, immediately by the PA Parties giving joint notice in writing to the Independent Certifier; or
- (ii) in any other case, by the PA Parties giving 7 days joint notice in writing to the Independent Certifier.

6.2 Costs of Suspension

- (a) The Independent Certifier will:
 - (i) subject to the Independent Certifier complying with Article 9, be entitled to recover the extra costs incurred by the Independent Certifier by reason of a suspension directed under Section 6.1(a)(ii) valued as a Certification Services Variation under Section 9; and
 - (ii) have no entitlement to be paid any costs, expenses, losses or damages arising from a suspension under Section 6.1(a)(i).

6.3 Recommencement

- (a) The Independent Certifier must immediately recommence the carrying out of the Certification Services (or any part) on receipt of a joint written notice from the PA Parties requiring it to do so.

7. INSURANCE AND LIABILITY

7.1 Independent Certifier's Professional Indemnity Insurance

- (a) The Independent Certifier must have in place at all times during the term of this Independent Certifier Agreement:
 - (i) professional liability insurance:
 - (A) in the amount of \$[REDACTED] per claim and \$[REDACTED] in the aggregate, a deductible of not more than \$[REDACTED] per claim and from an insurer and on terms satisfactory to each of the PA Parties; and
 - (B) covering liability which the Independent Certifier might incur as a result of a breach by it of its obligations owed by the Independent Certifier in a professional capacity to the PA Parties, or either of them, under or in connection with this Independent Certifier Agreement or the provision of the Certification Services; and
 - (ii) comprehensive general liability insurance in the amount of \$[REDACTED] per claim and in the aggregate, no deductible for personal injury or bodily injury, a

deductible of not more than \$[REDACTED] per occurrence for property damage and from an insurer and on terms satisfactory to each of the PA Parties.

- (b) The Independent Certifier must provide copies of its insurance policies to each of the PA Parties upon execution of this Independent Certifier Agreement, and, at least 5 Business Days prior to the expiry date of any such insurance policy, the Independent Certifier must provide evidence of the renewal of any such insurance policy satisfactory to the PA Parties, acting reasonably.

7.2 Workers' Compensation Insurance

- (a) The Independent Certifier must, at its own cost and at all times during the term of this Independent Certifier Agreement, insure its liability (including its common law liability) as required under any applicable workers compensation statute or regulation in relation to its employees engaged in the Certification Services.

8. PAYMENT FOR SERVICES

8.1 Payment of Fee and Adjudication Fee

- (a) In consideration of the Independent Certifier performing the Certification Services in accordance with this Independent Certifier Agreement, each PA Party shall pay [REDACTED] of the Fee to the Independent Certifier in accordance with the invoicing process specified in Section D of Appendix B.
- (b) In consideration of a representative of the Independent Certifier conducting Adjudications if required pursuant to Schedule 27 – Dispute Resolution Procedure of the Project Agreement, and subject to an alternative determination regarding payment of costs being made by the Adjudicator, each PA Party shall pay [REDACTED] of the Adjudication Fee for each Adjudication conducted based on the rates set out in Appendix B to this Schedule 6.
- (c) The obligation of each PA Party to pay to the Independent Certifier one half of the Fee, or one half of the Adjudication Fee (or other portion of the Adjudication Fee as determined by the Adjudicator) is a several obligation, and neither PA Party shall have any liability in respect of the non payment by the other PA Party of any fees or costs payable by such other PA Party under this Independent Certifier Agreement.
- (d) The Fee and Adjudication Fee include all taxes (except for HST), overhead and profit, all labour and materials, insurance costs, travel, hospitality, and incidental expenses (except for food expenses which are to be excluded), and all other overhead including any fees or other charges required by law to perform the Certification Services and conduct the Adjudications, subject to Appendix B to this Schedule 6.
- (e) The PA Parties acknowledge and agree that if any approved amount due and payable by the PA Parties to the Independent Certifier in excess of \$[REDACTED] is outstanding

for more than 60 days, the Independent Certifier shall not have any obligation to make any certification under the Project Agreement.

9. CERTIFICATION SERVICES VARIATIONS

9.1 Notice of Certification Services Variation

- (a) If the Independent Certifier believes, other than a “Certification Services Variation Order” under Section 9.4(c), that any direction by the PA Parties constitutes or involves a Certification Services Variation it must:
- (i) within 7 days after receiving the direction and before commencing work on the subject matter of the direction, give notice to the PA Parties that it considers the direction constitutes or involves a Certification Services Variation; and
 - (ii) within 21 days after giving the notice under Section 9.1(a)(i), submit a written claim to each of the Contracting Authority Representative and the Project Co Representative which includes detailed particulars of the claim, the amount of the claim and how it was calculated.
- (b) Regardless of whether the Independent Certifier considers that such a direction constitutes or involves a Certification Services Variation, the Independent Certifier must continue to perform the Certification Services in accordance with this Independent Certifier Agreement and all directions, including any direction in respect of which notice has been given under this Section 9.1.

9.2 No Adjustment

- (a) If the Independent Certifier fails to comply with Section 9.1, the Fee will not be adjusted as a result of the relevant direction.

9.3 External Services

- (a) In the event that external personnel or consultants are required for expert opinion with respect to a Certification Services Variation, then, with the prior written approval of the PA Parties, any additional fees relating to such external personnel or consultants will be payable by the PA Parties at the agreed upon amount.

9.4 Certification Services Variation Procedure

- (a) The Contracting Authority Representative and the Project Co Representative may jointly issue a document titled “Certification Services Variation Price Request” to the Independent Certifier which will set out details of a proposed Certification Services Variation which the PA Parties are considering.
- (b) Within 7 days after the receipt of a “Certification Services Variation Price Request”, the Independent Certifier must provide each of the Contracting Authority Representative and

the Project Co Representative with a written notice in which the Independent Certifier sets out the effect which the proposed Certification Services Variation will have on the Fee.

- (c) Each of the Contracting Authority Representative and the Project Co Representative may then jointly direct the Independent Certifier to carry out a Certification Services Variation by written document titled “Certification Services Variation Order” which will state either that:
- (i) the Fee is adjusted as set out in the Independent Certifier’s notice; or
 - (ii) the adjustment (if any) to the Fee will be determined under Section 9.5.

9.5 Cost of Certification Services Variation

- (a) Subject to Section 9.2, the Fee will be adjusted for all Certification Services Variations or suspensions under Section 6.1(a)(ii) carried out by the Independent Certifier by:
- (i) the amount (if any) stated in the “Certification Services Variation Order” in accordance with Section 9.4(c);
 - (ii) if Section 9.5(a)(i) is not applicable, an amount determined pursuant to the fee schedule in Appendix B; or
 - (iii) where such rates or prices are not applicable, a reasonable amount to be agreed between the PA Parties and the Independent Certifier or, failing agreement, determined by the Contracting Authority Representative and the Project Co Representative jointly.
- (b) Any reductions in the Fee shall be calculated on the same basis as any increases.

10. TERM AND TERMINATION

10.1 Term

- (a) Subject to earlier termination, this Independent Certifier Agreement will commence on the date of the Project Agreement and continue in full force until:
- (i) the Final Completion Date; or
 - (ii) such other date as may be mutually agreed between the PA Parties and the Independent Certifier.

10.2 Notice of Breach

- (a) If the Independent Certifier commits a breach of this Independent Certifier Agreement, the PA Parties may give written notice to the Independent Certifier:

- (i) specifying the breach; and
- (ii) directing its rectification in the period specified in the notice being a period not less than 7 days from the date of service of the notice.

10.3 Termination for Breach

- (a) If the Independent Certifier fails to rectify the breach within the period specified in the notice issued under Section 10.2, the PA Parties may, without prejudice to any other rights of the PA Parties or either of them, immediately terminate this Independent Certifier Agreement.

10.4 Termination for Financial Difficulty or Change in Control

- (a) The PA Parties may, without prejudice to any other rights which the PA Parties or either of them may have, terminate this Independent Certifier Agreement immediately if:
 - (i) events have occurred or circumstances exist which, in the opinion of the PA Parties, may result in or have resulted in an insolvency or a Change in Control of the Independent Certifier; or
 - (ii) the Independent Certifier has communications with its creditors with a view to entering into, or enters into, any form of compromise, arrangement or moratorium of any debts whether formal or informal, with its creditors.

10.5 Termination for Convenience

- (a) Notwithstanding anything to the contrary in this Independent Certifier Agreement, the PA Parties may, at any time, jointly terminate this Independent Certifier Agreement upon 30 days written notice to the Independent Certifier. The PA Parties and the Independent Certifier agree that, notwithstanding the 30 days' notice of termination, the Independent Certifier shall continue on a day-to-day basis thereafter until a new Independent Certifier is appointed.

10.6 Independent Certifier's Rights upon Termination for Convenience

- (a) Upon a termination under Section 10.5, the Independent Certifier will:
 - (i) be entitled to be reimbursed by the PA Parties for the value of the Certification Services performed by it to the date of termination; and
 - (ii) not be entitled to any damages or other compensation in respect of the termination and (without limitation) any amount in respect of:
 - (A) the lost opportunity to earn a profit in respect of the Certification Services not performed at the date of termination; and

- (B) any lost opportunity to recover overheads from the turnover which would have been generated under this Independent Certifier Agreement but for it being terminated.

10.7 Procedure upon Termination

- (a) Upon completion of the Independent Certifier's engagement under this Independent Certifier Agreement or earlier termination of this Independent Certifier Agreement (whether under Section 10.3, 10.4 or 10.5 or otherwise), the Independent Certifier must:
 - (i) cooperate with the PA Parties with respect to the transition of the Certification Services to a replacement certifier;
 - (ii) deliver to the PA Parties all Contract Material and all other information concerning the Project held or prepared by the Independent Certifier during the execution of work under this Independent Certifier Agreement; and
 - (iii) as and when required by the PA Parties, meet with them and such other persons nominated by them with a view to providing them with sufficient information to enable the PA Parties to execute the Project or the persons nominated to provide the Certification Services.

10.8 Effect of Termination

- (a) Except as otherwise expressly provided in this Independent Certifier Agreement, termination of this Independent Certifier Agreement shall be without prejudice to any accrued rights and obligations under this Independent Certifier Agreement as at the date of termination (including the right of the PA Parties to recover damages from the Independent Certifier).

10.9 Survival

- (a) Termination of this Independent Certifier Agreement shall not affect the continuing rights and obligations of the PA Parties and the Independent Certifier under Sections 7, 8, 10.6, 10.7, 10.8, 11, 12.7, 12.8 and this Section 10.9 or under any other provision which is expressed to survive termination or which is required to give effect to such termination or the consequences of such termination.

11. INDEMNITY

11.1 PA Parties to Save Independent Certifier Harmless

- (a) The PA Parties hereby indemnify and save the Independent Certifier completely harmless from any actions, causes of action, suits, debts, costs, damages, expenses, claims and demands whatsoever, at law or in equity, arising directly or indirectly in whole or in part out of any action taken by the Independent Certifier within the scope of its duties or authority hereunder.

- (b) The indemnity provided under this Section 11.1 shall not extend:
- (i) to any breach of this Independent Certifier Agreement, or any part or parts hereof, by the Independent Certifier, its employees, servants, agents or persons for whom it is in law responsible, or any negligent or unlawful act or omission or willful misconduct of the Independent Certifier, its employees, servants or persons for whom it is in law responsible (in respect of which the Independent Certifier shall indemnify the PA Parties, as referred to in Section 11.2);
 - (ii) to any action taken by the Independent Certifier outside the scope of authority set forth in this Independent Certifier Agreement, or any part or parts hereof; or
 - (iii) to any debt, cost, expense, claim or demand for which insurance proceeds are recoverable by the Independent Certifier.
- (c) This indemnity shall survive the termination of this Independent Certifier Agreement.

11.2 Independent Certifier to Save PA Parties Harmless

- (a) Subject to the provisions of Section 11.2(b), the Independent Certifier hereby indemnifies and saves the PA Parties, and their affiliated entities, subsidiaries and their respective directors, officers, employees, agents, permitted successors and assigns, completely harmless from any actions, causes of action, suits, debts, costs, damages, expenses, claims and demands whatsoever, at law or in equity, arising directly or indirectly in whole or in part out of any breach of this Independent Certifier Agreement, or any part or parts hereof, by the Independent Certifier, its employees, servants, agents or persons for whom it is in law responsible, or any negligent or unlawful act or omission or willful misconduct of the Independent Certifier, its employees, servants or persons for whom it is in law responsible.
- (b) No action or other proceeding shall be commenced by any PA Party against the Independent Certifier or the Independent Certifier's representative acting as an Adjudicator pursuant to Schedule 27 – Dispute Resolution Procedure of the Project Agreement, for any act done, or any alleged neglect or default in the execution or intended execution of the Adjudicator's duties or powers in connection with such Adjudication, unless the act or omission is shown to have been in bad faith.
- (c) This indemnity shall survive the termination of this Independent Certifier Agreement.

11.3 Conduct of Claims

- (a) Claims made by a third person against a party having, or claiming to have, the benefit of an indemnity pursuant to this Independent Certifier Agreement shall be conducted in accordance with the conduct of claims procedure described in Appendix E – Conduct of Claims to this Independent Certifier Agreement.

12. GENERAL

12.1 Entire Agreement

- (a) Except where provided otherwise in this Independent Certifier Agreement, this Independent Certifier Agreement constitutes the entire agreement between the parties in connection with its subject matter and supersedes all prior representations, communications, negotiations and understandings, whether oral, written, express or implied, concerning the subject matter of this Independent Certifier Agreement.

12.2 Negation of Employment

- (a) The Independent Certifier, its officers, directors, members, employees, servants and agents and any other persons engaged by the Independent Certifier in the performance of the Certification Services will not by virtue of this Independent Certifier Agreement or the performance of the Certification Services become in the service or employment of the PA Parties for any purpose.
- (b) The Independent Certifier will be responsible for all matters requisite as employer or otherwise in relation to such officers, directors, members, employees, servants and agents and other persons who are engaged by the Independent Certifier.

12.3 Waiver

- (a) No waiver made or given by a party under or in connection with this Independent Certifier Agreement shall be binding or effective unless the waiver is in writing, signed by an authorized representative of the party giving such waiver, and delivered by such party to the other parties. No waiver made with respect to any right, power or remedy in one instance will be deemed to be a waiver with respect to any other instance involving the exercise of such right, power, or remedy or with respect to any other right, power, or remedy.
- (b) Failure by any party to exercise any of its rights, powers or remedies hereunder or its delay to do so shall not constitute a waiver of those rights, powers or remedies. The single or partial exercise of a right, power or remedy shall not prevent its subsequent exercise or the exercise of any other right, power or remedy.

12.4 Notices

- (a) All notices, requests, demands, instructions, certificates, consents and other communications required or permitted under this Independent Certifier Agreement shall be in writing (whether or not “written notice” or “notice in writing” is specifically required by the applicable provision of this Independent Certifier Agreement) and served by sending the same by registered mail or by hand (in each case with a copy by electronic submission to the Contracting Authority Representative), or by electronic submission as follows:

If to Contracting Authority: **Children’s Hospital of Eastern Ontario –
Ottawa Children’s Treatment Centre**

[REDACTED]

Attn.: [REDACTED]
Email: [REDACTED]

with a copy to:

[REDACTED]

Attention: [REDACTED]
Email: [REDACTED]

If to Project Co: **EllisDon Infrastructure OCH Inc.**

[REDACTED]

Attn.: [REDACTED]
Email: [REDACTED]

with a copy to:

[REDACTED]

Attn: [REDACTED]
Email: [REDACTED]

If to Independent Certifier: [REDACTED]

[REDACTED]

Attn.: [REDACTED]
Email: [REDACTED]

- (b) Any party to this Independent Certifier Agreement may, from time to time, change any of its contact information set forth in Section 12.4(a) by prior notice to the other Parties, and such change shall be effective on the Business Day that next follows the recipient Party’s receipt of such notice unless a later effective date is given in such notice.
- (c) Subject to Sections 12.4(d), 12.4(e) and 12.4(f):

- (i) a notice given by registered mail shall be deemed to have been received on the third Business Day after mailing;
 - (ii) a notice given by hand delivery shall be deemed to have been received on the day it is delivered; and
 - (iii) a notice given by electronic submission shall be deemed to have been received on the day it is transmitted by electronic submission.
- (d) If the Party giving the notice knows or ought reasonably to know of difficulties with the postal system which might affect negatively the delivery of mail, any such notice shall not be mailed but shall be made or given by personal delivery or by electronic submission in accordance with this Section 12.4.
- (e) If any notice delivered by hand or transmitted by electronic submission is so delivered or transmitted, as the case may be, either on a day that is not a Business Day or on a Business Day after 4:00 p.m. (recipient's local time), then such notice shall be deemed to have been received by such recipient on the next following Business Day.
- (f) A notice given by electronic submission shall be deemed to have been received by the recipient on the day it is transmitted only if an electronic submission report (maintained by the sender) indicates that the transmission of such notice was successful.

12.5 Transfer and Assignment

- (a) The Independent Certifier:
- (i) must not assign, transfer, mortgage, charge or encumber any right or obligation under this Independent Certifier Agreement without the prior written consent of the PA Parties, which each PA Party may give or withhold in its absolute discretion; and
 - (ii) agrees that any assignment, transfer, mortgage, charge or encumbrance will not operate to release or discharge the Independent Certifier from any obligation or liability under this Independent Certifier Agreement.
- (b) For the purposes of this Section 12.5, an assignment will be deemed to have occurred where there is a Change in Control of the Independent Certifier after the date of this Independent Certifier Agreement.
- (c) Each of the PA Parties may assign, transfer, mortgage, charge or encumber any right or obligation under this Independent Certifier Agreement in accordance with the terms of the Project Agreement.

12.6 Governing Laws and Jurisdictions

- (a) This Independent Certifier Agreement shall be governed by and construed in accordance with the laws of Ontario and the laws of Canada applicable therein and shall be treated in all respects as an Ontario contract, without regard to conflict of laws principles.
- (b) The PA Parties and the Independent Certifier agree that the courts of the Province of Ontario and all courts competent to hear appeals therefrom shall have exclusive jurisdiction to hear and settle any action, suit, proceeding or dispute in connection with this Independent Certifier Agreement and hereby irrevocably attorn to the exclusive jurisdiction of such courts.

12.7 Confidentiality

- (a) The Independent Certifier must ensure that:
 - (i) neither it nor any of its officers, directors, members, employees, servants and agents disclose, or otherwise make public, any Contract Material or any other information or material acquired in connection with or during the performance of the Certification Services or the conduct of Adjudications without prior written approval of the PA Parties; and
 - (ii) no Contract Material is used, copied, supplied or reproduced for any purpose other than for the performance of the Certification Services or the conduct of Adjudications under this Independent Certifier Agreement.
- (b) The PA Parties may at any time require the Independent Certifier to give and to arrange for its officers, directors, members, employees, servants and agents engaged in the performance of the Certification Services to give written undertakings, in the form of confidentiality agreements on terms required by the PA Parties, relating to the non disclosure of confidential information, in which case the Independent Certifier must promptly arrange for such agreements to be made.

12.8 Contract Material

- (a) The PA Parties and the Independent Certifier agree that the Independent Certifier does not and will not have any rights, including any Intellectual Property, in any Contract Material provided to the Independent Certifier or created or required to be created by either PA Party.
- (b) As between the PA Parties and the Independent Certifier, all title and ownership, including all Intellectual Property, in and to the Contract Material created or required to be created by the Independent Certifier as part of, or for the purposes of performing the Certification Services, is hereby assigned jointly to the PA Parties on creation, or where such title, ownership and Intellectual Property cannot be assigned before creation of the Contract Material, it will be assigned to the PA Parties on creation. In addition, to the extent that copyright may subsist in such Contract Material so created by the Independent Certifier, the Independent Certifier hereby waives all past, present and future moral rights therein

and the Independent Certifier shall ensure that any agent or employee of Independent Certifier shall have waived all such moral rights. The PA Parties acknowledge and agree that as between the PA Parties, title, ownership and other rights to the foregoing shall be governed by the Project Agreement.

- (c) The Independent Certifier will do all such things and execute all such documents as reasonably requested by either of the PA Parties in order to confirm or perfect the assignment of Intellectual Property in the Contract Material referred to in Section 12.8(b).

12.9 Amendment

- (a) This Independent Certifier Agreement may not be varied, amended or supplemented except by an agreement in writing signed by duly authorized representatives of the PA Parties and the Independent Certifier and stating on its face that it is intended to be an amendment, restatement or other modification, as the case may be, to this Independent Certifier Agreement.

12.10 Severability

- (a) Each provision of this Independent Certifier Agreement shall be valid and enforceable to the fullest extent permitted by law. If the courts of a competent jurisdiction shall declare any provision of this Independent Certifier Agreement invalid, unenforceable or illegal, such provision may be severed and such invalidity, unenforceability or illegality shall not prejudice or affect the validity, enforceability and legality of the remaining provisions of this Independent Certifier Agreement. If any such provision of this Independent Certifier Agreement is invalid, unenforceable or illegal, the parties shall, acting in good faith, promptly negotiate new provisions to eliminate such invalidity, unenforceability or illegality and to restore this Independent Certifier Agreement as near as possible to its original intent and effect.

12.11 Enurement

- (a) This Independent Certifier Agreement shall enure to the benefit of, and be binding on, each of the parties and their respective successors and permitted transferees and assigns.

12.12 Counterparts

- (a) This Independent Certifier Agreement may be executed in one or more counterparts. Any single counterpart or a set of counterparts executed, in either case, by all of the parties shall constitute a full, original and binding agreement for all purposes. Delivery of an executed counterpart by sending a copy by electronic mail or other electronic transmission shall be as effective as the manual delivery of an executed counterpart.

12.13 Copyright Notice

- (a) The Parties acknowledge that the King's Printer for Ontario is the exclusive owner of the copyright in the Project Agreement and this Independent Certifier Agreement.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

IN WITNESS WHEREOF the Parties have executed this Independent Certifier Agreement as of the date first above written.

**CHILDREN’S HOSPITAL OF EASTERN
ONTARIO – OTTAWA CHILDREN’S
TREATMENT CENTRE**

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

I have authority to bind the corporation.

**ELLISDON INFRASTRUCTURE OCH
INC.**

Per: _____

Name:

Title:

Per: _____

Name:

Title:

I have authority to bind the corporation.

[REDACTED]

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

I/We have authority to bind the corporation.

APPENDIX A

CERTIFICATION SERVICES

Without limiting the other provisions of this Independent Certifier Agreement and the Project Agreement, the Independent Certifier shall do the following:

- (a) Receive and monitor the progress of drawings and documents related to the development of the design as necessary for the Independent Certifier to be informed as to the progress of the Works;
- (b) Receive and monitor progress reports as necessary for the Independent Certifier to be informed as to the progress of the Works;
- (c) Review information relating to Delay Events and Compensation Events;
- (d) Review information relating to Variation Enquiries, Project Co Variation Notices, Variations, Estimates, claims for extension of time and compensation and consult with the relevant party;
- (e) Review the draft Phase Commissioning Program and the detailed tests, test methodology and expected test results proposed by Project Co and provide comments, including to report on the effectiveness of each Phase Commissioning Program, to identify any errors or omissions, and to report any risks;
- (f) Identify any risks that may impede the issuance of a Milestone Payment Completion notice (pursuant to Section 4.3A.2(d)(i) of the Project Agreement), the Substantial Completion Certificate or the Final Completion Certificate and inform the PA Parties thereof;
- (g) Review the draft Final Commissioning Program and the detailed tests, test methodology and expected test results proposed by Project Co and provide comments, including to report on the effectiveness of the Final Commissioning Program, to identify any errors or omissions, and to report any risks;
- (h) Attend all Commissioning Team meetings and monitor the Commissioning Tests (as indicatively described in Schedule 14 - Outline Commissioning Program to the Project Agreement) and other tests, including re-tests, to be performed as set out in each Phase Commissioning Program, the Final Commissioning Program or as otherwise required for Project Co to achieve each of Phase Completion, Substantial Completion and Final Completion.
- (i) Monitor and regularly report on the requirements, progress and results of all Phase Project Co Commissioning, Phase Contracting Authority Commissioning, Project Co Commissioning and Contracting Authority Commissioning.
- (j) In accordance with Section 14.1(b) of the Project Agreement, attend all meetings of, and participate, as necessary, in the activities of, the Works Committee;

- (k) Monitor the Commissioning Tests (as indicatively described in Schedule 14 - Outline Commissioning Program to the Project Agreement) and other tests, including re-tests, to be performed as set out in the Phase Commissioning Program, the Final Commissioning Program or as otherwise required for Project Co to achieve Phase Completion, Milestone Payment Completion, Substantial Completion and Final Completion;
- (l) Prior to any certification, consider the views and comments of both Project Co and Contracting Authority in relation to the satisfaction of the conditions for certification;
- (m) Conduct inspections of the Works as necessary for the Independent Certifier to be satisfied that the Works are proceeding in accordance with the requirements of the Project Agreement;
- (n) Review relevant documentation, including floor area schedules, certificates and approvals, Permits, Licences, Approvals, and Agreements, certifications, test results, quality assurance audits, letters of assurance from professionals, schedules of equipment and staff profile schedules provided to the Independent Certifier pursuant to the Project Agreement;
- (o) Monitor the requirements, progress and results of all Phase Project Co Commissioning, Project Co Commissioning and Contracting Authority Commissioning;
- (p) Monitor the conduct of the Commissioning Tests during any seasonal performance testing prescribed in the Final Commissioning Program including, without limitation, any re-tests, review of Commissioning Tests and results, copies of any certificates or other Permits, Licences, Approvals, and Agreements received by Project Co in connection with any Commissioning Tests conducted during the seasonal performance testing, review and accepting performance testing forms required to be delivered pursuant to the Final Commissioning Program and to perform such other similar responsibilities (other than performing Commissioning Tests or performance of inspections) with respect to any matter relating to commissioning of the Facility after Substantial Completion, as applicable, as either party may request and to report to each of the parties thereon;
- (q) Identify any errors or omissions made during the conduct of any such Commissioning Tests referenced in Section (o) of this Appendix A and to advise Project Co and Contracting Authority with respect to the implications of those errors and omissions, to the extent that the Independent Certifier may reasonably be aware;
- (r) Upon receipt of a Milestone Payment Completion Notice from Project Co pursuant to Section 4.3A.2(b) of the Project Agreement, perform the activities with respect to such request which are required to be performed by the Independent Certifier, and which are set out in such Section 4.3A.2 of the Project Agreement;
- (s) Upon receipt of notice from Project Co requesting the issuance of the Phase Completion Certificate, the Substantial Completion Certificate or the Final Completion Certificate, as applicable, (i) with respect to the Phase Completion Certificate, perform the activities set out in Section 23A.4 of the Project Agreement; (ii) with respect to the Substantial

Completion Certificate, perform the activities set out in Section 24.4 of the Project Agreement; and (iii) with respect to each of the Phase Completion Certificate, Substantial Completion Certificate and the Final Completion Certificate, consider such request and, within the time period set out in the Project Agreement and in accordance with the Project Agreement, either:

- (i) issue the applicable certificate; or
 - (ii) issue a report detailing the matters that the Independent Certifier considers are required to be performed prior to issuing the applicable certificate;
- (t) Upon notice from Project Co that the matters required to be performed prior to issuing the applicable certificate have been completed, re-inspect the Works or re-consider the matters specified to be performed, and repeat the procedures in Section (q) of this Appendix A until the issuance of the applicable certificate;
- (u) In consultation with and being informed by the respective views of Project Co and Contracting Authority other than in respect of Section (s)(iii) of this Appendix A:
- (i) prepare, based on the Independent Certifier’s review of the Works, a Phase Minor Deficiencies List, a Minor Deficiencies List, Phase Seasonal Works List and Seasonal Works List in accordance with Sections 23A.8(a) to (c), and Sections 24.8(a) to (d), of the Project Agreement, which will include:
 - (A) estimates of the cost for Contracting Authority to complete and rectify the Phase Minor Deficiencies, the Minor Deficiencies, the Phase Seasonal Works and the Seasonal Works;
 - (B) the time for Project Co to complete and rectify the Phase Minor Deficiencies, the Minor Deficiencies, the Phase Seasonal Works and the Seasonal Works; and
 - (C) a schedule for the completion and rectification of the Phase Minor Deficiencies, the Minor Deficiencies, the Phase Seasonal Works and the Seasonal Works;
 - (ii) amend the Phase Minor Deficiencies List, the Minor Deficiencies List, the Phase Seasonal Works List and Seasonal Works List in accordance with Sections 23A.8(d), 23A.8(e), 24.8(e) and 24.8(f) of the Project Agreement, which will specify a rectification time for any newly added Phase Minor Deficiency or Minor Deficiency or a completion time for any Phase Seasonal Works or Seasonal Works, as the case may be, that is no greater than 10 Business Days from the date of the issuance of such amended each Phase Minor Deficiencies List, Minor Deficiencies List, Phase Seasonal Works List or Seasonal Works List, as applicable, or such longer time period as agreed by Contracting Authority and Project Co; and

- (iii) certify (i) the completion and rectification of Minor Deficiencies in accordance with Section 24.10(b), Section 24.10(c) and Section 24.10(d) of the Project Agreement; and (ii) the completion of the Seasonal Works in accordance with Section 24.10(e) of the Project Agreement, taking into consideration Contracting Authority’s opinion as to whether such Minor Deficiencies have been completed and rectified and as to whether the Seasonal Works have been completed.
- (v) Both prior to and following Substantial Completion, review Project Co cash allowance expenditures against the installations in respect of the Cash Allowance Items and the Cash Allowance Amount;
- (w) Review and observe installation of all equipment, furniture, fixtures, information technology, communication equipment, telephone equipment and anything similar to the foregoing (collectively, the “**Installed Equipment**”) into or onto the Facility by Contracting Authority or any agent or contractor of Contracting Authority either before or after Substantial Completion and provide a report to Contracting Authority and Project Co identifying any damage to the Facility which has been caused as a result of the installation of such Installed Equipment into or onto the Facility by Contracting Authority, its contractors and/or agents;
- (x) Provide any determinations contemplated in the Project Agreement, which determinations may be subject to final resolution between the PA Parties pursuant to Schedule 27 - Dispute Resolution Procedure to the Project Agreement;
- (y) Participate in and give the PA Parties and their counsel reasonable cooperation, access and assistance (including providing or making available documents, information and witnesses for attendance at hearings and other proceedings) in connection with any proceedings between the PA Parties that relate to the Certification Services;
- (z) Provide periodic reports to the PA Parties, copying IO, as follows:
 - (i) a progress report within fifteen Business Days after each month’s end or as otherwise agreed by the PA Parties (the “**Monthly Report**”); and
 - (ii) accompanying the Monthly Reports delivered for the months of May, August, November and February, a quarterly report (the “**Quarterly Report**”) for the quarters ending June 30th, September 30th, December 31st and March 31st respectively, in substantially the form as that in Appendix D and that contains the following information confirmed to the best of the Independent Certifier’s professional knowledge and judgment:
 - (A) the extent (expressed as a percentage) of completion of the Works as of the date of the Quarterly Report;
 - (B) the value of the Works completed as of the date of the Quarterly Report;

- (C) the forecasted extent (expressed as a percentage) of completion of the Works as of the end of the applicable quarter and for the next four quarters; and
 - (D) the forecasted value of the Works anticipated to be completed as of the end of the applicable quarter and for the next four quarters;
- (aa) Review the reports and plans prepared by Project Co pursuant to Section 13.6(a) of the Project Agreement and produce a monthly IC progress report for the PA Parties;
 - (bb) Issue a certificate for payment of the Legislative Holdback pursuant to Section 5.1(e) of Schedule 20 – Payment Procedures;
 - (cc) Issue a certificate for payment of the Finishing Holdback in accordance with Schedule 20 – Payment Procedures;
 - (dd) Prepare the Phase Completion Deliverables List pursuant to Section 23A.7(e) of the Project Agreement and, if applicable, amend such list pursuant to Section 23A.7(f) of the Project Agreement
 - (ee) Prepare the Substantial Completion Deliverables List pursuant to Section 24.7(e) of the Project Agreement and, if applicable, amend such list pursuant to Section 24.7(f) of the Project Agreement;
 - (ff) Provide advice on other matters that may arise that both PA Parties may jointly require (“**Other Advice**”); and
 - (gg) Perform Adjudications pursuant to Schedule 27 - Dispute Resolution Procedure to the Project Agreement.

APPENDIX B

INDEPENDENT CERTIFIER FEE

APPENDIX C

INDEPENDENT CERTIFIER PERSONNEL

[REDACTED]

APPENDIX D

FORM OF QUARTERLY REPORT

[ON THE INDEPENDENT CERTIFIER'S LETTERHEAD]

[date]

Children's Hospital of Eastern Ontario – Ottawa Children's Treatment Centre
401 Smyth Road
Ottawa, Ontario
K1H 8L1

Email: **[REDACTED]**
Attn.: **[REDACTED]**

with a copy to:

[REDACTED]

Attn.: **[REDACTED]**
Email: **[REDACTED]**

and to:

EllisDon Infrastructure OCH Inc.
[REDACTED]

Attn: **[REDACTED]**
Email: **[REDACTED]**

with a copy to:

[REDACTED]

Attn: **[REDACTED]**
Email: **[REDACTED]**

with a copy to:

[REDACTED]

[REDACTED]

Attn: [REDACTED]
Email: [REDACTED]

Dear [REDACTED] :

This report, for the quarter ending [●], is delivered to you pursuant to Section (u)(ii) of Appendix A of the Independent Certifier Agreement between Children’s Hospital of Eastern Ontario – Ottawa Children’s Treatment Centre, and EllisDon Infrastructure OCH Inc. and us dated September 28, 2023 (the “**Agreement**”). Terms not otherwise defined herein have the meaning ascribed to them in the Agreement.

All values stated herein are based on the Cost of the Works and are exclusive of HST. This report has taken into account the following information: **[insert particulars of sources of information (e.g., works reports, site visits) used to prepare the report].**

Based on our analysis of the foregoing, we confirm the following to the best of our professional knowledge and judgment:

- As of the date hereof, the value of the Works is \$[●] and the Works are [●]% complete.
- At the end of this quarter, the estimated value of the Works will be \$[●] and the Works are forecasted to be % complete.

We estimate that the value of the Works and the extent of their completion will be as follows for the next four quarters (not including the present quarter):

	[quarter end date]	[quarter end date]	[quarter end date]	[quarter end date]
\$				
%				

We have prepared this report for the specific use of the 1Door4Care: CHEO Integrated Treatment Centre, EllisDon Infrastructure OCH Inc. and the Province, as represented by its agent, the Ontario Infrastructure and Lands Corporation. This letter is not intended for general circulation, publication or reproduction for any other person or purpose without express written permission to each specific instance.

Yours truly,

**[Name and Signature of Independent
Certifier]**

APPENDIX E

CONDUCT OF CLAIMS

This Appendix E shall apply to the conduct of claims, made by a third person against a party having, or claiming to have, the benefit of an indemnity pursuant to this Independent Certifier Agreement. The party having, or claiming to have, the benefit of the indemnity is referred to as the “**Beneficiary**” and a party giving the indemnity is referred to as an “**Indemnifier**”.

1. If the Beneficiary receives any notice, demand, letter or other document concerning any claim for which it appears that the Beneficiary is, or may become entitled to, indemnification under Section 11 of the Independent Certifier Agreement, the Beneficiary shall give written notice to each Indemnifier potentially obligated in respect thereof, as soon as reasonably practicable and in any event within 10 Business Days following receipt of the same. Such notice shall specify with reasonable particularity, to the extent that information is available, the factual basis for the claim and the amount of the claim.
2. Subject to Sections (3), (4) and (5) of this Appendix E, on the giving of such notice by the Beneficiary, where it appears that the Beneficiary is or may be entitled to indemnification from an Indemnifier in respect of all, but not part only, of the liability arising out of the claim, such Indemnifier shall (subject to providing the Beneficiary with a secured indemnity to the Beneficiary’s reasonable satisfaction against all costs and expenses that the Beneficiary may incur by reason of such action) be entitled to dispute the claim in the name of the Beneficiary at the Indemnifier’s own expense and take conduct of any defence, dispute, compromise, or appeal of the claim and of any incidental negotiations. The Beneficiary shall give such Indemnifier all reasonable cooperation, access and assistance for the purposes of considering and resisting such claim. The Beneficiary shall have the right to employ separate counsel in respect of such claim and the reasonable fees and expenses of such counsel shall be to the account of the Indemnifier only where representation of both the Indemnifier and the Beneficiary by common counsel would be inappropriate due to any actual or potential conflicting interests between the Indemnifier and the Beneficiary. If and to the extent that both Contracting Authority and Project Co are given notice in respect of the same claim, they shall cooperate in the conduct of the claim and give each other such reasonable access and assistance as may be necessary or desirable for purposes of considering, resisting and defending such claim.
3. With respect to any claim conducted by an Indemnifier:
 - (i) the Indemnifier shall keep the Beneficiary fully informed and consult with it about material elements of the conduct of the claim;
 - (ii) the Indemnifier shall not bring the name or reputation of the Beneficiary into disrepute;

- (iii) the Indemnifier shall not pay, compromise or settle such claims without the prior consent of the Beneficiary, such consent not to be unreasonably withheld or delayed;
 - (iv) the Indemnifier shall not admit liability or fault to any third party without the prior consent of the Beneficiary, such consent not to be unreasonably withheld or delayed; and
 - (v) the Indemnifier shall use commercially reasonable efforts to have the Beneficiary named as a beneficiary under any release given by the persons bringing the claim to which Section (3) of this Appendix E relates.
4. The Beneficiary shall be free to pay or settle any such claim on such terms as it thinks fit and without prejudice to its rights and remedies under this Independent Certifier Agreement if:
- (i) none of the Indemnifiers is entitled to take conduct of the claim in accordance with Section (2) of this Appendix E;
 - (ii) none of the Indemnifiers notifies the Beneficiary of its intention to take conduct of the relevant claim as soon as reasonably practicable and in any event within 10 Business Days following the notice from the Beneficiary under Section (1) of this Appendix E or each of the Indemnifiers notifies the Beneficiary that it does not intend to take conduct of the claim; or
 - (iii) none of the Indemnifiers complies in any material respect with Section (3) of this Appendix E.
5. The Beneficiary shall be free at any time to give notice to the applicable Indemnifier that the Beneficiary is retaining or taking over, as the case may be, the conduct of any defence, dispute, compromise or appeal of any claim, or of any incidental negotiations, to which Section (2) of this Appendix E applies. For greater certainty, the Independent Certifier acknowledges and agrees that where Contracting Authority is the Beneficiary, Contracting Authority may retain or take over such conduct in any matter involving Personal Information or any matter involving public policy. On receipt of such notice the applicable Indemnifier shall promptly take all steps necessary to transfer the conduct of such claim to the Beneficiary, and shall provide to the Beneficiary all relevant documentation and all reasonable cooperation, access and assistance for the purposes of considering and resisting such claim. If the Beneficiary gives any notice pursuant to Section (5) of this Appendix E, then the applicable Indemnifier shall be released from any liabilities arising under the applicable indemnity hereunder in respect of the applicable claim.
6. If an Indemnifier pays to the Beneficiary an amount in respect of an indemnity and the Beneficiary subsequently recovers, whether by payment, discount, credit, saving, relief or other benefit or otherwise, a sum or anything else of value (the “**Recovery Amount**”)

which is directly referable to the fact, matter, event or circumstances giving rise to the claim under the indemnity, the Beneficiary shall forthwith repay to that Indemnifier whichever is the lesser of:

- (i) an amount equal to the Recovery Amount less any out-of-pocket costs and expenses properly incurred by the Beneficiary in recovering the same; and
- (ii) the amount paid to the Beneficiary by such Indemnifier in respect of the claim under the relevant indemnity,

provided that there shall be no obligation on the Beneficiary to pursue any Recovery Amount and that the Indemnifier shall be repaid only to the extent that the Recovery Amount, aggregated with any sum recovered from the Indemnifier, exceeds the loss sustained by the Beneficiary except, however, that if the Beneficiary elects not to pursue a Recovery Amount, the Indemnifier shall be entitled to require an assignment to it of the right to do so.

- 7. Any person taking any of the steps contemplated by this Appendix E shall comply with the requirements of any insurer who may have an obligation to provide an indemnity in respect of any liability arising under this Independent Certifier Agreement.

SCHEDULE 7

SUBCONTRACTOR’S DIRECT AGREEMENT

THIS AGREEMENT is made as of [●] day of [●], 2023

BETWEEN:

**CHILDREN’S HOSPITAL OF EASTERN ONTARIO –
OTTAWA CHILDREN’S TREATMENT CENTRE**, a non-
share capital corporation incorporated under the laws of the
Province of Ontario

(“**Contracting Authority**”)

– AND –

ELLISDON INFRASTRUCTURE OCH INC., a corporation
incorporated under the laws of the [REDACTED]

(“**Project Co**”)

– AND –

[REDACTED], a corporation incorporated under the laws of the
Province of [REDACTED]

(the “**Construction Contractor**”)

– AND –

[●], a corporation incorporated under the laws of the Province of
[REDACTED]

(the “**Subcontractor**”)

WHEREAS:

- A. Contracting Authority and Project Co have entered into the Project Agreement, which requires Project Co to enter into, and to cause the Construction Contractor and the Subcontractor to enter into, this Subcontractor’s Direct Agreement with Contracting Authority.
- B. Project Co and the Construction Contractor have entered into the Design and Construction Contract, which requires the Construction Contractor to enter into, and cause the

Subcontractor to enter into, this Subcontractor's Direct Agreement with Contracting Authority.

NOW THEREFORE in consideration of the mutual covenants and agreements of the Parties hereinafter contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties covenant and agree as follows:

1. DEFINITIONS

In this Subcontractor's Direct Agreement, unless the context indicates a contrary intention, terms which are defined in the Project Agreement (and not otherwise defined in this Subcontractor's Direct Agreement) shall have the meaning given to them in the Project Agreement, and the following terms have the following meanings:

- (a) **“Construction Contractor”** has the meaning given in the preamble.
- (b) **“Contracting Authority”** has the meaning given in the preamble.
- (c) **“Default Notice”** has the meaning given in Section 5(a).
- (d) **“Novation Notice”** has the meaning given in Section 6(b).
- (e) **“Party”** means Contracting Authority, Project Co, the Construction Contractor or the Subcontractor, and **“Parties”** means, collectively, Contracting Authority, Project Co, the Construction Contractor, or the Subcontractor.
- (f) **“Project Agreement”** means the project agreement made on or about September 28, 2023 between Contracting Authority and Project Co.
- (g) **“Project Co”** has the meaning given in the preamble.
- (h) **“Subcontract”** means the subcontract [●] *[NTD: Describe applicable subcontract.]*.
- (i) **“Subcontractor”** has the meaning given in the preamble.
- (j) **“Substitute”** has the meaning given in Section 6(b).

2. INTERPRETATION

This Subcontractor's Direct Agreement shall be interpreted according to the following provisions, unless the context requires a different meaning:

- (a) The headings in this Subcontractor's Direct Agreement are for convenience of reference only, shall not constitute a part of this Subcontractor's Direct Agreement, and shall not be taken into consideration in the interpretation of, or affect the meaning of, this Subcontractor's Direct Agreement.

- (b) Unless the context otherwise requires, references to specific Sections, Clauses, Paragraphs, Subparagraphs, and other divisions are references to such Sections, Clauses, Paragraphs, Subparagraphs, or divisions of this Subcontractor’s Direct Agreement and the terms “Section” and “Clause” are used interchangeably and are synonymous.
- (c) Words importing persons or parties are to be broadly interpreted and include an individual, corporation, limited liability company, joint stock company, firm, partnership, joint venture, trust, unincorporated organization, Governmental Authority, unincorporated body of persons or association and any other entity having legal capacity, and the heirs, beneficiaries, executors, administrators or other legal representatives of a person in such capacity.
- (d) Unless the context otherwise requires, wherever used herein the plural includes the singular, the singular includes the plural, and each of the masculine, feminine and neuter genders include all other genders.
- (e) References to any standard, principle, agreement or document include (subject to all relevant approvals and any other provisions of this Subcontractor’s Direct Agreement concerning amendments) a reference to that standard, principle, agreement or document as amended, supplemented, restated, substituted, replaced, novated or assigned.
- (f) The words in this Subcontractor’s Direct Agreement shall bear their natural meaning.
- (g) References containing terms such as:
 - (i) “hereof”, “herein”, “hereto”, “hereinafter”, and other terms of like import are not limited in applicability to the specific provision within which such references are set forth but instead refer to this Subcontractor’s Direct Agreement taken as a whole; and
 - (ii) “includes” and “including”, whether or not used with the words “without limitation” or “but not limited to”, shall not be deemed limited by the specific enumeration of items but shall, in all cases, be deemed to be without limitation and construed and interpreted to mean “includes without limitation” and “including without limitation”.
- (h) In construing this Subcontractor’s Direct Agreement, the rule known as the *ejusdem generis rule* shall not apply nor shall any similar rule or approach to the construction of this Subcontractor’s Direct Agreement and, accordingly, general words introduced or followed by the word “other” or “including” or “in particular” shall not be given a restrictive meaning because they are followed or preceded (as the case may be) by particular examples intended to fall within the meaning of the general words.

- (i) Where this Subcontractor’s Direct Agreement states that an obligation shall be performed “no later than” or “within” or “by” a stipulated date or event which is a prescribed number of days after a stipulated date or event, the latest time for performance shall be 5:00 p.m. on the last day for performance of the obligation concerned, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- (j) Where this Subcontractor’s Direct Agreement states that an obligation shall be performed “on” a stipulated date, the latest time for performance shall be 5:00 p.m. on that day, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- (k) Any reference to time of day or date means the local time or date in Toronto, Ontario.
- (l) Unless otherwise indicated, time periods will be strictly construed.
- (m) Whenever the terms “will” or “shall” are used in this Subcontractor’s Direct Agreement they shall be construed and interpreted as synonymous and to read “shall”.

3. CONFLICT IN DOCUMENTS

- (a) In the event of ambiguities, conflicts or inconsistencies between or among this Subcontractor’s Direct Agreement, the Construction Contractor’s Direct Agreement, the Project Agreement and the Design and Construction Contract, this Subcontractor’s Direct Agreement shall prevail.
- (b) In the event of ambiguities, conflicts or inconsistencies between or among this Subcontractor’s Direct Agreement and the Lenders’ Direct Agreement, the Lenders’ Direct Agreement shall prevail.

4. AGREEMENTS

- (a) If the Subcontractor gives the Construction Contractor any notice of any default(s) under the Subcontract that may give the Subcontractor a right to terminate the Subcontract or to treat it as having been repudiated by the Construction Contractor or to discontinue the Subcontractor’s performance thereunder, then the Subcontractor shall concurrently provide Project Co and Contracting Authority with a copy of such notice, an executed copy of the Subcontract and set out in reasonable detail the default(s).

5. NO TERMINATION BY SUBCONTRACTOR WITHOUT DEFAULT NOTICE

The Subcontractor shall not exercise any right it may have to terminate the Subcontract or to treat it as having been repudiated by the Construction Contractor or to discontinue the Subcontractor’s performance thereunder unless:

- (a) the Subcontractor first delivers an executed copy of the Subcontract and a written notice (a “**Default Notice**”) to Contracting Authority setting out in reasonable detail the default(s) on which the Subcontractor intends to rely in terminating the Subcontract or to treat it as having been repudiated by the Construction Contractor or to discontinue the Subcontractor’s performance thereunder; and
- (b) within a period of 5 Business Days of Contracting Authority receiving the Default Notice the default(s) on which the Subcontractor intends to rely in terminating the Subcontract or to treat it as having been repudiated by the Construction Contractor or to discontinue the Subcontractor’s performance thereunder have not been remedied; and provided that if, within such period of 5 Business Days, Contracting Authority agrees to pay the Subcontractor’s reasonable costs of continued performance, such period of 5 Business Days shall be extended to 45 days.

6. NOVATION OF THE SUBCONTRACT

- (a) The Subcontractor acknowledges and agrees that where the Design and Construction Contract has been terminated:
 - (i) by Project Co; or
 - (ii) as a result of the termination of the Project Agreement; or
 - (iii) due to the insolvency of the Construction Contractor,

the Subcontract shall not terminate solely by reason of the termination of the Design and Construction Contract unless Contracting Authority shall have failed to request a novation of the Subcontract pursuant to Section 6(b) within 20 days of the date of such termination.

- (b) Contracting Authority may at any time if:
 - (i) the Project Agreement and the Design and Construction Contract have been terminated; or
 - (ii) Contracting Authority’s right to terminate the Project Agreement has arisen and is continuing and as a result of such termination of the Project Agreement, the Design and Construction Contract would be terminated,

deliver a notice (a “**Novation Notice**”) electing to novate the Subcontract either to Contracting Authority or a third party designated by Contracting Authority in the Novation Notice (the “**Substitute**”), provided that Contracting Authority can demonstrate to the Subcontractor, acting reasonably, that the Substitute shall have sufficient financial resources, or shall be supported by a satisfactory guarantee, to carry out the obligations of the Substitute under the Subcontract.

- (c) Subject to Section 6(d), upon receipt by the Subcontractor of a Novation Notice:

- (i) the Construction Contractor and the Subcontractor will be deemed to be released from their existing and future obligations under the Subcontract to each other (except with respect to any and all indemnities from the Construction Contractor or the Subcontractor to the other in respect of the period prior to the receipt of the Novation Notice), and Contracting Authority or the Substitute, as applicable, and the Subcontractor will be deemed to assume those same existing and future obligations towards each other (except in respect of the aforesaid indemnities);
- (ii) the existing and future rights of the Construction Contractor against the Subcontractor under the Subcontract and vice versa will be deemed to be cancelled (except with respect to any and all indemnities from the Construction Contractor or the Subcontractor to the other in respect of the period prior to the receipt of the Novation Notice), and Contracting Authority or the Substitute, as applicable, and the Subcontractor will be deemed to acquire those same existing and future rights against each other (except in respect of the aforesaid indemnities), subject to any applicable credit from the Subcontractor to Contracting Authority if Contracting Authority pays for the Subcontractor's reasonable costs of continued performance pursuant to Section 5;
- (iii) any guarantee, bond or covenant in favour of the Construction Contractor from any third party in respect of any term, provision, condition, obligation, undertaking or agreement on the part of the Subcontractor to be performed, observed or carried out by the Subcontractor as contained in, referred to, or inferred from the Subcontract shall be assigned, novated or granted, as required by Contracting Authority or the Substitute, as applicable, each acting reasonably, to Contracting Authority or the Substitute, as applicable, and the Subcontractor shall cause such assignment, novation or grant on substantially the same terms and conditions as the original guarantee, bond or covenant, provided, however, that where Construction Contractor shall continue to hold, or shall continue to be entitled to or have rights under, such guarantee, bond or covenant as security for any obligations of the Subcontractor, the assignment, novation or grant of the guarantee, bond or covenant to the extent of any such obligations to Construction Contractor shall be conditional on the satisfaction of those obligations to Construction Contractor; and
- (iv) at Contracting Authority's request, the Subcontractor shall enter into, and shall cause any guarantor, covenantor or surety under any guarantee, bond or covenant referred to in Section 6(c)(iii) to enter into, and Contracting Authority shall or shall cause the Substitute to enter into, as applicable, all such agreements or other documents as reasonably necessary to give effect to the foregoing, including, without limitation, an agreement between Contracting Authority or the Substitute, as applicable, and the

Subcontractor, acceptable to Contracting Authority and the Subcontractor, each acting reasonably, on substantially the same terms as the Subcontract.

- (d) The Construction Contractor shall, at its own cost, cooperate fully with Contracting Authority and the Substitute in order to achieve a smooth transfer of the Subcontract to Contracting Authority or the Substitute, as applicable, and to avoid or mitigate in so far as reasonably practicable any inconvenience, including the administration of the Subcontract, ongoing supervisory activities and scheduling.
- (e) The rights granted by Section 6(b) shall be of no force or effect if, at the time the Subcontractor receives a Novation Notice, the Subcontractor has already received notice in writing from another entity entitled to the benefit of step-in rights relating to the Subcontract and that such other entity is or has validly exercised those step-in rights. If the Subcontractor receives such notice on the same day as a Novation Notice, the Novation Notice shall be effective, except where the other notice is given by the Lenders, in which case such other notice and not the Novation Notice shall be effective.
- (f) If Contracting Authority gives a Novation Notice within the time provided hereunder at any time after the Subcontractor has terminated the Subcontract or treated it as having been repudiated by Construction Contractor or discontinued the Subcontractor's performance thereunder in accordance with the terms of this Subcontractor's Direct Agreement, the Subcontractor agrees that the Subcontract shall be reinstated and deemed to have continued despite any termination or treatment as having been repudiated, and Contracting Authority shall pay the Subcontractor's reasonable costs for re-commencing the obligations it has under the Subcontract and the Subcontractor shall be entitled to reasonable compensation and/or relief for re-commencing such obligations, having regard to the additional costs and delays incurred as a result of having terminated the Subcontract or having treated it as being repudiated by Construction Contractor or having discontinued its performance thereunder.
- (g) The Subcontractor acknowledges that if Contracting Authority novates the Subcontract to itself pursuant to Section 6(b), Contracting Authority shall have the right to further novate the Subcontract to a Substitute in accordance with and otherwise on, and subject to, the terms and conditions of this Subcontractor's Direct Agreement.

7. SUBCONTRACTOR LIABILITY

- (a) The liability of the Subcontractor hereunder shall not be modified, released, diminished or in any way affected by:
 - (i) any independent inspection, investigation or enquiry into any matter which may be made or carried out by or for Contracting Authority, or by any

failure or omission to carry out any such inspection, investigation or enquiry; or

- (ii) the appointment by Contracting Authority of any other person to review the progress of or otherwise report to Contracting Authority in respect of the Project, or by any action or omission of such person whether or not such action or omission might give rise to any independent liability of such person to Contracting Authority,

provided always that nothing in this Section 7 shall modify or affect any rights which the Subcontractor might have otherwise had to claim contribution from any other person whether under statute or common law.

- (b) In the event Contracting Authority delivers a Novation Notice, the Subcontractor shall have no greater liability to Contracting Authority or any Substitute than it would have had to Construction Contractor under the Subcontract, and the Subcontractor shall be entitled in any proceedings by Contracting Authority or any Substitute to rely on any liability limitations in the Subcontract.

8. PROJECT CO AND CONSTRUCTION CONTRACTOR AS PARTY

- (a) Project Co acknowledges and agrees that the Construction Contractor shall not be in breach of the Design and Construction Contract by complying with its obligations hereunder.
- (b) Construction Contractor acknowledges and agrees that the Subcontractor shall not be in breach of the Subcontract by complying with its obligations hereunder.

9. ASSIGNMENT

- (a) Project Co shall not, without the prior written consent of Contracting Authority, assign, transfer, charge, subcontract, subparticipate or otherwise dispose of any interest in this Subcontractor's Direct Agreement except to the extent entitled to do so under the Project Agreement.
- (b) Contracting Authority may assign or otherwise dispose of the benefit of the whole or part of this Subcontractor's Direct Agreement to any person to whom Contracting Authority may assign or otherwise dispose of its interest in the Project Agreement pursuant to Section 48.2 of the Project Agreement but only in conjunction therewith, and shall provide written Notice to Project Co, the Construction Contractor and the Subcontractor of such assignment or disposition.
- (c) The Construction Contractor shall not, without the prior written consent of Contracting Authority and Project Co, assign, transfer, charge, subcontract, subparticipate or otherwise dispose of any interest in this Subcontractor's Direct

Agreement except as may be permitted under the Design and Construction Contract.

- (d) The Subcontractor shall not, without the prior written consent of Contracting Authority and Project Co, assign, transfer, charge, subcontract, subparticipate or otherwise dispose of any interest in this Subcontractor's Direct Agreement except as may be permitted under the Subcontract.

10. NOTICES

- (a) All notices, requests, demands, instructions, certificates, consents and other communications required or permitted under this Subcontractor's Direct Agreement shall be in writing (whether or not "written notice" or "notice in writing" is specifically required by the applicable provision of this Subcontractor's Direct Agreement) and served by sending the same by registered mail, or by hand (in each case with a copy by electronic submission to the Contracting Authority Representative), or by electronic submission, as follows:

If to Contracting Authority:

**Children's Hospital of Eastern Ontario – Ottawa Children's
Treatment Centre**

401 Smyth Road
Ottawa, Ontario
K1H 8L1

Attn.: **[REDACTED]**
Email: **[REDACTED]**

with a copy to:

[REDACTED]

Attn.: **[REDACTED]**
Email: **[REDACTED]**

If to Project Co:

**EllisDon Infrastructure OCH Inc.
[REDACTED] .**

Attn.: **[REDACTED]**
Email: **[REDACTED]**

with a copy to:

[REDACTED]

Attn.: **[REDACTED]**

Email: **[REDACTED]**

If to the Construction Contractor:

[REDACTED]

[REDACTED]

Email: **[REDACTED]**

Attn.: **[REDACTED]**

with a copy to:

[REDACTED]

Email: **[REDACTED]**

Attn.: **[REDACTED]**

If to the Subcontractor:

[Address]

Attn.: **[●]**

Email.: **[●]**

- (b) Where any notice is provided or submitted to a Party via electronic submission, an original of the notice sent via electronic submission shall promptly be sent by regular mail or registered mail. For greater certainty, a notice given via electronic submission shall not be invalid by reason only of a Party's failure to comply with this Section 10(b).
- (c) Any Party to this Subcontractor's Direct Agreement may, from time to time, change any of its contact information set forth in Section 10(a) by prior notice to the other Parties, and such change shall be effective on the Business Day that next follows the recipient Party's receipt of such notice unless a later effective date is given in such notice.
- (d) Subject to Sections 10(e), 10(f) and 10(g):

- (i) a notice given by registered mail shall be deemed to have been received on the third Business Day after mailing;
 - (ii) a notice given by hand delivery shall be deemed to have been received on the day it is delivered; and
 - (iii) a notice given by electronic submission shall be deemed to have been received on the day it is transmitted by electronic submission.
- (e) If the Party giving the notice knows or ought reasonably to know of difficulties with the postal system which might affect negatively the delivery of mail, any such notice shall not be mailed but shall be made or given by personal delivery or by electronic submission in accordance with this Section 10.
- (f) If any notice delivered by hand or transmitted by electronic submission is so delivered or transmitted, as the case may be, either on a day that is not a Business Day or on a Business Day after 4:00 p.m. (recipient's local time), then such notice shall be deemed to have been received by such recipient on the next Business Day.
- (g) A notice given by electronic submission shall be deemed to have been received by the recipient on the day it is transmitted only if an electronic submission report (maintained by the sender) indicates that the transmission of such notice was successful.

11. AMENDMENTS

This Subcontractor's Direct Agreement may not be varied, amended or supplemented except by an agreement in writing signed by duly authorized representatives of the Parties and stating on its face that it is intended to be an amendment, restatement or other modification, as the case may be, to this Subcontractor's Direct Agreement.

12. WAIVER

- (a) No waiver made or given by a Party under or in connection with this Subcontractor's Direct Agreement shall be binding or effective unless the waiver is in writing, signed by an authorized representative of the Party giving such waiver, and delivered by such Party to the other Parties. No waiver made with respect to any right, power or remedy in one instance will be deemed to be a waiver with respect to any other instance involving the exercise of such right, power, or remedy or with respect to any other right, power, or remedy.
- (b) Failure by any Party to exercise any of its rights, powers or remedies hereunder or its delay to do so shall not constitute a waiver of those rights, powers or remedies. The single or partial exercise of a right, power or remedy shall not prevent its subsequent exercise or the exercise of any other right, power or remedy.

13. RELATIONSHIP BETWEEN THE PARTIES

The Parties are independent contractors. This Subcontractor's Direct Agreement is not intended to and does not create or establish between the Parties any relationship as partners, joint venturers, employer and employee, master and servant, or, except as provided in this Subcontractor's Direct Agreement, of principal and agent.

14. ENTIRE AGREEMENT

Except where provided otherwise in this Subcontractor's Direct Agreement, this Subcontractor's Direct Agreement constitutes the entire agreement between the Parties in connection with its subject matter and supersedes all prior representations, communications, negotiations and understandings, whether oral, written, express or implied, concerning the subject matter of this Subcontractor's Direct Agreement.

15. SEVERABILITY

Each provision of this Subcontractor's Direct Agreement shall be valid and enforceable to the fullest extent permitted by law. If any provision of this Subcontractor's Direct Agreement is declared invalid, unenforceable or illegal by the courts of a competent jurisdiction, such provision may be severed and such invalidity, unenforceability or illegality shall not prejudice or affect the validity, enforceability and legality of the remaining provisions of this Subcontractor's Direct Agreement. If any such provision of this Subcontractor's Direct Agreement is invalid, unenforceable or illegal, the Parties shall, acting in good faith, promptly negotiate new provisions to eliminate such invalidity, unenforceability or illegality and to restore this Subcontractor's Direct Agreement as near as possible to its original intent and effect.

16. ENUREMENT

This Subcontractor's Direct Agreement shall enure to the benefit of, and be binding on, each of the Parties and their respective successors and permitted transferees and assigns.

17. GOVERNING LAW AND JURISDICTION

- (a) This Subcontractor's Direct Agreement shall be governed by and construed in accordance with the laws of Ontario and the laws of Canada applicable therein and shall be treated in all respects as an Ontario contract, without regard to conflict of laws principles.
- (b) The Parties agree that the courts of the Province of Ontario and all courts competent to hear appeals therefrom shall have exclusive jurisdiction to hear and settle any action, suit, proceeding or dispute in connection with this Subcontractor's Direct Agreement and hereby irrevocably attorn to the exclusive jurisdiction of such courts.

18. FURTHER ASSURANCE

Each Party shall do all things, from time to time, and execute all further documents necessary to give full effect to this Subcontractor's Direct Agreement.

19. LANGUAGE OF AGREEMENT

Each Party acknowledges having requested and being satisfied that this Subcontractor's Direct Agreement and related documents be drawn in English. Chacune des parties reconnaît avoir demandé que ce document et ses annexes soient rédigés en anglais et s'en déclare satisfaite.

20. COUNTERPARTS

This Subcontractor's Direct Agreement may be executed in one or more counterparts. Any single counterpart or a set of counterparts executed, in either case, by all of the Parties shall constitute a full, original and binding agreement for all purposes. Delivery of an executed counterpart by sending a copy by electronic mail or other electronic transmission shall be as effective as the manual delivery of an executed counterpart.

21. COPYRIGHT NOTICE

The Parties acknowledge that the King's Printer for Ontario is the exclusive owner of copyright in the Project Agreement and this Subcontractor's Direct Agreement.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

IN WITNESS WHEREOF the Parties have executed this Subcontractor’s Direct Agreement as of the date first above written.

**CHILDREN’S HOSPITAL OF EASTERN
ONTARIO – OTTAWA CHILDREN’S
TREATMENT CENTRE**

Per: _____
Name: **[REDACTED]**
Title: **[REDACTED]**

Per: _____
Name: **[REDACTED]**
Title: **[REDACTED]**

I/We have authority to bind the corporation.

ELLISDON INFRASTRUCTURE OCH INC.

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I have authority to bind the corporation.

[REDACTED]

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

I have authority to bind the corporation.

[SUBCONTRACTOR]

Per: _____
Name:
Title:

Per: _____
Name:
Title:

I/We have authority to bind the corporation.

SCHEDULE 8

PROJECT CO PARTIES

[REDACTED]

SCHEDULE 9

[REDACTED]

SCHEDULE 10

REVIEW PROCEDURE

1. WORKS SUBMITTALS

- 1.1 The provisions of this Schedule 10 shall apply to the Design Development Submittals, the Construction Document Submittals, the Design Data and any and all items, documents and anything else required or specified by the Project Agreement, including all Works Submittals listed in Appendix A to this Schedule 10, in respect of the Works to be submitted to, reviewed or otherwise processed by Contracting Authority in accordance with the Review Procedure prior to Phase Completion and Substantial Completion, or after Phase Completion and Substantial Completion in respect of the completion of the applicable Phase Minor Deficiencies, Phase Seasonal Works, Minor Deficiencies and Seasonal Works, and, if directed by Contracting Authority, the correction, rectification and Making Good of any Works, the Facility or any part thereof as required pursuant to Sections 11.14, 11.15 and 11.16 of the Project Agreement, including any and all subsequent revisions, amendments and changes thereto (collectively and individually, “**Works Submittal**” or “**Works Submittals**” as applicable in this Schedule 10).

2. SCHEDULE FOR WORKS SUBMITTALS

- 2.1 Project Co shall provide for a progressive and orderly flow of Works Submittals from Project Co to the Contracting Authority Representative to allow for a sufficient Contracting Authority Review Period for each Works Submittal taking into account both the resources necessary to be available to the Contracting Authority Representative to conduct such review and whether delay in the review of the subject matter of the Works Submittal shall have a material impact on Project Co’s ability to progress future anticipated Works Submittals and the Works in accordance with the Works Schedule or current Recovery Schedule, as applicable. Project Co may submit major milestone Works Submittals (**[REDACTED]**% Design Development Submittals, **[REDACTED]**% Construction Document Submittals and **[REDACTED]**% Construction Document Submittals) in smaller packages, divided to facilitate Contracting Authority’s review within the time periods specified in this Schedule 10 and to accommodate Project Co’s construction staging. The division and scheduling of such Works Submittals shall be included in the Project Schedules and will be reviewed and accepted by Contracting Authority through its review of the Proposed Works Schedule prior to implementation.
- 2.2 In scheduling Review Procedure Activities and in the performance of the Works, Project Co shall allow adequate time prior to performing the Works that are the subject of the Review Procedure Activities, for the Review Procedure Activities and for Project Co to make changes to Works Submittals that may be required if comments are received on the Works Submittals, such review and required changes to be in accordance with this Schedule 10. Project Co shall schedule all Review Procedure Activities to maintain a buffer period between a Contracting Authority Review Period and the subsequent Works Activity.

- 2.3 Project Co shall include in the Project Schedules the Contracting Authority Review Period duration and sequencing logic as defined in the Project Agreement.
- 2.4 Except for Work Submittals related to the Parking Garage Works, Project Co shall allow for a minimum Contracting Authority Review Period of:
- (a) 15 Business Days following receipt thereof for all Design Development Submittals, unless otherwise indicated in this list;
 - (b) 15 Business Days following receipt thereof for all Construction Document Submittals, unless otherwise indicated in this list;
 - (c) 15 Business Days following receipt thereof for the first Draft Works Schedules;
 - (d) 5 Business Days following receipt thereof for any subsequent Draft Works Schedule;
 - (e) 15 Business Days following receipt thereof for any other Project Schedules or related reports;
 - (f) 15 Business Days following receipt thereof for the draft Warranty Protocol; and
 - (g) 15 Business Days following receipt thereof for Quality Plans, and 10 Business Days following receipt thereof for all other Works Submittals,

or such longer period as the Parties may agree, provided that if Project Co has made major changes to the content, grouping or quantity of Works Submittals, or the Works Submittal was not submitted to Contracting Authority on the date indicated in Current Look-ahead Schedule, such period of time shall be increased by Project Co, acting reasonably, taking into account the factors set forth in this Section 2.

- 2.5 For Works Submittals related to the Parking Garage Works, Project Co shall allow for a minimum Contracting Authority Review Period of:
- (a) 5 Business Days following receipt thereof for all Design Development Submittals;
 - (b) 7 Business Days following receipt thereof for all Construction Document Submittals; and
 - (c) 15 Business Days following receipt thereof for the draft Phase Warranty Protocol,

or such longer period as the Parties may agree, provided that if Project Co has made major changes to the content, grouping or quantity of Works Submittals, or the Works Submittal was not submitted to Contracting Authority on the date indicated in Current Look-ahead Schedule, such period of time shall be increased by Project Co, acting reasonably, taking into account the factors set forth in this Section 2.

- 2.6 Project Co shall include the relevant activity relationships in the Project Schedules to indicate the Works Activities dependent on the specific Contracting Authority Review Period for a specific Works Submittal.
- 2.7 Project Co shall submit all Works Submittals to Contracting Authority in accordance with the Current Look-ahead Schedule, and the Contracting Authority Representative or the Contracting Authority Design Team, as applicable, shall review and respond to each Works Submittal in accordance with the Contracting Authority review time periods specified on the Current Look-ahead Schedule or as otherwise agreed to between the Parties.
- 2.8 If, at any time, any or all of:
- (a) the Current Look-ahead Schedule is deemed null and void pursuant to Section 12.1 of Schedule 19 – Works Scheduling Requirements;
 - (b) Project Co submits an unusually large number or volume of Works Submittals not contemplated by the Works Schedule and the Current Look-ahead Schedule; or
 - (c) a Works Submittal was, or Works Submittals were, received for review later than indicated in the Current Look-ahead Schedule, such that the Contracting Authority Representative or the Contracting Authority Design Team, as applicable, cannot review the Works Submittals or Works Submittals within the time permitted in the Current Look-ahead Schedule;

then the Contracting Authority Representative shall, within 5 Business Days of receipt of such Works Submittal or Works Submittals, provide Project Co with an estimate of the time necessary for processing such Works Submittal or Works Submittals.

3. GENERAL REQUIREMENTS FOR WORKS SUBMITTALS

- 3.1 Unless otherwise specified by the Contracting Authority Representative, Project Co shall issue an electronic copy of all Works Submittals to Contracting Authority, uploaded to the on-line (web-based) project management software system specified by Contracting Authority, in a format agreed by the Parties, acting reasonably, clearly indicating each Works Submittal for Contracting Authority and the Independent Certifier.
- 3.2 Project Co shall compile and maintain a register of the date and contents of the submission of all Works Submittals and the date of receipt and content of all returned Works Submittals and comments thereon.
- 3.3 All Works Submittals shall be in English.
- 3.4 All Works Submittals required by this Project Agreement or by Applicable Law to be signed or sealed by persons with professional designations (including, where applicable, by registered professional engineers or architects) shall, where applicable, be so signed and sealed.

- 3.5 All Works Submittals shall include copies of all documents to be reviewed and shall clearly identify the purpose of the Works Submittal and Project Co's proposed course of action relating to the Works Submittal and the Works that are the subject of the Works Submittal.
- 3.6 All Works Submittals shall, where applicable, refer to the relevant provisions of the Output Specifications, and to any Design Data that has previously been subject to review.
- 3.7 **INTENTIONALLY DELETED**
- 3.8 All Works Submittals shall be clearly identified as a Works Submittal and shall be delivered with appropriate covering documentation, which shall include a list of all attached Works Submittals and for each Works Submittal:
- (a) the document number(s) or drawing number(s);
 - (b) revision numbers (if applicable);
 - (c) document or drawing title(s);
 - (d) name of entity that prepared the Works Submittal;
 - (e) the Works Submittal history showing date, delivery information, log number of all previous submissions, previous assigned comments by Contracting Authority and Project Co's response to such comments to that Works Submittal; and
 - (f) identification of any previous Works Submittal superseded by the current Works Submittal.
- 3.9 When Project Co submits a Clinical Functionality Report, Project Co shall specifically identify all elements of Clinical Functionality, including, where applicable, references to the Output Specifications.
- 3.10 No fewer than ten (10) Business Days prior to the scheduled date of submission of each Works Submittal, the Project Co Representative shall meet with the Contracting Authority Representative and the Contracting Authority Design Team to review the progress and validate the content of the Works Submittal scheduled to be submitted. The Contracting Authority Representative, acting reasonably, may adjust the scheduled date of the submission of the Works Submittal if, in the reasonable opinion of the Contracting Authority Representative, such Works Submittal does not or is unlikely to meet the requirements of the Project Agreement by the date it is scheduled to be submitted.
- 3.11 If a Proposal Part corresponds to a Works Submittal, then Project Co shall ensure that its initial submission of such Works Submittal is substantially the same content and level of detail as the corresponding Proposal Part. For clarity, this requirement shall not:

- (a) lessen, reduce or otherwise modify or amend Contracting Authority’s rights under the Project Agreement to review each Works Submittal in accordance with this Schedule 10 – Review Procedure; or
- (b) constitute acceptance or comment by Contracting Authority of any Proposal Part or any Works Submittal in accordance with this Schedule 10 – Review Procedure.

4. COMMENTS

4.1 The Contracting Authority Design Team shall review and respond to each Works Submittal in accordance with the time periods specified in Sections 2.4 and 2.5. The Contracting Authority Design Team shall return Works Submittals to Project Co with a copy to the Independent Certifier and assign one of the following 4 comments:

- (a) “NO COMMENT”;
- (b) “MINOR NON-CONFORMANCE”;
- (c) “MAJOR NON CONFORMANCE”;
- (d) “CRITICAL NON-CONFORMANCE”.

4.2 The comment “NO COMMENT” will be assigned to each Works Submittal that, in the opinion of the Contracting Authority Design Team, generally conforms to the requirements of this Project Agreement. Project Co shall comply with and implement such Works Submittal.

4.3 The comment “MINOR NON-CONFORMANCE” will be assigned to each Works Submittal that, in the opinion of the Contracting Authority Design Team, contains any Minor Non-Conformance but does not contain any Major Non-Conformance or Critical Non-Conformance. Project Co shall correct such Works Submittal and shall comply with and implement such Works Submittal after correction, including in accordance with the comments. If the Contracting Authority Design Team assigns to a Works Submittal the additional comment “RE-SUBMIT”, Project Co shall correct and re-submit such Works Submittal to the Contracting Authority Design Team no later than twenty (20) Business Days after the comment has been provided to Project Co, or such longer time period as determined by the Contracting Authority Design Team, acting reasonably and as set out in writing. If at any time it is discovered that Project Co has not corrected the deficiencies on Works Submittals stamped “MINOR NON-CONFORMANCE”, then Project Co will be required to modify the Works Submittals and Works, as required to ensure that the Works comply with the Output Specifications and Project Co may be required, at the Contracting Authority Design Team’s discretion, to resubmit the relevant Works Submittals. In such circumstances the Contracting Authority Design Team shall act promptly in considering whether such deficiencies have been corrected. No extension of time will be given or additional compensation paid in respect of any such modification or re-submittal.

- 4.4 The comment “MAJOR NON-CONFORMANCE” will be assigned to each Works Submittal that, in the opinion of the Contracting Authority Design Team, contains any Major Non-Conformance but does not contain any Critical Non-Conformance. The comment “CRITICAL NON-CONFORMANCE” will be assigned to each Works Submittal that, in the opinion of the Contracting Authority Design Team, contains any Critical Non-Conformance. Project Co shall correct and re-submit such Works Submittal within 10 Business Days after the comment “MAJOR NON-CONFORMANCE” or “CRITICAL NON-CONFORMANCE” has been provided to Project Co, or such longer time period, as determined by the Contracting Authority Design Team, acting reasonably and as set out in writing. The Contracting Authority Design Team will then review such re-submitted Works Submittal and assign a comment to the corrected Works Submittal. The Works Submittal shall be corrected, revised and resubmitted as often as may be required to obtain a comment that permits Project Co to proceed. No extension of time will be given or additional compensation paid in respect of any such modification or re-submittal. In addition to the above, a Works Submittal with a “CRITICAL NON-CONFORMANCE” comment will be a Proceeding at Risk Matter in accordance with Section 14.6(a)(ii) of the Project Agreement.
- 4.5 Where the Contracting Authority Design Team issues the comment “MINOR NON-CONFORMANCE”, “MAJOR NON-CONFORMANCE” or “CRITICAL NON-CONFORMANCE”, the Contracting Authority Design Team shall provide reasons for the comment, referencing the particulars of the Section(s) of this Project Agreement that the Works Submittal fails to satisfy, and, if requested by the Project Co Representative, the Contracting Authority Design Team shall meet with the Project Co Representative to discuss the reasons for the comment.
- 4.6 If, at any time after assigning any comment to a Works Submittal, the Contracting Authority Design Team or Project Co discovers any significant deficiencies or any failure to conform to the requirements of this Project Agreement, the Contracting Authority Design Team may revise the comment assigned to any Works Submittal. If the Parties agree or it is determined in accordance with Section 5 that the revised comment is correct, Project Co shall make all such corrections to the Works Submittals and the Works. No extension of time will be given or additional compensation paid in respect of any such modification or re-submittal.
- 4.7 For the purpose of facilitating and expediting the review and correction of Works Submittals, the Contracting Authority Design Team and the Project Co Representative shall meet as may be mutually agreed to discuss and review any outstanding Works Submittals and any comments thereon.
- 4.8 Where a Works Submittal is voluminous, the Contracting Authority Representative at his or her discretion may elect to stamp only the cover page or first sheet of the Works Submittal with the appropriate comment, if any, and return to Project Co the cover page or first page together with individual pages or sheets on which comments are made, together with an explanation of the status of all pages not returned to Project Co. Any pages returned

without such an explanation as to their status shall be deemed to be “NO COMMENT” by Contracting Authority.

- 4.9 In lieu of returning a Works Submittal, the Contracting Authority Representative may by letter notify Project Co of the comment assigned to the Works Submittal and if such comment is “MINOR NON-CONFORMANCE”, “MAJOR NON-CONFORMANCE” or “CRITICAL NON-CONFORMANCE” the letter shall contain comments in sufficient detail for Project Co to identify the correction sought.

5. DISPUTES

- 5.1 If Project Co disputes any comment assigned by the Contracting Authority Design Team to a Works Submittal under this Schedule 10, Project Co shall promptly notify the Contracting Authority Representative, the CDB and the Independent Certifier of the details of such Dispute and shall submit the reasons why Project Co believes a different comment should be assigned, together with appropriate supporting documentation. The Contracting Authority Design Team shall review the Works Submittal, the reasons and supporting documentation and within 5 Business Days after receipt thereof shall either confirm the original comment or notify Project Co of a revised comment. If the Contracting Authority Design Team confirms the original comment, Project Co may refer the matter for determination in accordance with Schedule 27 - Dispute Resolution Procedure.

- 5.2 Notwithstanding the provisions of Section 5.1 of this Schedule 10, the Contracting Authority Design Team may direct that Project Co revise the Works Submittal in accordance with the comment of the Contracting Authority Design Team and proceed to perform and complete the Works on the basis of such revised Works Submittal. For clarity, Project Co may refer such direction for resolution as a Dispute in accordance with Schedule 27 - Dispute Resolution Procedure.

6. EFFECT OF REVIEW

- 6.1 Any review and comment by Contracting Authority or the Contracting Authority Design Team of any Works Submittals is for general conformity to the obligations and requirements of this Project Agreement, and any such review and comment shall not relieve Project Co of the risk and responsibility for the Works and for meeting all of its obligations under and requirements of this Project Agreement, and shall not create any new or additional obligations or liabilities for Contracting Authority. Without limiting the generality of the foregoing any and all errors or omissions in Works Submittals or of any review and comment shall not exclude or limit Project Co’s obligations or liabilities in respect of the Works under this Project Agreement or exclude or limit Contracting Authority’s rights in respect of the Works under this Project Agreement.

7. WORKS SUBMITTAL EXPLANATION

- 7.1 At any time, the Contracting Authority Design Team may, acting reasonably, require Project Co, the Project Co Parties and any other relevant personnel, at no additional cost to Contracting Authority, to explain to the Contracting Authority Design Team and its other advisors the intent of Project Co’s Works Submittals, including in relation to any design

and any associated documentation and as to its satisfaction of the Output Specifications. Project Co shall provide the explanation to the Contracting Authority Design Team within 5 Business Days (or such longer period as the Parties may agree) from the date of receipt of the request from the Contracting Authority Design Team.

8. REVISIONS

- 8.1 Project Co shall ensure that Works Submittals keep the same, unique reference number throughout the review process, and that subsequent revisions of the same Works Submittal are identified by a sequential revision number. Correspondence related to such Works Submittal shall reference the reference number and revision number.
- 8.2 Re-submittals shall clearly show all revisions from the previous Works Submittal. Bound documents, including reports and manuals, shall contain a preface that clearly states how revisions are marked and the previous revision number against which the revisions have been marked. A consistent format for mark-ups of documents shall be used (e.g. deletions struck out and additions underscored). Revised portions of drawings shall be clearly marked (with appropriate means to visually distinguish between the parts of the drawing that are revised and the parts that are not revised) and the revision number and description of the revision shall be included on the drawing.
- 8.3 All revisions on print media shall be initialled by hand by the individual designer, design checker and, where applicable, by the drafter and the drafting checker and shall identify the persons who initialled the Works Submittal. Electronic versions of the Works Submittal shall identify the persons who initialled the revisions to the printed version of the Works Submittal. All such revisions must be able to be integrated into the As Built Drawings and the Record Drawings.
- 8.4 Project Co shall keep all Design Data current, including a complete set of the most recently issued submittal documents available on site in the construction office for use by Contracting Authority and Contracting Authority representatives. If any Design Data is revised as part of a Works Submittal, all other Design Data relying on or based on that Design Data shall also be revised accordingly. All such revised Design Data shall also be submitted with the Works Submittal to which it relates.

9. AUDIT OF WORKS SUBMITTAL IMPLEMENTATION

- 9.1 Without limiting any other right under this Project Agreement, the Contracting Authority Representative shall have the right to audit all Works Submittals, including comparing all Works Submittals to previous Works Submittals.
- 9.2 If during an audit or at any other time it is discovered by Contracting Authority or Project Co (or resolved pursuant to Section 9.3) that any Works Submittals were not correctly implemented, Project Co shall at its sole cost immediately take all necessary steps to correct and modify the applicable Works Submittals and the Works to which they relate and shall advise the Contracting Authority Design Team of all such corrections and modifications.

9.3 Any Dispute concerning the implementation of a Works Submittal, subject to Section 5.1, shall be referred to Schedule 27 – Dispute Resolution Procedure for resolution.

10. VARIATIONS

10.1 No alteration or modification to the design, quality and quantity of the Works arising from the development of detailed design or from the co-ordination of the design in connection with any Works Submittal shall be construed or regarded as a Variation.

10.2 If, having received comments from the Contracting Authority Design Team on any Works Submittal, Project Co considers that compliance with those comments would amount to a Variation, Project Co shall, within 10 Business Days of receipt of and before complying with the comments, provide written Notice to Contracting Authority of the same and, if it is agreed by the Parties that a Variation would arise if the comments were complied with, Contracting Authority may, at its election, (a) issue a Variation Enquiry and it shall be dealt with in accordance with Schedule 22 - Variation Procedure or (b) amend its comment on the Works Submittal. If the Parties do not agree that a Variation would arise if the comments were complied with, either party may proceed to resolve the matter in accordance with Section 5 including for clarity, the exercise by Contracting Authority of its rights under Section 5.2. Subject to the foregoing sentence, any failure by Project Co to notify Contracting Authority in accordance with this Section 10.2 that Project Co considers compliance with any comments of the Contracting Authority Design Team would amount to a Variation shall constitute an irrevocable acceptance by Project Co that any compliance with the Contracting Authority Design Team's comments shall be without cost to Contracting Authority and without any extension of time.

11. GENERAL

11.1 Any capitalized terms used in the appendices to this Schedule 10 – Review Procedure, that are not defined in this Schedule 10 – Review Procedure or in Schedule 1 – Definitions and Interpretation, shall have the meanings given to them in Schedule 15 – Output Specifications.

APPENDIX A

[REDACTED]

SCHEDULE 11

DESIGN QUALITY PLAN AND CONSTRUCTION QUALITY PLAN

[REDACTED]

SCHEDULE 12

PERFORMANCE GUARANTEE OF CONSTRUCTION GUARANTOR

THIS GUARANTEE is made as of the 28th day of September, 2023

BETWEEN:

CHILDREN’S HOSPITAL OF EASTERN ONTARIO – OTTAWA CHILDREN’S TREATMENT CENTRE, a non-share capital corporation incorporated under the laws of the Province of Ontario

(“**Contracting Authority**”)

AND:

[REDACTED] a corporation incorporated under the laws of the Province of [REDACTED]

(“**Construction Guarantor**”)

WHEREAS:

- A. Contracting Authority and EllisDon Infrastructure OCH Inc., a corporation formed under the laws of the Province of Ontario (“**Project Co**”) have entered into a project agreement dated as of the 28th day of September, 2023 (which agreement, including the schedules thereto, as the same may be amended, modified, restated, supplemented or replaced, from time to time, is hereinafter called the “**Project Agreement**”).
- B. As an inducement to Contracting Authority to enter into the Project Agreement with Project Co, Construction Guarantor has agreed to absolutely, unconditionally and irrevocably guarantee to Contracting Authority, as a direct obligation, the full and prompt performance and observance by Project Co of each and every covenant, agreement, undertaking and obligation of Project Co contained in the Project Agreement with respect to the Design and Construction Work (as such term is defined in Section 1.1(c) of this Guarantee), and in furtherance thereof has agreed to enter into this Guarantee.

NOW THEREFORE IN CONSIDERATION of the mutual covenants and agreements of the parties hereinafter contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties covenant and agree as follows:

1. DEFINITIONS AND INTERPRETATION

1.1 Definitions

- (a) Unless otherwise defined herein, all capitalized terms will have the meanings ascribed to them in the Project Agreement.
- (b) Unless otherwise expressly provided herein, this Guarantee shall be interpreted in accordance with Schedule 1 – Definitions and Interpretation of the Project Agreement.
- (c) For the purpose of this Guarantee, the term “**Design and Construction Work**” means:
 - (i) subject to Section 1.1(c)(ii) below, all of Project Co’s covenants, obligations and activities with respect to the Works pursuant to the Project Agreement, and including, for certainty:
 - (A) all of Project Co’s covenants, obligations and activities pursuant to Sections 11.14 (Defective Works), 11.15 (Warranty Obligations), 11.16 (Prompt Repair of Warranty Work) and 22.4(d) (LEED Silver Rating) of the Project Agreement; and
 - (B) Project Co’s representations and warranties contained in Section 6.1 of the Project Agreement, except for:
 - (1) Section 6.1(a)(vii), which for the purposes of this Guarantee shall be amended by replacing “Project Co Event of Default” with “Project Co Construction Event of Default” as such term is defined in Schedule 1 to the Project Agreement; and
 - (2) Section 6.1(a)(xv), which for the purposes of this Guarantee shall be excluded from the definition of “Design and Construction Work” in accordance with Section 1.1(c)(ii)(5) below;
 - (ii) for the purpose of this Section 1.1(c), the term “Design and Construction Work” shall be deemed not to include any of the following covenants, obligations or activities of Project Co under the Project Agreement (including the delivery of any executed originals of the documents referred to below):
 - (1) any covenant, agreement, undertaking or obligation related to the Financing or the Cost of the Financing;
 - (2) the recitals to the Project Agreement;

- (3) Article 2;
 - (4) Sections 4.2, 4.3, 4.4 and 4.10;
 - (5) Section 6.1(a)(xv);
 - (6) Sections 8.3 and 8.4;
 - (7) Section 35.1(a)(iv);
 - (8) Sections 48.3(c) and (d);
 - (9) Article 50;
 - (10) Schedule 2 – Completion Documents;
 - (11) Schedule 4 – Lenders’ Direct Agreement;
 - (12) any of Project Co’s obligations under Schedule 5 – Construction Contractor’s Direct Agreement;
 - (13) Schedule 7 – Subcontractor’s Direct Agreement;
 - (14) Schedule 12 – Form of Performance Guarantee of Construction Guarantor;
 - (15) Schedule 23 – Compensation on Termination;
 - (16) Schedule 24 – Financial Model;
 - (17) **INTENTIONALLY DELETED**; and
 - (18) Schedule 31 – Project Co Information.
- (d) For the purpose of this Guarantee, the Term “**DB Guarantee**” means the performance guarantee delivered by Construction Guarantor in its capacity as guarantor under the DB Guarantee (the “**DB Guarantor**”) in favour of Project Co and assigned to the Senior Lenders pursuant to the Lending Agreements.
- (e) For the purposes of the Guarantee, the term “Guaranteed Obligations” has the meaning given in Section 2.1(a).
- (f) For the purposes of this Guarantee, the term “Notice” has the meaning given in Section 4.1.

1.2 Survival

This Guarantee shall survive the termination or other expiry of the Project Agreement.

2. GUARANTEE

2.1 Guarantee

- (a) Construction Guarantor does hereby absolutely, unconditionally and irrevocably guarantee to Contracting Authority, as a direct obligation, the full and prompt performance and observance by Project Co of each and every covenant, agreement, undertaking and obligation of Project Co contained in the Project Agreement with respect to the Design and Construction Work (collectively, the “**Guaranteed Obligations**”), and for greater certainty the Guaranteed Obligations do not include any covenants, agreements, undertakings and obligations of Project Co under the Project Agreement which are not expressly defined in this Section 2.1(a).
- (b) Notwithstanding any other provision of this Guarantee:
 - (i) Construction Guarantor’s undertakings and obligations are derivative of and not in excess of Project Co’s obligations under the Project Agreement and Construction Guarantor retains all rights, claims, defences and limitations of liability possessed by Project Co under the terms of the Project Agreement or arising from the Parties’ performance or failure to perform thereunder and shall be entitled to assert any contractual defences that would have been available to Project Co, including, for greater certainty, that the alleged non-performance or non-observance by Project Co of the Guaranteed Obligations arises out of or is a result of a Contracting Authority Event of Default as set out in section 36.1(a) of the Project Agreement; and
 - (ii) in no event shall the aggregate liability of the Construction Guarantor under this Guarantee and the DB Guarantor under the DB Guarantee exceed the maximum liability of the DB Guarantor under the DB Guarantee, but this limit of liability shall not extend to interest and enforcement costs payable under this Guarantee.

2.2 General Provisions Relating to the Guarantee

- (a) Each and every default in performance or observance of any of the Guaranteed Obligations by Project Co shall give rise to a separate claim and cause of action hereunder, and separate claims or suits may be made and brought, as the case may be, hereunder as each such default occurs.
- (b) The Guarantee herein provided for shall be a continuing, absolute and unconditional guarantee of performance and observance of the Guaranteed Obligations and shall remain in full force and effect until each and all of the Guaranteed Obligations shall have been fully and satisfactorily discharged in accordance with the terms and provisions of the Project Agreement and Construction Guarantor shall have fully and satisfactorily discharged all of its obligations under this Guarantee.

- (c) The liability of Construction Guarantor hereunder shall remain in full force and effect irrespective of and shall in no way be affected or impaired by (and no Notice to Construction Guarantor shall be required in respect of):
- (i) any compromise, waiver, renewal, extension, indulgence, amendment, addition, deletion, change in, modification of, or release of any security (including any other guarantee, letter of credit or bond) for or in respect of any of the Guaranteed Obligations;
 - (ii) any amalgamation, merger or consolidation of Project Co or Construction Guarantor or any sale, lease or transfer of any of the assets of Project Co or Construction Guarantor;
 - (iii) any Change in Ownership of Project Co or Construction Guarantor;
 - (iv) the termination or other expiry of the Project Agreement;
 - (v) any Delay Event (it being acknowledged, however, that the performance of the Guaranteed Obligations shall be extended accordingly);
 - (vi) any change in the financial condition of Project Co or Construction Guarantor;
 - (vii) any Project Co Event of Default described in Section 35.1(a)(i) of the Project Agreement, or any resulting release, stay or discharge of any Guaranteed Obligation;
 - (viii) any lack or limitation of power, incapacity or disability on the part of Project Co or any other irregularity, defect or informality on the part of Project Co with respect to the Guaranteed Obligations;
 - (ix) any provision of any laws, statutes, rules or regulations of general application in relation to suretyship or any other circumstance that might constitute, under law generally applicable to suretyship, a defence available to, or a discharge of, Construction Guarantor in respect of the Guaranteed Obligations or this Guarantee;
 - (x) the exercise of any rights under the Lending Agreements, including the right of Lenders to cure any Project Co Event of Default by or on behalf of Project Co hereunder and/or to assume the obligations of Project Co and complete the Design and Construction Work in the manner provided in the Project Agreement;
 - (xi) the assignment by Contracting Authority in accordance with the provisions of Section 48.2 of the Project Agreement; or

- (xii) any other occurrence or circumstance whatsoever, whether similar or dissimilar to the foregoing that, under law generally applicable to suretyship, might otherwise constitute a legal or equitable defence or discharge of the liabilities of a guarantor or surety that might otherwise limit recourse against Construction Guarantor.

- (d) The obligations and liabilities of Construction Guarantor hereunder shall not be impaired, diminished, abated or otherwise affected by the commencement by or against Project Co or Construction Guarantor of any proceedings under any bankruptcy or insolvency law or laws relating to the relief of debtors, readjustment of indebtedness, reorganizations, arrangements, compositions or extension or other similar laws.

- (e) Contracting Authority shall not be bound to exhaust its recourse against Project Co or others or any securities (including the Security described in Schedule 25 – Insurance and Performance Security Requirements of the Project Agreement) or other guarantees it may at any time hold before being entitled to performance of the Guaranteed Obligations by the Construction Guarantor and Construction Guarantor renounces all benefits of discussion and division.

- (f) It is the intent and purpose hereof that Construction Guarantor shall not be entitled to and does hereby waive any and all defences which are, under law generally applicable to suretyship, available to a guarantor, sureties and other secondary parties at law or in equity. Without limiting the generality of the foregoing, Construction Guarantor hereby waives Notice of acceptance of this Guarantee and of the non-performance by Project Co, diligence, presentment, protest, dishonour, demand for performance from Contracting Authority and Notice of non-performance or failure to perform on the part of Project Co and all other Notices whatsoever. The Guarantee hereunder is a guarantee of performance and compliance. In order to hold Construction Guarantor liable hereunder, there shall be no obligation on the part of Contracting Authority at any time to demand or resort for performance to Project Co, its properties or assets or to any security, property or other rights or remedies whatsoever, nor shall there be any requirement that Project Co be joined as a party to any proceeding for the enforcement of any provision of this Guarantee and Contracting Authority shall have the right to enforce the provisions of this Guarantee irrespective of whether or not legal proceedings or other enforcement efforts against Project Co are pending, seeking resort to or realization upon or from any of the foregoing. Without limiting the foregoing, it is understood that repeated and successive demands may be made and recoveries may be had hereunder as and when from time to time, Project Co shall default under or with respect to any of the Guaranteed Obligations, and that, notwithstanding recovery hereunder for or in respect of any such default, the Guarantee herein shall remain in full force and effect unamended and shall apply to each and every subsequent default.

- (g) Without prejudice to and without releasing, discharging, limiting or otherwise affecting in whole or in part the obligations and liabilities of Construction Guarantor under this Guarantee and without in any way requiring the consent of or giving Notice to Construction Guarantor, Contracting Authority may grant time, renewals, extensions, indulgences, releases and discharges to and accept compositions from or otherwise deal with Project Co and/or Construction Guarantor or others, including any other guarantor, as Contracting Authority may see fit and Contracting Authority may take, abstain from taking or perfecting, vary, exchange, renew, discharge, give up, realize on or otherwise deal with security and guarantees in such manner as Contracting Authority may see fit.
- (h) Neither an action or proceeding brought under this Guarantee regarding the Guaranteed Obligations nor any judgment or recovery in consequence of that action or proceeding operates as a bar or defence action or defence to any further action that may be brought under this Guarantee. Construction Guarantor acknowledges that, if judgment is granted on an action or proceeding commenced under this Guarantee, the obligations of Construction Guarantor to Contracting Authority do not merge with or end Construction Guarantor's obligations hereunder.
- (i) The liability of Construction Guarantor under this Guarantee shall arise forthwith after demand has been made in writing on Construction Guarantor.
- (j) Construction Guarantor agrees to pay to Contracting Authority any and all reasonable and direct out-of-pocket costs and expenses, including reasonable legal fees (on a substantial indemnity basis) incurred by it in connection with enforcing any of its rights hereunder.

3. REPRESENTATIONS AND WARRANTIES

3.1 Construction Guarantor Representations and Warranties

- (a) Construction Guarantor represents and warrants to Contracting Authority that as of the date of this Guarantee:
 - (i) Construction Guarantor is a corporation incorporated and validly existing under the laws of the jurisdiction of its organization, is in good standing with the Ministry of Government and Consumer Services of Ontario with respect to the filing of annual returns, and has all the requisite corporate power and authority to own, lease and operate its properties and assets, to carry on its business as it is currently being conducted, to enter into this Guarantee and the Ancillary Documents to which it is a party and to perform its obligations hereunder and thereunder;
 - (ii) Construction Guarantor has the requisite power, authority and capacity to execute and deliver and perform this Guarantee and the Ancillary Documents to which it is a party, and to do all acts and things, and execute, deliver and perform all other agreements, instruments, undertakings and

documents as are required by this Guarantee and the Ancillary Documents to which it is a party to be done, executed, delivered or performed;

- (iii) no steps or proceedings have been taken or are pending to supersede, repeal or amend its constating documents, articles or by-laws or any shareholders agreement in a manner that would materially impair or limit its ability to perform its obligations under this Guarantee or any of the Ancillary Documents to which it is party and such documents and agreements are in full force and effect as of the date hereof;
- (iv) this Guarantee and the Ancillary Documents (when executed and delivered) to which Construction Guarantor is a party, have been duly authorized, executed, and delivered by Construction Guarantor and constitute legal, valid, and binding obligations of Construction Guarantor, enforceable against Construction Guarantor in accordance with their respective terms, subject only to:
 - (A) limitations with respect to the enforcement of remedies by bankruptcy, insolvency, moratorium, winding-up, arrangement, reorganization, fraudulent preference and conveyance and other laws of general application affecting the enforcement of creditors' rights generally; and
 - (B) general equitable principles and the fact that the availability of equitable remedies is in the discretion of a court and that a court may stay proceedings or the execution of judgments;
- (v) the authorization, execution, delivery and performance by Construction Guarantor of this Guarantee and the Ancillary Documents to which it is a party do not violate or conflict with, or constitute a default under:
 - (A) its constating or organizational documents or any unanimous shareholders agreement or similar rights agreement binding on Construction Guarantor;
 - (B) any Applicable Law; or
 - (C) any covenant, contract, instrument, agreement or understanding to which it is a party or by which it or any of its properties or assets is bound or affected;
- (vi) Project Co is an indirect wholly-owned subsidiary of the Construction Guarantor;
- (vii) there are, to the knowledge of its senior management, no actions, suits, proceedings, or investigations pending or threatened against Construction

Guarantor, at law or in equity, before any Governmental Authority or arbitral body (whether or not covered by insurance) that individually or in the aggregate could result in any material adverse effect on the business, properties, or assets, or the condition, financial or otherwise, of Construction Guarantor or in any impairment of its ability to perform its obligations under this Guarantee or any Ancillary Documents to which it is a party, and Construction Guarantor has no knowledge of any violation or default with respect to any order, writ, injunction or decree of any Governmental Authority or arbitral body that would result in any such material adverse effect or impairment; and

- (viii) Construction Guarantor is able to meet its obligations as they generally become due.

4. NOTICES

4.1 Notices to Parties

All notices, requests, demands, instructions, certificates, consents and other communications (each being a “**Notice**”) required or permitted under this Guarantee shall be in writing (whether or not “written notice” or “notice in writing” is specifically required by the applicable provision of this Guarantee) and served by sending the same by registered mail, facsimile or by hand (in each case, with a copy by electronic submission to the Contracting Authority Representative), or by electronic submission, as follows:

If to Contracting Authority:

**Children’s Hospital of Eastern Ontario – Ottawa Children’s Treatment
Centre**
401 Smyth Road
Ottawa, Ontario
K1H 8L1

Email: [REDACTED]

Attn.: [REDACTED]

with a copy to:

[REDACTED]

Email: [REDACTED]

Attn. : [REDACTED]

If to Construction Guarantor:

[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

with a copy to:

[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

4.2 Electronic Submission

Where any Notice is provided or submitted to a party via electronic submission, an original of the Notice sent via electronic submission shall promptly be sent by regular mail or registered mail. For greater certainty, a Notice given via electronic submission shall not be invalid by reason only of a party's failure to comply with this Section 4.2.

4.3 Change of Address

Either party to this Guarantee may, from time to time, change any of its contact information set forth in Section 4.1 by prior Notice to the other party, and such change shall be effective on the Business Day that next follows the recipient party's receipt of such Notice unless a later effective date is given in such Notice.

4.4 Deemed Receipt of Notices

- (a) Subject to Sections 4.4(b), 4.4(c) and 4.4(d):
 - (i) a Notice given by registered mail shall be deemed to have been received on the third Business Day after mailing;
 - (ii) a Notice given by hand delivery shall be deemed to have been received on the day it is delivered; and
 - (iii) a Notice given by electronic submission shall be deemed to have been received on the day it is transmitted by electronic submission.
- (b) If the party giving the Notice knows or ought reasonably to know of difficulties with the postal system which might affect negatively the delivery of mail, any such Notice shall not be mailed but shall be made or given by personal delivery or by electronic submission in accordance with this Article 4.
- (c) If any Notice delivered by hand or transmitted by electronic submission is so delivered or transmitted, as the case may be, either on a day that is not a Business

Day or on a Business Day after 4:00 p.m. (recipient's local time), then such Notice shall be deemed to have been received by such recipient on the next Business Day.

- (d) A Notice given by electronic submission shall be deemed to have been received by the recipient on the day it is transmitted only if an electronic submission report (maintained by the sender) indicates that the transmission of such Notice was successful.

4.5 Service on Contracting Authority

Where any Notice is required to be served on Contracting Authority, the obligation to serve such Notice shall be fulfilled by serving it on Contracting Authority in accordance with the provisions of this Article 4.

5. GENERAL

5.1 Amendments

This Guarantee may not be varied, amended or supplemented except by an agreement in writing signed by duly authorized representatives of the parties and stating on its face that it is intended to be an amendment, restatement or other modification, as the case may be, to this Guarantee.

5.2 Waiver

- (a) No waiver made or given by a party under or in connection with this Guarantee shall be binding or effective unless the waiver is in writing, signed by an authorized representative of the party giving such waiver, and delivered by such party to the other party. No waiver made with respect to any right, power or remedy in one instance will be deemed to be a waiver with respect to any other instance involving the exercise of such right, power, or remedy or with respect to any other right, power, or remedy.
- (b) Failure by either party to exercise any of its rights, powers or remedies hereunder or its delay to do so shall not constitute a waiver of those rights, powers or remedies. The single or partial exercise of a right, power or remedy shall not prevent its subsequent exercise or the exercise of any other right, power or remedy.

5.3 Entire Agreement

Except where provided otherwise in this Guarantee, this Guarantee, together with the Project Agreement and the Ancillary Documents, constitute the entire agreement between the parties in connection with its subject matter and supersedes all prior representations, communications, negotiations and understandings, whether oral, written, express or implied, concerning the subject matter of this Guarantee, including the Request for Proposals.

5.4 Severability

Each provision of this Guarantee shall be valid and enforceable to the fullest extent permitted by law. If any provision of this Guarantee is declared invalid, unenforceable or illegal by the courts of a competent jurisdiction, such provision may be severed and such invalidity, unenforceability or illegality shall not prejudice or affect the validity, enforceability and legality of the remaining provisions of this Guarantee. If any such provision of this Guarantee is invalid, unenforceable or illegal, the parties shall, acting in good faith, promptly negotiate new provisions to eliminate such invalidity, unenforceability or illegality and to restore this Guarantee as near as possible to its original intent and effect.

5.5 Enurement

This Guarantee shall enure to the benefit of, and be binding on, Contracting Authority and Construction Guarantor and their respective permitted successors and assigns. This Guarantee may not be assigned by the Construction Guarantor.

5.6 Governing Law and Jurisdiction

- (a) This Guarantee shall be governed by and construed in accordance with the laws of Ontario and the laws of Canada applicable therein and shall be treated in all respects as an Ontario contract, without regard to conflict of laws principles.
- (b) Both parties hereby irrevocably attorn to the exclusive jurisdiction of the courts of the Province of Ontario and all courts competent to hear appeals therefrom.

5.7 Cumulative Remedies

Except as otherwise set forth in this Guarantee, the rights, powers and remedies of each party set forth in this Guarantee are cumulative and are in addition to and without prejudice to any other right, power or remedy that may be available to such party under this Guarantee or the Project Agreement or Ancillary Documents.

5.8 Further Assurance

Each party shall do all reasonable things, from time to time, and execute all reasonable further documents necessary to give full effect to this Guarantee.

5.9 Costs

Each party shall be responsible for paying its own costs and expenses incurred in connection with the negotiation, preparation and execution and delivery of this Guarantee.

5.10 Language of Agreement

- (a) Each of the parties acknowledges having requested and being satisfied that this Guarantee and related documents be drawn in English. Chacune des parties reconnaît avoir demandé que ce document et ses annexes soient rédigés en anglais et s'en declare satisfaite.
- (b) For greater certainty, all correspondence, Notices, drawings, test reports, certificates, specifications, information, operating and maintenance instructions, name plates, identification labels, instructions and notices to the public and staff and all other written, printed or electronically readable matter required in accordance with, or for purposes envisaged by, this Guarantee shall be in English.

5.11 Proof of Authority

Contracting Authority and Construction Guarantor each reserve the right to require any person executing this Guarantee on behalf of the other party to provide proof, in a form acceptable to Contracting Authority or Construction Guarantor, as applicable, that they have the requisite authority to execute this Guarantee on behalf of and to bind Contracting Authority or Construction Guarantor, as applicable.

5.12 Counterparts

This Guarantee may be executed in one or more counterparts. Any single counterpart or a set of counterparts executed, in either case, by all of the parties shall constitute a full, original and binding agreement for all purposes. Delivery of an executed counterpart by sending a copy by electronic mail or other electronic transmission shall be as effective as the manual delivery of an executed counterpart.

5.13 Joint and Several

If Construction Guarantor is comprised of more than one person, then each such person shall be jointly and severally liable for the obligations and liabilities of Construction Guarantor hereunder.

5.14 Copyright Notice

The parties acknowledge that the King's Printer for Ontario is the exclusive owner of the copyright in the Project Agreement and this Guarantee.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

IN WITNESS WHEREOF the Parties have executed this Guarantee as of the date first above written.

**CHILDREN’S HOSPITAL OF EASTERN
ONTARIO – OTTAWA CHILDREN’S
TREATMENT CENTRE**

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

[REDACTED]

Per: _____
Name: **[REDACTED]**
Title: **[REDACTED]**

Per: _____
Name: **[REDACTED]**
Title: **[REDACTED]**

I/We have authority to bind the corporation

SCHEDULE 13

PROJECT CO PROPOSAL EXTRACTS

[REDACTED]

SCHEDULE 14

OUTLINE COMMISSIONING PROGRAM

[REDACTED]

SCHEDULE 15
OUTPUT SPECIFICATIONS
[REDACTED]

SCHEDULE 16

TITLE ENCUMBRANCES

The Title Encumbrances for the Project are, collectively, the following “**Specific Title Encumbrances**” and “**General Title Encumbrances**”:

I. SPECIFIC TITLE ENCUMBRANCES

1. [REDACTED]
2. [REDACTED]
3. [REDACTED]
4. [REDACTED]
5. [REDACTED]
6. [REDACTED]
7. [REDACTED]
8. [REDACTED]
9. [REDACTED]
10. [REDACTED]
11. [REDACTED]
12. [REDACTED]
13. [REDACTED]
14. [REDACTED]
15. [REDACTED]
16. [REDACTED]
17. [REDACTED]
18. [REDACTED]
19. [REDACTED]
20. [REDACTED]
21. [REDACTED]
22. [REDACTED]

- 23. [REDACTED]
- 24. [REDACTED]
- 25. [REDACTED]
- 26. [REDACTED]

II. GENERAL TITLE ENCUMBRANCES

- 1. Liens, charges or prior claims for taxes (which term includes charges, rates and assessments) or utilities (including levies or imposts for sewers and other municipal utility services) not yet due or if due, the validity of which is being contested in good faith, and liens or charges for the excess of the amount of any past due taxes or utilities charges for which a final assessment or account has not been received over the amount of such taxes or utilities charges as estimated and paid by Contracting Authority.
- 2. Inchoate liens incidental to construction, renovations or current operations, a claim for which shall not at the time have been registered against the Lands or of which notice in writing shall not at the time have been given to Contracting Authority pursuant to the Construction Act or otherwise or any lien or charge, a claim for which, although registered, or notice of which, although given, relates to obligations not overdue or delinquent and in respect of any of the foregoing cases, Contracting Authority has, where applicable, complied with the holdback or other similar provisions or requirements of the relevant construction contracts.
- 3. The rights reserved to or vested in the public, any municipality or governmental or other public authority by any statutory provision.
- 4. Any subsisting reservations, limitations, provisions and conditions contained in any grants from the Crown of any land or interests therein, including, without limitation, reservations of under-surface rights to mines and minerals of any kind including rights to enter, prospect and remove same.
- 5. Zoning (including, without limitation, airport zoning regulations), use and building by-laws and ordinances, and federal, provincial or municipal by-laws and regulations.
- 6. Any encroachments, easements, rights of way, right to use or similar interests revealed by any survey of the Lands or which would be revealed by an up-to-date survey of the Lands.
- 7. Servitudes, easements, rights-of-way, or other similar rights in land for sewers, electric lines, telegraphs and telephone lines and other utilities and services which do not materially impair the value of the Lands or materially interfere with the use of the Lands for the purposes of the Project.

8. Minor encroachments onto or from neighboring lands which are permitted under agreements with the owners of such lands and which do not materially impair the value of the Lands or materially interfere with the use of the Lands for the purpose of the Project.
9. Registered subdivision, site-plan, development or other municipal agreements, if any, provided such are complied with and which do not materially impair the value of the Lands or materially interfere with the use of the Lands for the purpose of the Project.
10. The exceptions and qualifications contained in subsection 44(1) of the *Land Titles Act* (Ontario) except for paragraphs 11 and 14, Provincial Succession Duties and Escheats or Forfeiture to the Crown; and (b) the rights of any person who would, but for the *Land Titles Act*, be entitled to the land or any part of it through length of adverse possession, prescription, misdescription, or boundaries settled by convention.
11. Any lease to which the subsection 70(2) of the *Registry Act* applies.

SCHEDULE 17

WORKS REPORT REQUIREMENTS

1. The Works Report shall include the following:
 - (a) a cover page including the title “Works Report”, the Project title, date of the report, issuance date, version date, and the version number of the relevant Baseline Works Schedule, an applicable Recovery Works Schedule or Progress Works Schedule;
 - (b) an executive summary;
 - (c) design status;
 - (d) Works Schedule Progress Report:
 - (i) Project Co shall submit a narrated report (the “**Works Schedule Progress Report**”) for review by Contracting Authority documenting the overall progress and schedule performance, the variances between Project Schedules where such variance is greater than 10 Working Days, and any related risks or issues.
 - (ii) The Works Schedule Progress Report shall include the following content:
 - (1) a cover page including the title “Works Schedule Progress Report”, the Project title, date of the report, issuance date, version date, and the version number of the relevant Baseline Works Schedule, Recovery Works Schedule or Progress Works Schedule, and the Project Co Representative signature approving the report;
 - (2) “Section 1. Overview”, including a narrated executive summary on progress, any noteworthy milestones achieved or schedule variances, and issues or risks that has or may impact the schedule;
 - (3) “Section 2. General Assumptions”, including assumptions used by Project Co to generate the schedule including but not limited to any known or foreseeable constraints or restrictions such as weather, traffic, environmental, utilities, etc.;
 - (4) “Section 3. Schedule analysis”, including at least:
 - (a) the forecast Scheduled Phase Completion Date, the forecast Scheduled Milestone Payment Completion Dates, Scheduled Substantial Completion Date and Key Works Milestones;

- (b) the overall progress expressed as a percentage of the physical work completed in accordance with Section 14.1(c)(xiv) of Schedule 19, in a tabular form with the minimum subsections showing percent complete of the following (to clarify, Contracting Authority may ask for further level of detail if needed):
 - (i) overall progress;
 - (ii) engineering (including Design Development Submittals, Review Procedures, project management, PLAA Activities, general items);
 - (iii) procurement (long lead items, fabrication, delivery); and
 - (iv) construction (mobilization, construction, installation, testing and commissioning);
- (c) the terminal float, calculated as the difference between the then current Scheduled Milestone Payment Completion Date and the date of Milestone Payment Completion of the Current Progress Works Schedule, and the difference between the then current Scheduled Substantial Completion Date and the date of Substantial Completion of the Current Progress Works Schedule, expressed in calendar days;
- (d) a terminal float graph related to Section 1(d)(ii)(4)(c) showing the historically calculated terminal float values for each month from Financial Close up to the applicable reporting period, including the terminal float for the applicable Progress Works Schedule;
- (e) historical events that have impacted the terminal float for each reporting period;
- (f) an assessment and analysis of the risk of delay to the Baseline Works Schedule and the mitigation of such risks in a tabular form;
- (g) the ratio of remaining critical and near critical activities to total number of remaining activities; for clarity, only task dependent activities should be included in the calculation;
- (h) the list of activities with no progress reported for the two subsequent months and each start and/or finish date equal to

- the Data Date, with a discrete explanation for the failure to start and/or finish; and
- (i) the list of activities that have been started but, due to lack of progress, the remaining duration has not decreased within the two subsequent months, with the discrete explanation for circumstances and reasons for failure to finish and/or progress.
- (5) “Section 4. Critical Path Analysis” that includes the following information:
- (a) “Critical path risk”, describing in tabular form the risks to completing the Critical Path Activities (including Activity ID) to achieve each of Phase Completion, Milestone Payment Completion, and Substantial Completion and Project Co’s strategy to mitigate or avoid these risks;
 - (b) overall Critical Path as calculated using the Current Progress Works Schedule and Near Critical Path Activities that includes a Gantt Chart schedule that shows the Critical Path of the Project as well as Near Critical Path Activities;
 - (c) actual progress against baseline target dates for each Critical Path Activity or Near Critical Path Activity;
 - (d) any Works Activities that were deemed Critical Path Activities or Near Critical Path Activities in the previous submission of a Proposed Works Schedule, Baseline Works Schedule, or Progress Works Schedule, as applicable, and have consumed a minimum of five Working Days float since then;
 - (e) any Critical Path Activities or Near Critical Path Activities and/or milestones that are more than 20 Working Days behind schedule, relative to the Baseline Works Schedule;
 - (f) any Critical Path Activities or Near Critical Path Activities and/or milestones that are more than 5 Working Days behind schedule relative to the immediately previous Progress Works Schedule;
 - (g) a narrative that describes the changes in the Critical Path Activities or Near Critical Path Activities from the previous month;

- (h) a list of all Works Activities that have become Near Critical Path Activities during the last reporting period;
- (i) a list of all Works Activities that are Near Critical Path Activities that were forecasted in the immediately previous Progress Works Schedule to start or finish in the current reporting period. Provide the reason for any of those activities that have not started or finished; and
- (j) provisions for addressing the behind-schedule Critical Path Activities or Near Critical Path Activities such that Milestone Payment Completion will occur on the Scheduled Milestone Payment Completion Dates and Substantial Completion will occur on the Scheduled Substantial Completion Date;
- (k) a table entitled “Milestone and Critical Path Variances” listing all Key Works Milestones and all Critical Path Activities, and for each, only if the variance between the current reporting period and the previous reporting period is greater than 5 Working Days, listing:
 - (i) the Activity ID and name;
 - (ii) the baseline start and end date in accordance with the Baseline Works Schedule or the Revised Baseline Works Schedule or current Recovery Works Schedule, as applicable;
 - (iii) the previous period’s planned start and end date in accordance with the previous Progress Works Schedule;
 - (iv) the forecast start and end date (or the actual start and end date where applicable) in accordance with the Current Progress Works Schedule, clearly indicating any milestones to be achieved in the following 12 week period;
 - (v) the physical percentage completion;
 - (vi) “Total Variance” expressed in Working Days, calculated as a difference of forecast finish date from the current Progress Works Schedule and the finish date from the Proposed Works Schedule, the

Baseline Works Schedule, the Revised Baseline Works Schedule, as applicable; and

- (vii) the “Reporting Period Variance” calculated as the forecast finish date from the current Progress Works Schedule minus the finish date from the immediately previous Progress Works Schedule, expressed in Working Days;
- (l) a brief narrative on any actual or forecasted delays or issues that might have an impact on the Scheduled Phase Completion Date, Scheduled Substantial Completion Date or Scheduled Final Completion Date in the Progress Works Schedule and a discussion of the measures being (or to be) adopted by Project Co to overcome them;
- (m) Longest path – provide:
 - (i) P6 layout for the longest path,
 - (ii) P6 layout for first ten float paths, and
 - (iii) a narrative that describes the changes in the Longest Path activities from the previous month,

extracted from the Current Progress Works Schedule;
- (6) “Section 5. Change Log” including:
 - (a) a narrative explaining the basis for any required changes to the sequencing of the Works, interdependencies, or original activity durations as set out in the Baseline Works Schedule or current Recovery Works Schedule, as applicable, which changes, for clarity, shall be incorporated into the Progress Works Schedule; and
 - (b) Project Co shall create and maintain a change log register (the “**Change Log**”) detailing all changes made between an immediately previous Progress Works Schedule and the Baseline Works Schedule or Revised Baseline Works Schedule, including any of the following changes:
 - (i) Addition, deletion or changes to activity relationships;

- (ii) Addition or retiring of Works Activities, Works Milestones and Project Milestones or changing the description of activities;
- (iii) Changes or release of schedule constraints, and if so, what constraints were removed;
- (iv) Changes to activity durations;
- (v) Addition, deletion or changes to project calendars;
- (vi) Changes to Works Milestones; and
- (vii) any other changes;

and for each change Project Co shall provide:

- (viii) the unique document identifier number, as shown in the Project Works Schedule submission register, for both the updated Project Works Schedule in which the change has been made, and the previous version of the Progress Works Schedule that has changed;
- (ix) the Activity ID or milestone identification number and name;
- (x) any changes to Primavera P6 scheduling options and settings;
- (xi) the type of change;
- (xii) a discrete explanation for circumstances and reasons leading to the change. Project Co shall not provide a general blanket explanation (such as, for example, “change in strategy” or “according to recent market conditions”), but shall diligently explain in detail the strategy change or the specific conditions that led to that change; and
- (xiii) the updated Change Log shall be included with each Project Works Schedule submission and shall not be finalized or considered an acceptable Change Log to Contracting Authority until it has received a No Comment or Minor Non-Conformance Designation.

- (7) “Section 6. Potential Delay Events” including a register of all potential Delay Events pursuant to Section 31.1(a) of the Project

Agreement and for each a short description, the date on which the notice required pursuant to Sections 31.2(a), 31.2(b), and 31.2(d) of the Project Agreement was provided to Contracting Authority, the mitigation strategy implemented by Project Co, and the current status;

- (8) “Section 7. Contracting Authority Submittal Review”, including an updated Review Procedure Activities Register;
 - (9) “Section 8. Projected workforce”, including projection quantity of construction personnel on site and updated workforce report and projections in conjunction with the Current Progress Works Schedule, including a workforce graph that depicts actual workforce against projected workforce per month to Final Completion;
 - (10) “Section 9. Progress photos”. Photos are to be taken from different views to indicate the progress of the Works in digital format, indicating the date and location of the photograph; and
 - (11) any other information specifically requested by Contracting Authority on the progress of the Works;
- (e) Progress Works Schedule with version number;
 - (f) Look-Ahead Schedule with version number;
 - (g) Works Submittals register pursuant to Schedule 10 – Review Procedure;
 - (h) Request for Information (RFI) Log;
 - (i) Variation Log;
 - (j) health and safety, including:
 - (i) the total number of hours worked for all persons on Site;
 - (ii) the total number of critical injuries or fatalities;
 - (iii) the total number of injuries to any member of the public;
 - (iv) the total number of incidents involving medical aid or health care (as defined by the *Workplace Safety and Insurance Act* (Ontario));
 - (v) the total number of incidents involving first aid (as defined by the *Workplace Safety and Insurance Act* (Ontario));
 - (vi) the total number of near misses (no damage to property or persons);

- (vii) the total number of incidents resulting in lost time;
- (viii) the total number of incidents with no lost time; and
- (ix) details of enquiries from the Ontario Ministry of Labour and the Ontario Ministry of the Environment, Conservation and Parks;
- (k) contractual outstanding decisions;
- (l) LEED / WELL Building Standard status;
- (m) quality assurance and quality control, including:
 - (i) an update on all quality assurance and control processes;
 - (ii) quality control process prior to any closing in of any walls or ceilings or of any building envelope;
 - (iii) an update on street cleaning;
 - (iv) an update on site dust control;
 - (v) an update on adherence to noise and vibration by-laws, as applicable;
 - (vi) an update on adherence to noise and vibration site limits, as applicable;
 - (vii) an update on site dewatering and discharge;
 - (viii) an update on traffic control;
 - (ix) an update on neighbourhood interactions; and
 - (x) status of corrective actions previously identified;
- (n) organization/staffing changes and additions for Project Co and Construction Contractor;
- (o) Subcontract status, including:
 - (i) consultants;
 - (ii) Subcontracts awarded;
 - (iii) tenders;
 - (iv) Shop Drawings submittals status and also shown on the Current Progress Works Schedule; and

- (v) labour report (average workforce);
- (p) financial status, including:
 - (i) Milestone Payment status;
 - (ii) progress and Variations;
 - (iii) insurance summary;
 - (iv) Construction Contractor default status; and
 - (v) cash flow projection (capital cost components): and updated cash flow report and projections in conjunction with the Current Progress Works Schedule including a cash flow graph that depicts actual cash flow against projected cash flow;
- (q) risk management, including:
 - (i) permits and regulatory approvals;
 - (ii) claims;
 - (iii) liens;
 - (iv) environmental issues, including monthly confirmation that neither Project Co nor its Subcontractors have breached the boundary of the EPA Zone, occupied any part of the EPA Zone, nor permitted any part of the Works to impact the EPA Zone;
 - (v) labour;
 - (vi) market conditions;
 - (vii) outstanding disputes;
 - (viii) operational risks;
 - (ix) interface risks and status, including with Existing Facilities, municipal service interfaces and impacts on community; and
 - (x) other risks;
- (r) status of cash allowances, including:
 - (i) total contract cash allowance;
 - (ii) cash allowance approved to date;

- (iii) cash allowance remaining; and
- (iv) potential cash allowance quotes under review;
- (s) commissioning, occupancy and completion, including:
 - (i) commissioning status, including commissioning status for the Parking Garage Works, and required Works Submittals status;
 - (ii) training status;
 - (iii) a detailed description and update on the process for turning over the relevant portion of the Facility to Contracting Authority upon Phase Completion, Substantial Completion and, in respect of Final Completion, which shall include, but not be limited to, a description of any and all matters related to each turn-over that may impact or otherwise be relevant to the commencement of Contracting Authority's operations at such portion of the Facility, such as all relevant anticipated or actual Phase Minor Deficiencies, Minor Deficiencies, Phase Seasonal Works and Seasonal Works, and the timing and process for Project Co providing to Contracting Authority all keys and pass-cards to such portion of the Facility;
 - (iv) occupancy status;
 - (v) deficiency review/rectification status; and
 - (vi) completion status;
- (t) status of testing and inspections, including Project Co testing and inspections to meet the requirements of Part 3 of Schedule 15 – Output Specifications;
- (u) Equipment and Existing Equipment status, including:
 - (i) planning and design;
 - (ii) progress of inventory activities in relation to Existing Equipment;
 - (iii) procurement progress of Equipment;
 - (iv) diminishing, refurbishment, storage, relocation and coordination of relocation; and
 - (v) delivery, installation and commissioning progress.

SCHEDULE 18

COMMUNICATIONS

1 DEFINITIONS

1.1 In this Schedule 18, unless the context otherwise requires:

- (a) “**Accessibility for Ontarians with Disabilities Act**” means the *Accessibility for Ontarians with Disabilities Act, 2005, S.O. 2005, c. 11*, as amended from time to time;
- (b) “**Communications Protocol**” has the meaning given in Section 3.1(e);
- (c) “**Communications and Stakeholder Relations Plan**” has the meaning given in Section 3.1(a);
- (d) “**Crisis Communications Plan**” has the meaning given in Section 3.1(b); and
- (e) “**Communications Working Group**” has the meaning given in Section 7.1(a).

2 GENERAL

2.1 Communications Principles

- (a) The Project represents an important infrastructure commitment by the Province. Accordingly, a comprehensive Communications Protocol, Communications and Stakeholder Relations Plan, Crisis Communications Plan, and Indigenous Consultation and Engagement Plan (pursuant to Section 11.29 of the Project Agreement) are required to allow the Parties to ensure the public is informed and engaged in respect of the Project where necessary, to meet Contracting Authority’s communications requirements, and to support effective communications among Project Co, Contracting Authority, IO, and Contracting Authority’s stakeholders.
- (b) Project Co acknowledges that:
 - (i) Project Co is Contracting Authority’s primary source of information with respect to all matters within Project Co's control in respect of the Project; and
 - (ii) Contracting Authority and its stakeholders, at all times during the Project Term, shall require and rely upon Project Co to:

- A. anticipate matters which may be of interest and concern to Contracting Authority’s stakeholders during the Project Term (based on its experience as well as lessons learned during the course of the Project);
 - B. participate in meetings, information sessions, media events, and other gatherings as requested by Contracting Authority; and
 - C. proactively organize and disseminate information to Contracting Authority in accordance with Project Co’s obligations in the Project Agreement so as to permit the Parties to perform their obligations hereunder.
- (c) The communications and community engagement objectives of Project Co are to:
- (i) provide regular and timely updates during the Project Term in order to communicate construction progress, project highlights and construction impacts to stakeholders, and to generally enhance opportunities for open, transparent, effective and proactive communication with patients, families and the public so as to anticipate and mitigate issues and increase the public's understanding of the Project;
 - (ii) ensure that input from Contracting Authority’s stakeholders is obtained in a timely manner so that it may be properly considered by the Parties;
 - (iii) be accountable to the Project’s stakeholders (including Contracting Authority’s community) for the effective implementation of the Communications Protocol, the Communications and Stakeholder Relations Plan and the Crisis Communications Plan; and
 - (iv) recognize the contribution of Parties with respect to the Project.
- (d) Contracting Authority and Project Co shall work together to deliver these communications and public engagement activities pursuant to the Project Agreement, including this Schedule 18.

3 CONTRACTING AUTHORITY RESPONSIBILITIES

3.1 Contracting Authority Communications Responsibilities

Contracting Authority shall be responsible for the following matters:

- (a) **Communications Planning:** To develop and implement, in cooperation with Project Co and IO, a comprehensive communications and engagement plan (the

“**Communications and Stakeholder Relations Plan**”) that includes approaches to community relations, media relations, marketing, special events, employee communications and government relations regarding issues related to the Project. The Communications and Stakeholder Relations Plan shall be developed by Contracting Authority, following consultation with Project Co and IO, by the later of (i) the date that is 90 days following Financial Close, and (ii) 15 Business Days following the date of the finalization of the Communications Protocol pursuant to Section 4.1(a);

- (b) **Crisis Communications:** To undertake, in cooperation with Project Co and IO, required planning for potential crisis issues related to the Project. A crisis communications plan (the “**Crisis Communications Plan**”) shall be developed by Contracting Authority within 30 days following Financial Close outlining the roles and responsibilities of Contracting Authority, Project Co, and IO during a crisis situation;
- (c) **Public Communications:** To provide final review and approval of all public communications materials;
- (d) **Project Website and Social Media:** Working with Project Co and IO to:
 - (i) lead the planning, development and maintenance of a Project-related website or Project-specific web pages on Contracting Authority’s website; and
 - (ii) lead the planning, development and execution of a social media strategy for the Project, which may include timely responses to public inquiries, notification of public meetings and/or responses to issues and crisis situations;
- (e) **Media Relations:**
 - (i) To provide an identified, dedicated, bilingual media-trained lead media spokesperson, (with back-up media-trained personnel, as required) with 24/7 availability on applicable aspects of communications;
 - (ii) To notify Project Co and IO of all media inquiries and interview requests related to the Project immediately following receipt;
 - (iii) To work with Project Co and IO to determine the best party to respond to a media request. Certain requests shall be jointly managed between the parties and roles and responsibilities will be determined on a case-by-case basis. Where applicable Contracting Authority shall designate Project Co to be a spokesperson on any given issue;

- (iv) To provide draft responses to media enquiries to Project Co and IO, along with a deadline for review and approval; and
- (v) To share a media contact report with Project Co and IO once a response has been provided;
- (f) **Community and Stakeholder Relations:** To liaise with affected communities to provide information about the Project's status, benefits, and issues that may affect the Project, in collaboration with Project Co;
- (g) **Issues Management:**
 - (i) To collaborate with Project Co and IO in identifying issues and issues trends as they emerge and develop strategies for addressing or minimizing issues;
 - (ii) To advise Project Co and IO of any claim, complaint or enquiry related to their communications responsibilities immediately following receipt thereof;
 - (iii) To develop messages and provide coordinated and timely updates to affected parties;
 - (iv) To communicate promptly with all relevant parties (Project Co, IO, community) on crisis issues; and
 - (v) To ensure and make available sufficient resources to work effectively with Project Co and IO in a crisis situation and proactively manage and perform its communications responsibilities;
- (h) **Government Relations:** To liaise with affected Governmental Authorities to provide information about the Project's status, upcoming milestones and events and issues that may affect the Project;
- (i) **Special Events:** To work with Project Co and IO to develop, plan, coordinate and implement special events, such as construction tours and milestone celebrations, costs of which will be borne by Contracting Authority (excluding costs related to shutdown of the Works or accommodations at the Site to organize such events, which shall be borne by Project Co);
- (j) **Contracting Authority 1Door4Care: CHEO Integrated Treatment Centre Project Related Communication:** To provide all communications related to the provision of Contracting Authority Activities.

- (k) **Performance Review:** To review, on a periodic basis, Project Co’s performance in providing communications support as outlined in Section 4 of this Schedule 18.

4 PROJECT CO RESPONSIBILITIES

4.1 Project Co Support Communications Responsibilities

Project Co shall assume an active role with respect to communications related to the Project, providing support to Contracting Authority in the creation and delivery of a successful communications program. Project Co shall be responsible for the following matters:

- (a) **Communications Protocol:**
- (i) To prepare and submit to Contracting Authority a comprehensive and detailed draft communications protocol for the Project in accordance with this Section 4.1 no later than 45 days following Financial Close and in collaboration with Contracting Authority and IO;
 - (ii) The draft communications protocol shall:
 - A. be in compliance with Project Co’s obligations under the Project Agreement, including this Schedule 18;
 - B. outline communication roles and responsibilities for the Project;
 - C. assist Contracting Authority in the development and implementation of the Communications and Stakeholder Relations Plan;
 - D. be based on the template attached as Appendix “A” – Communications Protocol Template to this Schedule 18; and
 - E. be consistent with the outline of the communications protocol attached hereto as Appendix “B” – Outline Communications Protocol to this Schedule 18;
 - (iii) Within the draft communications protocol, Project Co shall submit a description of Project Co’s approach to all communications with respect to the Project, which shall include:
 - A. a description of Project Co’s communications team, including the roles and responsibilities of each team member and each Project

- Co Party who shall implement any aspect of the Communications Protocol;
- B. the identification of proposed communications tools to be used by Project Co and each applicable Party to coordinate with and report to Contracting Authority and IO during the Project Term; and
- C. the other matters described in Appendix “A” – Communications Protocol Template to this Schedule 18;
- (iv) The draft communications protocol shall be subject to the review and approval of Contracting Authority (in consultation with IO) and, once approved by Contracting Authority, the draft communications protocol shall, for the purposes of this Project Agreement, be the **“Communications Protocol”**;
- (v) The Communications Protocol shall apply to all print and electronic communications related to the Project, including, but not limited to, with respect to the Project’s planning, design, construction, milestones, tenders, community and other stakeholders, media relations, website information, photos, videos, motion-animated graphics, fly-through 3D video renderings and 2D renderings, branded products and social media updates and responses;
- (vi) In the event of any ambiguity, conflict or inconsistency between the provisions of this Schedule 18 and the Communications Protocol, the provisions of this Schedule 18 shall prevail and govern to the extent of such ambiguity, conflict or inconsistency; and
- (vii) Project Co shall update, in coordination with Contracting Authority and IO, the Communications Protocol on a semi-annual basis (*i.e.*, every six months) or as otherwise reasonably requested by Contracting Authority or IO;
- (b) **Communications Planning and Reporting:**
- (i) To collaborate with Contracting Authority and IO on the development and implementation of the Communications and Stakeholder Relations Plan and the Crisis Communications Plan; and
- (ii) To produce and circulate monthly progress reports to Contracting Authority and IO, which shall include updates about the Project schedule and other Works activities, Project Co’s public and media enquiries, any emerging issues, and actions taken in response to issues;

(c) Project Website(s) and Social Media:

- (i) To provide support for the Project’s websites, web pages and social media, including:
 - A. up-to-date professional quality (high-resolution) photos, videos, motion-animated graphics, fly-through 3D video renderings and 2D renderings, based on agreed upon schedule and/or per request, including pursuant to Section 4.1(i);
 - B. information about the project design, project features, benefits and construction activities;
 - C. statistics about local workers/companies, training and local investments; and
 - D. communications and/or technical materials reasonably requested by Contracting Authority for website content, media pitches, and other promotional purposes;

(d) Media Relations:

- (i) To provide an identified, dedicated, bilingual media-trained lead media spokesperson (with back-up media-trained personnel, as required) with 24/7 availability on applicable aspects of communications;
- (ii) To notify Contracting Authority and IO of all media inquiries and interview requests related to the Project immediately following receipt;
- (iii) To work with Contracting Authority and IO to determine the best party to respond to a media request. Certain requests shall be jointly managed between the parties and roles and responsibilities will be determined on a case-by-case basis. Where designated by Contracting Authority, Project Co to be a spokesperson on any given issue;
- (iv) To provide draft responses to media enquiries to Contracting Authority and IO, along with a deadline for review and approval; and
- (v) To develop and share a media contact report with Contracting Authority and IO once a response has been provided;

(e) Community and Stakeholder Relations:

- (i) To provide regular updates to any internal and external stakeholders on Works related issues with particular attention to communicating the scope,

schedule and status of the Works, as designated by Contracting Authority. This shall include:

- A. development of processes to anticipate and proactively address any Works related enquiries and issues (e.g., public enquiries and complaints in respect of noise, hours of work, dust, traffic etc.); and
 - B. involvement and participation from Project Co communications and technical staff in public consultations, community meetings and community events;
- (ii) ensure that Project Co and Project Co Parties exhibit a high degree of professionalism and courteousness with respect to carrying out all of Project Co's obligations under this Schedule 18, including:
- A. staff and contractor parking that will not negatively impact neighbourhood access;
 - B. respecting accessibility considerations and the other needs of pediatric hospital users, patients and families;
 - C. not littering; and
 - D. making reasonable amends to replace or rehabilitate any personal or private property, plantings and signage, should these items become damaged as a result of the Project;
- (f) **Issues Management:**
- (i) To collaborate with Contracting Authority and IO in identifying issues and issues trends as they emerge and develop strategies for mitigation;
 - (ii) To advise Contracting Authority and IO of any claim, complaint or enquiry, and suggested approach to responding immediately following receipt thereof;
 - (iii) To work with Contracting Authority and IO to develop messaging and respond to complaints and enquiries no later than five dates following receipt;
 - (iv) To maintain a written record of all material public enquiries, complaints and communications and providing copies to Contracting Authority and IO's lead communications contacts on a monthly basis (or immediately, if urgently requested by Contracting Authority);

- (v) To communicate promptly with all relevant parties (Contracting Authority, IO, and the community) on crisis issues; and
- (vi) To ensure and make available sufficient resources to work effectively with Contracting Authority and IO in a crisis situation and proactively manage and perform its communications responsibilities;
- (g) **Government Relations:**
 - (i) To support Contracting Authority and IO as requested, including but not limited to: providing collateral (renderings, maps, images) and updates (construction schedule, issue overview, attendance at meetings);
- (h) **Special Events:**
 - (i) To participate in planning and executing special events for the Project as needed and as requested by Contracting Authority;
 - (ii) To provide Contracting Authority and IO reasonable access to the Site from time to time for events, public relations, media and public tours; and
 - (iii) To make Project Co staff available to lead tours of the Site as requested and provide accommodation and support as may be required by Contracting Authority;
- (i) **Photography and Video:**
 - (i) To install a high-definition camera and provide broadcast-ready professional quality (high resolution) images and footage capturing the construction of the Project at the Site from start to finish. This shall include photographs taken at least 5 to 6 times per hour and, if desired by Contracting Authority or IO, shall also include live-streaming of construction of the Project at the Site. Signage will have to be posted on the site (i.e. the entrance to the site) to alert people that there are video/camera surveillance on the site. In addition, it should say in all the worker contracts that there will be cameras present on Site;
 - (ii) To host and maintain a webpage suitable for public access and viewing of the construction live-stream, as requested by Contracting Authority;
 - (iii) To provide ongoing monitoring of camera feed to ensure photographs continue to be taken and any and all service interruptions are resolved quickly;

- (iv) To provide to Contracting Authority and IO, upon request, a professional quality (high resolution) time-lapse video with music (approved by Contracting Authority) capturing the progress of the Project for external communications opportunities up to three times during the Project Term, including one to show the Project from start to finish;
- (v) To provide Contracting Authority and IO photos to demonstrate progress during construction on a monthly basis, delivered in JPEG or PNG format and no less than 300 DPI resolution;
- (vi) To provide Contracting Authority and IO aerial drone video capturing the site from all sides on a monthly basis, delivered in MP4 format and no less than 1080i 30FPS resolution;
- (vii) To provide Contracting Authority and IO professional quality (high resolution) photographs capturing completed interior and exterior spaces in JPEG or PNG format and no less than 300 DPI resolution before Final Completion;
- (viii) To obtain all of the rights necessary for Project Co, Contracting Authority and IO to use, reproduce, modify and brand all of the images and footage described in this Section 4.1 without restrictions; and
- (ix) During the Project Term, Project Co shall, from time to time, and as reasonably requested by Contracting Authority and IO, facilitate access for designated photographers and videographers; and
- (j) **Awards:**
 - (i) To seek and identify opportunities for Project recognition through industry award programs; and
 - (ii) To develop content for review and approval by Contracting Authority and IO as required for Project award submissions.

5 PUBLIC DISCLOSURE AND MEDIA RELEASES

5.1 Public Disclosure and Media Releases

- (a) Project Co shall not, and shall ensure that no Project Co Party shall, issue or disseminate any media release, public announcement or public disclosure (whether for publication in the press, on the radio, television, internet or any other medium) relating to the Project, this Project Agreement, the Contracting

Authority Activities or any matters related thereto, without the prior written consent of Contracting Authority and IO.

- (b) Unless otherwise required by Applicable Law (but only to that extent), the Parties shall not use the other Parties' names or refer to the other Parties, directly or indirectly, in any media release, public announcement or public disclosure (whether for publication in the press, on the radio, television, internet or any other medium) relating to the Project, this Project Agreement, the Contracting Authority Activities or any matter related thereto, without the prior written consent of the other Parties.
- (c) Project Co shall, and shall ensure that all Project Co Parties and its and their subcontractors, agents, employees, officers and directors, in each case, comply, at all times, with the Communications Protocol.

6 NOTIFICATION

- (a) With respect to Construction Activities that are reasonably anticipated to have an impact on community members and third-party property owners, Project Co shall:
 - (i) provide Notice to Contracting Authority and IO of such Construction Activities at least one month prior to the commencement of such Construction Activities;
 - (ii) provide a draft public notification at least two weeks prior to the commencement of such Construction Activities to Contracting Authority and IO for review;
 - (iii) where designated by Contracting Authority and IO, distribute approved public notification to affected community members and third-party property owners, including by going door-to-door and providing updates for Project website; and
 - (iv) where designated by Contracting Authority and IO, Project Co shall develop and distribute updates on Construction Activities impacting community members and third-party property owners.
- (b) With respect to unplanned Construction Activities that are reasonably anticipated to have an impact on community member and third-party property owners, Project Co shall:
 - (i) provide Notice to Contracting Authority and IO immediately following confirmation of Construction Activity;

- (ii) provide a draft public notification to Contracting Authority and IO for review;
 - (iii) where designated by Contracting Authority, distribute approved public notification to affected community members and third-party property owners, including by going door-to-door and providing updates for Project website; and
 - (iv) where designated by Contracting Authority, Project Co shall develop and distribute updates on Construction Activities impacting community members and third-party property owners.
- (c) The draft notices provided by Project Co in accordance with this Section 6 shall include, where applicable, a comprehensive list of the elements owned by a third party which Project Co anticipates will have to be removed or relocated by the property owner and which can remain on the property, a proposed timeline for Construction Activities (including duration and anticipated completion), Project Co contact information to obtain additional information, and any updates or relating to such Construction Activities.

7 COMMUNICATIONS WORKING GROUP

7.1 Communications Working Group

- (a) Contracting Authority and Project Co shall provide staff, and shall permit IO to provide staff to support all communications and public engagement activities related to the Project. These staff will form a Communications Working Group (the “**Communications Working Group**”) led by the Contracting Authority’s Chief Branding and Communications Officer. The Communications Working Group shall develop and implement all communications and public relations activities for the Project. Project Co shall ensure that the Construction Manager, and any other staff from Project Co or any Project Co Party that Contracting Authority may require, are made available to support the Communications Working Group as required.
- (b) Within 30 days following Financial Close, the Communications Working Group will convene to discuss the Project Co Communications Protocol and to identify the working relationship, roles and responsibilities matrix, and approvals processes for the Project. The Communications Working Group will provide direction and feedback on communications deliverables and plans on an ongoing basis.

- (c) The Communications Working Group will meet initially once a month throughout the Project Term (or more frequently if requested by any Party), to plan and implement communications and public engagement strategies for the Project, share information, discuss community relations updates, identify and plan for communications and Project milestones, manage issues and receive schedule updates. At least monthly at Communications Working Group meetings, Project Co shall be prepared to present monthly progress reports, which shall include updates about the Project schedule and other Works activities, Project Co's public and media enquiries, any emerging issues, and actions taken in response to issues.
- (d) Project Co shall prepare Communications Working Group meeting minutes and distribute such minutes to the Parties within five days following Communications Working Group meetings.

8 CONSTRUCTION SIGNAGE

8.1 Construction Signage Guidelines

With respect to any signage that may be erected and maintained at or on the Site or Project, Project Co, the Project Co Parties and the Lenders, as applicable, shall:

- (a) provide Contracting Authority and IO the opportunity to include their logos on the sign;
- (b) ensure that the signage is no larger than the larger of: (i) an existing government project sign on the Site; or (ii) 16 feet by 8 feet;
- (c) comply with Applicable Law, including by-laws regarding the placement and size of signage;
- (d) follow any guidelines provided by Contracting Authority related to signage or advertising at the Site;
- (e) consider signage material suitable for long-term outdoor exposure;
- (f) provide a mock-up of the signage to the Contracting Authority Representative for written approval prior to printing;
- (g) be responsible for printing, installation, maintenance and removal of the signage; and
- (h) bear any costs related to the signage.

8.2 Government Signage

At the direction of Contracting Authority, Project Co shall install, remove and/or relocate government signage. Government signage shall always be displayed in a visible location.

8.3 IO Signage

Without prejudice to Section 8.1, at the request of Contracting Authority or IO, Project Co shall:

- (a) provide dimensions of hoarding, fencing and barriers to support temporary signage provided by Contracting Authority; and/or
- (b) install and maintain signage provided by Contracting Authority or IO in a prominent location on the fencing or hoarding or at some other location, as requested by Contracting Authority or IO, on the Site.

9 ACCESSIBILITY

9.1 Accessibility

Project Co shall ensure that all communications materials with respect to the Project comply with the *Accessibility for Ontarians with Disabilities Act, 2005* (Ontario) and all regulations thereunder, and for the purposes thereof shall, as between Project Co and Contracting Authority, Project Co shall be deemed to be a “designated public sector organization” under such Act and regulations.

10 FAILURE TO PERFORM

Without limiting any other right of Contracting Authority or obligation of Project Co in the Project Agreement, if Project Co at any time fails to perform or comply with any of its obligations under this Schedule 18 (including, for greater certainty, under the Communications Protocol), Contracting Authority may itself, to the extent possible, perform or cause compliance with or engage others to perform or cause compliance with such obligation, at the risk and cost of Project Co, and Contracting Authority may deduct the cost of such activities from any amounts otherwise due to Project Co pursuant to the terms of this Project Agreement, provided that:

- (a) unless Contracting Authority is of the reasonable opinion that such activities must be performed immediately, at least 5 Business Days prior written notice setting out the precise failure of Project Co is delivered by Contracting Authority to Project Co; and

- (b) following the receipt of such notice, Project Co fails to commence to diligently and expeditiously perform or comply with its obligations under this Schedule 18 to the reasonable satisfaction of Contracting Authority.

APPENDIX “A”

COMMUNICATIONS PROTOCOL TEMPLATE

I. Project Co’s Communications Team

No.	Name of Project Co or Project Co Party	Project Co Team Member Name and Contact Information	Role and Responsibility of Team Member
1.			
2.			
3.			
4.			
5.			
6.			
7.			

II. Proposed Communications Tools

No.	Proposed Communications Tool	Description
1.		
2.		
3.		
4.		
5.		
6.		
7.		

III. Roles and Responsibilities

To delineate the roles and responsibilities of IO, Contracting Authority and Project Co, the following chart outlines general communications activities and expectations:

Area/Task	IO	Contracting Authority	Project Co
Issues tracking and management	Track and monitor issues related to procurement, public-private partnerships, cost and ensure partners are informed. Where necessary, develop issues notes, key messages and Questions & Answers lists and share with partners	Track and monitor issues related to the overall Project scope and ensure partners are informed. Where necessary, develop issues notes, key messages and Questions & Answers lists and share with partners	Identify issues as they emerge and forward and develop strategies for mitigation. Advise Contracting Authority and IO of any claim, complaint or enquiry. Work with Contracting Authority and IO to develop messages and respond to issues identified by Contracting Authority or IO as designated. Maintain a written record of all public enquiries.
Government Relations, inclusive of	Supports Contracting	Responsible for liaising with affected local governments, boards and	Provides support to Contracting Authority and IO as requested,

<p>City, Province and Federal</p>	<p>Authority, as requested.</p>	<p>executives, and federal elected officials, providing whatever information is required/requested about the Project</p>	<p>including but not limited to: providing collateral (renderings, maps, images) and updates (construction schedule, issue overview, attendance at meetings).</p>
<p>Media Relations</p>	<p>Will lead and support questions about the procurement, public-private partnerships, cost and overall contract.</p> <p>Completes media contact report and forward to MOI and MCCSS, as applicable.</p> <p>Notifies Project Co and IO of all media inquiries received.</p> <p>Works with Contracting Authority and Project Co to develop messaging.</p>	<p>Will lead in answering questions about the Project, project benefits, services provided, operations, etc.</p> <p>Notifies Project Co and IO of all media inquiries received.</p> <p>Works with Project Co and IO to develop messaging.</p> <p>Serve as spokesperson on relevant matters.</p> <p>Completes media contact report and forwards to IO and Project Co.</p>	<p>Will lead and support questions about their team members, Project schedule, labour, Construction Activity impacts, etc.</p> <p>Notifies Contracting Authority and IO of all media inquiries received.</p> <p>Works with Contracting Authority and IO to develop messaging.</p> <p>Serve as spokesperson as designated.</p> <p>Completes media contact report and</p>

	<p>Serve as spokesperson on relevant matters.</p> <p>Completes media contact report and forwards to Contracting Authority and Project Co.</p>		<p>forwards to Contracting Authority and IO.</p>
<p>Community and Stakeholder Relations/Engagement</p>	<p>Supports Contracting Authority by fact checking information about public-private partnerships.</p>	<p>Oversees/directs/leads community and stakeholder relations.</p>	<p>In collaboration with Contracting Authority, proactively address community issues, including participation in public consultations, community meetings, and community events and follow up activities.</p>
<p>Crisis Communication</p>	<p>Provide input to Contracting Authority and templates, if required, for development of Crisis Communications Plan.</p> <p>Communicate promptly with all Parties and</p>	<p>Lead the development of Crisis Communications Plan in collaboration with IO and Project Co, within 30 days of Financial Close.</p> <p>Communicate promptly with all Parties and make available sufficient</p>	<p>Provide support for Contracting Authority in development of Crisis Communications Plan to outline roles and responsibilities in the event of a crisis, as well as key contact</p>

	make available sufficient resources in a crisis situation.	resources in a crisis situation.	individuals on the Site. Communicate promptly with all Parties and make available sufficient resources in a crisis situation.
Special Events	Support Contracting Authority in planning special events, such as construction tours, and milestone celebrations.	Work with Project Co and IO to develop, plan, coordinate, and implement special events, such as construction tours, and milestone celebrations.	Support Contracting Authority in planning events as requested. Provide reasonable access to Site for events.

APPENDIX “B”

OUTLINE COMMUNICATIONS PROTOCOL

[REDACTED]

**SCHEDULE 19
WORKS SCHEDULING REQUIREMENTS**

[REDACTED]

APPENDIX A

[REDACTED]

APPENDIX B

[REDACTED]

APPENDIX C

[REDACTED]

APPENDIX D

[REDACTED]

SCHEDULE 20
PAYMENT PROCEDURES
[REDACTED]

SCHEDULE 21

INTENTIONALLY DELETED

SCHEDULE 22

VARIATION PROCEDURE

1. VARIATIONS

1.1 Definitions

- (a) In this Schedule 22, unless the context indicates a contrary intention, terms which are defined in the Project Agreement (and not otherwise defined in this Schedule 22) shall have the meanings given to them in the Project Agreement and the following terms shall have the following meanings:
- (i) “**Direct Cost**” has the meaning given in Appendix A of this Schedule 22.
 - (ii) “**Estimate**” has the meaning given in Section 1.4(a).
 - (iii) “**Overhead**” has the meaning given in Appendix C of this Schedule 22.
 - (iv) “**Overhead and Profit**” has the meaning given in Appendix B of this Schedule 22.
 - (v) “**Project Co Variation Notice**” has the meaning given in Section 2.1(a).
 - (vi) “**Reduced Works Compensation Amount**” has the meaning given in Section 1.11(a).
 - (vii) “**Reduced Works Variation**” has the meaning given in Section 1.11(a).
 - (viii) “**Variation**” means a variation, addition, reduction, substitution, omission, modification, deletion, removal or other change to the whole or any part of the Works
 - (ix) “**Variation Ancillary Agreement**” means any written agreement between the Parties that is directly related and in addition to a Variation Confirmation and is necessary to implement the Variation, including to amend the Project Agreement. Each Variation Ancillary Agreement shall be attached to the related Variation Confirmation in accordance with Section 1.7(a)(ii)(A).
 - (x) “**Variation Confirmation**” has the meaning given in Section 1.7(a)(ii).
 - (xi) “**Variation Directive**” means a written instruction which is issued on a form designated as a “Variation Directive” and signed by the Contracting Authority Representative directing Project Co to immediately proceed with a Variation pending the execution and delivery of a Variation Confirmation for that Variation.
 - (xii) “**Variation Enquiry**” has the meaning given in Section 1.3(a).

1.2 General

- (a) Contracting Authority has the right from time to time to propose and require Project Co to carry out and implement a Variation, and any such Variation shall be subject to the provisions of this Schedule 22, provided that Contracting Authority shall not be permitted to withdraw a Variation Enquiry with respect to those circumstances specified in the Project Agreement for which Contracting Authority is obligated to proceed with a Variation.
- (b) Contracting Authority shall be obligated to proceed with a Variation in certain circumstances specified in the Project Agreement, and any such Variation shall be subject to the provisions of this Schedule 22.
- (c) The only payment or compensation payable by Contracting Authority to Project Co in connection with any Variation shall be the sum of the following amounts:
 - (i) the Direct Cost of such Variation; plus
 - (ii) Overhead and Profit, other than in the case of Pandemic and Epidemic Change in Law Compensation for which only Overhead shall be included.
- (d) Project Co will not be entitled to any payment, compensation, extension of time or any other relief from the performance of Project Co's obligations under the Project Agreement for a Variation except to the extent provided in a Variation Confirmation or a Variation Directive in accordance with this Schedule 22.
- (e) Project Co shall attend and shall cause any relevant Subcontractors to attend any meetings requested by Contracting Authority from time to time to discuss the implementation of any Variation or Variations generally, including with respect to the administration and pricing of Variations.

1.3 Variation Enquiry

- (a) Subject to Section 1.12(b)(ii), if Contracting Authority proposes or is obligated pursuant to the terms of the Project Agreement or Applicable Law to initiate a Variation it shall deliver to the Project Co Representative a Notice of the proposed Variation (a "**Variation Enquiry**").
- (b) A Variation Enquiry shall:
 - (i) describe the proposed Variation with sufficient detail to enable Project Co to prepare a detailed Estimate;
 - (ii) in the event that the proposed Variation will require Project Co to incur any Direct Cost, state whether, subject to Section 1.10, Contracting Authority intends to pay for the Variation by way of lump sum payment or payments, adjustment to the

Guaranteed Price (and, if applicable, with a request for Project Co to obtain financing for all or part of the Variation), or a combination thereof;

- (iii) provide a preliminary indication of any provisions of the Project Agreement (including the Output Specifications or the Project Co Proposal Extracts) that will be affected by the proposed Variation, as well as the amendments to the Project Agreement (including the Output Specifications or the Project Co Proposal Extracts) and any Variation Ancillary Agreements that may be necessary to accommodate the Variation; and
- (iv) if the proposed Variation is a Reduced Works Variation, include (A) a request for Project Co to provide the Reduced Works Compensation Amount; and (B) either Contracting Authority’s proposed method of being compensated by Project Co pursuant to Section 1.11(b) or a request for Project Co to provide such method for Contracting Authority’s consideration.

1.4 Delivery of Estimate

- (a) Subject to Section 1.4(b), as soon as practicable and in any event within 15 Business Days after receipt of a Variation Enquiry (or such longer period as the Parties agree acting reasonably), Project Co shall, notwithstanding the issuance of any subsequent Variation Directive related to such Variation Enquiry, deliver its detailed breakdown, estimate and other information in respect of such Variation prepared in accordance with and meeting the requirements of Section 1.6 and in the form prescribed by Contracting Authority, acting reasonably (an “**Estimate**”).
- (b) In the event that a Variation Directive is issued before Project Co delivers an Estimate in respect of a Variation, Project Co shall deliver such Estimate as soon as practicable and in any event within 15 Business Days after Contracting Authority’s issuance of such Variation Directive (or such longer period as the Parties agree acting reasonably).

1.5 Project Co Grounds for Objection

- (a) Project Co may only refuse to deliver an Estimate or implement a Variation Directive if (I), with regards to the delivery of an Estimate, Project Co can demonstrate to Contracting Authority’s satisfaction, acting reasonably, before the expiry of the period for the delivery of an Estimate specified or agreed pursuant to Section 1.4(a), or (II), with regards to the implementation of a Variation Directive, Project Co can promptly demonstrate to Contracting Authority’s satisfaction, acting reasonably, that:
 - (i) the implementation of the Variation would materially and adversely affect the health and safety of any person;
 - (ii) the implementation of the Variation would:
 - (A) infringe Applicable Law;

- (B) cause to be revoked any of the existing Permits, Licences, Approvals and Agreements required by Project Co to perform the Works, and any such Permit, Licence, Approval and Agreement is not, using commercially reasonable efforts, capable of amendment, renewal or replacement; or
 - (C) require any new Permits, Licences, Approvals and Agreements for Project Co to perform the Works, any of which will not, using commercially reasonable efforts by Project Co or Contracting Authority, as applicable, be obtainable;
- (iii) the proposed Variation would have a material and adverse effect on the performance of the Works (except those Works which have been specified as requiring amendment in the Variation Enquiry or Variation Directive) in a manner not compensated pursuant to this Schedule 22;
 - (iv) the implementation of the Variation would be a departure from Good Industry Practice;
 - (v) Contracting Authority does not have the legal power or capacity to require the Variation to be implemented or to do anything envisaged by this Schedule 22 in respect of or in connection with the Variation;
 - (vi) the Variation would, if implemented, result in a change in the essential nature of the Facility;
 - (vii) the Variation Enquiry does not comply with the requirements of Section 1.3 (including a failure to include adequate information therein to enable Project Co to prepare an Estimate in respect thereof);
 - (viii) if applicable, the Variation Directive fails to include adequate information therein to enable Project Co to promptly proceed to implement the Variation or prepare an Estimate in respect thereof or
 - (ix) in the case of a Variation relating to the Works, the time specified for commencement and/or completion of such Variation cannot be achieved by Project Co despite commercially reasonable efforts.
- (b) If Project Co refuses to provide an Estimate or implement a Variation Directive on the grounds set out in Section 1.5(a), Project Co shall, within the period for delivery of an Estimate specified or agreed pursuant to Section 1.4(a), deliver to the Contracting Authority Representative a Notice specifying the grounds upon which Project Co rejects the Variation and the details thereof.

1.6 Estimate Requirements

- (a) Unless Contracting Authority provides Notice to the Project Co Representative that it only requires certain specific information, each Estimate shall include the following information, sufficient to demonstrate to Contracting Authority's reasonable satisfaction:
- (i) the steps Project Co will take to implement the Variation, in such detail as is reasonable and appropriate in the circumstances, including a schedule, work breakdown structure, contact list, description of roles and responsibilities and an organizational structure chart;
 - (ii) any impact on Milestone Payment Completion or Milestone Payments;
 - (iii) any schedule impact on the provision of the Facility and the completion of the Works (including, for certainty, any impact of the proposed Variation after taking into consideration other Variations). During the performance of the Works, such information shall include any impact on the Scheduled Phase Completion Date, the Scheduled Substantial Completion Date and on the Scheduled Final Completion Date, together with a Critical Path schedule analysis detailing and demonstrating such impact;
 - (iv) any impact on the performance of the Works and any other impact on or required relief from the Project Agreement (including for certainty, any impact of the proposed Variation after taking into consideration other Variations);
 - (v) without limiting the generality of Sections 1.6(a)(ii) and 1.6(a)(iv), whether the implementation of such Variation would constitute a Delay Event pursuant to Section 31.1(a)(i) of the Project Agreement;
 - (vi) any impact on the expected usage and cost of Utilities at the Facility;
 - (vii) any amendments to the Project Agreement or any Project Document and any Variation Ancillary Agreements required as a consequence of the Variation, the objective of such amendments and such Variation Ancillary Agreements being to ensure that (save for the obligation of Contracting Authority to make payments or altered payments in respect of the Variation) the Parties are in no better and no worse position in relation to the Project than they would have been in if the Variation had not been implemented and, in particular, that there will be no material adverse change to the risk profile of the Project as a result of the Variation;
 - (viii) any impact on the Direct Cost to Project Co and each relevant Subcontractor of the proposed Variation, including all of the costs that will be incurred, reduced or avoided and the impact on Project Co's cash flows from incurring, reducing or avoiding such costs;
 - (ix) either, subject to Section 1.9:

- (A) a confirmation that the proposed Variation will not affect Project Co's existing financing or that Project Co's existing financing is adequate to implement the Variation; or
- (B) if new or additional financing is required to implement the Variation, an indication as to the availability of such new or additional financing and the cost and terms of such new or additional financing;
- (x) subject to Section 1.10, if the proposed Variation is not a Reduced Works Variation, Project Co's preliminary indication of the potential increase or decrease, if any, to the Guaranteed Price;
- (xi) any Permits, Licences, Approvals and Agreements that must be obtained, amended, renewed or replaced for the Variation to be implemented, and the latest date by which Project Co must receive a Variation Confirmation and Project Co or Contracting Authority, as applicable, must obtain, amend, renew or replace such Permits, Licences, Approvals and Agreements for the Estimate to remain valid;
- (xii) the proposed methods of certification of any construction or operational aspect of the Works required by the Variation if not covered by the provisions of the Project Agreement; and
- (xiii) if the proposed Variation is a Reduced Works Variation,
 - (A) the proposed Reduced Works Compensation Amount; and
 - (B) either Project Co's
 1. confirmation as to Contracting Authority's proposed method of being compensated by Project Co for the Reduced Works Variation provided pursuant to Section 1.3(b)(iv); or
 2. alternative proposal to Contracting Authority's proposed method, or Project Co's proposal for such method for Contracting Authority's consideration pursuant to Section 1.3(b)(iv),

in either case together with all relevant supporting calculations showing the preliminary indication of the potential impacts, if any, on the affected payments described in Section 1.11(b), with such amounts calculated by reference to the relevant parts of the Financial Model to demonstrate the impacts of the proposed Variation,

in each case, together with such supporting information, details, calculations, and justifications as is reasonably required.

- (b) With respect to each Estimate and proposed Variation, Project Co shall:

- (i) subject to Sections 1.6(c) and 1.6(e), use and oblige each Subcontractor to use commercially reasonable efforts, including the use of competitive quotes or tenders, to minimize any increase in costs and to maximize any reduction in costs;
 - (ii) except as otherwise set out in this Schedule 22, limit all costs of Project Co and each Subcontractor payable by Contracting Authority pursuant to this Schedule 22 to the Direct Cost described in Appendix A of this Schedule 22, which shall be quantifiable and supported by evidence and proper documentation in accordance with Section 1.2(vii) of such Appendix;
 - (iii) calculate (A) Overhead and Profit in accordance with Appendix B of this Schedule 22 in respect of all Variations other than with regards to Variations providing Pandemic and Epidemic Change in Law Compensation, and (B) Overhead in accordance with Appendix C of this Schedule 22 with regards to Variations providing Pandemic and Epidemic Change in Law Compensation;
 - (iv) ensure that all costs of providing the Works reflect:
 - (A) labour and material rates that comply with the applicable provisions of Appendix A of this Schedule 22 and otherwise apply in the open market to providers of services similar to those required by the Variation;
 - (B) any and all changes in the Output Specifications arising out of the proposed Variation; and
 - (C) any and all changes in risk allocation;
 - (v) take into account and apply the full amount of any and all costs related to expenditures that have been or will be reduced or avoided as a result of the Variation, including in respect of all reduced or avoided costs related to Capital Expenditures and all applicable amounts for overhead and profit that were anticipated to be incurred but for the Variation. All such reductions in and avoidance of costs shall be fully to the account and for the benefit of Contracting Authority;
 - (vi) mitigate and cause each relevant Subcontractor to mitigate the impact of the Variation, including on the Baseline Works Schedule, the performance of the Works, the expected usage and cost of utilities, and the Direct Cost to be incurred; and
 - (vii) provide sufficient information to Contracting Authority with its Estimate to demonstrate to Contracting Authority's satisfaction, acting reasonably, that it has complied with the provisions of this Section 1.6(b).
- (c) Project Co shall use commercially reasonable efforts to obtain the best value for money when procuring and/or delivering any work, services, supplies, materials or equipment

required by the Variation, including, at the request of Contracting Authority, applying, using and comparing applicable industry benchmarks or benchmarking data for such purposes, and will comply with all Good Industry Practice in relation to any such procurement, to a standard no less than Project Co would apply if all costs incurred were to its own account without recourse to Contracting Authority, including using commercially reasonable efforts to mitigate such costs. Also, to the extent the procurement or delivery of any work, services, supplies, materials or equipment required by the Variation results in costs or expenses that are in excess of those costs or expenses established by industry benchmarks or benchmarking data, Project Co shall provide Contracting Authority sufficient information and analysis to demonstrate to Contracting Authority's satisfaction, acting reasonably, that such excess costs or expenses are reasonable and justified in the context of the subject Variation.

- (d) As soon as practicable, and in any event not more than 15 Business Days after Contracting Authority receives an Estimate (or such longer period as the Parties agree acting reasonably), Project Co and Contracting Authority shall discuss and seek to agree on the Estimate, including any amendments to the Estimate agreed to by the Parties, and on any Variation Ancillary Agreements
- (e) At the request of Contracting Authority, including if Contracting Authority is required by Applicable Law or any policy applicable to Contracting Authority, to competitively tender any contract in relation to the proposed Variation, Project Co shall seek and evaluate competitive tenders for the proposed Variation, including in accordance with such Applicable Law or policy.
- (f) Contracting Authority may modify a Variation Enquiry in writing at any time for any matter relating to the Estimate or the discussions in relation thereto, in which case Project Co shall, as soon as practicable and in any event not more than 10 Business Days after receipt of such modification (or such longer period as the Parties agree acting reasonably), notify the Contracting Authority Representative in writing of any resulting changes to the Estimate.
- (g) The Parties shall use reasonable commercial efforts to agree on the Estimate and any Variation Ancillary Agreements within a reasonable amount of time after they have discussed and sought to agree on the Estimate and any such Variation Ancillary Agreements pursuant to Section 1.6(d). Subject to Section 1.12(b)(v), if the Parties cannot agree on an Estimate or any Variation Ancillary Agreement after the expiry of such reasonable amount of time, then at any time
 - (i) either Party may refer any Dispute in respect of the Estimate or Variation Ancillary Agreement for determination in accordance with Schedule 27 – Dispute Resolution Procedure; or
 - (ii) Project Co may provide a request in writing to the Contracting Authority Representative for Contracting Authority to confirm that the Variation Enquiry has

not been withdrawn, which Contracting Authority shall respond to in writing within 5 Business Days either, in Contracting Authority's sole discretion, confirming that the Variation Enquiry has not been withdrawn or, subject to Section 1.7(e), withdrawing the Variation Enquiry.

- (h) Subject to Sections 1.2(a) and 1.7(e), Contracting Authority agrees that Contracting Authority shall promptly provide Notice in writing to the Project Co Representative withdrawing a Variation Enquiry if Contracting Authority, in its sole discretion, determines that it no longer wishes Project Co to carry out and implement a Variation.

1.7 Variation Confirmation

- (a) As soon as possible after the later of the date the Estimate and any Variation Ancillary Agreements were either agreed to or the date any Dispute in respect thereof was determined in accordance with Schedule 27 – Dispute Resolution Procedure, Contracting Authority shall either:
- (i) subject to Section 1.2(b) and Section 1.7(e), withdraw the Variation Enquiry by Notice to the Project Co Representative; or
 - (ii) issue a written confirmation of the Estimate signed by Contracting Authority (the “**Variation Confirmation**”), which
 - (A) shall include:
 1. any agreed modifications to such Estimate or any modifications resulting from the determination of a Dispute in respect thereof;
 2. all information and attach any Variation Ancillary Agreements and other documents, necessary to implement the Variation, including, if and to the extent applicable, to extend any time period set out in or required by the Project Agreement, amend the Project Agreement, provide for payment to Project Co as set out in Section 1.10, or provide relief to Project Co from the provisions of the Project Agreement;
 3. without limiting the generality of Section 1.7(a)(ii)(A)2 and if and to the extent applicable, all information and attach any Variation Ancillary Agreements and other documents necessary to effect a Delay Event pursuant to Section 31.1(a)(i) of the Project Agreement; and
 4. a full and final release provided by Project Co to Contracting Authority in respect of (I) any claims or demands from Project Co for any payment, compensation, extension of time or any other relief from the performance of Project Co's obligations under the Project Agreement for the implementation of the Variation and (II) the events and circumstances giving rise to the Variation, except to the extent expressly provided in the

Variation Confirmation, or attach a Variation Ancillary Agreement that includes such full and final release; and

- (B) may be subject to Project Co obtaining financing pursuant to Section 1.8.
- (b) Within 5 Business Days following Project Co's receipt of a Variation Confirmation issued pursuant to Section 1.7(a)(ii), Project Co shall execute and deliver a copy of such executed Variation Confirmation and any Variation Ancillary Agreements to Contracting Authority.
- (c) Subject to Section 1.12, upon the Variation Confirmation and any Variation Ancillary Agreements being issued, executed and delivered, and, if applicable, upon Project Co obtaining financing pursuant to Section 1.8:
- (i) Project Co shall implement the Variation as provided for in the Variation Confirmation, and subject to amendments pursuant to Section 1.7(a)(ii)(A)2, all provisions of the Project Agreement applicable to the Works shall apply to the Works as thereby changed; and
- (ii) payment in relation to the Variation shall be as provided for in Section 1.10 and pursuant to any amendments pursuant to Section 1.7(a)(ii)(A)2.
- (d) If a Variation Confirmation is subject to Project Co obtaining financing pursuant to Section 1.8, then the Variation Confirmation shall not be effective until:
- (i) Project Co obtains such financing acceptable to Contracting Authority in its sole discretion; or
- (ii) Contracting Authority in its sole discretion waives such requirement.
- (e) Except as hereinafter provided, until a Variation Confirmation and any Variation Ancillary Agreements have been issued, executed and delivered:
- (i) the determination of whether or not to proceed with a Variation shall at all times be at Contracting Authority's sole discretion, despite any Dispute or any other matter in relation to a Variation being referred to or determined in accordance with Schedule 27 – Dispute Resolution Procedure; and
- (ii) Contracting Authority may at any time withdraw a Variation Enquiry and, subject to Section 1.7(f), Contracting Authority shall not be obligated to Project Co in respect of a Variation until such time as Contracting Authority in its sole discretion issues a Variation Confirmation and, if applicable, Project Co has obtained the financing requested by Contracting Authority or Contracting Authority has waived such requirement,

provided that Contracting Authority may not withdraw a Variation Enquiry in circumstances where Contracting Authority is obligated pursuant to the terms of the Project

Agreement to proceed with a Variation. In such circumstances Schedule 27 – Dispute Resolution Procedure shall be employed to finalize any aspects of the Variation which cannot otherwise be agreed to in accordance with the terms of this Schedule 22.

- (f) If a Variation Confirmation is not issued for any Variation Enquiry in respect of which Project Co has used commercially reasonable efforts to produce a fair and accurate Estimate, Contracting Authority shall reimburse Project Co for the Direct Cost reasonably and properly incurred by Project Co in connection with preparing the Estimate.

1.8 Financing

- (a) Subject to Section 1.9, if Project Co in its Estimate confirms that existing financing is not available to pay for the proposed Variation and if Contracting Authority requests Project Co to obtain financing for a Variation, then a Variation Confirmation may be issued subject to Project Co obtaining financing. In such event, Project Co shall use commercially reasonable efforts to obtain the requested financing on terms satisfactory to Project Co and Contracting Authority, provided that, Project Co shall not be required to seek debt financing from any source other than the existing Lenders.
- (b) If Project Co has used commercially reasonable efforts to obtain the requested financing but has been unable to obtain an offer of financing on terms reasonably satisfactory to Project Co and Contracting Authority within 60 days of the date that Contracting Authority issues the Variation Confirmation, then Project Co shall have no further obligation to obtain financing for the Variation and any Variation Confirmation and Variation Ancillary Agreements subject to financing shall no longer have any effect unless Contracting Authority, in its sole discretion, waives the requirement for financing or unless Contracting Authority is obligated to proceed with the Variation pursuant to the terms of the Project Agreement.
- (c) Subject to Section 1.9, if Project Co obtains an offer of financing on terms reasonably satisfactory to Project Co, Project Co shall provide Contracting Authority with details of such financing, and Contracting Authority shall, in its sole discretion, determine whether Project Co should proceed with such financing. If Contracting Authority determines that Project Co should not proceed with such financing, then Project Co shall have no further obligation to obtain financing for the Variation and any Variation Confirmation and Variation Ancillary Agreements subject to financing shall no longer have any effect unless Contracting Authority, in its sole discretion, waives the requirement for financing or unless Contracting Authority is obligated to proceed with the Variation pursuant to the terms of the Project Agreement.
- (d) Subject to Section 1.9, Contracting Authority may at any time withdraw the requirement for Project Co to use commercially reasonable efforts to obtain financing, after which Project Co shall have no further obligation to obtain financing for the Variation and any Variation Confirmation and Variation Ancillary Agreements subject to financing shall no longer have any effect unless Contracting Authority in its sole discretion waives the

requirement for financing or unless Contracting Authority is obligated to proceed with the Variation pursuant to the terms of the Project Agreement.

- (e) If Contracting Authority waives the requirement for financing or if Project Co has no further obligation to obtain financing for the Variation pursuant to Sections 1.8(b), 1.8(c) or 1.8(d), then Project Co shall proceed with the Variation as set out in the Variation Confirmation and Contracting Authority shall pay for the Variation as provided for in Section 1.10(a)(ii).

1.9 Increase or Decrease in the Cost of the Financing

- (a) If there is an increase or a decrease in the Cost of the Financing as a result of a Variation, the Guaranteed Price shall be increased or decreased by the increase or decrease to the Cost of the Financing. Project Co shall provide the calculation of the increase or decrease in the Cost of the Financing, together with a certificate of the Lenders' Agent verifying such calculation. Where the increase in the Cost of the Financing includes breakage costs, but the impact of the Variation on the Cost of the Financing could also be accommodated without incurring breakage costs, calculations for both options shall be provided to Contracting Authority, together with a certificate of the Lenders' Agent addressed to Project Co (which will expressly provide that the certificate may be relied upon by Contracting Authority) verifying such calculations. Contracting Authority shall, in its sole discretion, within 5 Business Days of receiving such certificate from the Lenders' Agent, select its preferred option by providing written notice to Project Co and the Lenders' Agent. For greater certainty, the increases or decreases in the Cost of the Financing shall be calculated in a commercially reasonable manner and in accordance with the Lending Agreements, and without regard to the identity of the party paying such costs and expenses and, with respect to any swap breakage costs or gains, such costs or gains shall be calculated in accordance with standard market practices.
- (b) If a Variation gives rise to a net benefit to Project Co through a reduction of the Cost of the Financing, then Project Co shall pay any net benefit received by Project Co to Contracting Authority.

1.10 Payment

- (a) If a Variation Confirmation has been issued and is not subject to financing, or if the requirement for financing has been satisfied by Project Co or has been waived by Contracting Authority, a Guaranteed Price adjustment or payment by Contracting Authority for the Variation, as set out in the Estimate and as adjusted and confirmed by the Variation Confirmation, shall be made as follows:
 - (i) if there is an increase or decrease in the Cost of the Financing as a result of the Variation in accordance with Section 1.9, the Guaranteed Price shall be adjusted as set out in the Variation Confirmation; or

- (ii) payment for the Variation as set out in the Variation Confirmation and not financed by Project Co shall be paid as follows:
 - (A) Contracting Authority shall make such payment in lump sum amounts based on a payment schedule agreed by Contracting Authority and Project Co, acting reasonably, to reflect the amount and timing of the Direct Cost to be incurred by Project Co in carrying out the Variation to the extent borne by Contracting Authority; and
 - (B) where payment for part of the Variation reflects the carrying out of, or specific progress towards, an element within the Variation, Project Co shall provide satisfactory evidence and proper documentation confirming that the part of the Variation corresponding to each occasion when payment is due under the payment schedule has been duly carried out.

In the event Contracting Authority and Project Co fail to agree as to the terms of the payment schedule, the payment schedule shall be determined in accordance with Schedule 27 - Dispute Resolution Procedure, provided that, where all or any part of the Variation is being carried out by a third party under a contract with Project Co, subject to the terms of any contract between Project Co and that third party in relation to the implementation of the Variation having been approved by Contracting Authority (such approval not to be unreasonably withheld or delayed), the process under Schedule 27 - Dispute Resolution Procedure shall determine a payment schedule which would enable Project Co to be paid by Contracting Authority in time to make payments to that third party in accordance with its contract with Project Co.

For greater certainty, (I) the Milestone Payments and Substantial Completion Payment shall only be adjusted as a result of a Variation if the Guaranteed Price is adjusted pursuant to Section 1.10(a)(i), and (II) none of the Milestone Payments, the Substantial Completion Payment nor the Guaranteed Price shall be adjusted as a result of the Variation if Project Co is paid pursuant to Section 1.10(a)(ii).

- (b) Contracting Authority shall make payment to Project Co within 20 Business Days of receipt by Contracting Authority of invoices presented to Contracting Authority in accordance with the agreed payment schedule together with evidence and proper documentation satisfactory to Contracting Authority to support such payment, include as set out in Section 1.10(a)(ii)(B).
- (c) Payments by Contracting Authority in respect of a Variation shall be subject to any applicable provisions of the Construction Act, including any applicable payment and holdback provisions.
- (d) Project Co shall not be entitled to any amount in excess of the amount of the Estimate confirmed in the Variation Confirmation.

- (e) Upon request by Project Co, Contracting Authority shall provide to Project Co copies of any consent or approval issued by Contracting Authority in connection with a proposed Variation (including from Contracting Authority’s board of directors).

1.11 Reduction in Works

- (a) If a Variation involves any reduction in the Works (each is a “**Reduced Works Variation**”) which results in savings in the Direct Cost to Project Co, such savings shall result in a reduction in the compensation payable to Project Co under the Project Agreement in an amount equal to such reduction in the Direct Cost (the “**Reduced Works Compensation Amount**”).
- (b) Unless otherwise agreed by the Parties, Project Co shall compensate Contracting Authority for any Reduced Works Variation:
 - (i) by way of a reduction in the Milestone Payments and/or Substantial Completion Payment; or
 - (ii) by way of a reduction of, or in accordance with Section 4.13 of the Project Agreement, a set off against, any other payment due to Project Co pursuant to the terms of the Project Agreement,

in an aggregate amount equal to the Reduced Works Compensation Amount.

1.12 Variation Directive

- (a) In the event that
 - (i) Contracting Authority, in its sole discretion, requires a Variation to be implemented prior to the issuance of a Variation Enquiry, an Estimate or a Variation Confirmation; or
 - (ii) an Estimate or a Variation Confirmation and any Variation Ancillary Agreements are not promptly agreed upon by Contracting Authority and Project Co or if there is a Dispute in relation thereto,

Contracting Authority may issue a Variation Directive, and, following receipt of the Variation Directive, Project Co shall, subject to Section 1.5, promptly proceed to implement the Variation.

- (b) Without limiting Project Co’s obligation to promptly implement each Variation Directive:
 - (i) the determination of the valuation and time extensions, if any, required in connection with such Variation, shall be made as soon as reasonably possible after the commencement of the implementation of the Variation;

- (ii) in the event that Contracting Authority did not deliver a Variation Enquiry in respect of such Variation before the Variation Directive was issued, Contracting Authority shall not be required to deliver such Variation Enquiry;
- (iii) in the event that Project Co did not deliver an Estimate in respect of such Variation before the Variation Directive was issued, Project Co shall deliver such Estimate in accordance with the time period set out in Section 1.4(b);
- (iv) until an Estimate in respect of such Variation is agreed to or any Dispute in respect thereof is determined in accordance with Schedule 27 – Dispute Resolution Procedure, unless otherwise agreed by the Parties, the Independent Certifier shall, acting reasonably, initially determine the valuation of such Variation in accordance with Appendices A and B hereto of this Schedule 22;
- (v) Project Co shall, subject to Section 1.5, commence the implementation of and shall continue to implement such Variation notwithstanding any Dispute in respect of the valuation of all or any part of such Variation or any time extension required in connection with such Variation (including any Dispute related to the Estimate in respect of such Variation). No such Dispute shall justify Project Co’s failure or refusal to commence or continue to implement such Variation. Only concurrently with or after complying with such Variation shall Project Co be entitled to refer any such Dispute for resolution in accordance with Schedule 27 – Dispute Resolution Procedure. In the event that Project Co fails or refuses to commence or continue to implement such Variation as a result of any such Dispute, the Parties agree that Project Co shall not be entitled to any schedule extension in respect of the specific period of time in which such failure or refusal continues even if the matter in Dispute is determined in favor of Project Co pursuant to Schedule 27 – Dispute Resolution Procedure; and
- (vi) Contracting Authority shall pay Project Co for all Variations implemented by way of a Variation Directive as provided for in Section 1.10 and, if applicable, Section 1.12(b)(iv).

2. PROJECT CO VARIATIONS

2.1 General

- (a) Project Co shall deliver to the Contracting Authority Representative a Notice (a “**Project Co Variation Notice**”) for each Variation proposed by Project Co.

2.2 Project Co Variation Notice

- (a) A Project Co Variation Notice shall:
 - (i) set out details of the proposed Variation in sufficient detail to enable Contracting Authority to evaluate it in full;

- (ii) specify Project Co's reasons for proposing the Variation;
 - (iii) indicate all reasonably foreseeable implications of the Variation, including whether there are any costs or cost savings to Contracting Authority; and
 - (iv) indicate the latest date by which a Variation Enquiry must be issued.
- (b) If Contracting Authority, in its sole discretion, elects to consider the Variation proposed by Project Co, Contracting Authority may issue to Project Co a Variation Enquiry and the procedure set out in Section 1 will apply.
- (c) Project Co shall, promptly upon demand, reimburse Contracting Authority for all out-of-pocket costs and expenses reasonably incurred by Contracting Authority in connection with Contracting Authority's consideration of any Variation proposed by Project Co pursuant to this Section 2 that is not with respect to those circumstances specified in the Project Agreement for which Contracting Authority is obligated to proceed with a Variation, including legal and consulting fees and disbursements, regardless of whether (i) a Variation Enquiry or Estimate is issued in connection therewith or (ii) such Variation is implemented.

APPENDIX A

CALCULATION OF DIRECT COST

1. DIRECT COST

1.1 Subject to Section 1.2 of this Appendix A, the term “**Direct Cost**” means the aggregate total, without duplication, of only the following amounts, as paid or incurred by Project Co and by each relevant Subcontractor to the extent that each such amount specifically relates to, and is attributable to, the Variation under which Project Co is expressly entitled to its Direct Cost and is a new direct incremental cost that would not otherwise have been paid or incurred by, as applicable, Project Co or the relevant Subcontractor but for such Variation:

- (i) wages and benefits paid for labour in the direct employ of Project Co or each Subcontractor while performing that part of the Works on the Site;
- (ii) salaries, wages and benefits of Project Co’s or each Subcontractor’s personnel when stationed at the office on the Site in whatever capacity employed, or personnel engaged at shops or on the road, in expediting the production or transportation of materials or equipment;
- (iii) salaries, wages and benefits of Project Co’s or each Subcontractor’s office personnel engaged in a technical capacity;
- (iv) without limiting Sections 1.1(i), 1.1(ii) and 1.1(iii) of this Appendix A, contributions, assessments or taxes incurred for such items as employment insurance, provincial health insurance, workers’ compensation, and Canada Pension Plan, insofar as such costs are based on the wages, salaries, or other remuneration paid for employees pursuant to Sections 1.1(i), 1.1(ii) and 1.1(iii) of this Appendix A, but excluding for certainty all income taxes on such wages, salaries and other remuneration;
- (v) the cost of materials (including hand tools which have a retail value of \$[REDACTED] or less), products, supplies, equipment, temporary services and facilities, including transportation and maintenance thereof, which are consumed in the performance of the Variation;
- (vi) the rental costs of all tools (excluding hand tools which have a retail value of \$[REDACTED] or less), machinery, and equipment used in the performance of the Variation, whether rented from or provided by Project Co or others, including installation, minor repair and replacement, dismantling, removal, transportation and delivery costs thereof;
- (vii) deposits lost;

- (viii) except as otherwise set out in the Project Agreement, a reasonable amount of profit consistent with prevailing market rates that is charged by any Subcontractor, other than the Construction Contractor and any other entity not at arms-length from Project Co;
- (ix) reasonable fees and disbursements of the Lenders' Consultant and external technical consultants and external legal advisors of Project Co and its Subcontractors;
- (x) the cost of third party quality assurance required by Contracting Authority, such as independent inspection and testing services;
- (xi) charges levied by Governmental Authorities, but excluding fines or penalties not related to the implementation of the Variation;
- (xii) subject to Section 1.1(iv) of this Appendix A, Taxes (and without limiting the obligation of Contracting Authority to pay HST payable by it under the Project Agreement), but excluding:
 - (A) HST;
 - (B) taxes imposed on Project Co or a Subcontractor based on or measured by income or profit or otherwise imposed under the *Income Tax Act* (Canada), the *Income Tax Act* (Ontario) or any similar statute in any other jurisdiction;
 - (C) capital taxes based on or measured by the capital of Project Co or a Subcontractor;
 - (D) taxes relating to withholdings on any payments by Project Co or a Subcontractor; and
 - (E) taxes relating to any business or activity other than the business or activities related to, and conducted for, the purposes of the Works;
- (xiii) the cost of removal and disposal of contaminants, hazardous substances, waste products and debris for which Project Co is not responsible under the Project Agreement;
- (xiv) termination payments which are required under Applicable Law to be made to employees of Project Co or any Subcontractor reasonably and properly incurred by Project Co arising as a direct result of any Reduced Works Variation, except to the extent that such termination payments are provided for in contracts of employment, agreements or arrangements that were not entered into in the ordinary course of business and on commercial arm's length terms;

- (xv) the cost of debt financing provided by the Lenders including all additional financing costs related to any delay caused by the implementation of the Variation;
- (xvi) the cost of competitively tendering any contract in relation to the proposed Variation that is required by Contracting Authority, including as a result of any Applicable Law or any policy applicable to Contracting Authority;
- (xvii) the cost of any additional insurance or performance security required or approved by Contracting Authority; and
- (xviii) the cost of obtaining all Project Co Permits, Licences, Approvals and Agreements.

1.2 The Direct Cost otherwise payable shall be subject to and limited by the following:

- (i) the Direct Cost shall be net of
 - (A) all discounts, rebates and other price reductions and benefits, which relate to the Direct Cost incurred; and
 - (B) all costs described in Section 1.6(b)(v);
- (ii) the amount paid for materials, products, supplies and equipment incorporated into the Works as a result of the Variation shall not exceed commercially competitive rates available in the Province of Ontario for such materials, products, supplies and equipment from arms-length third party suppliers;
- (iii) with regards to each amount described in Sections 1.1(ii) to 1.1(iv) of this Appendix A for salaried personnel, the per hour cost incurred by any Subcontractor for salaried personnel shall be calculated by dividing the annual salary (inclusive of all benefits, statutory remittances and holidays) by 2080 hours, provided that, in accordance with the preamble to Section 1.1, no such amount shall be a Direct Cost if it does not relate to or is not attributable to a new incremental direct cost of the Subcontractor paid or incurred by it as a result of the specific work or services performed by such salaried personnel to implement the Variation;
- (iv) the amount paid for machinery and equipment rental costs shall not exceed the prevailing competitive commercial rate for which such equipment or machinery can be obtained in the Greater Toronto Area;
- (v) any amounts paid in accordance with this Appendix A for fees, wages, salaries and benefits charged by Project Co or any Subcontractor shall be reasonable and shall not exceed commercially competitive rates available in the Greater Toronto Area;
- (vi) notwithstanding anything to the contrary in this Schedule 22, the Direct Cost shall not include:

- (A) any cost incurred due to the failure on the part of Project Co or any Project Co Party to exercise reasonable care and diligence in its attention to the execution of that part of the Works (including any cost due to any negligence, improper work, deficiencies or breaches of contract by Project Co and/or any Subcontractor);
 - (B) the fees, costs or expenses, or any other form of compensation, paid or payable by Project Co or any Subcontractor to any person performing asset management, personnel services and/or similar, comparable or like services to or for the benefit of Project Co or any Subcontractor;
 - (C) the cost and expense of maintaining corporate offices, the cost and expense of office administration, general accounting and estimation, payroll, printing, office supplies, phones and courier/postal service, the cost and expense of personnel not directly involved in the implementation of the Variation and any other overhead cost or expense;
 - (D) the cost of travel and subsistence expenses; or
 - (E) any costs or expenses associated with the participation of Project Co and any Subcontractor in the meetings described in Section 1.2(e); and
- (vii) Direct Cost must be quantifiable and supported by evidence and proper documentation, such as invoices, proof of payments, and detailed hourly rate information as required by Contracting Authority. Proper documentation shall include unit rates or prices and quantities for all items (including labour and materials), and evidence of any relevant salaries, wages, benefits, statutory remittances, and holidays costs for personnel, that comprise the Direct Cost, including for all work completed by any Subcontractor. Any Direct Cost item claimed as a percentage of any other Direct Cost item, such as a “risk contingency”, will not be permissible, unless approved by Contracting Authority in writing.

APPENDIX B

CALCULATION OF OVERHEAD AND PROFIT

- (a) **“Overhead and Profit”** means, for each of rows 1, 2 and 3 in Table A – Applicable Overhead and Profit, the product of:
 - (i) the Direct Cost of, as applicable, the work or services within the category described in such row, multiplied by
 - (ii) the percentage set out in such row as determined based on the Direct Cost of the Variation.
- (b) For greater certainty, (i) the percentages applicable to Overhead and Profit shall not be determined based on any component or components of the subject Variation; and (ii) only one column in Table A – Applicable Overhead and Profit shall apply to each Variation.
- (c) Project Co and the Construction Contractor shall charge no more than the amount of Overhead and Profit calculated in accordance with Appendix B of this Schedule 22.
- (d) No amount for Overhead and Profit shall be charged on any other amount of Overhead and Profit.
- (e) No other methodology for the calculation of Overhead and Profit shall be permitted or apply.
- (f) Project Co acknowledges and agrees that the Overhead and Profit payable in accordance with this Schedule 22 is intended to and shall be deemed to compensate Project Co and the Construction Contractor for all costs and expenses incurred in connection with a Variation other than the Direct Cost, including, without limitation, all overhead, profit, office administration and the other amounts expressly excluded from the Direct Cost pursuant to Section 1.2 of Appendix A of this Schedule 22.

TABLE A
APPLICABLE OVERHEAD AND PROFIT

Entity	Overhead and Profit		
	For a Variation with a Direct Cost under \$[REDACTED]	For a Variation with a Direct Cost of between \$[REDACTED] and \$[REDACTED]	For a Variation with a Direct Cost over \$[REDACTED]
1. Project Co (Own Work)	[REDACTED] %	[REDACTED] %	[REDACTED] %
2. Construction Contractor (Own Work)	[REDACTED] %	[REDACTED] %	[REDACTED] %
3. Construction Contractor (Subcontracted Work)	[REDACTED] %	[REDACTED] %	[REDACTED] %

APPENDIX C

**CALCULATION OF OVERHEAD FOR PURPOSES OF PANDEMIC AND EPIDEMIC
CHANGE IN LAW COMPENSATION**

- (a) **“Overhead”** means, for each of rows 1, 2 and 3 in Table A – Applicable Overhead for Purposes of Pandemic and Epidemic Change in Law Compensation, the product of:
 - (i) the Direct Cost of, as applicable, the work or services within the category described in such row, multiplied by,
 - (ii) the percentage set out in such row as determined based on the Direct Cost of the Variation.
- (b) For greater certainty, (i) the percentages applicable to Overhead shall not be determined based on any component or components of the subject Variation; and (ii) only one column in Table B – Applicable Overhead for Purposes of Pandemic and Epidemic Change in Law Compensation shall apply to each Variation.
- (c) Project Co and the Construction Contractor shall charge no more than the amount of Overhead calculated in accordance with Appendix C of this Schedule 22.
- (d) No amount for Overhead shall be charged on any other amount of Overhead.
- (e) No other methodology for the calculation of Overhead shall be permitted or apply.
- (f) Project Co acknowledges and agrees that the Overhead payable in accordance with this Schedule 22 is intended to and shall be deemed to compensate Project Co and the Construction Contractor for all costs and expenses incurred in connection with a Variation as the result of a Pandemic and Epidemic Change in Law other than the Direct Cost, including, without limitation, all overhead, office administration and the other amounts expressly excluded from the Direct Cost pursuant to Section 1.2 of Appendix A of this Schedule 22, and excluding profit.

TABLE A

**APPLICABLE OVERHEAD FOR PURPOSES OF PANDEMIC AND EPIDEMIC
CHANGE IN LAW COMPENSATION**

Entity	Overhead		
	For a Variation with a Direct Cost under \$[REDACTED]	For a Variation with a Direct Cost of between \$[REDACTED] and \$[REDACTED]	For a Variation with a Direct Cost over \$[REDACTED]
1. Project Co (Own Work)	[REDACTED] %	[REDACTED] %	[REDACTED] %
2. Construction Contractor (Own Work)	[REDACTED] %	[REDACTED] %	[REDACTED] %
3. Construction Contractor (Subcontracted Work)	[REDACTED] %	[REDACTED] %	[REDACTED] %

SCHEDULE 23

COMPENSATION ON TERMINATION

1 DEFINITIONS

1.1 Definitions

In this Schedule 23 – Compensation on Termination, unless the context indicates a contrary intention, terms which are defined in the Project Agreement (and not otherwise defined in this Schedule 23 – Compensation on Termination) shall have the meanings given to them in the Project Agreement and the following terms shall have the following meanings:

- (a) “**Contracting Authority Default Termination Sum**” has the meaning given in Section 2.1(b) of this Schedule 23.
- (b) “**Employee Termination Payments**” means termination payments which are required under Applicable Law to be made to employees of Project Co or any Project Co Party as a direct result of terminating the Project Agreement (provided that Project Co or the relevant Project Co Party shall take commercially reasonable steps to mitigate its loss) and provided that, in calculating such amount, no account should be taken of any liabilities and obligations of Project Co or the relevant Project Co Party arising out of:
 - (i) contracts of employment or other agreements or arrangements entered into by Project Co or the relevant Project Co Party to the extent that such contracts of employment, agreements or arrangements were not entered into in connection with the Project; or
 - (ii) contracts of employment or other agreements or arrangements entered into by Project Co or the relevant Project Co Party other than in the ordinary course of business and on commercial arm’s length terms, save to the extent that amounts would have arisen if such contracts or other agreements or arrangements had been entered into in the ordinary course of business and on commercial arm’s length terms.
- (c) “**Invoice Date**” means the date that is the later of:
 - (i) the date on which Contracting Authority receives an invoice from Project Co for the relevant termination sum; and
 - (ii) the date on which Contracting Authority receives the supporting evidence required pursuant to Section 5.1(a) of this Schedule 23.
- (d) “**Non-Default Termination Sum**” has the meaning given in Section 4.1(b) of this Schedule 23.

- (e) **“Project Co Amount”** means any amount payable to Project Co as a return and/or profit to Project Co shown in the Financial Model, including for greater certainty any loans made or capital contributed to Project Co by any Affiliate of Project Co or a Project Co Party, prorated by a fraction, the numerator of which is the period between the date of commencement of the Works and the Termination Date, and the denominator of which is the period between the date of commencement of the Works and the Scheduled Substantial Completion Date.
- (f) **“Project Co Default Termination Sum”** has the meaning given to it in Section 3.1(b) of this Schedule 23.
- (g) **“Subcontractor Losses”** means, subject to Project Co’s obligations under the Project Agreement to limit any compensation to Subcontractors, the amount reasonably and properly payable by Project Co to the Construction Contractor under the terms of the Design and Construction Contract as a direct result of the termination of the Project Agreement (including any commercially reasonable breakage fee), provided that such amount shall be reduced to the extent that Project Co or the Subcontractors fail to take commercially reasonable steps to mitigate such amount; provided that, no account should be taken of any liabilities and obligations of Project Co to the Subcontractors arising out of:
- (i) any loss of overhead or profit of such Subcontractor relating to any period or costs after the Termination Date (save to the extent the same are properly included in any commercially reasonable breakage fee set out in any of the Ancillary Documents);
 - (ii) agreements or arrangements entered into by Project Co or the Subcontractors to the extent that such agreements or arrangements were not entered into in connection with those parties’ obligations in relation to the Project; or
 - (iii) agreements or arrangements entered into by Project Co or the Subcontractors other than in the ordinary course of business and on commercial arm’s length terms, save to the extent that amounts would have arisen if such agreements or arrangements had been entered into in the ordinary course of business and on commercial arm’s length terms.

2 COMPENSATION ON TERMINATION FOR CONTRACTING AUTHORITY DEFAULT OR CONVENIENCE

2.1 Compensation

- (a) If Project Co terminates the Project Agreement pursuant to Section 36 of the Project Agreement or Contracting Authority terminates the Project Agreement pursuant to Section 37.3 of the Project Agreement, Contracting Authority shall pay to Project Co the Contracting Authority Default Termination Sum.

- (b) The “**Contracting Authority Default Termination Sum**” shall be an amount equal to the aggregate of:
- (i) the Senior Debt Amount and the Senior Debt Makewhole;
 - (ii) the Junior Debt Amount and the Junior Debt Makewhole;
 - (iii) any amount payable by Contracting Authority to Project Co in accordance with Sections 33.2(b) and 34.2(b) of the Project Agreement;
 - (iv) the Employee Termination Payments and the Subcontractor Losses;
 - (v) any reasonable costs properly incurred by Project Co to wind up its operations; and
 - (vi) the Project Co Amount;

LESS, the aggregate (without double counting) of the following, to the extent it is a positive amount:

- (vii) all credit balances on any bank accounts held by or on behalf of Project Co on the Termination Date and the value of any insurance proceeds due to Project Co or to which Project Co would have been entitled had insurance been maintained in accordance with the requirements of the Project Agreement (save where such insurance proceeds are to be applied in reinstatement, restoration or replacement, or, in the case of third party legal liability, in satisfaction of the claim, demand, proceeding or liability or where Contracting Authority is required to procure insurances and to make proceeds available to Project Co under the Project Agreement and it has failed to do so) or sums due and payable from third parties other than sums wholly unrelated to the Works, the Project and the Project Agreement (but only when received from third parties) but excluding any claims under any Subcontracts or claims against other third parties which have not been determined or have been determined but not yet paid, provided that, in such case, Project Co shall assign any such rights and claims under the Subcontracts or claims against other third parties (other than claims against other third parties wholly unrelated to the Works, the Project and the Project Agreement) to Contracting Authority and, at no additional cost to Project Co, give Contracting Authority reasonable assistance in prosecuting such claims;
- (viii) to the extent realized before the Invoice Date, the market value of any other assets and rights of Project Co (other than those transferred to Contracting Authority pursuant to the Project Agreement) less liabilities of Project Co properly incurred in carrying out its obligations under the Project Agreement as at the Termination Date, provided that no account should be taken of any liabilities and obligations of Project Co arising out of:

- (A) agreements or arrangements entered into by Project Co to the extent that such agreements or arrangements were not entered into in connection with Project Co's obligations in relation to the Project; or
 - (B) agreements or arrangements entered into by Project Co other than in the ordinary course of business and on commercial arm's length terms, save to the extent that liabilities and obligations would have arisen if such agreements or arrangements had been entered into in the ordinary course of business and on commercial arm's length terms; and
- (ix) amounts which Contracting Authority is entitled to set off pursuant to Section 4.13(a)(i) of the Project Agreement,

provided that the Contracting Authority Default Termination Sum shall never be less than the aggregate of the Senior Debt Amount, the Senior Debt Makewhole, the Junior Debt Amount and the Junior Debt Makewhole.

- (c) To the extent that such assets and rights referred to in Section 2.1(b)(viii) are not realized and applied pursuant thereto, Project Co shall, on payment of the Contracting Authority Default Termination Sum, assign such assets and rights to Contracting Authority.
- (d) Contracting Authority shall pay the Contracting Authority Default Termination Sum in accordance with Section 5 of this Schedule 23.

3 COMPENSATION ON TERMINATION FOR PROJECT CO DEFAULT

3.1 Compensation

- (a) If Contracting Authority terminates the Project Agreement pursuant to Section 35 of the Project Agreement, Contracting Authority shall pay to Project Co the Project Co Default Termination Sum.
- (b) The "**Project Co Default Termination Sum**" shall be an amount equal to the Guaranteed Price, as adjusted in accordance with the terms of the Project Agreement as of the Termination Date, less the aggregate, without duplication, of each of the following:
 - (i) any amount of the First Milestone Payment, Second Milestone Payment, Substantial Completion Payment and any other amounts paid by Contracting Authority on or before the Termination Date;
 - (ii) Contracting Authority's estimate of the cost to complete the Works, including the cost to remedy any defective or deficient Works determined on a reasonable basis in consultation with the Independent Certifier and Contracting Authority's other consultants and including all reasonable and proper costs incurred by Contracting Authority in re-tendering the Works or any portion thereof;

- (iii) Contracting Authority’s estimate of the aggregate of all Direct Losses suffered, sustained or incurred by Contracting Authority as a result of, in respect of, or arising out of the event or events which resulted in the termination of the Project Agreement and arising out of the termination together with all costs of entering into a new design and construction contract to complete the Works, including any warranty obligations for the Works in place and to be performed, on substantially the same terms and conditions as the Project Agreement;
 - (iv) the Completion Holdback as at the time the Project Co Default Termination Sum is required to be made;
 - (v) the Legislative Holdback required to be maintained by Contracting Authority as at the time the Project Co Default Termination Sum is required to be made, which amount will be paid by Contracting Authority in accordance with the Construction Act; and
 - (vi) amounts which Contracting Authority is entitled to set off pursuant to Section 4.13(a)(i) of the Project Agreement.
- (c) To the extent that any amounts that Contracting Authority has estimated or determined pursuant to Sections 3.1(b)(ii), 3.1(b)(iii) or 3.1(b)(iv) of this Schedule 23, are in excess of what is required by Contracting Authority to complete the Work or compensate for Direct Losses, the Completion Holdback or the Legislative Holdback, as applicable, Contracting Authority shall promptly return such excess amounts to Project Co.
- (d) Contracting Authority shall pay the Project Co Default Termination Sum in accordance with Section 5 of this Schedule 23.

4 CONSEQUENCES OF NON-DEFAULT TERMINATION AND TERMINATION FOR RELIEF EVENT

4.1 Consequences

- (a) If either Party terminates the Project Agreement pursuant to Section 37.1 of the Project Agreement or if either Party terminates the Project Agreement pursuant to Section 37.2 of the Project Agreement, or if Contracting Authority terminates the Project Agreement pursuant to Section 37.5 of the Project Agreement, Contracting Authority shall pay to Project Co the Non-Default Termination Sum.
- (b) The “**Non-Default Termination Sum**” shall be an amount equal to the aggregate of:
 - (i) the Senior Debt Amount and the Senior Debt Makewhole;
 - (ii) the Junior Debt Amount;
 - (iii) any amount payable by Contracting Authority to Project Co in accordance with Sections 33.2(b) and 34.2(b) of the Project Agreement; and

- (iv) the Employee Termination Payments and the Subcontractor Losses (but excluding therefrom any claims for loss of profit);

LESS, the aggregate (without double counting) of the following, to the extent it is a positive amount:

- (v) all credit balances on any bank accounts held by or on behalf of Project Co on the Termination Date and the value of any insurance proceeds due to Project Co or to which Project Co would have been entitled had insurance been maintained in accordance with the requirements of the Project Agreement (save where such insurance proceeds are to be applied in reinstatement, restoration or replacement, or, in the case of third party legal liability, in satisfaction of the claim, demand, proceeding or liability or where Contracting Authority is required to procure insurances and to make proceeds available to Project Co under the Project Agreement and it has failed to do so) or sums due and payable from third parties other than sums wholly unrelated to the Works, the Project and the Project Agreement (but only when received from third parties) but excluding any claims under any Subcontracts or claims against other third parties which have not been determined or have been determined but not yet paid, provided that, in such case, Project Co shall assign any such rights and claims under the Subcontracts or claims against other third parties (other than claims against other third parties wholly unrelated to the Works, the Project and the Project Agreement) to Contracting Authority and, at no additional cost to Project Co, give Contracting Authority reasonable assistance in prosecuting such claims; and
- (vi) to the extent realized before the Invoice Date, the market value of any other assets and rights of Project Co (other than those transferred to Contracting Authority pursuant to the Project Agreement) less liabilities of Project Co properly incurred in carrying out its obligations under the Project Agreement as at the Termination Date, provided that no account should be taken of any liabilities and obligations of Project Co arising out of:
 - (A) agreements or arrangements entered into by Project Co to the extent that such agreements or arrangements were not entered into in connection with Project Co's obligations in relation to the Project; or
 - (B) agreements or arrangements entered into by Project Co other than in the ordinary course of business and on commercial arm's length terms, save to the extent that liabilities and obligations would have arisen if such agreements or arrangements had been entered into in the ordinary course of business and on commercial arm's length terms; and
- (vii) amounts which Contracting Authority is entitled to set off pursuant to Section 4.13(a)(i) of the Project Agreement,

provided that the Non-Default Termination Sum shall never be less than the aggregate of the Senior Debt Amount, the Senior Debt Makewhole and the Junior Debt Amount.

- (c) To the extent that such assets and rights referred to in Section 4.1(b)(vi) of this Schedule 23 are not realized and applied pursuant thereto, Project Co shall, on payment of the Non-Default Termination Sum, assign such assets and rights to Contracting Authority.
- (d) Contracting Authority shall pay the Non-Default Termination Sum in accordance with Section 5 of this Schedule 23.

5 GENERAL

5.1 Payment and Interest Following Termination

- (a) In respect of the termination payments to be made pursuant to either Section 2 or 4 of this Schedule 23, as soon as practicable after, and, in any event, within 30 days after, the Termination Date, Project Co shall give to Contracting Authority an invoice for the relevant termination sum and sufficient supporting evidence, reasonably satisfactory to Contracting Authority, justifying the amount of the relevant termination sum including a detailed breakdown of each of the individual items comprising such sum.
- (b) In respect of the termination payments to be made pursuant Section 3 of this Schedule 23, as soon as practicable, and in any event, within 120 days after the Termination Date, Contracting Authority shall calculate and notify Project Co of the Project Co Default Termination Sum under Section 3.1(b) of this Schedule 23, and shall deliver to Project Co sufficient supporting evidence reasonably satisfactory to Project Co.
- (c) Contracting Authority shall:
 - (i) pay to Project Co the relevant termination sum within 60 days after the Invoice Date or the date of delivery of the notice described in Section 5.1(b) of this Schedule 23, as applicable, and so long as all of demobilization of the Works has been completed; and
 - (ii) indemnify Project Co as provided in Section 45.2(c) of the Project Agreement in respect of any damages suffered or incurred as a result of the relevant termination sum (or any part of such sum that remains outstanding) not being received on the Termination Date:
 - (A) in an amount equivalent to the No Default Payment Compensation Amount for the period from (but excluding) the Termination Date to (and including) the date which is 60 days after the Invoice Date or the date of delivery of the notice described in Section 5.1(b) of this Schedule 23, as applicable; and
 - (B) thereafter, in an amount equivalent to the Payment Compensation Amount until the date of payment.

- (d) In respect of the termination payments to be made pursuant to Section 3 of this Schedule 23, if the applicable termination sum is negative, Contracting Authority shall have no obligation to make any payment to Project Co and Project Co shall also thereafter indemnify Contracting Authority as provided in Section 44.1(e) of the Project Agreement in respect of any damages suffered or incurred on such amount on the basis that the due date for the payment of the negative termination sum amount was the date 60 days after the Invoice Date until the date of payment in an amount equivalent to the Payment Compensation Amount.

5.2 Costs

- (a) The costs and expenses to be taken into account in the calculation of all termination sums due pursuant to this Schedule 23 shall only be such costs and expenses to the extent that they are reasonable and proper in quantum and shall have been or will be reasonably and properly incurred.

5.3 Undisputed Amounts

- (a) If the calculation of any termination amount is disputed then any undisputed amount shall be paid in accordance with this Section 5 and the disputed amount shall be dealt with in accordance with Schedule 27 – Dispute Resolution Procedure.

5.4 Outstanding Debt Amounts

- (a) Contracting Authority shall be entitled to rely on a certificate of the Lenders' Agent as conclusive as to the Senior Debt Amount, the Senior Debt Makewhole, the Junior Debt Amount and the Junior Debt Makewhole, as applicable, outstanding or payable at any relevant time.
- (b) If a receipt or other acknowledgement is given by the Lenders' Agent acknowledging or otherwise confirming receipt of payment or payments in respect of the Senior Debt Amount, the Senior Debt Makewhole, the Junior Debt Amount and the Junior Debt Makewhole, as applicable, such receipt or other acknowledgement shall discharge Contracting Authority's obligation to pay such portion of compensation due to Project Co that is equal to the amount acknowledged or confirmed.

**SCHEDULE 24
FINANCIAL MODEL
[REDACTED]**

SCHEDULE 25

INSURANCE AND PERFORMANCE SECURITY REQUIREMENTS

1. WORKS PHASE INSURANCE COVERAGE

1.1 Subject to Section 6, from and after execution of this Project Agreement and until the Substantial Completion Date, Project Co shall, at its own expense, obtain and maintain, or cause to be obtained and maintained, exclusively through the IO Construction Insurance Program (“**IOICIP**”) the following insurances as further described in Appendix A to this Schedule 25:

- (a) “All Risks” Course of Construction Property, including Boiler and Machinery;
- (b) “Wrap-Up” Commercial General Liability and Non-Owned Automobile Liability;
- (c) Project Specific Pollution Liability (combined Contractors’ Pollution Liability and Pollution Legal Liability); and
- (d) Project Specific Professional Liability.

1.2 Subject to Section 6, from and after execution of this Project Agreement and until the Substantial Completion Date, Project Co shall, at its own expense, obtain and maintain, or cause to be obtained and maintained, the following insurances as further described in Appendix A to this Schedule 25:

- (a) Automobile Liability;
- (b) Commercial General Liability and Non-Owned Automobile Liability (to be maintained by the Construction Contractor and each of the Subcontractors involved in the Works) with respect to off-site operations and activities;
- (c) Aircraft and Watercraft Liability (if any exposure);
- (d) “All Risks” Marine Cargo (if any exposure);
- (e) “All Risks” Contractors’ Equipment;
- (f) Comprehensive Crime; and
- (g) WSIB.

2. NO LIMIT ON RECOVERY

2.1 Notwithstanding any other provision of this Project Agreement, it is hereby agreed that the limits of liability specified in this Schedule 25 for insurance policies, whether such policies are required to be obtained (or caused to be obtained) by Contracting Authority or by

Project Co, shall in no way limit Project Co's liability or obligations to Contracting Authority or Contracting Authority's liability or obligations to Project Co, as applicable.

3. ADDITIONAL COVER

3.1 Without prejudice to the other provisions of this Schedule 25, Contracting Authority and Project Co shall, at all relevant times and at their own expense, obtain and maintain (or cause to be obtained and maintained) those insurances which they are required to obtain and maintain (or cause to be obtained and maintained) by Applicable Law, or that they consider necessary.

3.2 Contracting Authority reserves the right to require Project Co to purchase such additional insurance coverage as Contracting Authority may reasonably require. Contracting Authority also reserves the right to request such higher or lower limits of insurance or otherwise alter the types of coverage requirements, their minimum amounts and deductibles (taking into consideration such matters as the nature of the Works, contract value, industry standards and availability of insurance) as Contracting Authority may reasonably require from time to time. Any additional costs of such additional and/or amended insurance shall be borne by Contracting Authority and any cost savings resulting from the implementation of such additional and/or amended insurance shall be for the account of Contracting Authority.

4. RESPONSIBILITY FOR DEDUCTIBLES

4.1 The Party responsible for the matter giving rise to a claim, to the extent responsible therefor, shall be responsible and liable for the payment of deductibles under any policy of insurance under which it is an insured party or under any policy of insurance Project Co is required to maintain (or cause to be maintained) under this Schedule 25. In the event that responsibility for the matter giving rise to the claim is indeterminable, the First Named Insured under the policy of insurance is responsible and liable for the payment of deductibles.

5. COOPERATION WITH INSURER'S CONSULTANT

5.1 If an insurer or an insurer's appointed consultant, for underwriting purposes or as a term of an insurance policy, needs to review any part of the performance of this Project Agreement, then Contracting Authority and Project Co shall, and shall require the Contracting Authority Parties and the Project Co Parties, respectively, to:

- (a) cooperate with the insurer and its consultant, including providing them with such information and documentation as they may reasonably require; and
- (b) allow the insurer and its consultant to attend meetings between Project Co and Contracting Authority (or, as applicable, and if reasonably required by the insurer, between Project Co and those engaged by or through Project Co).

6. UNINSURABLE RISKS

- 6.1 The term “**Uninsurable Risk**” means a risk, or any component of a risk, against which Project Co is required to insure pursuant to this Schedule 25 and for which, at any time after the date of this Project Agreement, either:
- (a) the insurance required pursuant to this Schedule 25 (including the terms and conditions specified for such insurance herein) is not available in relation to that risk:
 - (i) where Applicable Laws require that the insurer be licensed in the Province of Ontario to insure such a risk, by insurers licensed in the Province of Ontario; or
 - (ii) where Applicable Laws do not require that the insurer be licensed in the Province of Ontario to insure such a risk, by any insurer otherwise permitted under the terms of the Project Agreement; or
 - (b) the insurance premium payable or the terms and conditions for insuring that risk are such that the risk is not generally being insured against in the worldwide insurance market.

Project Co has the onus of demonstrating, to Contracting Authority’s reasonable satisfaction that the foregoing definition applies to a particular risk.

- 6.2 Project Co shall notify Contracting Authority as soon as possible and, in any event, within 15 Business Days of becoming aware of same, that a risk, or any component of a risk, has become an Uninsurable Risk, and shall provide Contracting Authority with all relevant details in relation to such risk, including a copy of the relevant insurance policy.
- 6.3 Project Co and Contracting Authority shall, as soon as possible following the provision of the notice referred to in Section 6.2, meet to discuss, in good faith, the appropriate means by which the Uninsurable Risk should be managed and, if Project Co and Contracting Authority are able to agree to alternative arrangements, the Uninsurable Risk shall be managed in accordance with such alternative arrangements.
- 6.4 In the event that Project Co and Contracting Authority, each acting in good faith, are unable to agree to alternative arrangements with respect to the management of an Uninsurable Risk within 15 Business Days of the expiry of the period referred to in Section 6.2, Contracting Authority may, in its absolute discretion, either:
- (a) elect to assume responsibility for the Uninsurable Risk and, in respect of the year in which the relevant risk becomes an Uninsurable Risk and every year thereafter, withhold, in equal instalments over the course of such year, from the payment or payments otherwise due to Project Co an amount equal to the annual premium (index linked) relating to the Uninsurable Risk as was current on the date

immediately prior to the date on which the relevant risk became an Uninsurable Risk, in which case this Project Agreement shall continue in full force and effect; or

- (b) terminate this Project Agreement in accordance with Section 37.2 of the Project Agreement as if such termination had occurred as a result of the Parties having failed to reach agreement in accordance with Section 37.2 of the Project Agreement following the occurrence of an event of Force Majeure, and, in accordance with the provisions of Schedule 23 – Compensation on Termination, pay to Project Co an amount equal to the Non-Default Termination Sum.

6.5 On the occurrence of an Uninsurable Risk, Contracting Authority may, in its absolute discretion, either:

- (a) pay to Project Co an amount equal to the insurance proceeds that would have been payable to Project Co in connection with such Uninsurable Risk had the relevant insurance continued to be available, in which case this Project Agreement shall continue in full force and effect; or
- (b) terminate this Project Agreement in accordance with Section 37.2 of the Project Agreement as if such termination had occurred as a result of the Parties having failed to reach agreement in accordance with Section 37.2 of the Project Agreement following the occurrence of an event of Force Majeure, and, in accordance with the provisions of Schedule 23 – Compensation on Termination, pay to Project Co an amount equal to the Non-Default Termination Sum.

6.6 With respect to any Uninsurable Risk:

- (a) Project Co shall continue to approach the insurance market on a regular basis and, in any event, at intervals of not less than 180 days and use reasonable efforts to obtain (or cause to be obtained) insurance to cover as much or all of the Uninsurable Risk as can be insured in the available insurance market from time to time; and
- (b) Subject to Section 6.6(a), Project Co shall be relieved of its obligation to maintain (or cause to be maintained) insurance in respect of the Uninsurable Risk.

6.7 Where a risk which was previously an Uninsurable Risk ceases to be so, Project Co shall, at its own expense, obtain and maintain (or cause to be obtained and maintained) insurance in accordance with the requirements of this Schedule 25 in respect of the risk and the provisions of this Section 6 shall no longer apply to such risk.

7. TOTAL OR SUBSTANTIAL DESTRUCTION

7.1 In the event of damage to, or destruction of, all or substantially all of the Facility for which there is coverage under an insurance policy, any insurance proceeds received by Project Co shall first be applied so as to ensure the performance by Project Co of its obligations

under this Project Agreement, including, where appropriate, the reinstatement, restoration or replacement of the Facility or any other assets, materials or goods necessary or desirable for the carrying out of the Works, all in accordance with the terms of the Insurance Trust Agreement.

8. SUBCONTRACTORS

- 8.1 Project Co shall require that all Subcontractors are covered by, or obtain, the insurance described in this Schedule 25, provided that Project Co shall determine the applicable limits to be obtained for such insurance. Project Co shall be solely responsible and liable for any damages which Contracting Authority may suffer as a direct result of Project Co's failure to comply with the foregoing.
- 8.2 If Project Co receives notice that any Subcontractor employed by or through Project Co is not covered by any insurance required by this Schedule 25 to be obtained (or cause to be obtained) by Project Co, Project Co shall:
- (a) ensure that such insurance coverage is put in place;
 - (b) remove the Subcontractor from the Site and ensure that such Subcontractor does not perform any further part of the Works until after such insurance coverage is put in place; or
 - (c) if the Subcontractor cannot be covered by a particular policy as required by this Schedule 25, replace the Subcontractor with a new Subcontractor who can obtain the required insurance coverage; it being acknowledged by Project Co that the requirements and restrictions set forth in the Project Agreement regarding new and replaced Subcontractors shall be complied with.

9. RENEWAL

- 9.1 Project Co shall provide to Contracting Authority, at least 5 Business Days prior to the expiry date of any policy of insurance required to be obtained (or cause to be obtained) by Project Co pursuant to this Schedule 25, evidence of the renewal of each such policy satisfactory to Contracting Authority, acting reasonably.

10. NAMED AND ADDITIONAL INSUREDS AND WAIVER OF SUBROGATION

- 10.1 All insurance provided by Project Co, shall:
- (a) include Project Co, Contracting Authority and IO as Named Insureds to the extent specified in Appendix A of this Schedule 25;
 - (b) include Contracting Authority, IO, MOI, the Lenders and the Lenders' Agent and MCCSS or His Majesty the King in Right of Ontario, His Ministers, agents, appointees and employees, as the case may be, as Additional Insureds, or loss

payees to the extent of their respective insurable interests to the extent specified in Appendix A of this Schedule 25;

- (c) except with respect to the Project Specific Professional Liability, Automobile Liability, Comprehensive Crime and WSIB specified in Appendix A to this Schedule 25, contain a waiver of subrogation as against the Lenders and the Lenders' Agent, Contracting Authority, the Contracting Authority Parties and their respective shareholders, officials, directors, officers, employees, servants, consultants (other than Design Consultants) and agents;
- (d) contain a breach of warranty provision whereby a breach of a condition by Project Co will not eliminate or reduce coverage for any other insured; and
- (e) be primary insurance with respect to any similar coverage provided by any insurance obtained by or available to Contracting Authority or the Lenders without any right of contribution of any insurance carried by Contracting Authority or the Lenders.

11. CERTIFICATES OF INSURANCE AND CERTIFIED COPIES OF POLICIES

- 11.1 Prior to the execution of the Project Agreement, Project Co will provide Contracting Authority with certified copies of policies, confirming that the insurances specified in Section 1.1 have been obtained and are in full force and effect.
- 11.2 Prior to the execution of the Project Agreement, Project Co will provide Contracting Authority with certificates of insurance or certified copies of policies, confirming that the insurances specified in Section 1.2 have been obtained and are in full force and effect. If certificates of insurance are provided, certified copies of the entire contents of all relevant insurance policies will be subsequently provided to Contracting Authority no later than 90 days after execution of this Project Agreement.

12. FAILURE TO MEET INSURANCE REQUIREMENTS

- 12.1 If Project Co fails to obtain or maintain, or cause to be obtained and maintained, the insurance required by this Schedule 25, fails to furnish to Contracting Authority a certified copy of each policy required to be obtained by this Schedule 25 or if, after furnishing such certified copy, the policy lapses, is cancelled, or is materially altered, then Contracting Authority shall have the right, without obligation to do so, to obtain and maintain such insurance itself in the name of Project Co, and the cost thereof shall either, at Contracting Authority's option, be payable by Project Co to Contracting Authority on demand or be deducted by Contracting Authority from the next payment or payments otherwise due to Project Co.
- 12.2 If coverage under any insurance policy required to be obtained (or caused to be obtained) by Project Co should lapse, be terminated or be cancelled, then, if directed by Contracting

Authority, all work by Project Co shall immediately cease until satisfactory evidence of renewal is produced.

13. MODIFICATION OR CANCELLATION OF POLICIES

- 13.1 Except as noted in Appendix A to this Schedule 25, all insurance provided by Project Co shall contain endorsements confirming that the policy will not be cancelled, adversely reduced, adversely materially altered or adversely materially amended without the insurer(s) giving at least ninety (90) days prior written notice by registered mail, at the address specified, to Contracting Authority, the Lenders' Agent and IO. For greater certainty, the terms "adversely reduced", "adversely materially altered" and "adversely materially amended" as used in this provision shall mean any decrease or reduction in policy limits, aggregate limits or sub-limits (other than as a result of claims under the policy), any increase in any policy deductible or self-insured retention, any reduction in the policy coverage period, cancellation or suspension of coverage with respect to any insured parties from the time the policy was issued for that policy period, addition of any exclusions or restrictions from the time the policy was issued for that policy period and any reduction or restriction in the scope of coverage provided under the policy, in all cases when such adverse reduction, adverse material alteration or adverse material amendment is initiated by the insurer.
- 13.2 All insurance provided by Project Co shall contain endorsements confirming that, in the event of cancellation for non-payment of premium, the insurer(s) will give at least fifteen (15) days prior written notice by registered mail, at the address specified, to Contracting Authority, the Lenders' Agent and IO.
- 13.3 With respect to insurances described in Section 1.1(a), 1.1(b) and 1.1(c), and Section 1.2(d), breach of any of the terms or conditions of the policies required to be provided by Project Co, or any negligence or wilful act or omission or false representation by an Insured under these policies, shall not invalidate the insurance with respect to Contracting Authority, IO, the Lenders or any other Insured, but only to the extent that such breach is not known to these parties.

14. INSURERS

- 14.1 All policies of insurance to be obtained (or caused to be obtained) by Project Co in accordance with this Schedule 25 shall be issued by financially sound insurers acceptable to Contracting Authority and Lenders, acting reasonably, and, where required by statute, be licensed to insure such risk in the Province of Ontario.
- 14.2 To be eligible to provide insurance, an insurer must have the capacity to provide the particular insurance and shall have current ratings from time to time of either:
- (a) a Financial Strength Rating of not lower than "A-" for three out of the previous five years but not lower than "B" at any time during those five years, and a Financial

Size Category not lower than VII, such ratings being those established by A.M. Best Company (**Best**); or

- (b) a Long-Term Financial Strength Rating of not lower than “A-” for three out of the past five years but not less than “BBB” at any time during those five years, a Short-Term Financial Strength Rating of not lower than “A-3” for three out of the previous five years and a Financial Enhancement Rating of not lower than “A-” for three out of the previous five years but not less than “BB+” at any time during those five years, such ratings being those established by Standard and Poor’s (**S&P**); or
- (c) if the insurer is not rated by Best or S&P, an insurer that is acceptable to Contracting Authority and Lenders, acting reasonably, with respect to the insurances required by this Schedule 25.

15. POLICY TERMS AND CONDITIONS

- 15.1 All policies of insurance to be obtained (or caused to be obtained) by Project Co in accordance with this Schedule 25 shall be in form and substance satisfactory to Contracting Authority, its insurance advisors and Lenders, acting reasonably.
- 15.2 To achieve the minimum limits for any type of insurance required under Appendix A to this Schedule 25, it is permissible to arrange the insurance under a single policy, or by a combination of primary, umbrella and/or excess policies.

16. FAILURE TO COMPLY

- 16.1 Neither failure to comply nor full compliance by Project Co with the insurance provisions of this Schedule 25 shall relieve Project Co of its liabilities and obligations under this Project Agreement.

17. PERFORMANCE SECURITY REQUIREMENTS

[REDACTED]

18. INSURANCE TRUST AGREEMENT

- 18.1 All losses under the “All Risks” Course of Construction Property Insurance policy, including Boiler & Machinery Insurance carried by Project Co prior to Substantial Completion of the Works which relate to equipment purchased or owned by Contracting Authority shall be payable solely to Contracting Authority and shall not be payable to the Account Trustee or distributed pursuant to the Insurance Trust Agreement.

19. INSURANCE CLAIMS AND PANDEMIC AND EPIDEMIC FINANCIAL RELIEF INFORMATION

- 19.1 Without limiting any obligation or liability of Project Co under the Project Agreement, Project Co shall promptly give a detailed notice to Contracting Authority if and each time that Project Co or a Project Co Party:
- (a) commences a claim under any insurance policy in connection with the Project and (A) any impact of an actual or alleged Pandemic and Epidemic Change in Law or (B) any other impact of a pandemic or epidemic (including COVID-19) on Project Co, the applicable Project Co Party or the performance of the Works, other than with respect to a Pandemic and Epidemic Supply Chain Delay for which notice shall be provided pursuant to Section 19.1(e);
 - (b) recovers any of its losses under any insurance policy described in Section 19.1(a);
 - (c) applies for financial relief or support from a Governmental Authority in connection with (A) any impact of an actual or alleged Pandemic and Epidemic Change in Law or (B) any other impact of a pandemic or epidemic (including COVID-19) on Project Co, the applicable Project Co Party or the performance of the Works;
 - (d) receives any financial relief or support from a Governmental Authority described in Section 19.1(c);
 - (e) except where a notice is required to be given by Project Co pursuant to Section 19.1(a), commences a claim under any insurance policy in connection with the Project and the impact of (A) an actual or alleged Delay Event, Compensation Event, Relief Event or event of Force Majeure or (B) any event or circumstance that could constitute or relate to a Delay Event, Compensation Event, Relief Event or event of Force Majeure under the Project Agreement; and
 - (f) recovers any of its losses under any insurance policy described in Section 19.1(e).
- 19.2 Project Co shall, acting reasonably, include relevant details of and supporting documentation relating to, as applicable, the underlying claim or application for financial relief or support within any notice given by Project Co pursuant to Section 19.1(a), including a copy of the underlying claim documentation or application for financial relief or support and any documents evidencing the outcome of such claim or application.
- 19.3 At the request of Contracting Authority, Project Co shall provide status updates to Contracting Authority on the matters set out in Section 19.1(a).
- 19.4 For clarity, a notice given to Contracting Authority pursuant to this Section 19 shall not constitute a Notice under any other section of the Project Agreement, unless otherwise expressly stated in such notice; provided, however, that the contents of any notice or other document given to Contracting Authority pursuant to this Section 19 may be relied upon

in evaluating claims under the Project Agreement for an extension of time, relief, or compensation.

**APPENDIX A TO SCHEDULE 25
INSURANCE REQUIREMENTS**

[REDACTED]

**APPENDIX B TO SCHEDULE 25
PERFORMANCE BOND**

[REDACTED]

**APPENDIX C TO SCHEDULE 25
FORM OF LABOUR AND MATERIAL PAYMENT BOND**

[REDACTED]

SCHEDULE 26

RECORD PROVISIONS

1. General Requirements

- 1.1 Project Co shall prepare, retain and maintain at its own expense, all the records (including superseded records) referred to in Section 2.1, as follows:
- (a) in accordance with this Section 1;
 - (b) in accordance with the Project Agreement;
 - (c) in accordance with the requirements of Good Industry Practice;
 - (d) having due regard to the guidelines and policies of the Office of the Information and Privacy Commissioner of Ontario;
 - (e) in accordance with the most stringent of Project Co's and the Construction Contractor's normal business practices;
 - (f) in accordance with Canadian GAAP;
 - (g) in chronological order;
 - (h) in electronic format in accordance with Contracting Authority's designated record keeping system;
 - (i) in sufficient detail, in appropriate categories and generally in such a manner as to enable Project Co to comply with Project Co's obligations under Section 27 of the Project Agreement; and
 - (j) in a form that is capable of audit.
- 1.2 Project Co shall retain and maintain all records on the Site, in addition to retaining and maintaining records referred to in Section 2.1 in electronic format on Contracting Authority's designated record keeping system.
- 1.3 Wherever practical, original records shall be retained and maintained in a hard copy and electronic form. Project Co may retain true copies of original records where it is not practical to retain original records.
- 1.4 Any drawings (including, without limitation, the As Built Drawings) required to be made or supplied pursuant to this Project Agreement shall be on the most updated version of the applicable software and editable updated base software format, and when printed, be of a size appropriate to show the detail to be depicted clearly without magnifying aids, shall be

consistent in size and format to drawings previously submitted by Project Co to Contracting Authority, and shall conform to the Output Specifications and Good Industry Practice. Where by prior agreement Contracting Authority and Project Co have agreed to accept DVD or other storage media, Project Co shall make or supply drawings and other documents in such form as has been agreed by the Parties and shall include secure back up facilities.

- 1.5 Records may, with the consent of Contracting Authority, not to be unreasonably withheld or delayed, be stored in electronic form if Contracting Authority has access thereto and will continue to have access thereto, such that Contracting Authority will be able to read, copy, download, and search same without licence or payment.
- 1.6 Subject to Sections 1.7 and 1.8, Project Co shall retain and maintain in safe storage, at its expense, all records referred to in Section 2.1 for a minimum period of at least 7 years or such longer period as required by Applicable Law.
- 1.7 Project Co shall provide Notice to Contracting Authority if Project Co wishes to destroy any records referred to in this Schedule 26, or in respect of which the required period under Section 1.6 of this Schedule 26 or under Applicable Law for their retention has expired. The Parties agree that:
- (a) within 60 days of such Notice, Contracting Authority may elect to require Project Co to deliver such records to Contracting Authority, in which case Project Co shall, at the expense of Contracting Authority, deliver such records (with the exception of Sensitive Information) to Contracting Authority in the manner and to the location as Contracting Authority shall specify; or
 - (b) if Contracting Authority fails to notify Project Co of its election pursuant to Section 1.7(a) within such 60-day period, Project Co may, at its expense, destroy such records.
- 1.8 In the event of termination of the Project Agreement in accordance with its terms, Project Co shall deliver all records that Project Co retains and maintains pursuant to this Schedule 26 to Contracting Authority in the manner and to the location that Contracting Authority shall reasonably specify. Contracting Authority shall make available to Project Co all the records Project Co delivers pursuant to this Section 1.8 subject to prior reasonable Notice. Project Co may deliver true copies of original records required by:
- (a) statute to remain with Project Co;
 - (b) Project Co in connection with its fulfilment of any outstanding obligations under this Project Agreement; or
 - (c) Project Co in connection with its fulfilment of any outstanding obligations under the Lending Agreements.

- 1.9 Where the termination of the Project Agreement arises:
- (a) as a result of a Contracting Authority Event of Default or pursuant to Section 37.3 of the Project Agreement, then the costs of delivering the records and the costs for retaining such records in safe storage will be borne by Contracting Authority; or
 - (b) for any other cause, then the costs of delivering the records and the costs for retaining such records in safe storage for a period of at least six years following the Termination Date (unless a longer period is required by Applicable Law), shall be borne by Project Co.
- 1.10 Within 30 days after the end of each year or partial year of the Project Term, Project Co shall deliver to Contracting Authority a report, as reasonably requested by Contracting Authority in connection with Contracting Authority's financial reporting, detailing to the best of Project Co's knowledge at the time of any such report any and all liabilities, claims and demands, including contingent liabilities, claims and demands, that Project Co has or may have against Contracting Authority or that may be owing by Contracting Authority to Project Co. The Parties acknowledge and agree that the contents of any such report or the failure to mention any matter in any such report shall not limit either Party's rights or remedies against the other Party as contemplated by the Project Agreement.
- 1.11 Project Co shall provide to Contracting Authority:
- (a) not later than 60 days after the end of the first three fiscal quarters of Project Co in each fiscal year, part or all of which falls in a year of the Project Term, a copy of Project Co's unaudited unconsolidated financial statements in respect of that period, including an unaudited balance sheet and an unaudited statement of income, all prepared in accordance with GAAP (as defined in the Lending Agreements), and
 - (b) not later than 120 days after the end of each fiscal year, a copy of Project Co's annual unaudited, unconsolidated financial statements, consisting of a balance sheet and statements of income and retained earnings, all prepared in accordance with GAAP (as defined in the Lending Agreements) and subject to a review engagement,

all of which documents, whether or not marked or identified as confidential or proprietary but subject to the exceptions contained in Section 41 of the Project Agreement, shall be treated by Contracting Authority as Confidential Information of Project Co.

2. Records To Be Kept

- 2.1 Without limiting any other requirement of this Project Agreement, Project Co shall prepare, retain and maintain at its own expense:
- (a) the Project Agreement, its Schedules and the Ancillary Documents, including all amendments to such agreements;

- (b) all records relating to the appointment and replacement of the Contracting Authority Representative and the Project Co Representative;
- (c) any Design Data, documents, drawings (including, without limitation, the As Built Drawings and the Record Drawings) or submissions in accordance with Schedule 10 - Review Procedure;
- (d) any documents relating to Development Approvals and other Project Co Permits, Licences, Approvals and Agreements, including any refusals and appeals relating to any applications;
- (e) all records relating to any statutory inspections of the Facility or the Site, including any roadways;
- (f) any notices, reports, results and certificates relating to any Phase Completion, Milestone Payment Completion, Substantial Completion and Final Completion and completion of the Phase Project Co Commissioning and Project Co Commissioning;
- (g) all operation and maintenance manuals;
- (h) any documents relating to events of Force Majeure, Delay Events, Compensation Events and Relief Events;
- (i) all documents submitted in accordance with Schedule 22 - Variation Procedure;
- (j) any documents related to decisions resulting from the Dispute Resolution Procedure;
- (k) any documents related to a Project Co Change in Ownership or Change in Control;
- (l) any documents relating to any Refinancing;
- (m) all accounts for Taxes and transactions relating to Taxes, including in relation to HST applicable to the Project, but excluding any records for:
 - (i) Project Co's liabilities or payments under the Income Tax Act (Canada), the Income Tax Act (Ontario) or any similar statute in any other jurisdiction;
 - (ii) Project Co's liabilities or payments for capital taxes based on or measured by the capital of Project Co;
 - (iii) the withholdings of any payments by Project Co; or
 - (iv) any business or activity in addition to the business or activities related to, and conducted for, the purpose of the Project;

- (n) the financial accounts of Project Co referred to in Section 1.11;
 - (o) all records required by Applicable Law (including in relation to health and safety matters) to be maintained by Project Co with respect to the Works;
 - (p) any documents relating to insurance and insurance claims;
 - (q) all Jointly Developed Materials; and
 - (r) all other records, documents, information, notices or certificates expressly required to be produced or maintained by Project Co pursuant to this Project Agreement.
- 2.2 Either Party may review the documents required to be prepared, retained and maintained by Project Co pursuant to Section 2.1.

SCHEDULE 27

DISPUTE RESOLUTION PROCEDURE

1. General

1.1 Definitions

- (a) In this Schedule 27, unless the context otherwise requires:
- (i) “**Adjudication**” has the meaning given in Section 3.1(a).
 - (ii) “**Adjudication Dispute**” has the meaning given in Section 3.1(a)(ii).
 - (iii) “**Adjudicator**” has the meaning given in Section 3.1(a).
 - (iv) “**Arbitration Act, 1991**” means the *Arbitration Act, 1991*, S.O. 1991, c. 17, as amended from time to time.
 - (v) “**Arbitration Referral Period**” has the meaning given in Section 4.13(a).
 - (vi) “**CDB**” has the meaning given in Section 4.1(a).
 - (vii) “**CDB Expiry Date**” means the Final Completion Date, as may be extended pursuant to Section 4.1(b).
 - (viii) “**CDB Member Agreement**” has the meaning given in Section 4.1(a).
 - (ix) “**CDB Member Statement**” has the meaning given in Section 4.3(a).
 - (x) “**Claimant**” has the meaning given in Section 4.6(a).
 - (xi) “**Date of Commencement**” has the meaning given in Section 4.6(b).
 - (xii) “**Dispute**” means all disagreements, disputes or controversies arising during or following the Project Term between the Parties in relation to or arising out of the interpretation, enforceability, performance, breach, or validity of the Project Agreement or any provision of the Project Agreement, the rights or obligations of the Parties under the Project Agreement, or the exercise or failure to exercise a discretion or power given to a Party under the Project Agreement.
 - (xiii) “**Dispute Notice Supporting Documents**” has the meaning given in Section 1.6(b)(v).
 - (xiv) “**Event of Default Dispute**” has the meaning given in Section 1.2(b).

- (xv) “**Member**” has the meaning given in Section 4.1(a).
- (xvi) “**Notice of Adjudication**” has the meaning given in Section 3.1(c).
- (xvii) “**Notice of Dispute**” has the meaning given in Section 1.6(a).
- (xviii) “**Notice of Request to Arbitrate**” has the meaning given in Section 5(c).
- (xix) “**Party Executive**” has the meaning given in Section 2(a).
- (xx) “**Party Executive DRP Termination Notice**” has the meaning given in Section 2(e).
- (xxi) “**Party Representative**” means the Contracting Authority Representative or the Project Co Representative, as the context requires.
- (xxii) “**Project Agreement Arbitration**” has the meaning given in Section 7(a).
- (xxiii) “**Public Safety Dispute**” means any Dispute which Contracting Authority or Project Co, acting reasonably, determines involves an alleged breach of the Project Agreement by the other Party or any act or omission on the part of the other Party or any person with whom the other Party is legally affiliated or for whom the other Party is legally responsible (including a Project Co Party or a Contracting Authority Party, as applicable), which creates or can reasonably be expected to create a serious threat to the health, safety or security of any person, including any user of any part of or the whole of the Project or the Lands, or to the environment.
- (xxiv) “**Reply**” has the meaning given in Section 4.7.
- (xxv) “**Reply Period**” has the meaning given in Section 4.7.
- (xxvi) “**Respondent**” has the meaning given in Section 4.6(a).
- (xxvii) “**Rules of Civil Procedure**” means R.R.O. 1990, Reg. 194: Rules of Civil Procedure under the *Courts of Justice Act*, R.S.O. 1990, c. C.43, as amended from time to time.
- (xxviii) “**Schedule 27 Procedural Dispute**” means a procedural Dispute regarding the interpretation of, or compliance with, this Schedule 27 (including any Dispute in respect of whether or not a Notice of Dispute complies with the requirements of Section 1.6(b)), other than with respect to any Dispute that has been or must be referred for resolution to Adjudication, arbitration or litigation in accordance with this Schedule 27, which shall be resolved as part of the underlying Adjudication, arbitration or litigation proceedings.

- (xxix) “**Statement of Case**” has the meaning given in Section 4.6(a).
- (xxx) “**Statement of Reply**” has the meaning given in Section 4.7.
- (xxxii) “**Third Party Arbitration**” has the meaning given in Section 7(a).
- (xxxii) “**Third Party Litigation**” has the meaning given in Section 7(b).

1.2 Applicability of this Schedule 27

- (a) Except as otherwise provided in the Project Agreement, all Disputes shall be resolved in accordance with this Schedule 27.
- (b) Notwithstanding anything set forth in this Schedule 27, and without limiting or prejudice to a Party’s rights pursuant to Section 6 or Contracting Authority’s right to terminate the Project Agreement pursuant to Section 35.3(b) of the Project Agreement, either Party may, by delivery of written notice to the other Party, require that any Dispute in respect of whether a Project Co Event of Default or a Contracting Authority Event of Default has occurred under the Project Agreement or any Dispute in respect of or related to Contracting Authority’s right to terminate the Project Agreement pursuant to Section 35.3(a) or Section 35.4 of the Project Agreement, or Project Co’s right to terminate the Project Agreement pursuant to Section 36.2 of the Project Agreement (an “**Event of Default Dispute**”) be resolved in accordance with Section 5. Sections 1.7, 2, 3 and 4 shall not apply to any such Event of Default Dispute.

1.3 Independent Certifier Determinations and Decisions

- (a) Save and except as set out in Sections 24.4(i) of the Project Agreement and Section 3, (i) no determination or decision of the Independent Certifier made pursuant to the Project Agreement shall be binding upon the Parties, and (ii) any Party may refer a Dispute in respect of any such determination or decision of the Independent Certifier for resolution pursuant to this Schedule 27.
- (b) If a Party refers a Dispute in respect of a determination or decision of the Independent Certifier made pursuant to the Project Agreement for resolution by:
 - (i) Adjudication pursuant to Section 3, the Independent Certifier shall not be permitted to be the Adjudicator in such Adjudication; or
 - (ii) the CDB pursuant to Section 4, the Independent Certifier shall not be permitted to provide its opinion as an expert to the CDB pursuant to Section 4.9(c).

1.4 Continued Performance During Disputes

- (a) Project Co and Contracting Authority shall diligently carry out their respective obligations under the Project Agreement during the pendency of any Dispute. If during the pendency of any Dispute it is considered necessary by either Party to proceed in respect of a matter that is in Dispute, then subject to Section 1.4(b), either Party may proceed without prejudice to either Party's rights under the Project Agreement in respect of the Dispute (including in respect of any entitlement of Project Co to a Delay Event, Compensation Event and/or Variation).
- (b) While a Dispute is pending (including any Schedule 27 Procedural Dispute), Contracting Authority may give such written instructions as in Contracting Authority's opinion are necessary in respect of the matter that is in Dispute, including for Project Co to proceed with the Works which are the subject of the Dispute in accordance with the position of Contracting Authority, and Project Co shall comply with such written instructions forthwith.
- (c) Project Co acknowledges and agrees that (i) a pending Dispute will not justify Project Co's failure or refusal to comply with any written instructions given by Contracting Authority pursuant to Section 1.4(b), including in the event that complying with such written instructions would prevent Project Co from achieving Substantial Completion by the Scheduled Substantial Completion Date; and (ii) Project Co has no right to require a determination pursuant to this Schedule 27 of whether or not Contracting Authority is entitled to give such written instructions or whether or not Project Co is required to comply with such written instructions, before complying with such written instructions. Only concurrently with or after complying with Contracting Authority's written instructions shall Project Co be entitled to refer any such Dispute for resolution in accordance with this Schedule 27. For clarity, no Schedule 27 Procedural Dispute may be initiated in respect of any of the written instructions given by Contracting Authority issued pursuant to Section 1.4(b).
- (d) Any claims for time and/or cost consequences of complying with this Section 1.4 shall be addressed as part of the resolution of the applicable Dispute, provided that, in the event the matter in Dispute is determined in favour of Project Co, proceeding in accordance with Contracting Authority's written instructions pursuant to Section 1.4(b) shall (i) subject to and in accordance with Section 31 of the Project Agreement, be treated as a Delay Event; (ii) subject to and in accordance with Section 32 of the Project Agreement, be treated as a Compensation Event; and (iii) subject to and in accordance with Schedule 22 - Variation Procedure, result in a Variation.

1.5 Mutual Resolution Efforts

- (a) The Parties agree that at all times each of them will make reasonable and *bona fide* efforts to resolve any Dispute arising between them:

- (i) in the ordinary course in accordance with the Project Agreement starting with the Project teams of the Parties; and
 - (ii) if and to the extent the Project teams cannot resolve the Dispute in the ordinary course in accordance with the Project Agreement, by amicable negotiations on a without prejudice basis between the Party Representatives.
- (b) Each Party shall provide full, frank, candid and timely disclosure of relevant facts, information and documents (subject to legal privilege) as may be required by the Project Agreement or reasonably requested by the other Party to facilitate the resolution of any Dispute.
- (c) The communication of facts, documents, or information by a Party on a without prejudice basis does not relieve that Party of any obligation to deliver any facts, documents or information required under the Project Agreement.

1.6 Notice of Dispute

- (a) If the Parties are unable to resolve a Dispute pursuant to Section 1.5(a), either Party may deliver to the Party Representative of the other Party a written notice of dispute (the “**Notice of Dispute**”) in accordance with Section 1.6(b).
- (b) The Notice of Dispute must:
- (i) expressly state that it is a “Notice of Dispute” pursuant to this Section 1.6;
 - (ii) to the extent available at the time the Notice of Dispute is delivered and following reasonable due diligence, provide particulars of the matters in Dispute sufficient to allow the Party who will receive the Notice of Dispute to understand and meaningfully respond to the Notice of Dispute;
 - (iii) describe any relief sought, including:
 - 1. the amount claimed, if any, or, if the amount claimed is not available, the approximate value of the claim; and
 - 2. any extension of time sought, or if that is not available, any anticipated extension of time sought;
 - (iv) identify whether the Dispute is a Public Safety Dispute;
 - (v) to the extent available at the time the Notice of Dispute is delivered, attach all key documents relevant to the Dispute on which the Party intends to rely for the purposes of resolving the Dispute pursuant to this Schedule 27 in the

possession or control of such Party following reasonable due diligence (collectively, the “**Dispute Notice Supporting Documents**”); and

- (vi) be signed by the Party Representative for the Party delivering the Notice of Dispute.
- (c) A Notice of Dispute must be delivered as a precondition to the Parties proceeding with any further steps contemplated in Section 1.7 or Sections 2 to 5.
- (d) The requirements of this Section 1.6 cannot be waived or amended except as expressly agreed by the Parties pursuant to Section 9(a).

1.7 Schedule 27 Procedural Disputes

- (a) Prior to the CDB Expiry Date, either Party may refer a Schedule 27 Procedural Dispute to the CDB for resolution in accordance with this Section 1.7 following the delivery of a Notice of Dispute in respect of the subject matter of the Schedule 27 Procedural Dispute pursuant to Section 1.6(a).
- (b) Notwithstanding anything to the contrary in this Schedule 27, no Schedule 27 Procedural Dispute shall be required to be escalated for amicable resolution by the Party Executives pursuant to Section 2.
- (c) Except as otherwise expressly set out in this Section 1.7, Sections 4.5 to 4.13 shall not apply to any Schedule 27 Procedural Dispute.
- (d) Subject to Sections 1.7(e), 1.7(f) and 4.12, the CDB shall establish the process for the resolution of any Schedule 27 Procedural Dispute, and may make such orders or give such directions as the CDB considers appropriate.
- (e) Each Party shall provide the CDB with a brief submission in writing in support of its case with regards to each Schedule 27 Procedural Dispute. The responding Party shall provide the CDB with its brief submission within five Business Days of the delivery of the referring Party’s brief submission or such longer period as agreed by the Parties in writing or ordered by the CDB.
- (f) The CDB shall render its decision as soon as possible and within five Business Days after receiving the Parties’ brief submissions with regards to a Schedule 27 Procedural Dispute, unless the CDB considers an oral hearing to be necessary, in which case the provisions of Sections 4.10(b) to 4.10(d) shall apply and the CDB shall render its decision as soon as possible and within five Business Days after the conduct of the oral hearing. The CDB may, acting reasonably and taking into account the complexity of and the prevailing circumstances related to the Schedule 27 Procedural Dispute, extend any such period by delivering written notice to the Parties.

- (g) The CDB’s decision on a Schedule 27 Procedural Dispute shall be:
 - (i) made in accordance with the provisions of Sections 4.11(a) to 4.11(c); and
 - (ii) final and binding.
- (h) The Parties agree that no decision of the CDB on a Schedule 27 Procedural Dispute shall be subject to appeal, arbitration, litigation or any other dispute resolution process, and expressly waive any and all such rights in respect of each Schedule 27 Procedural Dispute resolved by the CDB.

2. Amicable Resolution by Party Executives

- (a) Upon a Party’s receipt of a Notice of Dispute, the Dispute shall be escalated for amicable resolution by an executive of each Party (each a “**Party Executive**”).
- (b) The selected Party Executive for each Party shall be:
 - (i) in a position of authority above that of the Party Representative; and
 - (ii) shall have or be delegated full authority to resolve the Dispute subject only to approval of the Chief Executive Officer and board of directors or similar governing or regulatory body of the Party (as applicable).
- (c) The Party Executives shall promptly, and by no later than 15 Business Days (or such longer period agreed by the Parties in writing) from the date of the receiving Party’s receipt of the applicable Notice of Dispute, meet and make reasonable and *bona fide* efforts to resolve the Dispute.
- (d) All discussions and negotiations held, and all communications exchanged, between the Parties in connection with the Party Executive negotiations shall be on a without prejudice basis to facilitate the resolution of the Dispute.
- (e) Either Party may terminate the process of amicable resolution by the Party Executives by providing Notice of termination of such process (each a “**Party Executive DRP Termination Notice**”) at any time:
 - (i) if the initial Party Executive meeting does not occur by the expiry of the period set out in Section 2(c); or
 - (ii) 10 Business Days after the initial Party Executive meeting described in Section 2(c).
- (f) The requirements of this Section 2 cannot be waived or amended except as expressly agreed by the Parties pursuant to Section 9(a).

3. Adjudication

3.1 Referral to Adjudication

- (a) Subject to Section 1.3(b), either Party may refer a Dispute to a qualified and independent representative of the Independent Certifier for determination by adjudication, or otherwise to a qualified and independent adjudicator listed by the “Authorized Nominating Authority” designated pursuant to the *Construction Act*, (in either case, the “**Adjudicator**”) in accordance with this Section 3 (“**Adjudication**”) and the *Construction Act*, provided that the Dispute:
- (i) relates to the Works and arises prior to Final Completion; and
 - (ii) is a matter pursuant to which there is a statutory right to submit such matter to adjudication in accordance with and to the extent set out in the *Construction Act* (each an “**Adjudication Dispute**”).
- (b) The Parties agree that:
- (i) neither Party shall refer a Dispute to Adjudication in respect of a claim for delay, disruption or acceleration, or any claim for:
 - 1. a Delay Event;
 - 2. determination of any entitlement under the Project Agreement to a Compensation Event, a Relief Event, or an event of Force Majeure; or
 - 3. determination as to whether:
 - (1) a Party is obligated pursuant to the Project Agreement to proceed with a Variation; or
 - (2) any works subject to a Dispute are Works under the Project Agreement or whether Project Co is entitled to a Variation in respect of such works; and
 - (ii) they shall not refer to Adjudication, and do not agree to Adjudicate pursuant to section 13.5(1)7. of the *Construction Act*, any matter described in Section 3.1(b)(i).
- (c) The Party referring an Adjudication Dispute for Adjudication by the Adjudicator shall deliver to the Adjudicator and the other Party a written notice of Adjudication (each a “**Notice of Adjudication**”) in accordance with the requirements of the *Construction Act*.

- (d) The responding Party may deliver to the Adjudicator and the other Party a response to the Notice of Adjudication. The Parties agree that the responding Party shall have at least 21 days within which to deliver its response, or such further time specified by the Adjudicator, giving consideration to the Notice of Adjudication, the amount in dispute, and the principles of fairness, including ensuring that the responding Party has a reasonable amount of time to review and respond to any documents the referring Party intends to rely on during the Adjudication included in the Notice of Adjudication (including any Dispute Notice Supporting Document that was not previously disclosed in the Notice of Dispute (if available)).
- (e) The Parties shall consent to any request by the Adjudicator to extend the deadline for the Adjudicator's determination in accordance with Section 13.13(2)(a) of the *Construction Act*, and shall agree to any extension reasonably requested by a Party to extend the deadline for the Adjudicator's determination pursuant to Section 13.13(2)(b) of the *Construction Act*.

3.2 Powers of the Adjudicator During Adjudication

- (a) In conducting an Adjudication, the Adjudicator shall have the powers granted to adjudicators by the *Construction Act*, and:
 - (i) shall act impartially;
 - (ii) may conduct the Adjudication in the manner the Adjudicator determines appropriate in the circumstances, subject to the obligation to conduct the Adjudication in an impartial manner and subject to any joint procedural directions delivered jointly by Project Co and Contracting Authority;
 - (iii) may issue directions respecting the disclosure of documents which a party intends to rely on or that a party has requested from another party in the Adjudication in a manner that ensures that each party to the Adjudication has an opportunity to review such documents, and with regard to principles of proportionality and the desire of the parties for a cost-effective process;
 - (iv) may refuse to hear the Adjudication if the preconditions to bringing an Adjudication Dispute to Adjudication have not yet been met; and
 - (v) shall make a determination of the matter that is the subject of an Adjudication on the basis of applicable laws and the Project Agreement.

3.3 Review of Adjudicator’s Determination

- (a) Any Party that is dissatisfied with a determination of the Adjudicator may, within 30 days of the release of the Adjudicator’s determination (or such longer period agreed by the Parties, acting reasonably), deliver a Notice of Request to Arbitrate the Dispute pursuant to Section 5(c). In such an event, the determination of the Adjudicator shall be reviewed *de novo* by an arbitration tribunal in accordance with Section 5. If neither Party delivers a Notice of Request to Arbitrate the Dispute pursuant to Section 5(c) before the expiry of such period, or if any arbitration that is commenced pursuant to Section 5 is subsequently abandoned in writing by the Parties before an arbitral award is made pursuant to Section 5, then the determination of the Adjudicator shall be final and binding on the Parties.
- (b) The Parties agree that any determination of the Adjudicator that becomes final and binding on the Parties in accordance with Section 3.3(a) shall not be subject to appeal, arbitration, litigation or any other dispute resolution process and expressly waive any and all such rights in respect of the Dispute resolved by the Adjudicator.

4. Combined Dispute Board

4.1 Appointment of the CDB

- (a) The Combined Dispute Board (“**CDB**”) shall be a standing body composed of one member appointed in accordance with this Schedule 27 (the “**Member**”). On or before Financial Close, the CDB shall be constituted by a written agreement between the Parties and the Member substantially in the form set out in Appendix “B” to this Schedule 27 and executed and delivered in accordance with Schedule 2 – Completion Documents of the Project Agreement (the “**CDB Member Agreement**”).
- (b) The CDB shall remain constituted until the CDB Expiry Date. The Parties may agree in writing to extend the term of the CDB, and shall agree in writing to any extensions necessary in order to obtain CDB decisions in relation to Disputes referred to the CDB which remain outstanding upon the end of the CDB term.
- (c) Unless otherwise agreed by the Parties in writing, the Member shall have significant experience in construction law and shall be either: (A) a lawyer who is licensed to practice law in Ontario or another province of Canada other than Quebec; or (B) an ex-judge or master of a superior court in Ontario or another province of Canada other than Quebec providing adjudication, arbitration and/or mediation services in Ontario or another province of Canada.
- (d) The Member shall be independent, impartial and, unless otherwise agreed by the Parties in writing, experienced in resolving and deciding disputes of a type,

complexity and value commensurate with the potential Disputes that could be referred to the CDB.

- (e) The Parties shall jointly appoint the Member on or prior to Financial Close, and deliver the CDB Member Statement for the Member upon appointment in accordance with Schedule 2 – Completion Documents of the Project Agreement.
- (f) Before commencing CDB activities, the Member shall sign with the Parties a CDB Member Agreement. The CDB Member Agreement may be terminated in accordance with the CDB Member Agreement.

4.2 Replacement of the Member

- (a) When the Member must be replaced due to death, incapacity, resignation, termination or removal, the new Member shall be appointed within 30 days of the need for replacement arising, in the same manner as the Member being replaced was originally selected in accordance with this Schedule 27, unless otherwise agreed by the Parties in writing. All actions taken by the CDB prior to the replacement of the Member shall remain valid.
- (b) If the Parties are unable to appoint a replacement Member within the period of time set out in Section 4.2(a), either Party may refer the appointment of the replacement Member for a court determination pursuant to Section 6(b).

4.3 Impartiality of the Member

- (a) The prospective Member shall sign a statement of acceptance, availability, impartiality and independence and disclose in writing to the Parties, any facts or circumstances which might call into question the Member's independence in the eyes of the Parties or give rise to reasonable doubts as to the prospective Member's impartiality, substantially in the form set out in Appendix "A" to this Schedule 27 (the "**CDB Member Statement**").
- (b) The Member shall immediately disclose in writing to the Parties any facts or circumstances concerning the Member's impartiality or independence which may arise in the course of the Member's tenure.
- (c) Should any Party wish to challenge a prospective or the current Member on the basis of an alleged lack of impartiality, independence or qualifications, it may, as soon as practicable after learning of the facts upon which the challenge is based, submit to the CDB and the other Party a request for a decision upon the challenge including a written statement of such facts.

- (d) If the challenged prospective or the current Member does not withdraw, and the other Party does not agree to the challenge, either Party may refer the matter for a court determination pursuant to Section 6(b).
- (e) No Party shall challenge the current Member on the basis of an alleged lack of impartiality or independence as a result of the Member carrying out its duties under the CDB Member Agreement, including the provision of without prejudice dispute resolution assistance.
- (f) If a prospective or the current Member is successfully challenged, the prospective Member shall not be appointed, or the current Member shall be removed forthwith from the CDB and the CDB Member Agreement, if any, shall be automatically terminated.

4.4 Ongoing Project Monitoring by the CDB

- (a) The Parties shall fully cooperate with the CDB and communicate information to it in a timely manner.
- (b) The Parties shall ensure that the CDB is kept informed of the performance of the Parties' obligations under the Project Agreement and of any Disputes arising in the course thereof by such means as reports or Notices issued by the Parties in respect of the Works. In particular, the CDB shall receive copies of any and all:
 - (i) amendments to the Project Agreement and Variation Confirmations;
 - (ii) Notices of Dispute;
 - (iii) Works Reports;
 - (iv) Monthly Reports and Quarterly Reports (as such terms are defined in the Independent Certifier Agreement);
 - (v) Proceeding at Risk Notices;
 - (vi) Notices delivered to Project Co by Contracting Authority pursuant to Section 13.4(a)(iii) of the Project Agreement and/or Section 10.1 of Schedule 19 – Works Scheduling Requirements;
 - (vii) Notices of, and responses to Notices of, Delay Events, Compensation Events, Relief Events, Excusing Causes, and events of Force Majeure;
 - (viii) the Phase Completion Certificate, the Substantial Completion Certificate, the Final Completion Certificate, and the other Notices and documents provided by each of the Parties and the Independent Certifier pursuant to

Sections 23A.4, 23A.7, 23A.8(c), 24.4, 24.7, 24.8(d), 24.11 and 24.15 of the Project Agreement;

- (ix) such other Project documentation, Notices, and communications that either Party reasonably believes will assist to keep the CDB informed of the performance of the Project Agreement and of any Disputes arising in the course thereof,

at the same time they are delivered in accordance with the Project Agreement, from the Party that is delivering the document.

- (c) Each Party is required to copy the other Party in all written communications in respect of the Project it provides to the CDB. Unless otherwise agreed by the Parties in writing or as provided in Section 4.10(d), no Party shall have any conversation or any meeting with the CDB in respect of the Project without the other Party being included in such conversation or being present at such meeting.

4.5 CDB to Resolve Disputes

- (a) If the Parties are unable to resolve a Dispute other than a Schedule 27 Procedural Dispute prior to the CDB Expiry Date through amicable resolution by the Party Executives pursuant to Section 2 and a Party delivers a Party Executive DRP Termination Notice to the other Party, then subject to Section 3, either Party may in writing refer the Dispute to the CDB for resolution.

4.6 Statement of Case

- (a) The Party referring a Dispute to the CDB pursuant to Section 4.5(a) (the “**Claimant**”) shall submit a concise written statement of its case (the “**Statement of Case**”) to the responding Party (the “**Respondent**”) and the CDB within 30 days (or such longer period agreed by the Parties in writing, acting reasonably) of a Party’s referral of the Dispute to the CDB for resolution. The Statement of Case shall only include:
 - (i) the Notice of Dispute, including the Dispute Notice Supporting Documents;
 - (ii) the issues submitted to the CDB for decision;
 - (iii) a statement of the Claimant’s position, including a statement of relevant facts and law; and
 - (iv) any amendments, updates, additions to, or deletions from the Notice of Dispute or the Dispute Notice Supporting Documents.

- (b) The date on which the Statement of Case is received by the CDB shall be deemed to be the date of the commencement of the CDB proceeding (the “**Date of Commencement**”).
- (c) If the Claimant provides any material amendment, update, addition to, or deletion from the Notice of Dispute or the Dispute Notice Supporting Documents pursuant to Section 4.6(a)(iv), then the CDB shall permit the Respondent a reasonable amount of time to review and respond to such material amendment, update, addition to, or deletion from the Notice of Dispute or the Dispute Notice Supporting Documents, and shall extend the Reply Period accordingly pursuant to Section 4.7(b)(i).
- (d) Unless the CDB orders otherwise, the Claimant shall not be entitled to rely upon any documents other than the documents contained in its Statement of Case. In the event that the CDB permits the Claimant to rely on any additional documents, the CDB shall permit the Respondent a reasonable amount of time to review and respond to such additional documents.

4.7 Statement of Reply

- (a) Subject to Section 4.7(b), within 30 days of the Date of Commencement (the “**Reply Period**”), the Respondent shall deliver to the Claimant and the CDB a concise written statement of its reply to the Statement of Case (the “**Statement of Reply**”). The Statement of Reply shall only include:
 - (i) a statement of the Respondent’s position, including a statement of relevant facts and law;
 - (ii) the issues submitted to the CDB for a decision; and
 - (iii) any documents not contained in the Statement of Case on which the Respondent intends to rely.
- (b) The Reply Period may be extended to permit the Respondent additional time to provide its Statement of Case by:
 - (i) order of the CDB (including pursuant to Section 4.6(c) or Section 4.6(d)); or
 - (ii) agreement of the Parties, acting reasonably.

4.8 Additional Documents Required by the CDB

- (a) The CDB may at any time request a Party to submit additional written statements or documentation within a reasonable amount of time to assist the CDB in preparing its decision. Each such request shall be communicated in writing by the CDB to the

Parties, and any additional written statements or documentation submitted in response to the CDB's request shall be submitted to the CDB and the other Party. The CDB shall permit the other Party a reasonable amount of time to review and respond to such additional written statements or documentation.

4.9 Evidence and Powers of the CDB

- (a) Subject to Section 4.9(b), the CDB shall decide Disputes based on the Parties' Statement of Case and Statement of Reply and any additional documents and responses delivered pursuant to any of Sections 4.6(c), 4.6(d) or 4.8(a).
- (b) If there are any material factual disputes between the Parties or other issues arising from the Parties' Statement of Case or Statement of Reply, the CDB may order such additional procedural steps or give such directions as the CDB considers appropriate to address such disputes or other issues, with a view to proportionality and the Parties' desire to resolve Disputes in a cost-effective and expeditious manner.
- (c) Without limiting Section 4.9(b), the CDB may, if necessary, appoint one or more experts after considering the positions of the Parties or, subject to Section 1.3(b), obtain and consider the opinion of the Independent Certifier, as an expert.

4.10 Hearings

- (a) The CDB shall order that a hearing in respect of the Dispute take place unless the Parties and CDB agree in writing that a hearing is not required.
- (b) The hearing shall be conducted in the Greater Toronto Area or by teleconference or videoconference on written agreement of the Parties and the CDB.
- (c) The Parties shall appear through duly authorized representatives. In addition, the Parties may be assisted or represented by advisers and legal counsel.
- (d) If any Party refuses or fails to take part in the CDB hearing or in any preceding steps, the CDB may proceed notwithstanding such refusal or failure.
- (e) The CDB may request that the Parties provide and exchange summaries of their argument in advance of the hearing.
- (f) Subject to the discretion of the CDB, the hearing shall proceed as follows:
 - (i) the Claimant shall present its case;
 - (ii) the Respondent shall present its case; and
 - (iii) the Claimant shall have an opportunity to reply.

4.11 Basis for Decision

- (a) The CDB shall make decisions based on the Project Agreement and the law applicable to the Dispute.
- (b) The CDB may take into account:
 - (i) any failure of a Party to comply with the Project Agreement, including any of its mitigation obligations or its procedural obligations under this Schedule 27; and
 - (ii) any unreasonable delay of the Claimant in bringing its claim, including any unreasonable delay that prevented or prejudiced the Respondent's proper investigation of, opportunity for mitigation of, or ability to respond to the claim.
- (c) A decision of the CDB shall be in writing and state the findings, reasons, and determination of the CDB and include:
 - (i) a summary of the Dispute, the positions of the Parties and the decision requested; and
 - (ii) a summary of the relevant provisions of the Project Agreement and the relevant facts and law considered by the CDB.
- (d) The CDB shall issue its decision promptly and, in any event, within 30 days after the hearing unless the Parties consent in writing to an extension, which consent shall not be unreasonably withheld. Failure to issue a decision of the CDB within the time allowed does not invalidate the decision.

4.12 Costs

- (a) All Member fees and expenses and any other costs associated with the establishment and activities of the CDB (including in relation to obtaining CDB decisions and the cost of any experts appointed pursuant to Section 4.9(c)) shall be shared equally and paid by the Parties in accordance with the CDB Member Agreement, unless otherwise agreed by the Parties in writing or ordered by the CDB.
- (b) Each Party shall bear its own costs associated with Disputes referred to the CDB for a decision.

4.13 Subsequent Dispute Resolution Procedure to the CDB

- (a) Any Party that is dissatisfied with a decision of the CDB other than a decision on a Schedule 27 Procedural Dispute may, within 30 days of the release of the CDB's

decision (or such longer period agreed by the Parties, acting reasonably) (the “**Arbitration Referral Period**”), deliver a Notice of Request to Arbitrate the Dispute pursuant to Section 5(c). The decision of the CDB shall be stayed during the Arbitration Referral Period. If the Dispute is arbitrated pursuant to Section 5, the arbitration tribunal shall conduct the arbitration *de novo* and the decision of the CDB shall not, subject to the following sentence, be binding on the Parties. If neither Party delivers a Notice of Request to Arbitrate the Dispute pursuant to Section 5(c) before the expiry of the Arbitration Referral Period, or if any arbitration that is commenced pursuant to Section 5 is subsequently abandoned by the Parties in writing before an arbitral award is made pursuant to Section 5, then the decision of the CDB shall be final and binding on the Parties.

- (b) The Parties agree that any decision of the CDB that becomes final and binding on the Parties in accordance with Section 4.13(a) shall not be subject to appeal, arbitration, litigation or any other dispute resolution process and expressly waive any and all such rights in respect of the Dispute resolved by the CDB.

5. Arbitration

- (a) Prior to the CDB Expiry Date, if the Parties fail to resolve a Dispute through the processes set out in Sections 2 and 3 or Sections 2 and 4 (if and as applicable) and where no final and binding Adjudication determination or final and binding CDB decision exists in respect of the Dispute, then, subject to Section 1.2(b), the Dispute shall be resolved by *de novo* arbitration in accordance with this Section 5.
- (b) If either Party delivers a notice to the other Party pursuant to Section 1.2(b), then such Dispute shall be resolved by arbitration in accordance with this Section 5, and pursuant to an expedited process and timetable to be agreed to by the Parties in writing, or as ordered by the arbitral tribunal with regard to the prevailing circumstances.
- (c) Either Party may deliver a Notice of request to arbitrate a Dispute eligible to be referred to arbitration in accordance with this Schedule 27 (each a “**Notice of Request to Arbitrate**”).
- (d) A Notice of Request to Arbitrate will not be effective unless it:
 - (i) is signed by the Party Representative;
 - (ii) if applicable, is delivered to the other Party Representative within the period of time set out in Section 3.3(a) or Section 4.13(a) following the release of any applicable Adjudication decision or CDB decision;
 - (iii) indicates it is a Notice of Request to Arbitrate pursuant to Section 5(c); and

- (iv) expressly identifies the Dispute to be arbitrated.
- (e) The *Arbitration Act, 1991* shall apply to an arbitration pursuant to this Section 5.
- (f) A Dispute referred to arbitration shall be resolved by a single arbitrator unless:
 - (i) the Parties otherwise agree in writing; or
 - (ii) one of the Parties, by Notice delivered to the other Party within seven days after delivery of a Notice of Request to Arbitrate, requires the Dispute to be resolved by a three person arbitral tribunal, in which case the Dispute shall be resolved by a three person arbitral tribunal.
- (g) If the arbitral tribunal is comprised of a single arbitrator:
 - (i) the Parties shall jointly appoint the arbitrator; and
 - (ii) if the Parties are unable to agree on the arbitrator within 30 days after delivery of the Notice of Request to Arbitrate, either Party may apply to the Ontario Superior Court of Justice to appoint the arbitrator pursuant to the *Arbitration Act, 1991*.
- (h) If the arbitral tribunal is comprised of three arbitrators:
 - (i) each Party shall appoint one arbitrator and the first two arbitrators shall jointly appoint the third arbitrator, who shall act as the chair; and
 - (ii) if the Parties have not appointed an arbitrator or arbitrators pursuant to Section 5(h)(i) or if the Parties or the arbitrators are unable to agree on the third arbitrator within 30 days after delivery of the Notice of Request to Arbitrate, either Party may apply to the Ontario Superior Court of Justice to appoint the remaining arbitrator(s) pursuant to the *Arbitration Act, 1991*.
- (i) All arbitrators must have qualifications and experience relevant to the issues in the Dispute commensurate with the nature, complexity and value of the Dispute to be arbitrated.
- (j) No one shall be nominated or appointed to act as an arbitrator who is or was within the past five years in any way interested, financially or otherwise, in the conduct of the Works or in the business affairs of Contracting Authority, Project Co, or any consultant, subconsultant or subcontractor of any of them who may be involved or implicated in the Dispute.
- (k) Unless otherwise agreed by the Parties, the seat and venue of the arbitration shall be the Greater Toronto Area. The language of the arbitration shall be English.

- (l) The arbitral tribunal shall render its award as soon as possible and no later than 60 days after the date of the closure of the hearing, or such other period of time as agreed to by the Parties in writing and accepted by the arbitral tribunal.
- (m) The costs of the arbitration are within the discretion of the arbitral tribunal. In exercising discretion to award costs, the arbitrator(s) will take into account the desire of the Parties that costs should generally be awarded to each Party in proportion to the relative success that each Party has in the arbitration.
- (n) The award of the arbitral tribunal shall be final and binding upon the Parties and not subject to appeal.

6. Litigation

- (a) If necessary to prevent irreparable harm to a Party, including in connection with a Public Safety Dispute, nothing contained in this Schedule 27 will prevent the Parties from seeking interim protection from the Ontario Superior Court of Justice, including seeking an interlocutory injunction. However, the Parties agree that no irreparable harm shall occur if the Project Agreement is terminated by Contracting Authority pursuant to Section 35.3(b) of the Project Agreement, and that any such termination by Contracting Authority would be adequately compensated by an award of damages to Project Co if it is subsequently determined in accordance with this Schedule 27 that Contracting Authority was not entitled to do so in accordance with the Project Agreement.
- (b) Either Party may bring an application or motion directly to the Ontario Superior Court of Justice for a determination regarding appointment of the challenged or a proposed alternative Member or arbitrator.
- (c) All litigation permitted pursuant this Schedule 27 shall be resolved in the Ontario Superior Court of Justice. Both Parties irrevocably attorn to the exclusive jurisdiction of the courts of the Province of Ontario in respect of any Disputes or matters which arise under the Project Agreement or in connection with the Project and which are to be resolved by litigation.

7. Stay and Consolidation with Third Party Disputes

- (a) Subject to Section 7(c), if either Party is involved in an arbitration in the Province of Ontario with a third party (“**Third Party Arbitration**”), and if such Third Party Arbitration involves common factual or legal issues (including common issues of damages) which are also the subject of a Dispute between the Parties for which a Notice of Dispute has been given, then any arbitration of the Dispute between the Parties which includes those common factual, legal or damages issues (“**Project Agreement Arbitration**”) shall be stayed, consolidated or joined with the Third

Party Arbitration(s) but only if each of Contracting Authority, Project Co, and the other parties all agree in writing.

- (b) Subject to Section 7(c), if either Party is involved in litigation in the Province of Ontario with a third party (“**Third Party Litigation**”) and if:
 - (i) such Third Party Litigation involves common factual or legal issues (including common issues of damages) which are the subject of a Project Agreement Arbitration; and
 - (ii) the other Party is brought directly into the Third Party Litigation as a party to that litigation,

then on the application of either Party to the court in the Province of Ontario having jurisdiction the court may, if it determines that it is just and convenient in all the circumstances, order a stay of the Third Party Litigation.

- (c) Sections 7(a) and 7(b) only apply:
 - (i) if the Dispute between the Parties includes a claim by one Party against the other for contribution or indemnity for that Party’s liability or potential liability to the third party where such liability results or will result from an award in the Third Party Arbitration or a judgment in the Third Party Litigation; and
 - (ii) to those specific issues that are common issues in the Project Agreement Arbitration, the Third Party Arbitration and the Third Party Litigation, such that all other issues in the Dispute shall continue to be resolved by Project Agreement Arbitration and shall not be consolidated with the Third Party Arbitration or Third Party Litigation.

8. Confidentiality

- (a) Unless otherwise agreed by the Parties in writing or required by law, no Party shall rely on or introduce as evidence in any subsequent proceeding or investigation, and shall treat as confidential and inadmissible in any arbitration or litigation proceeding or other investigation or proceeding, any information, data, statements, submissions, admissions, settlement proposals, recommendations, discussions, opinions, or any other documents within the meaning of the *Rules of Civil Procedure*, other than documents which would otherwise be admissible pursuant to the *Rules of Civil Procedure*, which were obtained, exchanged or delivered:
 - (i) on a without prejudice basis, including through the process for the amicable resolution of the Dispute by the Party Executives set out in Section 2;

- (ii) through the Adjudication process by any party or the Adjudicator, except in relation to the determination and reasons of the Adjudicator, which may be introduced in any subsequent dispute resolution processes or proceedings regarding the same Dispute(s); or
 - (iii) through the decision process by any Party or the CDB or any Member, except for a decision and reasons of the CDB, which may be introduced in any subsequent dispute resolution processes or proceedings regarding the same Dispute(s).
- (b) Any Member or arbitrator appointed pursuant this Schedule 27 shall keep all information about any Dispute(s) referred to the CDB or for arbitration confidential and shall not disclose such information to anyone other than the Parties.
- (c) Any Adjudicator or arbitrator shall execute non-disclosure agreements in a form satisfactory to the Parties, providing that, among other things, material delivered by a Party in connection with Adjudication or arbitration shall not be disclosed to any person or used for any other purpose, in accordance with this Section 8, and all such material shall remain the property of the Party disclosing or delivering same.
- (d) An Adjudicator, Member of the CDB or arbitrator shall not be compelled to give evidence in any proceeding in respect of a Dispute that was referred to the Adjudicator, CDB or arbitrator for a decision.

9. Miscellaneous

- (a) The Parties can, by written agreement on a Dispute by Dispute basis:
 - (i) extend any or all timelines set out in this Schedule 27;
 - (ii) agree to waive or by-pass any one or more of the Dispute resolution processes in Sections 1.7, 2, 3 and 4 (to the extent permitted by law) and, instead, proceed directly to resolution of the Dispute by arbitration pursuant to Section 5;
 - (iii) agree to a different process for arbitration than the one contemplated in this Schedule 27; or
 - (iv) agree to refer any Dispute to mediation by a neutral third party mediator.

APPENDIX “A”

**FORM OF CDB MEMBER STATEMENT OF ACCEPTANCE, AVAILABILITY,
IMPARTIALITY AND INDEPENDENCE**

[REDACTED]

APPENDIX “B”

FORM OF CDB MEMBER AGREEMENT

[REDACTED]

SCHEDULE 28

INTENTIONALLY DELETED

SCHEDULE 29

REFINANCING

1. DEFINITIONS

1.1 In this Schedule 29 – Refinancing, unless the context indicates a contrary intention, terms which are defined in the Project Agreement (and not otherwise defined in this Schedule 29 – Refinancing) shall have the meanings given to them in the Project Agreement and the following terms shall have the following meanings:

- (a) **“Exempt Refinancing”** means:
- (i) a change in taxation or change in accounting treatment pursuant to a Change in Law or change in Canadian GAAP;
 - (ii) the exercise of any right, the grant of any amendment, waiver or consent or any similar action under the Lending Agreements by the Lenders that does not provide for a financial benefit to Project Co under those agreements;
 - (iii) any Qualifying Bank Transaction;
 - (iv) any Rescue Refinancing;
 - (v) any Refinancing that was approved by Contracting Authority prior to the execution of this Project Agreement and occurs during the first six months following the date of this Project Agreement;
 - (vi) any amendment, variation or supplement of any Lending Agreement approved by Contracting Authority as part of any Variation under this Project Agreement; or
 - (vii) any Permitted Borrowing.
- (b) **“Qualifying Bank”** means a lending institution that is:
- (i) a bank listed in Schedule I, II or III of the *Bank Act* (Canada); or
 - (ii) a bank, life insurance company, pension fund or fund managed by a professional fund manager that controls, either directly or through its affiliates, funds in excess of \$[REDACTED],
- provided such institution is not a Restricted Person
- (c) **“Qualifying Bank Transaction”** means:
- (i) the disposition by a Lender of any of its rights or interests in the Lending

- Agreements to a Qualifying Bank;
- (ii) the grant by a Lender to a Qualifying Bank of any rights of participation in respect of the Lending Agreements; or
 - (iii) the disposition or grant by a Lender to a Qualifying Bank of any other form of benefit or interest in either the Lending Agreements or the revenues or assets of Project Co, whether by way of security or otherwise.
- (d) **“Qualifying Refinancing”** means any Refinancing that will give rise to a Refinancing Gain that is not an Exempt Refinancing.
- (e) **“Refinancing”** means:
- (i) any amendment, variation, novation, supplement or replacement of any Lending Agreement;
 - (ii) entering into any new Lending Agreements;
 - (iii) the exercise of any right, or the grant of any waiver or consent, under any Lending Agreement;
 - (iv) the disposition of any rights or interests in, or the creation of any rights of participation in respect of, the Lending Agreements or the creation or granting of any other form of benefit or interest in either the Lending Agreements or the contracts, revenues or assets of Project Co whether by way of security or otherwise; or
 - (v) any other arrangement put in place by Project Co or another person which has an effect which is similar to any of the foregoing provisions of this definition above or which has the effect of limiting Project Co’s ability to carry out any of the foregoing provisions of this definition.
- (f) **“Refinancing Financial Model”** means a comprehensive and detailed financial model satisfactory to Contracting Authority, acting reasonably, prepared for the purpose of Section 2 of this Schedule 29, which financial model shall be similar in form and content to the Financial Model, suitable for the purposes for which it will be used in this Schedule 29, and shall take into account:
- (i) cash flows for the entire remaining Project Term;
 - (ii) any changes in structure and funding since the date of this Project Agreement;
 - (iii) the performance of the Works to the date of the Refinancing;

- (iv) macroeconomic assumptions; and
- (v) all other relevant factors.
- (g) **“Refinancing Gain”** means an amount equal to the greater of zero and (A - B), where:
 - A = the sum of the Senior Debt Amount and Junior Debt Amount as projected to be outstanding at Substantial Completion immediately prior to the Refinancing (using the Refinancing Financial Model but without taking into account the effect of the Refinancing).
 - B = the sum of the Senior Debt Amount and Junior Debt Amount as projected to be outstanding at Substantial Completion immediately prior to the Refinancing (using the Refinancing Financial Model and taking into account the effect of the Refinancing).
- (h) **“Rescue Refinancing”** means any Refinancing which takes place due to the failure or prospective failure of Project Co to comply with any material financial obligation under the Lending Agreements, or any of them, which does not increase any liability of Contracting Authority, whether actual or potential.

2. REFINANCING

2.1 Project Co shall not carry out:

- (a) any Qualifying Refinancing unless Project Co has obtained the prior written consent of Contracting Authority, which consent, subject to Section 2.2, shall not be unreasonably withheld or delayed; or
- (b) any Exempt Refinancing or any other Refinancing which does not result in a Refinancing Gain unless Project Co has delivered notice of such Refinancing to Contracting Authority at least ten Business Days before such Refinancing, except that such Notice shall not be required for a disposition by a Lender of its rights or participation in the Lending Agreements where such disposition is a trade of bonds issued as provided under a book-based system of a depository and pursuant to a trust indenture that comprises a portion of the Financing.

2.2 Contracting Authority may withhold its consent to any Qualifying Refinancing, in its sole discretion:

- (a) where any person with whom Project Co proposes to carry out a Qualifying Refinancing is a Restricted Person;
- (b) if, at the time the Qualifying Refinancing is contemplated and effected, the Qualifying Refinancing will materially adversely affect the ability of Project Co to

perform its obligations under the Project Documents or this Project Agreement; or

- (c) if, at the time the Qualifying Refinancing is contemplated and effected, the Qualifying Refinancing will have the effect of increasing any liability of Contracting Authority, whether actual or contingent, present or future, known or unknown.

2.3 Contracting Authority shall be entitled to receive:

- (a) a [REDACTED]% share of any Refinancing Gain arising from a Qualifying Refinancing, in respect of any Refinancing Gain up to (when considered in aggregate with all previous Qualifying Refinancings) a Refinancing Gain of \$[REDACTED];
- (b) a [REDACTED]% share of any further Refinancing Gain arising from a Qualifying Refinancing, in respect of any Refinancing Gain in excess of \$[REDACTED] and up to (when considered in aggregate with all previous Qualifying Refinancings) a Refinancing Gain of \$[REDACTED]; and
- (c) a [REDACTED]% share of any further Refinancing Gain arising from a Qualifying Refinancing.

2.4 Project Co shall promptly provide Contracting Authority with full details of any proposed Qualifying Refinancing, including a copy of the proposed Refinancing Financial Model and the basis for the assumptions used in the proposed Refinancing Financial Model. Contracting Authority shall (before, during and at any time after any Refinancing) have unrestricted rights of audit over the Refinancing Financial Model and any documentation (including any aspect of the calculation of the Refinancing Gain) used in connection with such Refinancing (whether or not such Refinancing is determined to be a Qualifying Refinancing). Project Co shall promptly, and, in any event, within 5 Business Days of receiving a written request from Contracting Authority, provide any information in relation to a proposed Refinancing as Contracting Authority may reasonably require. Project Co shall keep Contracting Authority informed as to any changes to the terms of the Refinancing. Both Contracting Authority and Project Co shall at all time act in good faith with respect to any Refinancing.

2.5 Contracting Authority's share of the Refinancing Gain shall be received as a reduction in the amount of the Substantial Completion Payment.

2.6 Contracting Authority and Project Co will negotiate in good faith to agree upon the basis and method of calculation of the Refinancing Gain. If the parties fail to agree upon the basis and method of calculation of the Refinancing Gain or the payment of Contracting Authority's share, the Dispute shall be determined in accordance with Schedule 27 - Dispute Resolution Procedure. Both Contracting Authority and Project Co shall work collaboratively to establish the rate setting process required to complete the Refinancing.

- 2.7 The Refinancing Gain shall be calculated after taking into account the reasonable out-of-pocket costs that each Party directly incurs in relation to the Qualifying Refinancing and on the basis that, within 15 Business Days of any Qualifying Refinancing, Project Co will reimburse Contracting Authority for all such reasonable out-of-pocket costs incurred by Contracting Authority.

SCHEDULE 30

INSURANCE TRUST AGREEMENT

THIS AGREEMENT is made as of the 28th day of September, 2023

AMONG:

**CHILDREN’S HOSPITAL OF EASTERN ONTARIO – OTTAWA
CHILDREN’S TREATMENT CENTRE**, a non-share capital corporation
incorporated under the laws of the Province of Ontario

(“**Contracting Authority**”)

AND:

[REDACTED]

(the “**Lenders’ Agent**”)

AND:

ELLISDON INFRASTRUCTURE OCH INC., a corporation incorporated under
the laws of the Province of [REDACTED]

(“**Project Co**”)

AND:

[REDACTED]

(the “**Account Trustee**”)

WHEREAS:

- A. Contracting Authority and Project Co have entered into the Project Agreement.
- B. Contracting Authority, the Lenders’ Agent and Project Co have entered into the Lenders’ Direct Agreement.
- C. Contracting Authority, the Lenders’ Agent and Project Co have agreed that all amounts from time to time contained in the Insurance Trust Account are to be held in trust by the Account Trustee in accordance with the terms of this Insurance Trust Agreement, and that no releases, distributions or transfers of any funds from the Insurance Trust Account shall be made other than in accordance with the terms of this Insurance Trust Agreement.

- D. Contracting Authority, the Lenders' Agent and Project Co have agreed that the Bonds are to be held in trust by the Account Trustee in accordance with the terms of this Insurance Trust Agreement and that no releases of the Bonds shall be made other than in accordance with the terms of this Insurance Trust Agreement.

NOW THEREFORE in consideration of the mutual covenants and agreements of the Parties hereinafter contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties covenant and agree as follows:

1. DEFINITIONS

In this Schedule 30 – Insurance Trust Agreement, unless the context indicates a contrary intention, terms which are defined in the Project Agreement (and not otherwise defined in this Schedule 30 – Insurance Trust Agreement) shall have the meanings given to the in the Project Agreement and the following terms shall have the following meanings:

- (a) “**Account Trustee**” has the meaning given in the introductory paragraph of this Insurance Trust Agreement.
- (b) “**Appointed Representative**” has the meaning given in the Lenders' Direct Agreement.
- (c) “**Bank**” means [REDACTED].
- (d) “**Bonds**” means a performance bond issued by [REDACTED], [REDACTED] and [REDACTED], in favour of Project Co, in the form attached to the Project Agreement as Appendix B to Schedule 25 – Insurance and Performance Security Requirements and a labour and material payment bond issued by [REDACTED], [REDACTED] and [REDACTED], in favour of Project Co, in the form attached to the Project Agreement as Appendix C to Schedule 25 – Insurance and Performance Security Requirements.
- (e) “**Change of Authorization Event**” has the meaning given in Section 9(a) of this Insurance Trust Agreement.
- (f) “**Change of Authorization Notice**” has the meaning given in Section 9(b)(ii) of this Insurance Trust Agreement.
- (g) “**Contracting Authority**” has the meaning given in the introductory paragraph of this Insurance Trust Agreement.
- (h) “**Default Notice**” means a written notice given by the Lenders' Agent to the Account Trustee and Contracting Authority that an event of default under the Lending Agreements has occurred and is continuing.

- (i) “**Default Period**” means the period commencing on the date upon which the Account Trustee and Contracting Authority receives a Default Notice and ending on the date upon which the Account Trustee and Contracting Authority receives written notice from the Lenders’ Agent that the event of default which was the subject matter of the applicable Default Notice has been cured.
- (j) “**Insurance Policies**” has the meaning given in Section 4 of this Insurance Trust Agreement.
- (k) “**Insurance Proceeds**” has the meaning given in Section 6(a) of this Insurance Trust Agreement.
- (l) “**Insurance Trust Account**” means the account bearing Account No. [REDACTED] at [REDACTED], in the name of the Account Trustee. The following information is to be used to make a wire transfer payment into the insurance trust account:

RE: INSURANCE TRUST ACCOUNT
Canadian Routing Code: [REDACTED]
SWIFT : [REDACTED]
Transit Number : [REDACTED]
Beneficiary Name : [REDACTED]
Beneficiary Address : [REDACTED]
Beneficiary Account No. : [REDACTED]
Beneficiary Reference : [REDACTED]

- (m) “**Insurance Trust Agreement**” means this Insurance Trust Agreement.
- (n) “**Lenders’ Agent**” has the meaning given in the introductory paragraph of this Insurance Trust Agreement.
- (o) “**Lenders’ Direct Agreement**” means the Lenders’ Direct Agreement made on or about the date hereof between Contracting Authority, Project Co and the Lenders’ Agent.
- (p) “**Multiple Obligee**” means a multiple obligee under the applicable Bond.
- (q) “**Multiple Obligee Rider(s)**” means the multiple obligee rider(s) applicable to the Bonds pursuant to which Project Co, Contracting Authority and the Lenders’ Agent are multiple obligees under the Bonds.
- (r) “**Notice Period**” has the meaning given in the Lenders’ Direct Agreement.

- (s) “**Order**” has the meaning given in Section 8(k) of this Insurance Trust Agreement.
- (t) “**Party**” means any of Contracting Authority, Project Co, the Lenders’ Agent or the Account Trustee, and “**Parties**” means all of Contracting Authority, Project Co, the Lenders’ Agent and the Account Trustee.
- (u) “**Project**” has the meaning given in the Project Agreement.
- (v) “**Project Agreement**” means the project agreement made on or about September 28, 2023 between Contracting Authority and Project Co.
- (w) “**Project Co**” has the meaning given in the introductory paragraph of this Insurance Trust Agreement.
- (x) “**Replacement Project Agreement**” has the meaning given in the Lenders’ Direct Agreement.
- (y) “**Replacement Project Co**” has the meaning given in the Lenders’ Direct Agreement.
- (z) “**Step-In Notice**” has the meaning given in the Lenders’ Direct Agreement.
- (aa) “**Step-In Period**” has the meaning given in the Lenders’ Direct Agreement.
- (bb) “**Surety**” has the meaning given in the Project Agreement.
- (cc) “**Trust Property**” means all of the property held in trust by the Account Trustee pursuant to this Insurance Trust Agreement, including, without limitation, the Bonds, the Insurance Trust Account, and all amounts from time to time contained therein, the Insurance Policies and the Insurance Proceeds.

2. INTERPRETATION

This Insurance Trust Agreement shall be interpreted according to the following provisions, unless the context requires a different meaning:

- (a) The headings in this Insurance Trust Agreement are for convenience of reference only and shall not constitute a part of this Insurance Trust Agreement or be taken into consideration in the interpretation of, or affect the meaning of, this Insurance Trust Agreement.
- (b) Unless the context otherwise requires, references to specific Sections, Clauses, Paragraphs, Subparagraphs, and other divisions are references to such Sections, Clauses, Paragraphs, Subparagraphs, or divisions of this Insurance Trust Agreement and the terms “Section” and “Clause” are used interchangeably and are synonymous.

- (c) Words importing persons or parties are to be broadly interpreted and include an individual, corporation, limited liability company, joint stock company, firm, partnership, joint venture, trust, unincorporated organization, Governmental Authority, unincorporated body of persons or association and any other entity having legal capacity, and the heirs, beneficiaries, executors, administrators or other legal representatives of a person in such capacity.
- (d) Unless the context otherwise requires, wherever used herein the plural includes the singular, the singular includes the plural, and each of the masculine, feminine and neuter genders include all other genders.
- (e) References to any standard, principle, agreement or document include (subject to all relevant approvals and any other provisions of this Insurance Trust Agreement concerning amendments) a reference to that standard, principle, agreement or document as amended, supplemented, restated, substituted, replaced, novated or assigned.
- (f) The words in this Insurance Trust Agreement shall bear their natural meaning.
- (g) References containing terms such as:
 - (i) “hereof”, “herein”, “hereto”, “hereinafter”, and other terms of like import are not limited in applicability to the specific provision within which such references are set forth but instead refer to this Insurance Trust Agreement taken as a whole; and
 - (ii) “includes” and “including”, whether or not used with the words “without limitation” or “but not limited to”, shall not be deemed limited by the specific enumeration of items but shall, in all cases, be deemed to be without limitation and construed and interpreted to mean “includes without limitation” and “including without limitation”.
- (h) In construing this Insurance Trust Agreement, the rule known as the ejusdem generis rule shall not apply nor shall any similar rule or approach to the construction of this Insurance Trust Agreement and, accordingly, general words introduced or followed by the word “other” or “including” or “in particular” shall not be given a restrictive meaning because they are followed or preceded (as the case may be) by particular examples intended to fall within the meaning of the general words.
- (i) Where this Insurance Trust Agreement states that an obligation shall be performed “no later than” or “within” or “by” a stipulated date or event which is a prescribed number of days after a stipulated date or event, the latest time for performance shall be 5:00 p.m. on the last day for performance of the obligation concerned, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.

- (j) Where this Insurance Trust Agreement states that an obligation shall be performed “on” a stipulated date, the latest time for performance shall be 5:00 p.m. on that day, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- (k) Any reference to time of day or date means the local time or date in Toronto, Ontario.
- (l) Unless otherwise indicated, time periods will be strictly construed and time shall be of the essence hereof.
- (m) Whenever the terms “will” or “shall” are used in this Insurance Trust Agreement they shall be construed and interpreted as synonymous and to read “shall”.

3. BONDS AND INSURANCE TRUST ACCOUNT

- (a) Prior to the commencement of a Default Period, the Bonds, the Insurance Trust Account and all amounts from time to time contained therein, including interest thereon, shall be held in trust by the Account Trustee for the benefit of Project Co. During a Default Period, the Bonds, the Insurance Trust Account, and all amounts from time to time contained therein, shall be held in trust by the Account Trustee for the benefit of the Lenders’ Agent and the Lenders, provided that, upon receipt by the Account Trustee of a Change of Authorization Notice, the Bonds, the Insurance Trust Account, and all amounts from time to time contained therein, shall be held in trust by the Account Trustee for the benefit of Contracting Authority.
- (b) The Account Trustee shall not release the Bonds or release, distribute or transfer any funds from the Insurance Trust Account other than in accordance with the terms of this Insurance Trust Agreement.
- (c) Notwithstanding any other provision of this Insurance Trust Agreement and subject to Section 3(d), the Lenders’ Agent, Contracting Authority, and Project Co agree that (x) if Project Co or the Lenders’ Agent receives the Bonds, then the Bonds will be enforced for the purpose of completion of the Project, and (y) if any of them either receives any Insurance Proceeds from the Insurance Trust Account or has the right to direct the Account Trustee to advance funds in respect of any Insurance Proceeds from the Insurance Trust Account to third parties, such funds shall be directed, used or advanced only for one of the following purposes:
 - (i) the repair, reinstatement, restoration or replacement of the Facility or any other assets, materials or goods necessary or desirable for the carrying out of the Works in respect of which such Insurance Proceeds have been paid;
 - (ii) the completion of the Project; or

- (iii) indemnification for any Contracting Authority loss for which the subject Insurance Proceeds were paid under the Insurance Policies (as defined below).

For greater certainty, use of any Insurance Proceeds received in respect of a claim by Project Co for delay in start-up, soft costs or business interruption may be applied in accordance with the terms of the Lending Agreements so as to enable Project Co to carry out the Works.

- (d) Notwithstanding anything in this Insurance Trust Agreement, if Contracting Authority is entitled to indemnification under the Insurance Policies in respect of any loss incurred by Contracting Authority, such related insurance proceeds are to be paid directly to Contracting Authority by the insurer or the Account Trustee and shall not be Insurance Proceeds subject to Section 3(c)(i) or 3(c)(ii) of this Insurance Trust Agreement. For greater certainty it is understood and agreed that Contracting Authority shall be required to use such proceeds for carrying out the purposes referred to in Sections 3(c)(i) and 3(c)(ii) in respect of which such proceeds have been paid.

4. DELIVERY OF BONDS AND INSURANCE POLICIES

Project Co shall deliver, or cause to be delivered, to the Account Trustee all Bonds Project Co is required to obtain under the Project Agreement and certified copies or originals of all insurance policies that Project Co is required to maintain under the Project Agreement (collectively, the “**Insurance Policies**”), and the Account Trustee shall hold the Bonds and Insurance Policies in trust for the benefit of each of the beneficiaries and loss payees, as the case may be, thereunder.

5. BONDS

- (a) If the Account Trustee and Contracting Authority have received a Default Notice, and if Lenders’ Agent presents to the Account Trustee (and the other parties to this Insurance Trust Agreement) a declaration that it or any person Lenders’ Agent designates requires possession of the Bonds for the purpose of establishing and/or enforcing the rights of any Multiple Obligee thereunder, and the Account Trustee has received written authorization from Contracting Authority confirming Lenders’ Agent’s right to receive the Bonds, the Account Trustee shall provide the Bonds to Lenders’ Agent or such designated party, without the need for further investigation or inquiry by the Account Trustee, provided that, if at any time prior to the release of the original copy of the Bonds to Lenders’ Agent or a person designated by it, pursuant to the foregoing, the Account Trustee receives a Change of Authorization Notice and Contracting Authority presents to the Account Trustee a declaration that it or any person designated by it requires possession of the Bonds for the purpose of establishing and/or enforcing the rights of any Multiple Obligee thereunder, the Account Trustee shall provide the same to Contracting Authority or such designated

party, without the need for further investigation or inquiry by the Account Trustee that Contracting Authority or the designated party presenting the declaration is entitled to receive the Bonds. Contracting Authority shall provide, no later than 5 Business Days following receipt by Contracting Authority of a request by the Lenders' Agent, either (i) the written authorization referred to in this Section 5(a); or (ii) written justification detailing Contracting Authority's rationale for refusing to provide such authorization.

- (b) Project Co agrees to obtain or cause to be obtained from the Surety any required amendment to the Bonds to provide for the foregoing provisions by way of amendment or replacement of the Multiple Obligee Rider now attached to and forming part of the Bonds.
- (c) Contracting Authority, Lenders' Agent and Project Co covenant and agree to observe and perform their respective covenants, agreements and obligations under the provisions of the Lender's Direct Agreement and further covenant and agree as between them, that if there is any conflict or inconsistency between the provisions of Lender's Direct Agreement and this Insurance Trust Agreement, the provisions of the Lender's Direct Agreement shall govern and prevail to the extent of such conflict or inconsistency.

6. INSURANCE PROCEEDS

- (a) Subject to Section 3(d), the Account Trustee shall distribute any proceeds of any Insurance Policy that are paid over to it by any insurer, Project Co, the Lenders' Agent or Contracting Authority (the "**Insurance Proceeds**") as follows:
 - (i) in the case of third party legal liability or employer's liability insurance, to the relevant claimant in satisfaction of the claim, demand, proceeding or liability in respect of which such Insurance Proceeds are payable;
 - (ii) in the case of any property builders' risk "All Risk" insurance, boiler and machinery insurance or property insurance policies that Project Co is required to maintain under the Project Agreement:
 - (A) if the Account Trustee has not received a Default Notice and:
 - (1) if the amount of such Insurance Proceeds, together with the aggregate of all Insurance Proceeds in respect of the assets in respect of which such Insurance Proceeds have been paid in the same calendar month, is less than \$[REDACTED], to Project Co to repair, restore or replace the assets in respect of which such Insurance Proceeds have been paid; or

- (2) if the amount of such Insurance Proceeds, together with the aggregate of all Insurance Proceeds in respect of the assets in respect of which such Insurance Proceeds have been paid in the same calendar month, is equal to or greater than \$[REDACTED], to the Lenders' Agent to reimburse Project Co for the costs of repairing, restoring or replacing the assets in respect of which such Insurance Proceeds have been paid; or
 - (B) if the Account Trustee has received a Default Notice, to the Insurance Trust Account to be distributed by the Account Trustee in such amounts and to such persons as the Lenders' Agent may at any time or from time to time direct in writing, provided that, if the Account Trustee has received a Change of Authorization Notice, the Account Trustee shall release such Insurance Proceeds from the Insurance Trust Account in such amounts and to such parties as Contracting Authority may at any time or from time to time direct in writing, in each case, to repair, restore or replace the assets in respect of which such Insurance Proceeds have been paid; and
 - (iii) in the case of any other Insurance Policies, to the Lenders' Agent, or, following receipt by the Account Trustee of a Change of Authorization Notice, to Contracting Authority, to be distributed to the parties entitled thereto.
- (b) The Account Trustee shall distribute any excess Insurance Proceeds remaining after the distributions contemplated in Section 6(a) have been made, including, without limitation, any Insurance Proceeds held in the Insurance Trust Account:
 - (i) if the Account Trustee has not received a Default Notice, to Project Co; and
 - (ii) if the Account Trustee has received a Default Notice, to such persons as the Lenders' Agent, or, following receipt by the Account Trustee of a Change of Authorization Notice, Contracting Authority, may at any time or from time to time direct in writing.
- (c) Each of Project Co, the Lenders' Agent and Contracting Authority shall forthwith deliver, or cause to be delivered, to the Account Trustee, any and all Insurance Proceeds it received from time to time and is not otherwise entitled to in accordance with the terms of this Insurance Trust Agreement.
- (d) The Account Trustee shall deposit to the Insurance Trust Account all amounts that are paid over to it pursuant to the Insurance Policies or otherwise by Project Co, Contracting Authority or the Lenders' Agent and shall not transfer, release or

distribute any such proceeds other than in accordance with this Insurance Trust Agreement.

7. ACCOUNT AGREEMENT

- (a) The Account Trustee hereby agrees to promptly provide to the Lenders' Agent all monthly statements and other information with respect to the Insurance Trust Account provided to the Account Trustee by the Bank pursuant to the relevant account agreement. The Account Trustee further agrees that it shall make such requests to the Bank for additional information with respect to the Insurance Trust Account as the Lenders' Agent may from time to time request in writing.
- (b) The Account Trustee hereby agrees to promptly provide to Contracting Authority all monthly statements and other information with respect to the Insurance Trust Account provided to the Account Trustee by the Bank pursuant to the relevant account agreement. The Account Trustee further agrees that it shall make such requests to the Bank for additional information with respect to the Insurance Trust Account as Contracting Authority may from time to time request in writing.

8. THE ACCOUNT TRUSTEE

- (a) The Account Trustee shall not have any duty or obligation to manage, control, use, make any payment in respect of, register, record, insure, inspect, sell, dispose of or otherwise deal with any part of the Trust Property except as expressly provided by the terms of this Insurance Trust Agreement. The Account Trustee shall carry out all written directions given by the Lenders' Agent, Contracting Authority or Project Co, as applicable, in accordance with this Insurance Trust Agreement and shall not be required to exercise any discretion in exercising any of its duties under this Insurance Trust Agreement in pursuance of such written directions. The Account Trustee shall not be bound to do or take any act, action or proceeding by virtue of the powers conferred on it hereby unless and until it shall have been required to do so under the terms hereof and has received instruction, advice or direction from the Lenders' Agent, Contracting Authority or Project Co, as applicable, as to the action to be taken (except with respect to actions specifically set out herein to be performed by the Account Trustee).
- (b) The Account Trustee will exercise its powers and carry out its obligations hereunder as account trustee honestly, in good faith and in the best interests of the beneficiaries hereunder and in connection therewith will exercise that degree of care, diligence, and skill that a reasonably prudent professional trustee would exercise in comparable circumstances. Unless otherwise required by law, the Account Trustee will not be required to give bond surety or security in any jurisdiction for the performance of any duties or obligations hereunder. No provision of this Insurance Trust Agreement shall be construed to relieve the Account Trustee from liability for its own dishonesty, fraud, negligence (including,

without limitation, negligence in the handling of funds), wilful misconduct, bad faith or reckless disregard of any duty hereunder.

- (c) The Account Trustee will not be subject to any liability whatsoever, in tort, contract or otherwise in connection with the Trust Property or the carrying out of its duties under this Insurance Trust Agreement to the Lenders' Agent, the Lenders, Contracting Authority, Project Co or any other person for any action taken or permitted by it to be taken, or for its failure to take any action, or for not performing any act or fulfilling any duty, obligation or responsibility hereunder by reason of any occurrence beyond the control of the Account Trustee (including, but not limited to, any act or provision of any present or future law or of any Governmental Authority, any act of God or war, or the unavailability of any wire or communication facility), provided that the foregoing limitation will not apply in respect of any action or failure to act arising from or in connection with wilful misconduct, negligence or reckless disregard of duty by the Account Trustee. The Account Trustee in doing anything or permitting anything to be done in respect of the Trust Property or the carrying out of its duties under this Insurance Trust Agreement is, and will be conclusively deemed to be, acting as trustee for the beneficiaries hereunder and not in any other capacity. Except to the extent provided in this Section 8(c), the Account Trustee will not be subject to any liability for debts, liabilities, obligations, claims, demands, judgments, costs, charges or expenses against or with respect to the Trust Property, arising out of anything done or permitted by it to be done or its failure to take any action in respect of the execution of its duties hereunder and resort will be had solely to the Trust Property for the payment or performance thereof, and no other property or assets of the Account Trustee, whether owned in its personal capacity or otherwise, will be subject to levy, execution or other enforcement procedure with regard to any obligation under this Insurance Trust Agreement.
- (d) The Account Trustee shall not be required to expend or risk its own funds or otherwise incur financial liability in the performance of any of its duties hereunder, or in the exercise of any of its rights or powers hereunder, or in acting at the request or direction of the Lenders' Agent on behalf of the Lenders or of Contracting Authority or of Project Co, unless it shall have received adequate indemnity or security against such risk or liability satisfactory to it.
- (e) Notwithstanding the foregoing, the Account Trustee shall be liable for any action or failure to act arising from or in connection with the dishonesty, fraud, negligence (including, without limitation, negligence in the handling of funds), wilful misconduct, bad faith or reckless disregard of any duty hereunder by the Account Trustee or any of its directors, officers or employees, or the failure to comply with the standard of care referred to in Section 8(b).
- (f) Except as otherwise provided in Sections 8(c), 8(d) and 8(e):

- (i) the Account Trustee may rely and shall be protected in acting or refraining from acting upon any signature, resolution, certificate, statement, instrument, opinion, report, notice, request, direction, consent, order or other paper or document reasonably believed by it in good faith to be genuine and to have been signed or presented by the proper party or parties; and
 - (ii) the Account Trustee may exercise its powers and perform its duties by or through such attorneys, representatives, agents and employees as it shall appoint; and may consult with counsel, accountants and other skilled persons selected and employed or retained by it, and the Account Trustee shall not be liable for anything done, suffered or omitted in good faith by it in accordance with the written advice of such counsel, accountants or other skilled persons (provided that such advice pertains to such matters as the Account Trustee may reasonably presume to be within the scope of such person's area of competency) and not contrary to any express provision in this Insurance Trust Agreement.
- (g) Project Co hereby agrees to pay, indemnify and hold harmless the Account Trustee from and against any and all loss, liability, cost, claim and expense incurred by the Account Trustee with respect to the performance of this Insurance Trust Agreement by the Account Trustee or any of the Account Trustee's directors, officers or employees, unless arising from its or their own dishonesty, fraud, negligence (including, without limitation, negligence in the handling of funds), wilful misconduct, bad faith or reckless disregard of any duty hereunder.
- (h) Subject to the terms and conditions set forth in the Account Trustee fee letter, the Account Trustee shall receive from the Trust Property reasonable compensation for its services hereunder and shall be reimbursed by Project Co for its reasonable fees and expenses (including the disbursements and reasonable fees of counsel).
- (i) The Account Trustee agrees to look solely to Project Co, and not, except as expressly set forth herein, to the Lenders' Agent, the Lenders or Contracting Authority for any claim for indemnification which may arise under this Insurance Trust Agreement.
- (j) The Account Trustee shall be responsible for keeping all appropriate books and records relating to the receipt and disbursement of all money which it receives hereunder.
- (k) If at any time the Account Trustee is served with any judicial or administrative order, judgment, decree, writ or other form of judicial or administrative process which in any way affects the Trust Property held by it hereunder (including, but not limited to, orders of attachment or garnishment or other forms of levies or injunctions or stays relating to the transfer of Trust Property) (each, an "**Order**"),

the Account Trustee is authorized to comply therewith in any manner as it or legal counsel of its own choosing deems appropriate. The Account Trustee shall in no way be bound to call for further evidence (whether as to due execution validity or effectiveness, or the jurisdiction of any court, or as to the truth of any fact), and shall not be responsible for any loss that may be occasioned by its failing to do so. If the Account Trustee complies with any Order, the Account Trustee shall not be liable to any of the parties hereto or to any other person or entity even though such Order may be subsequently modified or vacated or otherwise determined to have been without legal force or effect. If the Account Trustee is served with any Order, it shall forthwith and, in any event, within three (3) Business Days, deliver a copy of such Order to each of the Lenders' Agent, Contracting Authority and Project Co.

- (l) Unless otherwise specifically set forth herein, the Account Trustee shall proceed as soon as practicable to collect any cheques or other collection items at any time deposited hereunder. All such collections shall be subject to the Account Trustee's usual collection practices or terms regarding items received by the Account Trustee for deposit or collection. Except and to the extent provided herein, the Account Trustee shall not be required, or have any duty, to notify any person of any payment or maturity under the terms of any instrument deposited hereunder, nor to take any legal action to enforce payment of any cheque, note or security deposited hereunder, or to exercise any right or privilege which may be afforded to the holder of any such security.
- (m) In the event that the Account Trustee determines that any direction, instruction, notice or other communication given under this Insurance Trust Agreement by the Lenders' Agent or, where the Account Trustee has received a Change of Authorization Notice, Contracting Authority, is ambiguous or uncertain, the Account Trustee may, in its sole discretion, refrain from taking any action other than retaining possession of the Trust Property, unless the Account Trustee has received written instructions, signed by the Lenders' Agent or, if the Account Trustee has received a Change of Authorization Notice, Contracting Authority, which resolve such ambiguity or uncertainty, provided that the Account Trustee shall, forthwith upon determining that such direction, instruction, notice or other communication is ambiguous or uncertain, seek clarification from the Lenders' Agent, or where the Account Trustee has received a Change of Authorization Notice, Contracting Authority, to resolve such ambiguity or uncertainty.
- (n) Prior to receipt of a Change of Authorization Notice by the Account Trustee, any instruction, notice or other communication delivered to the Account Trustee by the Lenders' Agent shall be paramount to and supersede any direction, instruction, notice or other communication from any other party to this Insurance Trust Agreement, and the Account Trustee shall comply with such direction, instruction, notice or other communication from the Lenders' Agent. After the Account Trustee has received a Change of Authorization Notice, any instruction, notice or other communication delivered to the Account Trustee by Contracting Authority shall be

paramount to and supersede any direction, instruction, notice or other communication from any other party to this Insurance Trust Agreement, and the Account Trustee shall comply with such direction, instruction, notice or other communication from Contracting Authority.

- (o) Each of the Lenders' Agent and Contracting Authority shall provide to the Account Trustee an incumbency certificate setting out the names and sample signatures of individuals authorized to give instructions to the Account Trustee hereunder. The Account Trustee shall be entitled to rely on each such incumbency certificate until a revised or replacement incumbency certificate is provided to the Account Trustee by the Lenders' Agent or Contracting Authority, as applicable. The Account Trustee shall refuse to act upon any instruction given by the Lenders' Agent or Contracting Authority which is signed by any person other than an individual named in the incumbency certificate provided to the Account Trustee by the Lenders' Agent or Contracting Authority, as applicable, pursuant to this Section 8(o), as any such incumbency certificate may be amended, supplemented or replaced from time to time.
- (p) The Account Trustee shall be entitled to rely on, and act upon, any direction, instruction, notice or other communication provided to it hereunder which is sent to it by electronic submission, provided that any such direction, instruction, notice or other communication is signed by an individual named in the incumbency certificate delivered to the Account Trustee by the Lenders' Agent or Contracting Authority, as applicable, pursuant to Section 8(o).
- (q) The Account Trustee shall retain the right not to act and shall not be liable for refusing to act if, due to a lack of information or for any other reason whatsoever, the Account Trustee, in its sole judgment, determines that such act might cause it to be in non-compliance with any sanctions, legislation, or regulation or applicable anti-money laundering or anti-terrorist legislation, regulation or guideline. Further, should the Account Trustee, in its sole judgment, determine at any time that its acting under this Insurance Trust Agreement has resulted in its being in non-compliance with any sanctions, legislation, or regulation or applicable anti-money laundering or anti-terrorist legislation, regulation or guideline, then it shall have the right to resign on 10 days' written notice to Project Co and Contracting Authority, or any shorter period of time as agreed to by Project Co and Contracting Authority, notwithstanding the provisions of Section 8(a) of this Insurance Trust Agreement, provided that (i) the Account Trustee's written notice shall describe the circumstances of such non-compliance to the extent permitted under any sanctions legislation or regulation or applicable anti-money laundering or anti-terrorist legislation, regulations or guidelines; and (ii) if such circumstances are rectified to the Account Trustee's satisfaction within such 10 day period, then such resignation shall not be effective.

9. LENDERS' AGENT AND CONTRACTING AUTHORITY RIGHTS TO DIRECT

- (a) Until the first to occur of:
- (i) the expiry of the Notice Period under the Lenders' Direct Agreement where no Step-In Notice has been delivered thereunder;
 - (ii) the expiry of the Step-In Period under the Lenders' Direct Agreement where:
 - (A) there has been no assignment to a Replacement Project Co;
 - (B) no Replacement Project Agreement has been entered into; or
 - (C) the Appointed Representative has not cured the Project Co Event of Default,

(each, a “**Change of Authorization Event**”), the Lenders' Agent shall, subject to Sections 3 and 4 of this Insurance Trust Agreement, have the exclusive right to direct the Account Trustee with respect to the Insurance Trust Account, the Insurance Policies, the Bonds and the Insurance Proceeds.

- (b) Upon the occurrence of a Change of Authorization Event:
- (i) the Lenders' Agent shall cease to be entitled, and Contracting Authority shall thenceforth be entitled, to direct the Account Trustee with respect to the Insurance Trust Account, the Insurance Policies, the Bonds and the Insurance Proceeds; and
 - (ii) the Lenders' Agent and Contracting Authority shall jointly provide notice to the Account Trustee (a “**Change of Authorization Notice**”) that Contracting Authority shall, as of the date of such Change of Authorization Event, have the exclusive right to direct the Account Trustee with respect to the original copy of the Insurance Trust Account, the Insurance Policies, the Bonds and the Insurance Proceeds.

10. TERMINATION

- (a) Subject to the provisions of Section 10(b), this Insurance Trust Agreement shall remain in full force and effect and be binding in accordance with and to the extent of its terms until:
- (i) the obligations of Project Co to the Lenders' Agent and the Lenders under the Lending Agreements have been paid and performed in full and the Lenders have no further obligation to make any further advances or other credit accommodations under the Lending Agreements; and

- (ii) the obligations of Project Co to Contracting Authority have been paid and performed in full.
- (b) The Account Trustee may terminate this Insurance Trust Agreement at any time upon 60 days prior written notice to the other parties hereto, provided that no termination of this Insurance Trust Agreement by the Account Trustee shall be effective until such time as the Lenders’ Agent, Contracting Authority, and Project Co have entered into a replacement Insurance Trust Agreement on the same terms and conditions as this Insurance Trust Agreement with a replacement account trustee satisfactory to the Lenders’ Agent, the Lenders and Contracting Authority.

11. ASSIGNMENT

The Account Trustee shall not assign, transfer or otherwise dispose of any of its rights or obligations under this Insurance Trust Agreement without the prior written consent of the Lenders’ Agent, Contracting Authority and Project Co.

12. NOTICES

- (a) All notices, requests, demands, instructions, certificates, consents and other communications required or permitted under this Insurance Trust Agreement shall be in writing (whether or not “written notice” or “notice in writing” is specifically required by the applicable provision of this Insurance Trust Agreement) and served by sending the same by registered mail or by hand (in each case with a copy by electronic submission to the Contracting Authority Representative), or by electronic submission as follows:

If to Contracting Authority:

**Children’s Hospital of Eastern Ontario – Ottawa Children’s
Treatment Centre**
401 Smyth Road
Ottawa, Ontario
K1H 8L1
Email: [REDACTED]
Attn.: [REDACTED]

with a copy to:

[REDACTED]
[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

If to the Lenders' Agent:

**[REDACTED]
[REDACTED]**

Email: **[REDACTED]**
Attn.: **[REDACTED]**

with a copy to:

**[REDACTED]
[REDACTED]**

Email: **[REDACTED]**
Attn.: **[REDACTED]**

If to Project Co:

**EllisDon Infrastructure OCH Inc.
[REDACTED]**

Email: **[REDACTED]**
Attn.: **[REDACTED]**

with a copy to:

1004 Middlegate Road, Suite 1000
Mississauga, ON
L4Y 1M4

Email: **[REDACTED]**
Attn.: **[REDACTED]**

If to the Account Trustee:

**[REDACTED]
[REDACTED]**

Email: **[REDACTED]**
Attn.: **[REDACTED]**

Where any notice is provided or submitted to a Party via electronic submission, an original of the notice sent via electronic submission shall promptly be sent by regular mail or registered mail. For greater certainty, a notice given via electronic submission shall not be invalid by reason only of a Party's failure to comply with this Section 0.

- (b) Any Party to this Insurance Trust Agreement may, from time to time, change any of its contact information set forth in Section 12(a) by prior notice to the other Parties, and such change shall be effective on the Business Day that next follows the recipient Party's receipt of such notice unless a later effective date is given in such notice.
- (c) Subject to Sections 12(d), 12(e) and 12(f):
 - (i) a notice given by registered mail shall be deemed to have been received on the third Business Day after mailing;
 - (ii) a notice given by hand delivery shall be deemed to have been received on the day it is delivered; and
 - (iii) a notice given by electronic submission shall be deemed to have been received on the day it is transmitted by electronic submission.
- (d) If the Party giving the notice knows or ought reasonably to know of difficulties with the postal system which might affect negatively the delivery of mail, any such notice shall not be mailed but shall be made or given by personal delivery or by electronic submission in accordance with this Section 12.
- (e) If any notice delivered by hand or transmitted by electronic submission is so delivered or transmitted, as the case may be, either on a day that is not a Business Day or on a Business Day after 4:00 p.m. (recipient's local time), then such notice shall be deemed to have been received by such recipient on the next Business Day.
- (f) A notice given by electronic submission shall be deemed to have been received by the recipient on the day it is transmitted only if an electronic submission report (maintained by the sender) indicates that the transmission of such notice was successful.

13. AMENDMENTS

This Insurance Trust Agreement may not be varied, amended or supplemented except by an agreement in writing signed by duly authorized representatives of the Parties and stating on its face that it is intended to be an amendment, restatement or other modification, as the case may be, to this Insurance Trust Agreement.

14. WAIVER

- (a) No waiver made or given by a Party under or in connection with this Insurance Trust Agreement shall be binding or effective unless the waiver is in writing, signed by an authorized representative of the Party giving such waiver, and delivered by such Party to the other Parties. No waiver made with respect to any right, power or remedy in one instance will be deemed to be a waiver with respect to any other instance involving the exercise of such right, power, or remedy or with respect to any other right, power, or remedy.
- (b) Failure by any Party to exercise any of its rights, powers or remedies hereunder or its delay to do so shall not constitute a waiver of those rights, powers or remedies. The single or partial exercise of a right, power or remedy shall not prevent its subsequent exercise or the exercise of any other right, power or remedy.

15. RELATIONSHIP BETWEEN THE PARTIES

The Parties are independent contractors. This Insurance Trust Agreement is not intended to and does not create or establish between the Parties any relationship as partners, joint venturers, employer and employee, master and servant, or, except as provided in this Insurance Trust Agreement, of principal and agent.

16. ENTIRE AGREEMENT

Except where provided otherwise in this Insurance Trust Agreement, this Insurance Trust Agreement constitutes the entire agreement between the Parties in connection with its subject matter and supersedes all prior representations, communications, negotiations and understandings, whether oral, written, express or implied, concerning the subject matter of this Insurance Trust Agreement.

17. SEVERABILITY

Each provision of this Insurance Trust Agreement shall be valid and enforceable to the fullest extent permitted by law. If any provision of this Insurance Trust Agreement is declared invalid, unenforceable or illegal by the courts of a competent jurisdiction, such provision may be severed and such invalidity, unenforceability or illegality shall not prejudice or affect the validity, enforceability and legality of the remaining provisions of this Insurance Trust Agreement. If any such provision of this Insurance Trust Agreement is invalid, unenforceable or illegal, the Parties shall, acting in good faith, promptly negotiate new provisions to eliminate such invalidity, unenforceability or illegality and to restore this Insurance Trust Agreement as near as possible to its original intent and effect.

18. ENUREMENT

This Insurance Trust Agreement shall enure to the benefit of, and be binding on, each of the Parties and their respective successors and permitted transferees and assigns.

19. GOVERNING LAW AND JURISDICTION

- (a) This Insurance Trust Agreement shall be governed by and construed in accordance with the laws of Ontario and the laws of Canada applicable therein and shall be treated in all respects as an Ontario contract, without regard to conflict of laws principles.
- (b) The Parties agree that the courts of the Province of Ontario and all courts competent to hear appeals therefrom shall have exclusive jurisdiction to hear and settle any action, suit, proceeding or dispute in connection with this Insurance Trust Agreement and hereby irrevocably attorn to the exclusive jurisdiction of such courts.

20. FURTHER ASSURANCE

Each Party shall do all things, from time to time, and execute all reasonable further documents necessary to give full effect to this Insurance Trust Agreement.

21. LANGUAGE OF AGREEMENT

Each Party acknowledges having requested and being satisfied that this Insurance Trust Agreement and related documents be drawn in English. Chacune des parties reconnaît avoir demandé que ce document et ses annexes soient rédigés en anglais et s'en déclare satisfaite.

22. COUNTERPARTS

This Insurance Trust Agreement may be executed in one or more counterparts. Any single counterpart or a set of counterparts executed, in either case, by all of the Parties shall constitute a full, original and binding agreement for all purposes. Delivery of an executed counterpart by sending a copy by electronic mail or other electronic transmission shall be as effective as manual delivery of an executed counterpart.

23. COPYRIGHT NOTICE

The Parties acknowledge that the King's Printer for Ontario is the exclusive owner of the copyright in the Project Agreement and this Insurance Trust Agreement.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

IN WITNESS WHEREOF the Parties have executed this Insurance Trust Agreement as of the date first above written.

**CHILDREN’S HOSPITAL OF EASTERN
ONTARIO – OTTAWA CHILDREN’S
TREATMENT CENTRE**

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

We have authority to bind the corporation

[REDACTED]

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

I/We have authority to bind the corporation

ELLISDON INFRASTRUCTURE OCH INC.

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

I/We have authority to bind the corporation

[REDACTED]

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

I/We have authority to bind the corporation

SCHEDULE 31

PROJECT CO INFORMATION

[REDACTED]

SCHEDULE 32

TRUST ACCOUNT AGREEMENT

THIS TRUST ACCOUNT AGREEMENT is made as of the 28th day of September, 2023

BETWEEN:

**CHILDREN’S HOSPITAL OF EASTERN ONTARIO – OTTAWA
CHILDREN’S TREATMENT CENTRE**, a non-share capital corporation
incorporated under the laws of the Province of Ontario

(“**Contracting Authority**”)

AND:

ELLISDON INFRASTRUCTURE OCH INC., a corporation incorporated
under the laws of the [REDACTED]

(“**Project Co**”)

AND:

[REDACTED]

(the “**Trustee**”)

WHEREAS:

- A. Contracting Authority and Project Co have entered into the Project Agreement.
- B. The Parties wish to establish a trust account for certain monies in connection with the Project.
- C. Contracting Authority is, under the Project Agreement, obligated to pay certain amounts to Project Co, including the First Milestone Payment, Second Milestone Payment, Substantial Completion Payment and any Compensation Payment.
- D. Under the Lenders’ Direct Agreement, Contracting Authority has been authorized and instructed to pay all sums payable to Project Co under the Project Agreement to the Proceeds Accounts.
- E. Project Co has granted to the Lenders’ Agent for the benefit of the Lenders a security interest in all of its properties, including an assignment of its rights under this Trust Account Agreement and its interest in the Trust Funds.

- F. Contracting Authority has irrevocably designated the Trust Account as the “Bank Account” under the Contracting Authority Funding and Approval Letter into which payments from MCCSS of MCCSS’s share of the First Milestone Payment, Second Milestone Payment, Substantial Completion Payment, any Compensation Payment and any other amounts that may from time to time be payable by Contracting Authority to Project Co under the Project Agreement pursuant to the Contracting Authority Funding and Approval Letter will be made.

NOW THEREFORE in consideration of the mutual covenants and agreements of the Parties hereinafter contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties covenant and agree as follows:

1. DEFINITIONS

In this Trust Account Agreement, unless the context indicates a contrary intention, terms which are defined in the Project Agreement (and not otherwise defined in this Trust Account Agreement) shall have the meanings given to them in the Project Agreement and the following terms shall have the following meanings:

- (a) “**Beneficiaries**” has the meaning given in Section 3(a) of this Trust Account Agreement.
- (b) “**First Milestone Payment**” has the meaning given in the Project Agreement.
- (c) “**Lenders’ Agent**” means [REDACTED], acting as agent for and on behalf of the Lenders.
- (d) “**Lenders’ Direct Agreement**” means the lenders’ direct agreement made on or about the date hereof between Contracting Authority, Project Co and the Lenders’ Agent.
- (e) “**Major Bond Rating Agency**” means any one of [REDACTED], [REDACTED], [REDACTED] or any of their successors.
- (f) “**Non-Payment Notice**” has the meaning given in Section 4(d)(ii) of this Trust Account Agreement.
- (g) “**Party**” means any of Contracting Authority, Project Co or the Trustee, and “**Parties**” means all of Contracting Authority, Project Co and the Trustee.
- (h) “**Payment Instruction**” means a written instruction to the Trustee from:
 - (i) Contracting Authority in accordance with Section 4(b)(iii) and in the form attached as **Appendix A hereto**; or
 - (ii) Contracting Authority and Project Co in accordance with Section 4(b)(i) or 4(b)(ii) and in the form attached as **Appendix B hereto**,

in each case directing the disposition of Trust Funds.

- (i) **“Permitted Investments”** means:
- (i) demand deposits, term deposits, bankers’ acceptances or certificates of deposit of or guaranteed by any bank or other financial institution which are rated by a Major Bond Rating Agency at least AA (low) or AA-; and
 - (ii) any bonds, debentures, notes, bills of exchange, securities or other evidences of indebtedness (including specific interest and principal payments thereof) issued or guaranteed by:
 - (A) the Government of Canada; or
 - (B) any Province of Canada,provided that such instruments are rated by a Major Bond Rating Agency at least AA (low) or AA- (as such ratings are determined as of the date hereof by Dominion Bond Rating Service Limited and Standard & Poor’s Rating Group, respectively).
- (j) **“Privacy Laws”** has the meaning given in Section 7(g) of this Trust Account Agreement.
- (k) **“Proceeds Account”** means the following accounts as referenced in Section 5(g) of the Lenders’ Direct Agreement:
- (i) Account No. [REDACTED] at [REDACTED] (Transit: [REDACTED]; SWIFT: [REDACTED]) at [REDACTED]; and
 - (ii) Account No. [REDACTED] at [REDACTED] (Transit: [REDACTED]; SWIFT: [REDACTED]) at [REDACTED].
- (l) **“Project”** has the meaning given in the Project Agreement.
- (m) **“Project Agreement”** means the project agreement made on or about September 28, 2023 between Contracting Authority and Project Co (as may be amended, restated and/or supplemented from time to time).
- (n) **“Second Milestone Payment”** has the meaning given in the Project Agreement.
- (o) **“Trust Account”** means the segregated investment trust account bearing Account No. [REDACTED] at [REDACTED], in the name of the Trustee. The following information is to be used to make a wire transfer payment into the trust account:

RE: TRUST ACCOUNT
Canadian Routing Code: [REDACTED]
SWIFT : [REDACTED]
Transit Number : [REDACTED]
Beneficiary Name : [REDACTED]

Beneficiary Address : [REDACTED]
Beneficiary Account No. : [REDACTED]
Beneficiary Reference : [REDACTED]

- (p) **“Trust Account Agreement”** means this trust account agreement.
- (q) **“Trust Funds”** means, as of any particular time, all monies which have been transferred, conveyed or paid to, or acquired by the Trustee pursuant to this Trust Account Agreement, including all income, earnings, profits and gains therefrom, and which at such time are held by the Trustee.
- (r) **“Trustee”** has the same meaning given in the preamble.

2. INTERPRETATION

This Trust Account Agreement shall be interpreted according to the following provisions, unless the context requires a different meaning:

- (a) The headings in this Trust Account Agreement are for convenience of reference only, shall not constitute a part of this Trust Account Agreement, and shall not be taken into consideration in the interpretation of, or affect the meaning of, this Trust Account Agreement.
- (b) Unless the context otherwise requires, references to specific Sections, Clauses, Paragraphs, Subparagraphs, and other divisions are references to such Sections, Clauses, Paragraphs, Subparagraphs, or divisions of this Trust Account Agreement and the terms “Section” and “Clause” are used interchangeably and are synonymous.
- (c) Words importing persons or parties are to be broadly interpreted and include an individual, corporation, firm, partnership, joint venture, trust, unincorporated organization, Governmental Authority, unincorporated body of persons or association and any other entity having legal capacity, and the heirs, beneficiaries, executors, administrators or other legal representatives of a person in such capacity.
- (d) Unless the context otherwise requires, wherever used herein the plural includes the singular, the singular includes the plural, and each of the masculine, feminine and neuter genders include all other genders.
- (e) References to any standard, principle, agreement or document include (subject to all relevant approvals and any other provisions of this Trust Account Agreement concerning amendments) a reference to that standard, principle, agreement or document as amended, supplemented, restated, substituted, replaced, novated or assigned.
- (f) The words in this Trust Account Agreement shall bear their natural meaning.
- (g) References containing terms such as:

- (i) “hereof”, “herein”, “hereto”, “hereinafter”, and other terms of like import are not limited in applicability to the specific provision within which such references are set forth but instead refer to this Trust Account Agreement taken as a whole; and
 - (ii) “includes” and “including”, whether or not used with the words “without limitation” or “but not limited to”, shall not be deemed limited by the specific enumeration of items but shall, in all cases, be deemed to be without limitation and construed and interpreted to mean “includes without limitation” and “including without limitation”.
- (h) In construing this Trust Account Agreement, the rule known as the *ejusdem generis* rule shall not apply nor shall any similar rule or approach to the construction of this Trust Account Agreement and, accordingly, general words introduced or followed by the word “other” or “including” or “in particular” shall not be given a restrictive meaning because they are followed or preceded (as the case may be) by particular examples intended to fall within the meaning of the general words.
- (i) Where this Trust Account Agreement states that an obligation shall be performed “no later than” or “within” or “by” a stipulated date or event which is a prescribed number of days after a stipulated date or event, the latest time for performance shall be 5:00 p.m. on the last day for performance of the obligation concerned, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- (j) Where this Trust Account Agreement states that an obligation shall be performed “on” a stipulated date, the latest time for performance shall be 5:00 p.m. on that day, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- (k) Any reference to time of day or date means the local time or date in Toronto, Ontario.
- (l) Unless otherwise indicated, time periods will be strictly construed.
- (m) Whenever the terms “will” or “shall” are used in this Trust Account Agreement they shall be construed and interpreted as synonymous and to read “shall”.

3. DECLARATION OF TRUST

- (a) The Trustee hereby declares that it holds in trust as trustee all Trust Funds deposited in the Trust Account for the benefit of Project Co and Contracting Authority (collectively, the “**Beneficiaries**” and, individually, a “**Beneficiary**”), in accordance with and subject to the provisions of this Trust Account Agreement.
- (b) The purpose of this Trust Account Agreement is to establish the Trust Account for the benefit of the Beneficiaries and to provide for the delivery and distribution of the Trust Funds in accordance with this Trust Account Agreement.

- (c) The Trustee hereby accepts the trusts and other obligations in this Trust Account Agreement declared and provided and agrees to perform the same upon the terms and conditions herein set forth.

4. PURPOSE

- (a) Contracting Authority and Project Co acknowledge and agree that the Trust Account is established for the purpose of:
- (i) receiving the monies contributed by MCCSS which are designated, pursuant to the Contracting Authority Funding and Approval Letter, for payment of MCCSS's share of the First Milestone Payment, Second Milestone Payment, Substantial Completion Payment, any Compensation Payment and any other amounts that may from time to time be payable by Contracting Authority to Project Co under the Project Agreement; and
 - (ii) in accordance with the related Payment Instructions, paying to the applicable payee (or as it may direct), any payment that is outstanding under the Project Agreement.
- (b) The Trustee shall not accept any Payment Instruction to distribute Trust Funds other than as follows:
- (i) for the First Milestone Payment, Second Milestone Payment, Substantial Completion Payment or a Compensation Payment to Project Co, in accordance with a Payment Instruction signed by both Contracting Authority and Project Co;
 - (ii) for any other amounts that may from time to time be payable by Contracting Authority to Project Co under the Project Agreement, in accordance with a Payment Instruction signed by both Contracting Authority and Project Co; or
 - (iii) in accordance with a Payment Instruction signed only by Contracting Authority if:
 - (A) the monies are to reimburse MCCSS for any amount over-contributed by MCCSS in respect of MCCSS's share of the Substantial Completion Payment, any Compensation Payment or any other amounts that may from time to time be payable by Contracting Authority to Project Co under the Project Agreement;
 - (B) the monies are to reimburse Contracting Authority for any monies expended by Contracting Authority in respect of which Contracting Authority at that time has a right of set-off or is entitled to reimbursement under the Project Agreement; or
 - (C) the monies are to pay to Contracting Authority interest earned in accordance with Section 8(b),

and Contracting Authority certifies as to (A) and/or (B), as applicable. A Payment Instruction given by Contracting Authority pursuant to this 4(b)(iii) shall be addressed to Project Co and the Lenders' Agent as well as the Trustee.

- (c) The Trustee shall deliver a copy of any Payment Instruction signed only by Contracting Authority under Section 4(b)(iii) to Project Co and the Lenders' Agent forthwith upon receipt and, in any event, not less than five (5) Business Days before the Trustee distributes any Trust Funds pursuant to such Payment Instruction. At any time prior to the distribution of Trust Funds by the Trustee pursuant to the aforementioned Payment Instruction, Project Co may deliver to the Trustee an objection to the distribution of such Trust Funds.
- (d) Project Co agrees that the basis of an objection is limited to:
 - (i) that the Payment Instruction is not for any of the purposes set out in Sections 4(b)(iii)(A), 4(b)(iii)(B) or 4(b)(iii)(C) in whole or in part; or
 - (ii) that Contracting Authority is, at the time, in default of any of its payment obligations under the Project Agreement and Project Co has issued a notice of non-payment to Contracting Authority under Section 36.1(a)(i) of the Project Agreement (the “**Non-Payment Notice**”).
- (e) Project Co shall state in its objection the amount under the Payment Instruction that is disputed which, in the case of 4(d)(ii) above shall not exceed the amount set out in the Non-Payment Notice. The Trustee shall not distribute any disputed Trust Funds until any disputed Payment Instruction has been resolved in accordance with Section 4(g).
- (f) Where the objection is only in respect to a portion of the amount under a Payment Instruction or where the amount under the Non-Payment Notice is less than the amount under the Payment Instruction, the objection of Project Co shall state the amount under the Payment Instruction that is not disputed and the undisputed portion of the amount under the Payment Instruction may be distributed by the Trustee.
- (g) Where Project Co objects to a Payment Instruction signed only by Contracting Authority, such dispute shall be resolved in accordance with the Dispute Resolution Procedure and, to the extent that such resolution confirms the entitlement of Contracting Authority to a withdrawal of disputed Trust Funds, the Trustee shall distribute such Trust Funds pursuant to a supplementary Payment Instruction signed only by Contracting Authority.

5. PAYMENT OF TRUST PROPERTY

- (a) Subject to Sections 4(c) to 4(g), the Trustee will comply with Payment Instructions from Contracting Authority under Section 4(b)(iii) and from Contracting Authority and Project Co under Sections 4(b)(i) and 4(b)(ii) from time to time given to the Trustee. Contracting Authority and Project Co agree that all Payment Instructions shall be consistent with the Project Agreement.

- (b) The Trustee will have the power to incur and make payment of any charges or expenses which in the reasonable opinion of the Trustee are necessary or incidental to or proper for carrying out any of the purposes of this Trust Account Agreement and the administration of the Trust Account.
- (c) The Trustee will be entitled to be paid by Project Co, in default of which the Trustee is entitled to be paid from the Trust Funds, without any requirement of a passing of accounts in respect thereof or approval of any Beneficiary, such fees as the Trustee, Contracting Authority and Project Co may agree to from time to time for its services hereunder and all reasonable expenses, disbursements and advances incurred or made by the Trustee in the administration and execution of this Trust Account Agreement until all the duties of the Trustee shall be finally and fully performed, except any such expense, disbursement or advance as may arise from or in connection with the dishonesty, bad faith, wilful misconduct, fraud, negligence or reckless disregard of any duty or the failure to comply with the standard of care referred to in Section 7(a) by the Trustee, its officers, employees or agents. All such amounts will be payable at such times as the Trustee, Contracting Authority and Project Co may agree from time to time. Any amount not paid when due shall bear interest at a rate per annum equal to the rate designated by the Trustee as the then current rate charged by the Trustee or its successors from time to time to its corporate customers, payable on demand. After default, all amounts so payable and the interest thereon shall be payable out of any funds coming into the possession of the Trustee or its successors in the trusts hereunder in priority to any payments to Beneficiaries. Project Co agrees with Contracting Authority that any amount not paid by Project Co to the Trustee in accordance with the foregoing and which the Trustee has satisfied by payment out of the Trust Funds may be set-off by Contracting Authority against any amounts that may from time to time be payable by Contracting Authority to Project Co under the Project Agreement. This Section 5(c) shall survive the termination of this Trust Account Agreement or the resignation or removal of the Trustee.
- (d) Payment Instructions purporting to be given to the Trustee under this Trust Account Agreement will, subject to Sections 4(c) to 4(g), be conclusive authority for the Trustee to act in accordance with that Payment Instruction. The Trustee is not obliged or required to monitor any requirements or obligations of Contracting Authority or any other person pursuant to this Trust Account Agreement or any other agreement and has no duty to question any Payment Instruction provided to the Trustee. Subject to Sections 4(c) to 4(g), each of Project Co and Contracting Authority authorizes the Trustee to act on any such Payment Instruction and waives any claim or action against the Trustee in connection therewith.

6. REPLACEMENT OF TRUSTEE

- (a) If the Trustee desires to resign and be discharged from the trusts and powers reposed in or conferred on it by this Trust Account Agreement, it shall provide not less than 60 days prior notice in writing thereof, or such lesser notice as Contracting Authority and Project Co may accept. Contracting Authority and Project Co may, by instrument in writing, jointly appoint a successor trustee that is acceptable to replace the Trustee. If Contracting

Authority and Project Co fail to appoint a successor trustee within a reasonable period of time, then application will be made by the Trustee to a Justice of the Ontario Superior Court of Justice at Toronto for appointment of a successor trustee hereunder. The resignation of the Trustee shall not be effective until the appointment of its successor in accordance with the provisions of this Section 6(a). The expense of any act, document, deed or other instrument or thing required under this Section 6(a) will be satisfied from the Trust Funds.

- (b) The term of office of the Trustee will automatically terminate and a vacancy will occur in the event of the bankruptcy or insolvency of the Trustee or inability of the Trustee to exercise its duties under this Trust Account Agreement. No vacancy shall operate to annul this Trust Account Agreement. If a vacancy occurs in the office of the Trustee for any reason, Contracting Authority and Project Co may, by instrument in writing, jointly appoint a trustee to replace the Trustee. If Contracting Authority and Project Co fail to make such appointment, then an application will be made to a Justice of the Ontario Superior Court of Justice at Toronto for appointment of a successor trustee hereunder. Such application will be made by the Trustee or, if the Trustee elects not to do so, by Contracting Authority and Project Co. The expense of any act, document, deed or other instrument or thing required under this Section 6(b) will be satisfied from the Trust Funds.

7. STANDARD OF CARE, LIMITATION OF LIABILITY OF TRUSTEE AND OTHER MATTERS

- (a) The Trustee will exercise its powers and carry out its obligations hereunder as trustee honestly, in good faith and in the best interests of the Beneficiaries and in connection therewith will exercise that degree of care, diligence, and skill that a reasonable and prudent professional trustee would exercise in comparable circumstances. Unless otherwise required by law, the Trustee will not be required to give a bond, surety or security in any jurisdiction for the performance of any duties or obligations hereunder. The duties, responsibilities and obligations of the Trustee shall be limited to those expressly set forth herein and no duties, responsibilities or obligations shall be inferred or implied. The Trustee shall not be subject to, nor required to comply with, any other agreement between or among any or all of the parties hereto, even though reference thereto may be made herein, or to comply with any direction or instruction other than those contained herein or delivered in accordance herewith. The Trustee shall not be required to, and shall not, expend or risk any of its own funds or otherwise incur any financial liability in the performance of any of its duties hereunder.
- (b) The Trustee will not be subject to any liability whatsoever, in tort, contract or otherwise, in connection with the Trust Funds, to the Beneficiaries, or to any other person, for any action taken or permitted by it to be taken or for its failure to take any action including, without limitation, the failure to compel in any way any former or acting trustee to redress any breach of trust in respect of the execution of the duties of its office or in respect of the Trust Funds, provided that the foregoing limitation will not apply in respect of any action or failure to act arising from or in connection with dishonesty, bad faith, wilful misconduct, fraud, negligence or reckless disregard of a duty by the Trustee. The Trustee, in doing anything or permitting anything to be done in respect of the execution of the duties of its

office or in respect of the Trust Funds, is and will be conclusively deemed to be acting as trustee of the Trust and not in any other capacity. Except to the extent provided in this Section 7(b), the Trustee will not be subject to any liability for any debts, liabilities, obligations, claims, demands, judgments, costs, charges or expenses against or with respect to the Trust Account, arising out of anything done or permitted by it to be done or its failure to take any action in respect of the execution of the duties of its office or for or in respect of the Trust Funds or the Trust activities and resort will be had solely to the Trust Funds for the payment or performance thereof. No property or assets of the Trustee, owned in its personal capacity or otherwise, will be subject to levy, execution, or other enforcement procedure with regard to any obligation under this Trust Account Agreement.

- (c) Subject as hereinafter specifically provided, the Trustee, its officers, directors, affiliates, employees and agents, will at all times be indemnified and saved harmless by Project Co, in default of which the Trustee is entitled to be paid out of the Trust Funds, without any requirement of a passing of accounts in respect thereof or the approval of any Beneficiary, from and against all claims, demands, losses, actions, causes of action, costs, charges, expenses, damages and liabilities whatsoever, including without limitation, arising out of or related to actions taken or omitted to be taken by any agent appointed hereunder, reasonable legal fees and disbursements on a substantial indemnity basis and costs and expenses incurred in connection with the enforcement of this indemnity, which the Trustee may suffer or incur, whether at law or in equity, in any way caused by or arising, directly or indirectly, in respect of any act, deed, matter or thing whatsoever made, done, acquiesced in or omitted in or about or in relation to the execution of its duties as the Trustee or which it sustains or incurs in or about or in relation to the Trust Funds. Further, the Trustee will not be liable to any Beneficiary or to any other person for any loss or damage relating to any matter regarding the Trust Account, including any loss or diminution in the value of the Trust Funds. The foregoing provisions of this Section 7(c) do not apply to the extent that in any circumstances there has been dishonesty, bad faith, wilful misconduct, fraud, negligence or reckless disregard of a duty by the Trustee or its employees or agents engaged by the Trustee in the performance of its duties or obligations hereunder. Notwithstanding any other provision hereof, this indemnity shall survive the removal or resignation of the Trustee and termination of any trust created hereby. Project Co agrees with Contracting Authority that any amount not paid by Project Co to the Trustee in accordance with the foregoing and which the Trustee has satisfied by payment out of the Trust Funds may be set-off by Contracting Authority against any amounts that may from time to time be payable by Contracting Authority to Project Co under the Project Agreement.
- (d) The Trustee may exercise its powers and perform its duties by or through such attorneys, representatives, agents and employees as it shall appoint; and may consult with counsel, accountants and other skilled persons selected and employed or retained by it, and the Trustee shall not be liable for anything done, suffered or omitted in good faith by it in accordance with the written advice of such counsel, accountants or other skilled persons (provided that such advice pertains to such matters as the Trustee may reasonably presume to be within the scope of such person's area of competency) and not contrary to any express provision in this Trust Account Agreement.

- (e) The Trustee may rely and act upon any statement, report or opinion prepared by or any advice received from Contracting Authority and Project Co, and shall not be responsible or held liable for any loss resulting from so relying or acting if the Trustee acted reasonably in relying thereon.
- (f) The Trustee shall retain the right not to act and shall not be liable for refusing to act if, due to a lack of information or for any other reason whatsoever, the Trustee, in its sole judgment, determines that such act might cause it to be in non-compliance with any sanctions legislation or regulation or applicable anti-money laundering or anti-terrorist legislation, regulation or guideline. Further, should the Trustee, in its sole judgment, determine at any time that its acting under this Trust Account Agreement has resulted in its being in non-compliance with any sanctions legislation or regulation or applicable anti-money laundering or anti-terrorist legislation, regulation or guideline, then it shall have the right to resign on 10 days' written notice to Project Co and Contracting Authority, or any shorter period of time as agreed to by Project Co and Contracting Authority, notwithstanding the provisions of Section 6(a) of this Trust Account Agreement, provided that (i) the Trustee's written notice shall describe the circumstances of such non-compliance to the extent permitted under any sanctions legislation or regulation or applicable anti-money laundering or anti-terrorist legislation, regulations or guidelines; and (ii) if such circumstances are rectified to the Trustee's satisfaction within such 10 day period, then such resignation shall not be effective.
- (g) The parties acknowledge that federal and/or provincial legislation that addresses the protection of individuals' personal information (collectively, "**Privacy Laws**") may apply to obligations and activities under this Trust Account Agreement. Despite any other provision of this Trust Account Agreement, neither party shall take or direct any action that would contravene, or cause the other to contravene, applicable Privacy Laws. Project Co and Contracting Authority shall, prior to transferring or causing to be transferred personal information to the Trustee, obtain and retain required consents of the relevant individuals to the collection, use and disclosure of their personal information, or shall have determined that such consents either have previously been given upon which the parties can rely or are not required under the Privacy Laws. The Trustee shall use commercially reasonable efforts to ensure that its services hereunder comply with Privacy Laws. Specifically, the Trustee agrees: (a) to have a designated chief privacy officer or any other such individual or individuals designated to ensure compliance with all Privacy Laws; (b) to maintain policies and procedures to protect personal information and to receive and respond to any privacy complaint or inquiry; (c) to use personal information solely for the purposes of providing its services under or ancillary to this Trust Account Agreement and not to use it for any other purpose except with the consent of or direction from Project Co or Contracting Authority or the individual involved; (d) not to sell or otherwise improperly disclose personal information to any third party; and (e) to employ administrative, physical and technological safeguards to reasonably secure and protect personal information against loss, theft, or unauthorized access, use or modification.

- (h) Subject to Section 7(c), the Beneficiaries will not be held to have any personal liability as such, and no resort will be had to their private property for satisfaction of any obligation or claim arising out of or in connection with any contract or obligation in respect of which the Beneficiaries would otherwise have to indemnify the Trustee for any liability incurred by the Trustee as such, but rather the Trust Funds only will be subject to levy or execution for such satisfaction.
- (i) Any written instrument creating an obligation of the Trustee will be conclusively deemed to have been executed by the Trustee only in its capacity as the Trustee. Any written instrument creating an obligation of the Trustee will contain a provision to the effect that the obligations thereunder are not binding upon the Trustee except in its capacity as the Trustee, nor will resort be had to the property of the Trustee except in its capacity as the Trustee, but that the Trust Funds or a specific portion thereof only will be bound, and may contain any further provisions which the Trustee may deem appropriate, but the omission of any such provision will not operate to impose liability on the Trustee except as aforesaid.
- (j) If at any time the Trustee is served with any judicial or administrative order, judgment, decree, writ or other form of judicial or administrative process which in any way affects the Trust Funds (including but not limited to orders of attachment or garnishment or other forms of levies or injunctions or stays relating to the transfer of Trust Funds), the Trustee is authorized to comply therewith in any manner as it or its legal counsel of its own choosing deems appropriate. The Trustee shall in no way be bound to call for further evidence (whether as to due execution, validity or effectiveness, or the jurisdiction of any court, or as to the truth of any fact), and shall not be responsible for any loss that may be occasioned by its failing to do so. If the Trustee complies with any such judicial or administrative order, judgment, decree, writ or other form of judicial or administrative process, the Trustee shall not be liable to any of the parties hereto or to any other person or entity even though such order, judgment, decree, writ or process may be subsequently modified or vacated or otherwise determined to have been without legal force or effect.
- (k) The Trustee shall not incur any liability for not performing any act or fulfilling any duty, obligation or responsibility hereunder by reason of any occurrence beyond the control of the Trustee (including but not limited to any act or provision of any present or future law or regulation or governmental authority, any act of God or war, or the unavailability of any wire or communication facility).
- (l) Each of Contracting Authority and Project Co shall provide to the Trustee an incumbency certificate setting out the names and sample signatures of persons authorized to give instructions to the Trustee hereunder. The Trustee shall be entitled to rely on such certificate until a revised certificate is provided to it hereunder. The Trustee shall be entitled to refuse to act upon any instructions given by a party which are signed by any person other than a person described in the incumbency certificate provided to it pursuant to this section.

- (m) The Trustee agrees to provide prompt written notice of all payments to or withdrawals from the Trust Funds and any amendments to this Trust Account Agreement to each of the Parties hereto and IO and MCCSS.

8. RECORDS AND OTHER MATTERS

- (a) The Trustee will keep or cause to be kept at Toronto, Ontario or at such other place in Canada designated by it proper records and books of account as are by law or good business practice necessary. Such books and records will be available for inspection by either Beneficiary upon reasonable notice during the normal business hours of the Trustee.
- (b) Any monies held by the Trustee may be invested and reinvested in the name or under the control of the Trustee in Permitted Investments, on the written direction of Contracting Authority. Pending such investment, such monies may be placed by the Trustee on deposit in any chartered bank in Canada against demand deposit certificates or with its own deposit department. No Party shall be responsible for ensuring the rate of return, if any, on the Permitted Investments. The Trustee shall have no responsibility or liability for any diminution of the funds invested which may result from any investment made in accordance with this Section 8(b). All interest (and interest on interest) earned on Funds held in the Trust Account shall be the property of Contracting Authority.

9. TERMINATION OF THIS AGREEMENT

This Trust Account Agreement will continue in full force and effect from the date hereof until the Termination Date and thereafter for so long as any Trust Funds remain with the Trustee unless earlier terminated by joint written direction of the Beneficiaries.

10. ASSIGNMENT

The Trustee shall not assign, transfer or otherwise dispose of any of its rights or obligations under this Trust Account Agreement without the prior written consent of Contracting Authority and Project Co.

11. NOTICES

- (a) All notices, requests, demands, instructions, certificates, consents and other communications required or permitted under this Trust Account Agreement shall be in writing (whether or not “written notice” or “notice in writing” is specifically required by the applicable provision of this Trust Account Agreement) and served by sending the same by registered mail or by hand (in each case with a copy by electronic transmission to Contracting Authority Representative) or by electronic submission as follows:

If to Contracting Authority: **Children’s Hospital of Eastern Ontario – Ottawa
Children’s Treatment Centre**

401 Smyth Road
Ottawa, Ontario
K1H 8L1

Email: [REDACTED]
Attn.: [REDACTED]

with a copy to:

[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

If to Project Co: **EllisDon Infrastructure OCH Inc.**

[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

with a copy to:

[REDACTED]

Email: [REDACTED]
Attn.: [REDACTED]

If to the Trustee: [REDACTED]

[REDACTED]

Email:[REDACTED]
Attn.: [REDACTED]

- (b) Where any notice is provided or submitted to a Party via electronic submission, an original of the notice sent via electronic submission shall promptly be sent by regular mail or registered mail. For greater certainty, a notice given via electronic submission shall not be invalid by reason only of a Party’s failure to comply with this Section 11(b).

- (c) Any Party to this Trust Account Agreement may, from time to time, change any of its contact information set forth in Section 11(a) by prior notice to the other Parties, and such change shall be effective on the Business Day that next follows the recipient Party's receipt of such notice unless a later effective date is given in such notice.
- (d) Subject to Sections 11(e), 11(f) and 11(g):
 - (i) a Notice given by registered mail shall be deemed to have been received on the third Business Day after mailing;
 - (ii) a Notice given by hand delivery shall be deemed to have been received on the day it is delivered; and
 - (iii) a Notice given by electronic submission shall be deemed to have been received on the day it is transmitted by electronic submission.
- (e) If the Party giving the Notice knows or ought reasonably to know of difficulties with the postal system which might affect negatively the delivery of mail, any such Notice shall not be mailed but shall be made or given by personal delivery or by electronic submission in accordance with this Section 11.
- (f) If any Notice delivered by hand or transmitted by facsimile is so delivered or transmitted, as the case may be, either on a day that is not a Business Day or on a Business Day after 4:00 p.m. (recipient's local time), then such Notice shall be deemed to have been received by such recipient on the next Business Day.
- (g) A Notice given by electronic submission shall be deemed to have been received by the recipient on the day it is transmitted only if an electronic submission report (maintained by the sender) indicates that the transmission of such Notice was successful.

12. AMENDMENTS

This Trust Account Agreement may not be varied, amended or supplemented except by an agreement in writing signed by duly authorized representatives of the Parties and stating on its face that it is intended to be an amendment, restatement or other modification, as the case may be, to this Trust Account Agreement.

13. WAIVER

- (a) No waiver made or given by a Party under or in connection with this Trust Account Agreement shall be binding or effective unless the waiver is in writing, signed by an authorized representative of the Party giving such waiver, and delivered by such Party to the other Parties. No waiver made with respect to any right, power or remedy in one instance will be deemed to be a waiver with respect to any other instance involving the exercise of such right, power, or remedy or with respect to any other right, power, or remedy.

- (b) Failure by any Party to exercise any of its rights, powers or remedies hereunder or its delay to do so shall not constitute a waiver of those rights, powers or remedies. The single or partial exercise of a right, power or remedy shall not prevent its subsequent exercise or the exercise of any other right, power or remedy.

14. RELATIONSHIP BETWEEN THE PARTIES

The Parties are independent contractors. This Trust Account Agreement is not intended to and does not create or establish between the Parties any relationship as partners, joint venturers, employer and employee, master and servant, or, except as provided in this Trust Account Agreement, of principal and agent.

15. ENTIRE AGREEMENT

Except where provided otherwise in this Trust Account Agreement, this Trust Account Agreement constitutes the entire agreement between the Parties in connection with its subject matter and supersedes all prior representations, communications, negotiations and understandings, whether oral, written, express or implied, concerning the subject matter of this Trust Account Agreement.

16. SEVERABILITY

Each provision of this Trust Account Agreement shall be valid and enforceable to the fullest extent permitted by law. If any provision of this Trust Account Agreement is declared invalid, unenforceable or illegal by the courts of a competent jurisdiction, such provision may be severed and such invalidity, unenforceability or illegality shall not prejudice or affect the validity, enforceability and legality of the remaining provisions of this Trust Account Agreement. If any such provision of this Trust Account Agreement is invalid, unenforceable or illegal, the Parties shall, acting in good faith, promptly negotiate new provisions to eliminate such invalidity, unenforceability or illegality and to restore this Trust Account Agreement as near as possible to its original intent and effect.

17. ENUREMENT

This Trust Account Agreement shall enure to the benefit of, and be binding on, each of the Parties and their respective successors and permitted transferees and assigns.

18. GOVERNING LAW AND JURISDICTION

- (a) This Trust Account Agreement shall be governed by and construed in accordance with the laws of Ontario and the laws of Canada applicable therein and shall be treated in all respects as an Ontario contract, without regard to conflict of laws principles.
- (b) The Parties agree that the courts of the Province of Ontario and all courts competent to hear appeals therefrom shall have exclusive jurisdiction to hear and settle any action, suit, proceeding or dispute in connection with this Trust Account Agreement and hereby irrevocably attorn to the exclusive jurisdiction of such courts.

19. FURTHER ASSURANCE

Each Party shall do all things, from time to time, and execute all further documents necessary to give full effect to this Trust Account Agreement.

20. LANGUAGE OF AGREEMENT

Each Party acknowledges having requested and being satisfied that this Trust Account Agreement and related documents be drawn in English. Chacune des parties reconnaît avoir demandé que ce document et ses annexes soient rédigés en anglais et s'en déclare satisfaite.

21. COUNTERPARTS

This Trust Account Agreement may be executed in one or more counterparts. Any single counterpart or a set of counterparts executed, in either case, by all of the Parties shall constitute a full, original and binding agreement for all purposes. Delivery of an executed counterpart by sending a copy by electronic mail or other electronic transmission shall be as effective as the manual delivery of an executed counterpart.

22. COSTS

Each of Project Co and Contracting Authority shall be responsible for paying its own costs and expenses incurred in connection with the negotiation, preparation and execution and delivery of this Trust Account Agreement. Project Co shall be responsible for paying the Trustee's costs and expenses incurred in connection with the negotiation, preparation and execution and delivery of this Trust Account Agreement.

23. COPYRIGHT NOTICE

The Parties acknowledge that the King's Printer for Ontario is the exclusive owner of the copyright of the Project Agreement and this Trust Account Agreement.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

IN WITNESS WHEREOF the Parties have executed this Trust Account Agreement as of the date first above written.

**CHILDREN'S HOSPITAL OF EASTERN
ONTARIO – OTTAWA CHILDREN'S
TREATMENT CENTRE**

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

I/We have authority to bind the corporation.

ELLISDON INFRASTRUCTURE OCH INC.

Per: _____
Name: **[REDACTED]**
Title: **[REDACTED]**

Per: _____
Name: **[REDACTED]**
Title: **[REDACTED]**

I/We have authority to bind the corporation.

[REDACTED]

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

I/We have authority to bind the corporation.

APPENDIX A

FORM OF PAYMENT INSTRUCTION BY CONTRACTING AUTHORITY ONLY

[REDACTED]

APPENDIX B

**FORM OF PAYMENT INSTRUCTION BY CONTRACTING AUTHORITY AND
PROJECT CO**

[REDACTED]

SCHEDULE 33

WARRANTY PROTOCOL

1. Phase Warranty Protocol

- (a) No less than 180 days prior to the Scheduled Phase Completion Date, Project Co shall submit to Contracting Authority a draft Phase Warranty Protocol for Contracting Authority's review in accordance with Schedule 10 – Review Procedure.
- (b) No less than 30 days prior to the Scheduled Phase Completion Date, Project Co shall submit to Contracting Authority the final Phase Warranty Protocol addressing all comments raised by Contracting Authority pursuant to Schedule 10 – Review Procedure to Contracting Authority's satisfaction.
- (c) The draft Phase Warranty Protocol shall include at a minimum:
 - (i) all requirements set out in this Schedule 33 – Warranty Protocol, as applicable to Parking Garage Works;
 - (ii) specific instructions for Contracting Authority to report any Construction Defect or Construction Latent Defect related to the Parking Garage Works, which shall include the ability for Contracting Authority to report such Construction Defect or Construction Latent Defect by telephone, which for clarity shall be confirmed by Contracting Authority by notice in writing, and through written or electronic communication;
 - (iii) specific notification, approval procedures and protocols for Project Co's access to the Parking Garage Works during the Phase Warranty Period for the performance of the warranty work;
 - (iv) identification and contact information for one warranty coordinator and one back-up warranty coordinator;
 - (v) a protocol for the completion of Warranty Response related to the Parking Garage Works; and
 - (vi) a non-exhaustive list of common warranty work items in a parking garage facility similar to the Parking Garage Works and the proposed classification of such warranty work items. In each case, the proposed warranty work item classification in the draft Phase Warranty Protocol shall be one of three categories: emergency, urgent and low priority. Contracting Authority and Project Co shall agree to and assign response times to each category within the Phase Warranty Protocol.

2. Warranty Protocol

- (a) No less than 180 days prior to the Scheduled Substantial Completion Date, Project Co shall submit to Contracting Authority a draft Warranty Protocol for Contracting Authority's review in accordance with Schedule 10 – Review Procedure.
- (b) No less than 30 days prior to the Scheduled Substantial Completion Date, Project Co shall submit to Contracting Authority the final Warranty Protocol addressing all comments raised by Contracting Authority pursuant to Schedule 10 – Review Procedure to Contracting Authority's satisfaction.
- (c) The draft Warranty Protocol shall include at a minimum:
 - (i) all requirements set out in this Schedule 33 – Warranty Protocol, as applicable to the Works (other than in respect of the Parking Garage Works);
 - (ii) specific instructions for Contracting Authority to report any Construction Defect or Construction Latent Defect (other than in respect of the Parking Garage Works), which shall include the ability for Contracting Authority to report such Construction Defect or Construction Latent Defect by telephone, which for clarity shall be confirmed by Contracting Authority by notice in writing, and through written or electronic communication;
 - (iii) specific notification, approval procedures and protocols for Project Co's access to the Facility during the Warranty Period for the performance of the warranty work;
 - (iv) identification and contact information for one warranty coordinator and one back-up warranty coordinator;
 - (v) a protocol for the completion of Warranty Response (other than in respect of the Parking Garage Works); and
 - (vi) a non-exhaustive list of common warranty work items in a children's treatment facility similar to the Facility and the proposed classification of such warranty work items. In each case, the proposed warranty work item classification in the draft Warranty Protocol shall be one of three categories: emergency, urgent and low priority. Contracting Authority and Project Co shall agree to and assign response times to each category within the Warranty Protocol.

3. Warranty Coordinator

- (a) The warranty coordinator required pursuant to Sections 1(c)(iv) and 2(c)(iv) shall be the primary contact persons responsible for receiving written and verbal

communication during the Phase Warranty Period and the Warranty Period, respectively, from Contracting Authority in respect of notice of any Construction Defects or Construction Latent Defects and for coordinating the Warranty Response and Warranty Rectification.

4. Access to the Facility

- (a) Contracting Authority may require Project Co to cease warranty work if Contracting Authority determines that the Works or activity is disruptive to the Contracting Authority Activities or is likely to compromise health or safety. Project Co shall comply with such requirements and reschedule such Works at Project Co's sole cost and expense. Project Co shall work with Contracting Authority to agree upon an alternative time to carry out the postponed Project Co warranty work. The Response Time shall be suspended until access to the Facility for the performance of such warranty work is provided by Contracting Authority.
- (b) All noisy or disruptive warranty work performed at the Facility, including testing of systems, shutdowns, painting, and welding shall be scheduled and performed by Project Co at Contracting Authority's direction, acting reasonably, which may require work outside normal working hours at Project Co's expense.
- (c) For any warranty work initiated by Project Co, access to the Facility shall be requested pursuant to the Phase Warranty Protocol and the Warranty Protocol, as applicable.

5. Warranty Reporting

- (a) Project Co shall provide and maintain an electronic record in a format to be agreed to by Contracting Authority and Project Co to track all warranty work during the Phase Warranty Period and the Warranty Period (the "**Warranty Reporting Record**"). For certainty, subject to Contracting Authority's approval as set out in this Section 5(a), a single Warranty Reporting Record shall be used to track warranty work during the Phase Warranty Period and the Warranty Period.
- (b) The Warranty Reporting Record shall include:
 - (i) a record of every notice of warranty work received from the Contracting Authority, whether written or verbal;
 - (ii) a record of each Warranty Response;
 - (iii) a record of each Warranty Rectification;
 - (iv) a record of any warranty work initiated by Project Co; and
 - (v) all electronically recorded data, information or communications made in respect of the warranty work.

- (c) Project Co shall continuously update the status of each item of warranty work on the Warranty Reporting Record.
- (d) Project Co shall provide Contracting Authority with access to the Warranty Reporting Record.
- (e) Project Co shall, on a monthly basis, provide Contracting Authority with a summary of the status of all warranty work initiated and completed within the prior calendar month including statistics in respect of the Response Time and rectification time for all applicable warranty work.

SCHEDULE 34

SITE AND LANDS

For the purpose of the Project Agreement:

- (a) **“Lands”** means, collectively, the following lands, including all buildings, structures, installations, fixtures, services and any other such improvements thereon and therein:
- (i) **PIN: [REDACTED]**
Registered Owner: [REDACTED]; and
 - (ii) any roads or other lands owned, leased or managed by a Governmental Authority required by Project Co and the Project Co Parties during and for the performance of the Works. For greater certainty, Project Co’s and the Project Co Parties’ rights to use and access any such road or other lands owned, leased or managed by a Governmental Authority for the purposes of performing the Works are subject to the applicable provisions of the Project Agreement (including, but not limited to Section 16.1(a) and Appendix A – Permits, Licences, Approvals and Agreements of Schedule 1 – Definitions and Interpretation of the Project Agreement), and, following the date of the Project Agreement, Project Co shall be required to obtain from such Governmental Authority such rights of use and access in accordance with the Project Agreement, Applicable Law and any other requirements imposed by such Governmental Authority; and
- (b) **“Site”** means, at any time and from time to time, in respect of the Works, those portions of the Lands on, in or above which Project Co or any Project Co Party will be, is or was engaged in the performance of the Works, including but not limited to, any portions of the Lands (i) required for construction or Demolition activities; (ii) required for access, loading, construction staging and laydown area purposes; and (iii) that are hoarded, cordoned, or otherwise fenced off by Project Co or any Project Co Party for the purpose of the Works and, as required by Good Industry Practice, any Lands immediately surrounding such hoarding, cordons or fencing.

SCHEDULE 35

INTENTIONALLY DELETED

SCHEDULE 36

CONTRACTOR SITE SPECIFIC SAFETY MANUAL REQUIREMENTS

[REDACTED]