

Sent by Email (Michael.Inch@infrastructureontario.ca)

February 2, 2022

Infrastructure Ontario,
Suite 2000, 1 Dundas Street West,
Toronto, Ontario,
M5G 2L5.

Attn: Mr. Michael Inch
Vice President, Procurement

**Re: West Lincoln Memorial Hospital Redevelopment Project
Request for Proposal No. 20-273
Report by Fairness Monitor**

Dear Mr. Inch,

Lakeland Consulting Inc. (“Fairness Monitor”) has been engaged by Infrastructure Ontario (“IO”) as Fairness Monitor to observe the Sponsor’s conduct during the procurement process to ensure that the evaluation criteria and procedures are applied in a fair, objective and consistent manner.

In addition, the Sponsors have committed as set out in the procurement documents, to ensure that an open and transparent procurement process is followed such that Proponents are treated fairly and that the procurement process remains confidential and free from conflict of interest.

The West Lincoln Memorial Project is located in Grimbsy, Ontario (“Project”) and comprises the construction of a new build hospital building on the site of the existing hospital, with the existing hospital being decommissioned and demolished once services are transitioned to the new hospital.

In procuring the Project, Infrastructure Ontario is collaborating with Hamilton Health Sciences Corporation using a Design-Build-Finance (“DBF”) model following a Request for Proposal (“RFP”) process which was preceded by a Request for Qualification (“RFQ”).

As Fairness Monitors, we participated throughout the procurement to ensure that the fairness requirements were achieved. Following receipt of responses to the RFP, Proponents were engaged leading up to the selection of the First Negotiations Proponent and thereafter, in accordance with the procurement documents.

As Fairness Monitors for the West Lincoln Memorial Hospital Project (RFP 20-273), it is our opinion that the procurement process was carried out in accordance with the RFQ and RFP, by observing the principles of fairness, openness, transparency and consistency.

Sincerely,
For and on behalf of
Lakeland Consulting Inc.



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