

## **Backgrounder**

### **Short-listed team members for The Windsor-Essex Parkway**

In June 2009, Infrastructure Ontario and the Ministry of Transportation began the process to pre-qualify teams to design, build, finance and maintain The Windsor-Essex Parkway project.

Teams were pre-qualified through a rigorous competitive request for qualifications (RFQ) process that evaluated and ranked their:

- approach to project development;
- approach to partnering including with local contractors;
- design capability and experience;
- construction capability and experience;
- maintenance and rehabilitation management and experience; and
- financial and financing information and their ability to successfully reach a financial close.

The three highest scoring teams were short-listed for the project and include:

- **Rose City Parkway Group including:**
  - Aecon Concessions is a division of Aecon Construction Group Inc.
  - Aecon Construction and Materials Limited
  - Fengate Capital
  - Dufferin, a division of Holcim (Canada) Inc.
  - The Miller Group
  - MMM Group Limited
  - Macquarie Capital Group Limited
  - HOCHTIEF PPP Solution North America Inc.
  - Peter Kiewit Sons Co.
  - AECOM Canada Ltd.
  - H.W. Lochner
  - Thurber Engineering Ltd.
  - Applied Research Associates, Inc.
  - RC Spencer Associates Inc.
  - West 8

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- **Windsor Essex Mobility Group including:**
  - Dillon Consulting Limited
  - RBC Dominion Securities Inc.
  - Iridium Concesiones de Infraestructuras, S. A.
  - Acciona, S.A.
  - Fluor Canada Ltd.
  - Dragados Canada Inc.
  - Acciona Infrastructure Canada, Inc.
  - Hatch Mott MacDonald Ltd.
  - AMEC Earth and Environmental, Ltd.

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- **Windsor-Essex Transportation Partners including:**
  - Carillion Canada Inc.
  - The Bank of Nova Scotia
  - Stantec Consulting Ltd.
  - PCL
  - Bilfinger Berger Project Investments
  - HSBC Specialist Investments Ltd (HSBC Infrastructure)
  - John Laing Investments Limited (John Laing)
  - Walsh Construction Company, a subsidiary of The Walsh Group, Ltd.
  - Parsons Corporation
  - Trow Associates Inc.

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