

PROJECT AGREEMENT

TO BUILD AND FINANCE

**THE OTTAWA REGIONAL CANCER CENTRE
PROJECT**

The Ottawa Hospital/L'Hôpital d' Ottawa

PROPRIETARY AND CONFIDENTIAL

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THIS AGREEMENT is made as of the 20th day of December, 2007

BETWEEN:

THE OTTAWA HOSPITAL/L'HÔPITAL D'OTTAWA, a non-share capital corporation incorporated under the laws of Ontario

(“**Owner**”)

AND:

HEALTH PARTNERS OTTAWA LTD., an entity incorporated under the laws of Alberta

(“**Project Co**”)

WHEREAS:

- A. Owner, with rights to the Site, with the assistance of Infrastructure Ontario, wishes to procure the finance and construction of the Project in order to improve access to health care facilities and the quality and efficiency of the services provided to patients of the Existing Facility.
- B. Owner and Project Co wish to enter into this Project Agreement which sets out the terms and conditions upon which Project Co shall perform the Work.
- C. The overriding priorities of Owner in entering into and implementing this Project Agreement are the health and safety of the patients of the Facility, their healthcare needs and the provision of first-rate healthcare services.
- D. The Project will proceed as an alternative financing and procurement project under PIR's *Re New Ontario* infrastructure investment plan, and complies with the principles set out in PIR's *Building a Better Tomorrow: An Infrastructure Planning, Financing and Procurement Framework for Ontario's Public Sector* (the “**IPFP Framework**”).
- E. The IPFP Framework establishes 5 fundamental principles which guide the financing and procurement of public infrastructure projects in Ontario:
 1. The public interest is paramount.
 2. Value for money must be demonstrable.
 3. Appropriate public control/ownership must be preserved.
 4. Accountability must be maintained.
 5. All processes must be fair, transparent and efficient.

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- F. The IPFP Framework states that, consistent with the principle of appropriate public ownership/control, public ownership of public assets will be preserved in the hospital sector.
- G. The Authority is responsible for the development, coordination, maintenance and funding of health services, including a balanced and integrated system of hospitals, nursing homes, laboratories, ambulances, other health facilities and providers to meet the health needs of the people of Ontario.
- H. Owner has been authorized to execute this Project Agreement by the Authority (it being acknowledged by the parties to this Project Agreement that such authorization or any approvals by the Authority of the Project in accordance with the *Public Hospitals Act* (Ontario) or Authority policies, in no way obligates the Authority or the Province under this Project Agreement or otherwise in respect of the Project).
- I. Project Co recognizes and understands that Owner is a public hospital under the *Public Hospitals Act* (Ontario) and is therefore subject to a highly regulated legal and operational environment.

NOW THEREFORE in consideration of the mutual covenants and agreements of the Parties hereinafter contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties covenant and agree as follows:

1. DEFINITIONS AND INTERPRETATION

1.1 Definitions and Interpretation

- (a) This Project Agreement shall be interpreted in accordance with Schedule 1 – Definitions and Interpretation.
- (b) This Project Agreement is comprised of this executed agreement and the following documents, all of which are hereby incorporated by reference into and form part of this Project Agreement:

<u>Schedule No.</u>	<u>Description</u>
Schedule 1	Definitions and Interpretation
Schedule 2	List of Drawings and Specifications
Schedule 3	Completion Documents
Schedule 4	Project Co Information
Schedule 5	Form of Lender's Direct Agreement
Schedule 6	Form of Construction Contract
Schedule 7	Key Personnel
Schedule 8	[REDACTED]
Schedule 9	Commissioning Program
Schedule 10	Heritage Guidelines and Protocols
Schedule 11	Change Procedure
Schedule 12	Compensation on Termination

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Schedule 13	Insurance and Performance Security
Schedule 14	Dispute Resolution Procedure
Schedule 15	Bid Bond
Schedule 16	Risk Assessment Guidelines
Schedule 17	Form of Insurance and Bonding Trust Agreement
Schedule 18	Payments and Holdbacks
Schedule 19	List of Project Co Parties
Schedule 20	Form of Assignable Subcontract Agreement
Schedule 21	Communications Protocol
Schedule 22	Form of Performance Guarantee of Construction Guarantor
Schedule 23	Form of Assignable Subcontract Agreement for Construction Contract
Schedule 24	Form of Trust Account and Acknowledgement Agreement

- (c) The intent of the Contract Documents is to include the labour, Products and services necessary for the performance of the Work by Project Co in accordance with these documents.
- (d) The documents comprising the Contract Documents are complementary and what is called for by any one of them shall be interpreted as if called for by all, except in the event of conflict, in which case Section 1.2 shall apply.
- (e) Unless it is specifically provided that a consent, approval or satisfaction is in the Sole Discretion of Owner, no consent, approval or satisfaction of Owner or the Consultant shall be unreasonably withheld or delayed. If it is specifically provided that a consent, approval or satisfaction may be given or withheld in the Sole Discretion of Owner, it may be given or withheld in the sole, absolute and unfettered discretion of Owner, which may be arbitrarily exercised without any requirement to provide reasons or explanations, whatsoever (“**Sole Discretion**”).
- (f) Neither the organization of the Specifications into divisions, sections and parts, nor the arrangement of Drawings shall control Project Co in dividing the Work among the Project Co Parties or in establishing the extent of the Work to be performed by a trade.

1.2 Conflict of Terms

- (a) In the event of ambiguities, conflicts or inconsistencies between or among any of the provisions of this Project Agreement and the other Contract Documents, the provisions shall govern in the following order of precedence with each taking precedence over those listed subsequently, unless otherwise expressly provided therein or herein:
 - (i) the provisions of amendments in writing to this Project Agreement signed by the Parties and Change Orders shall govern and take precedence only over those specific provisions of this Project Agreement and the other Contract Documents expressly amended thereby;

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- (ii) any provision establishing a higher standard of safety, reliability, durability, performance or service shall take precedence over a provision establishing a lower standard of safety, reliability, durability, performance or service;
 - (iii) the body of this Project Agreement;
 - (iv) the Schedules to this Project Agreement;
 - (v) the Addenda;
 - (vi) Division 0 and 1 of the Specifications;
 - (vii) Divisions 2 through 16 of the Specifications;
 - (viii) material and finishing schedules;
 - (ix) Drawings;
 - (x) drawings of larger scale shall govern over those of smaller scale of the same date;
 - (xi) dimensions shown on drawings shall govern over dimensions scaled from drawings;
 - (xii) later dated documents shall govern over earlier documents of the same type;
 - (xiii) if an item is shown on one document, it shall be deemed to be part of the Work; and
 - (xiv) written descriptions and words shall govern over graphic depictions.
- (b) If the ambiguity, conflict or inconsistency is between a provision of general application and a provision that applies only to a specific part of the Work, the provision that applies to the specific part of the Work shall govern for that specific part of the Work.
- (c) If any ambiguity, conflict or inconsistency is not readily resolved by the foregoing provisions of this Section 1.2, then Project Co or Owner, upon discovery of same, shall immediately give notice to the Consultant. The Consultant shall, within 10 Business Days after such notice, make a determination of which provision governs and give notice of such determination, in writing, to Project Co.
- (d) Owner and Project Co shall comply with the determination of the Consultant pursuant to this Section 1.2 unless Owner or Project Co disputes the decision of the Consultant, in which event such Dispute may be referred for resolution in accordance with Schedule 14 Dispute Resolution Procedure.

1.3 Conflict with Lender's Direct Agreement

- (a) In the event of ambiguities, conflicts or inconsistencies between or among this Project Agreement and the Lender's Direct Agreement, the Lender's Direct Agreement shall

prevail. Notwithstanding the forgoing, if there is any right or remedy in favour of Owner set out in the Lender's Direct Agreement or any part thereof which is not set out or provided for in the Project Agreement, such additional right or remedy shall not constitute an ambiguity, conflict or inconsistency. No review by Owner of the Lending Agreements shall constitute an acceptance of or acquiescence to any of the Lending Agreements or any term or condition thereof by Owner, and this Project Agreement and the Lender's Direct Agreement shall not be subject to any of the terms and conditions of the Lending Agreements.

1.4 Legal Requirements

- (a) Whenever standards of Applicable Law differ, the most stringent standards shall govern.

2. COMMERCIAL CLOSE AND FINANCIAL CLOSE

2.1 Effective Date

- (a) The provisions of Sections 1.1, 1.2, 1.4, 2.1, 2.2, 2.3, 2.4, 2.5, 2.6, 3.1, 7.1, 7.2, 9.4, 10.1(b), 37, 38, 39, 40, 41, 42, Schedule 1, Schedule 8, Schedule 14, Schedule 15, Schedule 21 and Schedule 22 of this Project Agreement will come into effect on the date of this Project Agreement ("Commercial Close"). All other provisions and schedules will come into effect only on Financial Close.

2.2 Bid Security

- (a) Owner and Project Co acknowledge that the Bid Security has been delivered by Project Co to Owner and is now held by Owner pursuant to the provisions of this Article 2.

2.3 Financial Close

- (a) On or before the Financial Close Target Date:
 - (i) subject to Section 2.6, Project Co shall deliver to Owner the documents referred to in Section 1 of Schedule 3 – Completion Documents; and
 - (ii) subject to Section 2.5, Owner shall deliver to Project Co the documents referred to in Section 2 of Schedule 3 – Completion Documents.
- (b) Prior to Financial Close, Project Co shall deliver drafts of the Lending Agreements to Owner in order to give Owner a reasonable opportunity to review the draft Lending Agreements and in any event, not later than the time set out in Section 2.5(a)(iv).

2.4 Forfeiture of Bid Security

- (a) Subject to Section 2.4(b), if Project Co fails to achieve, through no default of Owner, Financial Close by the Financial Close Target Date (as such date may be extended by Owner in its Sole Discretion upon the request of Project Co) other than as a result of:

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- (i) the Owner Conditions in Sections 2.5(a)(i)(A), (ii) and (iii) not being satisfied or waived as provided in Section 2.5;
- (ii) the Project Co Conditions not being satisfied or waived as provided in Section 2.6; or
- (iii) circumstances beyond the reasonable control of Project Co, but not including either:
 - (A) lack of funds; or
 - (B) subject to Section 2.4(b), the failure to complete the Financing,

Owner will be entitled at any time thereafter to terminate this Project Agreement and to draw from the Bid Security and to retain the lesser of (A) the full amount of the Bid Security, and (B) the difference between the Guaranteed Price and the price that Owner is able to obtain from another contractor for the Work, together with all costs reasonably incurred by Owner to enter into binding agreements with such other contractor. The Parties agree that the amounts so drawn constitute liquidated damages and not a penalty. Such liquidated damages represent a genuine and reasonable pre-estimate of the damages that Owner will suffer as a result of the happening of the specified event. Such payment shall constitute full and final settlement of any and all damages that may be claimed by Owner as a result of Project Co not achieving Financial Close. For greater certainty, Owner will promptly return the Bid Security to Project Co if Financial Close is not achieved on or before the Financial Close Target Date (as such date may be extended by Owner in its Sole Discretion upon the request of Project Co) as a result of circumstances other than those which entitle Owner to draw on the Bid Security in accordance with the provisions of this Section 2.4(a).

- (b) The Parties acknowledge that arrangements with respect to the Financing may be expressly conditional on Lender being satisfied with new information or new reports that arise or are prepared after the Submission Date but before Financial Close relating to the Work, including design, environmental or technical matters (the “**Lender Condition**”), but for greater certainty, the Lender Condition does not include satisfaction with the forms of Implementing Agreements attached to this Project Agreement and such other conditions as are customary in securing the financing for projects similar to the Project. Project Co will use diligent efforts to cause the Lender Condition to be satisfied and shall keep Owner advised of the status of such efforts. Upon request, and in any event at least 15 days prior to the Financial Close Target Date, Project Co shall provide a written report to Owner detailing the status of the progress in satisfying the Lender Condition. If Project Co or Lender notifies Owner that the Lender Condition will not be satisfied or waived and that as a direct result thereof, the Financing will not be completed, either Owner or Project Co may terminate this Project Agreement and Owner will promptly return the Bid Security to Project Co. If Owner believes, on reasonable grounds, that the Lender Condition will not be satisfied or waived and that as a result thereof the Financing will not be completed, Owner may terminate this Project Agreement, whereupon Owner will promptly return the Bid Security to Project Co. For the purposes of the foregoing

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and for greater certainty, the Lender Condition shall be deemed satisfied on the date which is fifteen (15) days prior to the Financial Close Target Date, unless Lender and Project Co can demonstrate to the reasonable satisfaction of Owner, that in satisfying the Lender Condition, they have revealed facts or circumstances not previously known to Project Co and/or Lender which would or are reasonably likely to promptly result in a material increase in the Cost of the Financing.

2.5 Owner Conditions

- (a) The execution and delivery of the documents referred to in Section 2 of Schedule 3 – Completion Documents, by Owner on the Financial Close Target Date is conditional upon the following:
- (i) (A) Owner is satisfied, acting reasonably, with the forms of any Implementing Agreements, other than those attached as Schedules to this Project Agreement; and
 - (B) Owner is satisfied, acting reasonably, with any changes to the attached forms of Implementing Agreements and with the forms of any other Implementing Agreements and the Implementing Agreements and the documents referred to in Section 1 of Schedule 3 – Completion Documents, have been executed and delivered to Owner by Project Co, Contractor and Lender, as applicable;
 - (ii) Owner is satisfied that all conditions and requirements of any Governmental Authority required to allow construction of the Project to proceed (other than those a Project Co Party is required to obtain under this Project Agreement) have been, or in Owner's reasonable determination, can be, obtained without any material delay to the initiation and progress of construction of the Project by Project Co;
 - (iii) Owner has received final approval from the Authority to proceed with the Project and to enter into the form of Implementing Agreements in form and substance satisfactory to Owner, in its Sole Discretion;
 - (iv) Owner has been given a reasonable opportunity, and in any event, not less than a period of 1 Business Day prior to Financial Close, to review the Lending Agreements (it being agreed by the Parties that 1 Business Day may not necessarily constitute a reasonable opportunity for review of the Lending Agreements in all circumstances), and is satisfied, acting reasonably, that:
 - (A) it has been given a reasonable opportunity to review the Lending Agreements; and
 - (B) the Lending Agreements substantially implement the Financing Plan and are consistent with the Financial Model; and

- (v) Project Co has contemporaneously completed Financial Close with Queensway-Carleton Hospital in respect of the Request for Proposals and the Implementing Agreements and Lending Agreements applicable to Queensway-Carleton Hospital, where “Financial Close”, “Request for Proposals”, “Implementing Agreements” and “Lending Agreements” have the meaning ascribed to them in the Project Agreement dated as of December 20, 2007 between Project Co and Queensway-Carleton Hospital,

(collectively, the “**Owner Conditions**”).

The Owner Conditions are for the sole benefit of Owner and may be waived in whole or in part by Owner by written notice to Project Co on or before the Financial Close Target Date.

- (b) Subject to Section 2.4(a), if the Owner Conditions have not been satisfied or waived on or before the Financial Close Target Date, then Owner may terminate this Project Agreement and promptly return the Bid Security to Project Co and, subject to the provisions of this Section 2.5(b), neither Owner nor Project Co shall be liable to the other for any other damages, costs or losses resulting from the termination of this Project Agreement or for any expenses or costs incurred prior to or after the date of termination of this Project Agreement of any nature whatsoever or howsoever incurred, or related, directly or indirectly, to the Request for Proposals. Notwithstanding the foregoing, if the Owner terminates this Project Agreement as a result of the conditions in Sections 2.5(a)(ii) or 2.5(a)(iii) not being satisfied or waived on or before the Financial Close Target Date, then Project Co shall be entitled to receive an amount equal to all Direct Losses suffered, sustained or incurred by Project Co only during and relating to the period from and after the date of execution of this Project Agreement to the date of termination of this Project Agreement up to a maximum amount of **[\$REDACTED]**. In the event of the termination of this Project Agreement in accordance with the preceding sentence, Project Co shall give to Owner an invoice for such Direct Losses and sufficient supporting evidence reasonably satisfactory to Owner justifying the amount of the Direct Losses. Owner shall pay the amount of such Direct Losses to Project Co within a reasonable period of time following receipt of Project Co’s invoice therefor, together with a full and final release of all claims of Project Co or any Project Co Party against the Owner Indemnified Parties, in form and substance satisfactory to Owner, acting reasonably. In the event of any dispute over the calculation of such Direct Losses, any undisputed amount shall be paid in accordance with this Section 2.5(b) and the disputed amount shall be dealt with in accordance with the provisions of Appendix A (Dispute Resolution Procedure) to Schedule 12 – Compensation on Termination applied *mutatis mutandis*.

2.6 Project Co Conditions

- (a) The execution and delivery of the documents referred to in Section 1 of Schedule 3 – Completion Documents, by Project Co on the Financial Close Target Date is conditional upon the following:

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- (i) (A) each of Project Co, acting reasonably, and Lender, are satisfied with the forms of any Implementing Agreements, other than those attached as Schedules to this Project Agreement; and
- (B) the Implementing Agreements and the documents referred to in Section 2 of Schedule 3 – Completion Documents, have been executed and delivered by Owner to Project Co, Contractor and Lender as applicable; and
- (ii) each of Project Co, acting reasonably, and Lender is satisfied that the Funding Letter remains in full force and effect;
- (iii) the Lender Condition has been satisfied or waived by Lender;
- (iv) Project Co is satisfied, acting reasonably, that all conditions and requirements of any Governmental Authority required to allow construction of the Project to proceed, including all building permits (other than those a Project Co Party is required to obtain under the provisions of this Project Agreement), have been or, in Project Co’s reasonable determination, can be obtained without any material delay to the initiation of and the progress of construction of the Project by Project Co; and
- (v) Project Co is satisfied, acting reasonably, that Owner has received final approval from the Authority to proceed with the Project and to enter into this Project Agreement and the Implementing Agreements, in form and substance satisfactory to Project Co;

(collectively, the “Project Co Conditions”).

The Project Co Conditions are for the sole benefit of Project Co and may be waived in whole or in part by Project Co by written notice to Owner on or before the Financial Close Target Date.

- (b) Subject to Section 2.4(a), if the Project Co Conditions have not been satisfied or waived on or before the Financial Close Target Date, then Project Co may terminate this Project Agreement and Owner shall promptly return the Bid Security to Project Co and, subject to Section 2.5(b), neither Owner nor Project Co shall be liable to the other for any damages, costs or losses resulting from the termination of this Project Agreement or for any expenses or costs incurred prior to or after the date of termination of this Project Agreement whatsoever or howsoever incurred, or related, directly or indirectly, to the Request for Proposals.

3. GUARANTEED PRICE AND ADJUSTMENTS

3.1 Guaranteed Price and Adjustments

- (a) Project Co represents and warrants that the Guaranteed Price, exclusive of Value Added Tax, is \$ **[46,689,655 as adjusted at Financial Close]**, and is equal to the sum of the

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Cost of the Work and the Cost of the Financing. The Cost of the Work and the Cost of the Financing are as set out in the Financial Model.

- (b) Project Co represents and warrants that the Project Debt Interest Cost is based upon the Interest Reference Rate. The Project Debt Interest Cost will be adjusted 1 Business Day prior to the date of Financial Close on the basis of the actual cost increase or decrease in the Project Debt Interest Cost resulting directly from any change upward or downward in the Interest Reference Rate as at the first Business Day prior to the date of Financial Close compared to the Interest Reference Rate as at the Submission Date.
- (c) The Parties:
 - (i) acknowledge that the Project Debt Interest Cost is a component of the Cost of the Financing and that the Project Debt Interest Cost is subject to adjustment under Section 3.1(b) as at the date set out in Section 3.1(b);
 - (ii) acknowledge that the Cost of the Work is subject to adjustment, where provided for, under any future post-award Addenda issued to Project Co; and
 - (iii) acknowledges and agrees that subject to adjustments made in accordance with the provisions of this Project Agreement, the final Guaranteed Price shall be determined on the basis of such final adjusted Cost of the Financing and the final adjusted Cost of the Work as of the date of Financial Close.
- (d) Subject to the provisions of Section 3.1(c), the Parties agree that the Guaranteed Price will not be subject to adjustment despite changes in the Work, unless such changes in the Work constitute a Change in the Scope of the Work. The Parties further agree that the Guaranteed Price will only be adjusted where the Contract Documents specifically and expressly refer to an adjustment to the Guaranteed Price, and no claim for an adjustment to the Guaranteed Price on any legal or equitable basis outside of the specific and express rights to an adjustment of the Guaranteed Price set out in the Contract Documents will be allowed. In order to be effective, any permitted adjustment to the Guaranteed Price must be provided for in a Change Order under Schedule 11 – Change Procedure.

3.2 Cash Allowances

- (a) The Guaranteed Price includes cash allowances as set out in the Specifications which shall be expended as Owner directs through the Consultant by a Cash Allowance Disbursement Authorization.
- (b) Unless otherwise indicated, cash allowances cover the net cost to Project Co of services, Products, construction machinery and equipment, freight, unloading, handling, storage, installation, and other authorized expenses incurred in performing the Work stipulated under the cash allowances but do not include any Value Added Tax payable by Owner to Project Co.
- (c) Purchases from cash allowances must be authorized by written instructions issued by the Consultant as directed by Owner and the form and methods of accounting for costs shall

Project Agreement

be agreed to by Owner, the Consultant and Project Co before proceeding with the purchase. Cash allowance review will be part of the regular site meeting.

- (d) The parties acknowledge that the following provisions apply to cash allowances included in the Guaranteed Price:
- (i) Project Co's Fee and not the cash allowances include Project Co's overhead and profit in connection with all cash allowances. Where costs under all cash allowances exceed, in the aggregate, the total amount of all cash allowances, Project Co shall be compensated for overhead and profit on the excess, as provided for in Schedule 11 – Change Procedure;
 - (ii) subject to Section 3.2(d)(v), the Guaranteed Price shall be adjusted by Change Order to provide for any aggregate excess or deficit in all cash allowances;
 - (iii) progress payments on account of Work authorized under cash allowances shall be included in the Consultant's monthly certificates for payment;
 - (iv) modifications to the Construction Schedule shall be prepared by Project Co and reviewed by the Consultant to show when items called for under cash allowances must be authorized and/or ordered so that the progress and completion of the Work are not delayed;
 - (v) any surpluses in a cash allowance may, at the election of Owner, be used to fund other cash allowances or to fund Changes in the Scope of the Work elsewhere in this Project Agreement, as may be authorized under a Change Order or a Change Directive in accordance with Schedule 11 – Change Procedure, as the case may be, but without the imposition of overhead and profit; and
 - (vi) any surplus in the aggregate cash allowances remaining after the application of Section 3.2(d)(v) above, shall be credited to Owner.

4. PAYMENT

4.1 General

- (a) Subject to the provisions of the Contract Documents, Section 3.1(d), the provisions of Schedule 18 – Payments and Holdbacks, and in accordance with and subject to Applicable Law respecting holdbacks, Owner shall make the payments set out in this Article 4.

4.2 Acknowledgement by Project Co

- (a) Project Co acknowledges and agrees with Owner that, subject to the provisions of Section 8.3 of the Lender's Direct Agreement, Owner is not responsible for the payment of any Base Progress Payments nor any Legislative Holdbacks in respect thereof, except to the extent deducted from any Interim Reimbursement Payment Amount and Owner Final Reimbursement Payment.

4.3 Interim Reimbursement Payment Amount

- (a) Subject to Sections 4.4 and 4.11, Owner covenants and agrees to pay to Project Co the Interim Reimbursement Payment Amount and the applicable Value Added Tax on the Interim Reimbursement Payment Date. For greater certainty, the Parties acknowledge that the Interim Reimbursement Payment is net of any Legislative Holdback required to be maintained by Owner.

4.4 Direction of Interim Reimbursement Payment Amount

- (a) Project Co hereby irrevocably directs Owner to make any Interim Reimbursement Payment Amount payment, together with applicable Value Added Tax, to Agent or as Agent may direct as security for the Financing. Owner shall pay the Interim Reimbursement Payment Amount as directed by Project Co and shall not accept any redirection without the consent of Agent. Agent, Owner and Project Co acknowledges that any monies contributed by the Authority toward the Interim Reimbursement Payment Amount, together with any monies payable by Owner on account of the Interim Reimbursement Payment Amount from its own resources, shall be deposited directly into the Trust Account. Owner acknowledges that Project Co's interest in the Trust Account has been assigned to Agent as part of the security under the Lending Agreements, and agrees that any monies payable to Project Co hereunder that are funded by monies deposited in the Trust Account shall be paid directly to Agent or as Agent may direct out of the Trust Account in accordance with the provisions of the Trust Account Acknowledgement Agreement. Owner will pay the amounts that Project Co is entitled to hereunder once the conditions for payment set out in this Project Agreement, if any, have been satisfied. Project Co acknowledges and agrees that payment by Owner of the Interim Reimbursement Payment Amount to Agent in accordance with this Section 4.4 constitutes payment by Owner to Project Co in satisfaction of Owner's obligation to pay the Interim Reimbursement Payment Amount to Project Co under this Project Agreement and in satisfaction of any trust obligation of Owner with respect to such payments under Section 7 of the Construction Lien Act (Ontario) pursuant to Section 10 of the *Construction Lien Act* (Ontario).

4.5 Owner Final Reimbursement Payment

- (a) Subject to Sections 4.6 and 4.11, Owner covenants and agrees to pay to Project Co the Owner Final Reimbursement Payment and the applicable Value Added Tax on the Final Reimbursement Payment Date.

4.6 Direction of Owner Final Reimbursement Payment

- (a) Project Co hereby irrevocably directs Owner to make any Owner Final Reimbursement Payment, together with applicable Value Added Tax, to Agent or as Agent may direct, as security for the Financing. Owner shall pay the Owner Final Reimbursement Payment as directed by Project Co and shall not accept any redirection without the consent of Agent. Agent, Owner and Project Co acknowledge that any monies contributed by the Authority towards the Owner Final Reimbursement Payment, together with any monies payable by

Owner on account of the Owner Final Reimbursement Payment from its own resources, shall be deposited directly into the Trust Account. Owner acknowledges that Project Co's interest in the Trust Account has been assigned to Agent as part of the security under the Lending Agreements, and agrees that any monies payable to Project Co hereunder that are funded by monies deposited in the Trust Account shall be paid directly to Agent or as Agent may direct out of the Trust Account in accordance with the provisions of the Trust Account Acknowledgment Agreement. Owner will pay the amounts that Project Co is entitled to hereunder once the conditions for payment set out in this Project Agreement, if any, have been satisfied. Project Co acknowledges and agrees that payment by Owner of the Owner Final Reimbursement Payment to Agent in accordance with this Section 4.6 constitutes payment by Owner to Project Co in satisfaction of Owner's obligation to pay the Owner Final Reimbursement Payment to Project Co under this Project Agreement and in satisfaction of any trust obligation of Owner with respect to such payments under Section 7 of the *Construction Lien Act* (Ontario) pursuant to Section 10 of the *Construction Lien Act* (Ontario).

4.7 Payment of Substantial Completion Holdback and Balance of Guaranteed Price

- (a) Subject to Section 4.11 Owner covenants and agrees with Project Co to pay to Project Co the Substantial Completion Holdback on the Substantial Completion Holdback Payment Date and to pay to Project Co the unpaid balance of the Guaranteed Price on the date provided in Section 5.4 of Schedule 18 – Payments and Holdbacks, or as otherwise directed by Project Co and shall not accept any redirection without the consent of the person to whom payment is directed. Owner agrees to pay the Substantial Completion Holdback and the balance of the Guaranteed Price as Project Co may direct in accordance with any such direction. Project Co acknowledges and agrees that payment by Owner of the Substantial Completion Holdback and the balance of the Guaranteed Price in accordance with this Section 4.7 as Project Co may direct, constitutes payment by Owner to Project Co in satisfaction of Owner's obligation to pay the Substantial Completion Holdback and the balance of the Guaranteed Price to Project Co under this Project Agreement and in satisfaction of any trust obligation of Owner with respect to such payments under Section 7 of the *Construction Lien Act* (Ontario) pursuant to Section 10 of the *Construction Lien Act* (Ontario).

4.8 Owner Holdback

- (a) The Owner Holdback may be reduced from time to time as a result of such actions by Project Co, as confirmed by the Consultant, in accordance with the terms and conditions of this Project Agreement. To the extent the Owner Holdback is reduced from time to time, Owner shall pay the amount of the Owner Holdback reductions to Project Co or as otherwise directed by Project Co and shall not accept any redirection without the consent of the person to whom payment is directed. Owner agrees to pay the Owner Holdback reductions as Project Co may direct in accordance with any such direction. Project Co acknowledges and agrees that payment by Owner of the Owner Holdback reductions in accordance with this Section 4.8 as Project Co may direct constitutes payment by Owner to Project Co in satisfaction of Owner's obligation to pay the Owner Holdback reductions to Project Co under this Project Agreement and in satisfaction of any trust obligation of

Owner with respect to such payments under Section 7 of the *Construction Lien Act* (Ontario) pursuant to Section 10 of the *Construction Lien Act* (Ontario).

4.9 Additional Owner Payments

- (a) Unless otherwise provided in the relevant Change Order or Change Directive or in this Project Agreement, Owner will pay all Additional Owner Payments to Project Co, together with applicable Value Added Tax, on a progress payment basis in the manner and at the times contemplated by Schedule 18 – Payments and Holdbacks, or as otherwise directed by Project Co and shall not accept any redirection without the consent of the person to whom payment is directed. Owner agrees to pay the Additional Owner Payments as Project Co may direct in accordance with any such direction. Project Co acknowledges and agrees that payment by Owner of the Additional Owner Payments in accordance with this Section 4.9 as Project Co may direct, constitutes payment by Owner to Project Co in satisfaction of Owner’s obligation to pay the Additional Owner Payments to Project Co under this Project Agreement and in satisfaction of any trust obligation of Owner with respect to such payments under Section 7 of the *Construction Lien Act* (Ontario) pursuant to Section 10 of the *Construction Lien Act* (Ontario).

4.10 Certified Cost to Complete

- (a) After Owner has paid the Owner Final Reimbursement Payment, it shall thereafter continue to be responsible for payment to Project Co of the Certified Cost to Complete as at the Final Reimbursement Payment Date on a progress payment basis in the manner and at the times contemplated in this Project Agreement. Owner shall pay the Certified Cost to Complete to Project Co or as otherwise directed by Project Co and shall not accept any redirection without the consent of the person to whom payment is directed. Owner agrees to pay the Certified Cost to Complete as Project Co may direct in accordance with such direction. Project Co acknowledges and agrees that payment by Owner of the Certified Cost to Complete in accordance with this Section 4.10 as Project Co may direct constitutes payment by Owner to Project Co in satisfaction of Owner’s obligation to pay the Certified Cost to Complete under the Project Agreement and in satisfaction of any trust obligation of Owner with respect to such payments under Section 7 of the *Construction Lien Act* (Ontario) pursuant to Section 10 of the *Construction Lien Act* (Ontario).

4.11 Compensation on Termination

- (a) If this Project Agreement is terminated pursuant to Sections 25.3(a)(i), 26.2(a)(ii), 27.2(a), 27.2(b) or 27.3(a), then:
- (i) Owner shall pay the Compensation Payment to Project Co, calculated and payable in accordance with Schedule 12 – Compensation on Termination; and
 - (ii) the provisions of Sections 4.3 through 4.10, inclusive, shall no longer apply.
- (b) Project Co hereby irrevocably directs Owner to make any Compensation Payment to Agent, or as Agent may direct, as security for the Financing. Owner shall pay the

Compensation Payment as directed by Agent and shall not accept any redirection without the consent of Agent. Any portion of a Compensation Payment funded by monies deposited to the Trust Account shall be paid directly to Agent or as Agent may direct from the Trust Account in accordance with the provisions of the Trust Account Acknowledgment Agreement. Owner will pay the Compensation Payment in accordance with the provisions of Schedule 12 – Compensation on Termination. Project Co acknowledges and agrees that payment by Owner of the Compensation Payment to Agent in accordance with this Section 4.11 constitutes payment by Owner to Project Co in satisfaction of Owner’s obligation to pay the Compensation Payment to Project Co under this Project Agreement and in satisfaction of any trust obligation of Owner with respect to such payments under Section 7 of the *Construction Lien Act* (Ontario) pursuant to Section 10 of the *Construction Lien Act* (Ontario).

4.12 Payment Due under Insurance Policies

- (a) In the event of loss or damage occurring where payment becomes due under the property and boiler insurance policies, payments shall be made in accordance with the provisions of the Insurance and Bonding Trust Agreement.

4.13 Establishment of Trust Account and Manner of Payment

- (a) Owner agrees that it will make commercially reasonable efforts to establish the Trust Account in conjunction with Project Co on or before Financial Close, but if not so established, then within 90 days of Financial Close. All costs and expenses associated with the establishment, maintenance and administration of the Trust Account shall be borne solely by Project Co.
- (b) All payments under this Project Agreement shall be made in Canadian dollars and shall be electronically transferred, quoting the invoice number or description against which payment is made, in immediately available funds on the due date to a single bank account located in Canada, as may be designated by the recipient from time to time by written notice to the other Party.
- (c) If the due date is not a Business Day in either Ontario or the jurisdiction in which the recipient’s bank is located, then the electronic transfer shall be made on the Business Day immediately succeeding such day.

4.14 Interest on Overdue Payments

- (a) Each Party shall be entitled, without prejudice to any other right or remedy, to receive interest on any payment not duly made by the other Party pursuant to the terms of this Project Agreement on the due date, calculated from day to day at a rate per annum equal to the Default Interest Rate from the day after the date on which payment was due up to and including the date of payment.
- (b) Interest shall apply at the rate and in the manner prescribed by Section 4.14(a) on the amount of any claim for which Project Co is thereafter entitled to payment, either pursuant to Schedule 14 – Dispute Resolution Procedure, or otherwise, from the date the

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amount would have been due and payable under this Project Agreement, had it not been in dispute, until the date it is paid. For the purposes of this Project Agreement, payments made by electronic transfer shall be deemed to have been made on the day and at the time the electronic transfer is initiated, as confirmed by the initiating bank by a confirmation setting out the transfer number and the other details of the transfer.

4.15 Value Added Tax

- (a) Owner covenants and agrees to pay to Project Co the Value Added Tax that may be exigible with respect to any payments made by Owner to Project Co hereunder.

4.16 Set-Off

- (a) The Parties agree that their rights of set-off at law or in equity are limited to the right of:
 - (i) Owner to set off against any amounts otherwise due to Project Co pursuant to the terms of this Project Agreement, any amounts which are due to Owner by Project Co pursuant to the terms of this Project Agreement or by the Construction Guarantor pursuant to Schedule 22 – Form of Performance Guarantee of Construction Guarantor; and
 - (ii) Project Co to set off against any amounts otherwise due to Owner pursuant to the terms of this Project Agreement, any amounts which are due to Project Co by Owner pursuant to the terms of this Project Agreement,

and are further limited with respect to the Debt Amount as described in Section 4.5 of Schedule 12.

4.17 Effect of Payment

- (a) Subject to Section 4.5 of Schedule 12 and Section 33.1 of this Project Agreement, no payment hereunder shall be construed as an acceptance or approval of incomplete, defective or improper performance by Project Co of any of its obligations under this Project Agreement, nor shall it operate to relieve Project Co from the performance of any of its obligations under this Project Agreement which have not been performed.

4.18 No Other Entitlement

- (a) Project Co shall not be entitled to any payments, compensation, rights, remedies, benefits or entitlements under or in connection with this Project Agreement, except as specifically and expressly set out in this Project Agreement.

5. SITE INVESTIGATION AND DOCUMENT REVIEW

5.1 Concealed or Unknown Conditions

- (a) Project Co acknowledges that it has been provided with the Site Background Reports and has reviewed and is familiar with the Site Background Reports. If Project Co encounters

conditions at the Site which are not described in or are not properly inferable, readily apparent or readily discoverable from the documentation included in the Site Information (including the Site Background Reports), or would not have been properly inferable, readily apparent or readily discoverable from inspections of the Site carried out by Project Co during the Request for Proposals process prior to the Submission Date, Project Co will promptly notify the Consultant who will promptly investigate such conditions and who will then report to Owner and Project Co with a finding as to whether such conditions were or were not described in or were or were not properly inferable, readily apparent or readily discoverable from the documentation included in the Site Information or would or would not have been properly inferable, readily apparent or readily discoverable from Project Co's inspections of the Site carried out by Project Co during the Request for Proposals process prior to the Submission Date.

- (b) If the conditions were described in or were properly inferable, readily apparent or readily discoverable from the documentation included in the Site Information or would have been properly inferable, readily apparent or readily discoverable from Project Co's inspections of the Site carried out by Project Co during the Request for Proposals process prior to the Submission Date, then Project Co shall not be entitled to any adjustment in the Guaranteed Price or in the Contract Time.
- (c) If the conditions were not described in or were not properly inferable, readily apparent or readily discoverable from the documentation included in the Site Information, or would not have been properly inferable, readily apparent or readily discoverable from Project Co's inspections of the Site carried out by Project Co during the Request for Proposals process prior to the Submission Date, and the conditions justify an increase in the Guaranteed Price or an extension of the Contract Time, or both, the Consultant shall issue appropriate instructions for a Change in the Scope of the Work as provided in Schedule 11 - Change Procedure.

5.2 Document Review

- (a) Project Co acknowledges having conducted a thorough review of the Contract Documents and has reported to the Consultant and Owner any Design Issue found by Project Co in the Contract Documents during its review. If Project Co does discover any Design Issue in the Contract Documents, Project Co shall not proceed with the Work affected until Project Co has first complied with the provisions of Section 11.18. Project Co acknowledges that it is responsible for the risks assumed by Project Co in Sections 11.17 and 11.18 and that any additional costs resulting from such risks will form part of the Project Co Design Contingency. It is intended that the review of the Contract Documents conducted by Project Co pursuant to this Section 5.2(a) be carried out by Project Co and the Project Co Parties using their own experiences and expertise in accordance with the standard of care set out in Section 11.2(a)(viii) and in accordance with the representations and warranties of Project Co set out in Section 7.1.
- (b) Except as may constitute a Design Issue properly characterized as a Project Co Design Issue under Section 11.17, and except in respect of those Contract Documents which, under the terms of this Project Agreement, Project Co is required to prepare or produce,

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Project Co shall not be responsible for verifying that the Contract Documents are in compliance with Applicable Law.

- (c) If the Contract Documents are at variance with Applicable Law, or if, subsequent to the Submission Date, changes are made to Applicable Law which require modification to the Contract Documents, Project Co shall notify the Consultant in writing requesting direction immediately upon such variance or change becoming known. The Consultant will make the changes required to the Contract Documents as provided in Article 21 below and Schedule 11 - Change Procedure.
- (d) If Project Co fails to notify the Consultant in writing, fails to obtain direction as required in Section 5.2(c), and performs Work knowing it to be contrary to any Applicable Law, Project Co shall be responsible for and shall correct the violations thereof, and shall bear the costs, expenses and damages attributable to its failure to comply with the provisions of such Applicable Law.

6. PROJECT DOCUMENTS

6.1 Project Documents

- (a) Project Co shall perform its obligations under, and observe all of the provisions of, each of the Project Documents to which it is a party, and shall ensure that each Project Co Party shall perform its obligations under, and observe all of the provisions of, each of the Project Documents to which such Project Co Party is a party, so as to ensure that other parties to such Project Documents shall not be entitled to terminate same.

6.2 Implementing Agreements

- (a) Project Co shall not:
 - (i) terminate or agree to the termination of all or part of any Implementing Agreement, except pursuant to Sections 19.3, 38.3 and 40.3 or otherwise to prevent or cure a Project Co Event of Default (provided that commercially reasonable alternative measures would not prevent or cure such Project Co Event of Default);
 - (ii) make or agree to any amendment, restatement or other modification or waive or exercise any of its rights under any Implementing Agreement that materially adversely affects Project Co's ability to perform its obligations under this Project Agreement or that has the effect of increasing any liability of Owner, whether actual or potential;
 - (iii) breach its obligations (or waive or allow to lapse any rights it may have) or permit others to breach their obligations (or waive or allow to lapse any rights they may have) under any Implementing Agreement, that materially adversely affect Project Co's ability to perform its obligations under this Project Agreement or that have the effect of increasing any liability of Owner, whether actual or potential; or

- (iv) enter into, or permit the entry into by any other person of, any agreement replacing all or part of any Implementing Agreement, except in the circumstances referenced in Section 6.2(a)(i),

without the prior written consent of Owner, not to be unreasonably withheld or delayed, provided that, where consent is requested pursuant to Section 6.2(a)(i) or 6.2(a)(iv), such consent shall not be withheld, and shall be provided within a reasonable time, where the relevant matter referred to in Section 6.2(a)(i) or 6.2(a)(iv) will not materially adversely affect Project Co's ability to perform its obligations under this Project Agreement or have the effect of increasing any liability of Owner, whether actual or potential. In the event of termination or agreement to the termination of all or part of any Implementing Agreement as described in Section 6.2(a)(i), or any agreement replacing all or part of any Implementing Agreement as described in Section 6.2(a)(iv), Project Co shall, to the extent applicable, comply with all provisions herein relating to changes in Subcontractors, including Section 38.3.

- (b) Upon the written request of Owner or the Consultant, Project Co will deliver or cause to be delivered to Owner or the Consultant a copy of any notices delivered or received by Project Co under any of the Implementing Agreements.

6.3 Changes to Lending Agreements

- (a) Subject to the terms of the Lender's Direct Agreement, Project Co shall not terminate, amend or otherwise modify the Lending Agreements, or waive or exercise any of its rights under the Lending Agreements, if at the time such action is contemplated and effected, it would materially adversely affect Project Co's ability to perform its obligations under this Project Agreement or the Project Documents.

6.4 Compliance with Lending Agreements

- (a) Project Co shall keep the Lending Agreements in good standing to the extent necessary to perform its obligations under this Project Agreement and the Project Documents, and shall ensure that none of the terms and conditions of the Lending Agreements shall prevent Project Co from performing its obligations under this Project Agreement or the Project Documents.

7. REPRESENTATIONS AND WARRANTIES

7.1 Project Co Representations and Warranties

- (a) Project Co represents and warrants to Owner that as of the date of this Project Agreement:
 - (i) Project Co is a limited liability corporation incorporated and validly existing under the laws of Alberta, is in good standing with the Registrar of Corporations of Alberta with respect to the filing of annual returns, and has all the requisite corporate power and authority to own, lease and operate its properties and assets, to carry on its business as it is currently being conducted, to enter into this Project

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Agreement and the Implementing Agreements to which it is a party, and to perform its obligations hereunder and thereunder;

- (ii) Project Co has the requisite power, authority and corporate capacity to execute and deliver and perform this Project Agreement and the Implementing Agreements to which it is a party, and to do all acts and things, and execute, deliver and perform all other agreements, instruments, undertakings and documents as are required by this Project Agreement to be done, executed, delivered or performed;
- (iii) Project Co has obtained all necessary Project Co Permits, Licences and Approvals required to commence the Work;
- (iv) no steps or proceedings have been taken or are pending to supersede, repeal or amend its constating documents, articles or by-laws or any shareholders agreement in a manner that would materially impair or limit its ability to perform its obligations under this Project Agreement or any of the Implementing Agreements to which it is a party, and such documents and agreements are in full force and effect as of the date hereof;
- (v) this Project Agreement and the Implementing Agreements (when executed and delivered) to which Project Co is a party have been duly authorized, executed, and delivered by Project Co and constitute legal, valid, and binding obligations of Project Co, enforceable against Project Co in accordance with their respective terms, subject only to:
 - (A) limitations with respect to the enforcement of remedies by bankruptcy, insolvency, moratorium, winding-up, arrangement, reorganization, fraudulent preference and conveyance and other laws of general application affecting the enforcement of creditors' rights generally; and
 - (B) general equitable principles and the fact that the availability of equitable remedies is in the discretion of a court and that a court may stay proceedings or the execution of judgments;
- (vi) the authorization, execution, delivery and performance by Project Co of this Project Agreement and the Implementing Agreements to which it is a party does not violate or conflict with, or constitute a default under:
 - (A) its constating or organizational documents or any unanimous shareholders agreement or similar rights agreement binding on Project Co;
 - (B) any Applicable Law; or
 - (C) any covenant, contract, instrument, agreement or understanding to which it is a party or by which it or any of its properties or assets is bound or affected;

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- (vii) Project Co is an Affiliate of each of the Contractor and the Construction Guarantor;
- (viii) no Project Co Event of Default has occurred and is continuing;
- (ix) all of the information regarding Project Co set out in Schedule 4 – Project Co Information, is true and correct in all material respects;
- (x) there are no actions, suits, proceedings, or investigations pending or, to the knowledge of its senior management, threatened against Project Co or any Project Co Party, at law or in equity, before any Governmental Authority or arbitral body (whether or not covered by insurance) that individually or in the aggregate could result in any material adverse effect on the business, properties, or assets, or the condition, financial or otherwise, of Project Co or in any impairment of its ability to perform its obligations under this Project Agreement or any Implementing Agreements to which it is a party, and Project Co has no knowledge of any violation or default with respect to any order, writ, injunction or decree of any Governmental Authority or arbitral body that would result in any such material adverse effect or impairment;
- (xi) Project Co has carefully reviewed the whole of this Project Agreement, including all of the Contract Documents, and all other documents made available to Project Co by or on behalf of Owner, and, to Project Co's knowledge, nothing contained herein or therein inhibits or prevents Project Co from completing the Work in accordance with this Project Agreement in a good and safe manner so as to achieve and satisfy the requirements of this Project Agreement;
- (xii) Project Co is able to meet its obligations as they generally become due;
- (xiii) Project Co is registered under Division V of Part IX of the *Excise Tax Act* (Canada) and has been assigned GST/HST Number **[REDACTED]**;
- (xiv) the Scheduled Substantial Completion Date is a realistic date and is achievable by Project Co performing the Work in accordance with this Project Agreement;
- (xv) Project Co and the Project Co Parties, collectively, have extensive experience in the construction of health facilities and other public buildings and have the necessary high degree of expertise and experience to perform the services required by the Contract Documents, to review and interpret the Contract Documents and to complete the Work in accordance with the standard of care set out in Section 11.2(a)(viii);
- (xvi) the manager or supervisory personnel Project Co has assigned to the Project are highly experienced;
- (xvii) Project Co has a sufficient staff of qualified and competent personnel to replace its designated supervisors, subject to Owner's approval, in the event of death, incapacity or resignation;

- (xviii) Project Co has conducted inspections of the Site during the Request for Proposals process and an investigation and examination of the Contract Documents, and any other documents made available to Project Co by Owner (which include, to the extent made available to Project Co by Owner, equipment lists, a legal description of the Site, copies of any registered and unregistered agreements affecting the Site, results of tests, reports of independent testing agencies and surveys and documents indicating the location of Utilities and other structures to the extent obtained by Owner, information regarding the critical requirements to maintain the operations of the Existing Facility, hospital protocols and rules and regulations, if any, including the Site Background Reports and the Contract Documents referred to in Section 11.7(c) so as to ascertain the nature or location of the Work and the Site, the physical conditions of the Site, the interface with the Existing Facility and protocols, rules and regulations if any, possible delays in commencing the Work, conditions relating to the transportation, handling and storage of materials and availability of labour and the character and availability of equipment, materials and facilities needed to perform the Work and to identify any Design Issues. Project Co has delivered to the Consultant requests for information in respect of all questions arising out of the foregoing inspections, investigations and examinations and in respect of each Design Issue identified. Based on this review, Project Co has established a Project Co Design Contingency adequate, in its judgement, to fund any change or delay cost that may arise as a result of any further Design Issue that may be identified and properly characterized as a Project Co Design Issue;
- (xix) Project Co has sufficient expertise available to it with the appropriate skills to review the Contract Documents in accordance with the standard of care set out in Section 11.2(a)(viii);
- (xx) Project Co has solicited bids from and will award Subcontracts for the Approved Subcontractor Work only to the applicable Approved Subcontractors and has not solicited bids from and will not award Subcontracts for the Approved Subcontractor Work except to the applicable Approved Subcontractors; and
- (xxi) Project Co has secured the Financing and is in a position to implement the Financing on or before the Financial Close Target Date, subject to the satisfaction of reasonable conditions that are customary in closing financing for projects similar to the Project.

7.2 Owner Representations and Warranties

- (a) Owner represents and warrants to Project Co that as of the date of this Project Agreement:
 - (i) Owner is a non-share capital corporation incorporated and validly existing under the laws of the Province of Ontario, is in good standing with the Ministry of Government Services of Ontario with respect to the filing of annual returns, and has all the requisite corporate power and authority to own, lease and operate its

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properties and assets, to carry on its business as it is currently being conducted, to enter into this Project Agreement and any Implementing Agreement to which it is a party, and to perform its obligations hereunder and thereunder;

- (ii) Owner has the requisite power, authority and capacity to execute and deliver and perform this Project Agreement and the Implementing Agreements, and to do all acts and things, and execute, deliver and perform all other agreements, instruments, undertakings and documents as are required by this Project Agreement to be done, executed, delivered or performed;
- (iii) Owner has obtained the Building Permit, the Site Plan Control Agreement and, notwithstanding Section 7.2(a), as of Financial Close, in respect of the commencement of the Work, any permanent easements and any rights of servitude pertaining to the Project;
- (iv) no steps or proceedings have been taken or are pending to supersede, repeal or amend its constating documents, letters patent or by-laws in a manner that would materially impair or limit its ability to perform its obligations under this Project Agreement or any of the Implementing Agreements to which it is a party and such documents and agreements are in full force and effect as of the date hereof;
- (v) this Project Agreement and the Implementing Agreements (when executed and delivered) to which Owner is a party have been duly authorized, executed, and delivered by Owner and constitute legal, valid, and binding obligations of Owner, enforceable against Owner in accordance with their respective terms, subject only to:
 - (A) limitations with respect to the enforcement of remedies by bankruptcy, insolvency, moratorium, winding-up, arrangement, reorganization, fraudulent preference and conveyance and other laws of general application affecting the enforcement of creditors' rights generally; and
 - (B) general equitable principles and the fact that the availability of equitable remedies is in the discretion of a court and that a court may stay proceedings or the execution of judgments;
- (vi) the authorization, execution, delivery, and performance by Owner of this Project Agreement and the Implementing Agreements to which Owner is a party does not violate or conflict with, or constitute a default under:
 - (A) its constating or organizational documents;
 - (B) any Applicable Law; or
 - (C) any covenant, contract, instrument, agreement, or understanding to which it is a party or by which it or any of its properties or assets is bound or affected;

- (vii) no Owner Event of Default has occurred and is continuing;
- (viii) there are no actions, suits, proceedings, or investigations pending or, to the knowledge of its senior management, threatened against Owner or any Owner Party at law or in equity before any Governmental Authority or arbitral body (whether or not covered by insurance) that individually or in the aggregate could result in any material adverse effect on the business, properties, or assets or the condition, financial or otherwise, of Owner or in any impairment of its ability to perform its obligations under this Project Agreement or any Implementing Agreement to which it is a party, and Owner has no knowledge of any violation or default with respect to any order, writ, decision, injunction, or decree of any Governmental Authority or arbitral body that would result in any such material adverse effect or impairment;
- (ix) Owner is able to meet its obligations as they generally become due; and
- (x) Owner has rights of use and access to, on and over the Site and the Facility that are sufficient to enable Owner to grant to Project Co the licence rights contemplated in Section 9.1.

8. CONSULTANT AND KEY PERSONNEL

8.1 Authority of the Consultant

- (a) The Consultant will have authority to act on behalf of Owner only to the extent provided in the Contract Documents, unless otherwise modified by written agreement as provided in Section 8.1(b).
- (b) The duties, responsibilities, and limitations of authority of the Consultant as set forth in the Contract Documents shall be modified or extended only with the written consent of Owner, Project Co and the Consultant.
- (c) If the Consultant's employment is terminated, Owner shall immediately appoint or reappoint a Consultant whose status shall, upon notification to Project Co of such appointment or reappointment, be that of the former Consultant.

8.2 Role of the Consultant

- (a) The Consultant will provide administration of this Project Agreement as described in the Contract Documents during construction until issuance of the final certificate for payment, and subject to Section 8.1 and with Owner's concurrence, from time to time until the completion of any correction of defects as provided in Article 35.
- (b) The Consultant will visit the Site at intervals appropriate to the progress of construction to become familiar with the progress and quality of the Work and to determine if the Work is proceeding in general conformity with the Contract Documents.

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- (c) If Owner and the Consultant agree, the Consultant will provide at the Site, one or more project representatives to assist in carrying out the Consultant's responsibilities. The duties, responsibilities, and limitations of authority of such project representatives shall be as set forth in writing to Project Co.
- (d) The Consultant will provide to Project Co a complete set of the Drawings and Specifications under the Contract Documents incorporating all Addenda issued by the Consultant from June 29, 2007 to the date of execution of this Project Agreement as soon as reasonably practical following such date of execution. The Consultant shall review the progress of the Work and the general conformance of the Work to the requirements of the Contract Documents. The Consultant shall review the submission of Project Co with respect to Work completed for the purposes of a progress payment application by Project Co under Schedule 18 - Payments and Holdbacks, to verify the extent of the completion of the Work in accordance with the schedule of values and shall perform the other responsibilities of the Consultant under Schedule 18 - Payments and Holdbacks.
- (e) The Consultant will not be responsible for and will not have control, charge, or supervision of construction means, methods, techniques, sequences, or procedures, or for safety precautions and programs required in connection with the Work in accordance with Applicable Law or general construction practice. The Consultant will not be responsible for Project Co's failure to carry out the Work in accordance with the Contract Documents. The Consultant will not have control over, charge of, or be responsible for the acts or omissions of Project Co or any Project Co Party or any other persons performing portions of the Work.
- (f) The Consultant will be, in the first instance, the interpreter of the requirements of the Contract Documents and shall make findings as to the performance thereunder by both parties to this Project Agreement. When making any interpretations or findings or performing any other functions or exercising any right or performing any obligation under the Contract Documents, the Consultant will act reasonably and in good faith and in accordance with generally accepted professional standards and will not show partiality to either Owner or Project Co. Any dispute between Owner and Project Co as to any decision, determination, direction, interpretation or finding of the Consultant or any other action taken by the Consultant pursuant to or in connection with the Contract Documents shall be resolved in accordance with the provisions of Schedule 14 – Dispute Resolution Procedure.
- (g) Claims, disputes, and other matters in question relating to the performance of the Work or the interpretation of the Contract Documents, shall be referred initially to the Consultant by notice in writing given to the Consultant and to the other party for the Consultant's interpretation and finding which will be given by notice in writing to the parties within a reasonable time.
- (h) The Consultant will have authority to reject Work which does not conform to the requirements of the Contract Documents. Whenever the Consultant considers it necessary or advisable, the Consultant will have authority to require inspection or testing of Work in accordance with Section 17.2, whether or not such Work is fabricated,

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installed, or completed. However, neither the authority of the Consultant to act nor any decision either to exercise or not to exercise such authority shall give rise to any duty or responsibility of the Consultant to Project Co, any Project Co Party, or other persons performing any part of the Work.

- (i) When a request for information is submitted by Project Co in accordance with Section 11.2(a)(i), the Consultant will endeavour to provide a response to Project Co as soon as practical, taking into account the impact of the request for information on the critical path. If the request for information relates to an item on the critical path or is reasonably likely to affect an item on the critical path, the Consultant shall respond within 5 Business Days or such longer period of time mutually agreed to by the Consultant and Project Co. If the request for information does not relate to an item on the critical path and is not reasonably likely to affect an item on the critical path, the Consultant and Project Co shall establish a mutually agreed response time that is consistent with the Construction Schedule.
- (j) The Consultant will review and take appropriate action upon Project Co's submittals such as shop drawings, Product data and samples, as provided in the Contract Documents.
- (k) The Consultant will prepare Contemplated Change Notices, Change Orders and Change Directives as provided in Schedule 11 - Change Procedure.
- (l) The Consultant will conduct reviews of the Work to determine the Phase 1 Completion Date and the Substantial Completion Date, as provided in Sections 16.1 and 16.2, and make determinations as required in respect of the Commissioning, as contemplated in Schedule 9.
- (m) All certificates issued by the Consultant shall be to the best of the Consultant's knowledge, information and belief. By issuing any certificate, the Consultant does not guarantee that the Work is correct or complete.
- (n) The Consultant will receive and review written warranties and related documents required by this Project Agreement and provided by Project Co and will forward such warranties and documents to Owner for Owner's acceptance.
- (o) Without limiting the generality of the responsibilities of the Consultant in accordance with this Section 8.2, the Consultant shall be responsible for reviewing and making a finding on Design Issues and issuing all final documentation in accordance with Section 11.18.
- (p) The Consultant shall cooperate with Lender's Consultant on a reasonable basis to facilitate the responsibilities of Lender's Consultant. No activities of Lender's Consultant under this Project Agreement shall limit in any manner the role and responsibility of the Consultant, except as expressly provided for in Sections 1.3 and 2.1 of Appendix 1 to Schedule 6 – Form of Construction Contract.
- (q) Owner has retained the Owner's Project Manager to assist Owner in the overall implementation of the Project. The Owner's Project Manager shall provide services and

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interface with Project Co and the Consultant in relation to coordination of the Work for existing operations, schedule overview, and communicating decisions and directions of Owner. Owner may, upon notification to Project Co, appoint a new Owner's Project Manager whose status shall be that of the former Owner's Project Manager.

- (f) When Owner, the Consultant or Project Co provides any written notice under this Project Agreement, they shall also provide a copy of the notice to each other and to the Owner's Project Manager, the Contractor, Lender and Lender's Consultant.
- (s) Notwithstanding the foregoing or anything to the contrary in this Project Agreement or the Contract Documents, the Consultant will not be responsible for the administration or interpretation of those aspects of this Project Agreement that are not related or do not pertain to the construction, installation, testing, Commissioning and completion of the Facility, and other like activities, and for greater certainty, will not have any responsibility or obligation with respect to the matters set out in Article 2, Article 7, Schedule 3 – Completion Documents, Schedule 4 – Project Co Information, Schedule 5 – Form of Lender's Direct Agreement, Schedule 15 – Bid Bond, Schedule 22 – Form of Performance Guarantee of Construction Guarantor or Schedule 23 – Form of Assignable Subcontract Agreement for Construction Contract of this Project Agreement, or for any matter related to the Financing.

8.3 Supervisors

- (a) Project Co shall employ competent supervisors and necessary assistants who shall be in attendance at the Site while work is being performed, and shall specifically include a competent mechanical and electrical coordinator and equipment coordinator. Project Co acknowledges that the supervisors are Key Personnel in accordance with Section 8.4. Project Co's supervisors shall, subject to Section 8.4, devote their full time during working hours to the Project and remain at the Site until the Substantial Completion of the Work is achieved and thereafter, such supervisors shall, subject to the provisions of Section 8.4, devote sufficient time and effort to the Project as necessary until the final certificate of payment has been issued by the Consultant and all Minor Deficiencies have been rectified. Project Co shall include in its staff separate qualified mechanical and electrical coordinators who shall be responsible for (i) coordinating the general, mechanical and electrical shop drawings submitted by the Subcontractors and Suppliers for various trades or divisions of the Work; (ii) checking for any conflicts or interferences of the Work of one division or trade with another; (iii) checking for completeness of the shop drawings; and (iv) providing direction on any changes that may be required for compliance with the Contract Documents for submission to the Consultant and review of the shop drawings. The mechanical and electrical coordinators shall be active participants in the Commissioning and shall work closely with the Commissioning Agents in accordance with Schedule 9 – Commissioning Program. The mechanical and electrical coordinators shall be Key Personnel in accordance with Section 8.4.
- (b) The supervisor and project manager appointed by Project Co and identified in Schedule 7 – Key Personnel, shall represent Project Co at the Site and shall have full authority to act on written instructions given by the Consultant, Owner and/or the Owner's Project

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Manager. Instructions given to the supervisor or the project manager shall be deemed to have been given to Project Co and both the supervisor and any project manager shall have full authority to act on behalf of Project Co and bind Project Co in matters related to this Project Agreement.

8.4 Key Personnel

- (a) Project Co and the Project Co Parties shall commit as many people and man-hours to the Project as are needed, from time to time, to meet its obligations under this Project Agreement, including the supervisors, project manager and other field management personnel identified in the Contract Documents (the “**Key Personnel**”).
- (b) Project Co acknowledges that Owner has relied on Project Co’s representations that the Key Personnel will be available to perform their part of the Work throughout the duration of this Project Agreement as provided for in Section 8.3(a). Key Personnel will be dedicated to the Project on a full-time basis unless noted otherwise. Project Co agrees not to undertake other contracts or projects which could adversely affect or be in conflict with its performance of this Project Agreement.
- (c) Project Co represents that the persons identified in Schedule 7 are the Key Personnel.
- (d) Project Co shall not replace any of the Key Personnel identified in Schedule 7 without the prior written approval of Owner. If any of the Key Personnel become unavailable to perform services in connection with this Project Agreement due to revisions to the Construction Schedule or ill health or death or discharge by Project Co, then Project Co shall promptly designate a replacement(s) who shall be subject to Owner’s written approval. Owner shall be entitled to complete information on any such replacement of the Key Personnel, including a current resume. Further, Owner shall have the right, acting reasonably, to require Project Co to replace any of the Key Personnel.

9. LICENCE AND TITLE

9.1 Licence to Site

- (a) Effective from the date of Financial Close and subject to this Project Agreement, Owner hereby grants to Project Co and all Project Co Parties such non-exclusive licence rights of use and access to, on and over the Site and Facility as are required by Project Co to allow Project Co to perform the Work.
- (b) None of the rights granted pursuant to this Section 9.1 shall extend beyond the boundaries of the Site, or to any lands other than the Site, other than easements and similar interests of Owner which benefit the Site, obtained after the date of this Project Agreement, to the extent the same are necessary for the Work.
- (c) The licence provided in this Section 9.1 shall automatically terminate on the Final Completion Date or upon the earlier termination of this Project Agreement in accordance with its terms.

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- (d) Project Co agrees to: (i) provide hoarding around the licensed area outside of the Existing Facility in accordance with the Contract Documents; (ii) cordon off areas within the Existing Facility where Project Co is performing the Work required under the Contract Documents and as approved by the Consultant; and (iii) use such access to the Existing Facility, including loading docks, freight elevators and access routes as provided in the Contract Documents and as otherwise directed by the Consultant.

9.2 Non-Exclusive Licence of Site

- (a) Project Co acknowledges and agrees that the rights granted to Project Co and the Project Co Parties hereunder shall be non-exclusive and that Owner and any person authorized by Owner may occupy and possess the Site and Facility. In exercising such rights Project Co shall not, and shall require that the Project Co Parties shall not, compromise patient care and safety and, except as permitted under this Project Agreement, disrupt the ongoing operation of the Facility.
- (b) Without limiting Section 9.2(a), Project Co acknowledges that Owner may, from time to time, use or develop (including by way of subdivision), or permit the use or development of, portions of the Site other than those portions of the Site contained within the building footprint of the Facility and those other portions of the Site necessary for the performance of the Work. To the extent that such use or development materially adversely interferes with Project Co's licence rights hereunder or materially adversely interferes with Project Co's ability to perform the Work, such use or development shall, subject to and in accordance with Schedule 11 – Change Procedure, result in a Change Order.

9.3 Naming and Signage

- (a) Project Co acknowledges that Owner reserves and retains (i) all rights to designate the name for the Facility and any part of the Facility; (ii) all rights to signage in relation to the Site and the Facility; and (iii) all rights, trade-marks, naming or branding regarding the Facility or any part of the Facility. It is agreed, however, that with the prior written consent of Owner, not to be unreasonably withheld or delayed and which may take into consideration any applicable governmental guidelines, Project Co and the Project Co Parties may, for the period prior to Substantial Completion, erect and maintain signage at or on the Site or Project (which may include such parties' logos and trade names) identifying their respective roles in connection with the construction of the Project, in a number and location and having a size and quality previously approved by Owner.

9.4 No Interest in Land or Facility

- (a) Project Co acknowledges and agrees that, subject to the provisions of the *Construction Lien Act* (Ontario), in accordance with the principles of the IPFP Framework, neither Project Co nor Lender shall acquire any estate, right, title or ownership interest in the Site or the Facility or any other interest in land pursuant to this Project Agreement, the Implementing Agreements or otherwise. Notwithstanding any provision herein or in any of the Implementing Agreements to the contrary, Owner shall at all times retain its right and interest in and to the Site and the Project, unencumbered by any interest of

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Project Co or Lender. Project Co and Lender shall have access to the Site and the Facility under and subject to the licenses granted under this Article 9 and the Lender's Direct Agreement, respectively.

9.5 Non-Disturbance Agreement

- (a) If Owner mortgages, charges or otherwise encumbers the Site, Owner shall notify Project Co and, at the request of Project Co, provide Project Co with an agreement executed by the mortgagee of the Site, permitting Project Co, Lender and Lender's Consultant to access and use the Site under the licence granted pursuant to Section 9.1(a) and the Lender's Direct Agreement, respectively, free from interference from the mortgagee or any person claiming by or through the mortgagee. This Section 9.5 shall not apply in respect of any portion of the Site or Facility used or developed pursuant to Section 9.2(b) if neither the licence granted pursuant to Section 9.1(a) nor the Work pertain to such portion of the Site.

10. OWNER RESPONSIBILITIES

10.1 General

- (a) Owner shall, at its own cost and risk:
- (i) perform all of its obligations under, and observe all provisions of, this Project Agreement in compliance with Applicable Law;
 - (ii) obtain, maintain, pay for (including all fees and deposits) and as applicable, renew all Owner Permits, Licences and Approvals; and
 - (iii) in respect of (ii) above, perform same at such times as is necessary to allow Project Co to proceed with the Work.
- (b) Nothing in this Project Agreement or any of the Implementing Agreements (including the Construction Contract) shall in any way fetter the right, authority and discretion of Owner as a public hospital under the *Public Hospitals Act* (Ontario) in fulfilling its statutory or other functions under Applicable Law, and Project Co acknowledges and agrees that nothing in this Project Agreement or any of the Implementing Agreements (including the Construction Contract) shall preclude Owner's board of directors from performing, discharging or exercising its duties, responsibilities and powers under Applicable Law. Project Co further agrees that it shall comply, and shall cause all relevant Project Co Parties to comply, with all written directions issued by or on behalf of Owner's board of directors in furtherance of the board of directors fulfilling its duties, responsibilities and powers under Applicable Law in a manner consistent with the rights of Owner under this Project Agreement, and the cost, if any, of implementing the written directions and the additional time, if any, required to implement such written directions will be implemented by way of a Change Order or Change Directive, as applicable, as provided in Schedule 11 – Change Procedure.

11. PROJECT CO RESPONSIBILITIES AND CONSTRUCTION OBLIGATIONS

11.1 General Responsibilities, Standards and Contract Time

- (a) Project Co shall perform and complete the Work:
- (i) so as to satisfy and in strict accordance with the Contract Documents;
 - (ii) in accordance with the Construction Schedule and in this regard, shall commence the Work by January 15, 2008 and, subject to adjustment to the Contract Time, as provided for in the Contract Documents, complete the Phases by the applicable Phased Occupancy Dates, achieve Completion of the Phase 1 Work by the Scheduled Phase 1 Completion Date, the Substantial Completion of the Work by the Scheduled Substantial Completion Date, and Final Completion by the Scheduled Final Completion Date;
 - (iii) in compliance with Applicable Law, including giving all required notices;
 - (iv) in compliance with all Permits, Licences and Approvals and so as to preserve the existence and continued effectiveness of any such Permits, Licences and Approvals;
 - (v) in accordance with Good Industry Practice;
 - (vi) in a timely and professional manner;
 - (vii) with due regard to the health and safety of persons and property;
 - (viii) subject to the other provisions of this Project Agreement, in a manner which will not impair the ability of and which will enable Owner and the Owner Parties to comply with Applicable Law;
 - (ix) subject to the other provisions of this Project Agreement and to the extent reasonably practicable, in a manner which will not impair the ongoing operation of the Existing Facility;
 - (x) **[Intentionally Deleted]**;
 - (xi) in accordance with all other terms of this Project Agreement and the other Contract Documents; and
- (b) Project Co shall furnish necessary certificates as evidence that the Work installed conforms with Applicable Law, including all certificates necessary for the Consultant to certify as required to obtain a permit for Owner's occupancy or partial occupancy. These certificates are to be final certificates giving complete clearance for the portions of the Work for which they are obtained.

11.2 General Construction Obligations

- (a) Without limiting Section 11.1, Project Co shall:
- (i) have complete control of the Work and shall effectively direct and supervise the Work so as to ensure conformance with the Contract Documents, including the phasing or sequencing requirements for the Work set out in the Contract Documents. During the progress of the Work, subject to Section 8.2(i), Project Co shall endeavour to submit any request for information to the Consultant in a timely manner having regard to the Construction Schedule, and to identify in the request for information the timeframe within which a Supplemental Instruction is needed to ensure there is no impact on the Construction Schedule, including whether and how the information requested affects the critical path. Project Co shall develop and implement protocols in accordance with the Specifications for the phasing or sequencing of the Work as set out in the Contract Documents, including the coordination of the work of Owner's own forces or other contractors with the Work. Without limiting the generality of the foregoing, Project Co is responsible for the intermeshing of the various parts and systems comprising any portions of the Work so that no part shall be left in an unfinished or incomplete condition owing to any disagreement between the Project Co Parties or between any of them and Project Co as to where the Work of one begins and ends in relation to the Work of the other;
 - (ii) be solely responsible for all construction means, methods, techniques, sequences and procedures used to undertake the Work and for coordinating the various parts of the Work under this Project Agreement and shall coordinate the Work so as to not interfere, interrupt, obstruct, delay or otherwise affect the work of others;
 - (iii) prior to commencing applicable procurement and construction activities, verify, at the Site, all measurements and levels necessary for proper and complete fabrication, assembly and installation of the relevant Work, and shall further carefully compare such field measurements and conditions with the requirements of the Contract Documents. Where dimensions are not included or exact locations are not apparent, Project Co shall immediately notify the Consultant in writing and obtain written instructions from the Consultant before proceeding with any part of the Work affected thereby;
 - (iv) ensure that no work other than the Work under this Project Agreement is constructed on the Site by Project Co, any Project Co Party or any person for whom Project Co is responsible at law;
 - (v) protect the Work from all of the elements, casualty and damage in accordance with and subject to the Contract Documents;
 - (vi) in respect of plant, equipment, Products and materials incorporated in the Work, use plant, equipment, Products and materials that:
 - (A) are of a kind that are consistent with the Contract Documents;

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- (B) are new, of good quality and are used, handled, stored and installed in accordance with Applicable Law, the Contract Documents and Good Industry Practice; and
 - (C) where they differ from the Contract Documents, have been substituted with Owner's prior written consent;
- (vii) provide all the labour, Products, tools, construction machinery, equipment, water, heat, light, power, transportation and other facilities and services required for the performance and completion of the Work and carry out, perform, observe, fulfil and abide by all the covenants, agreements, stipulations, provisions and conditions mentioned and contained in the Contract Documents on the part of Project Co to be carried out, performed, observed and fulfilled;
 - (viii) exercise the standard of care, skill and diligence that would normally be provided by an experienced and prudent contractor supplying similar services for similar hospital projects, in a timely, good and workmanlike manner, it being acknowledged by Project Co that throughout this Project Agreement, Project Co's obligations, duties and responsibilities shall be interpreted in accordance with this standard and any default or alleged default by Project Co in the performance of its obligations, duties and responsibilities shall similarly be interpreted in accordance with this standard;
 - (ix) exercise the same standard of due care and diligence as set out in paragraph 11.2(a)(viii) in respect of any Products, personnel, or procedures which it may recommend to Owner;
 - (x) comply with all requirements of Owner set forth in the Contract Documents, including the Contract Documents referred to in Section 11.7(c);
 - (xi) comply with all rules and directives issued by Owner regarding the continued operations of the Existing Facility so as not to disrupt the operations of Owner, and except for any requirements of Owner described in Section 11.2(a)(x), the cost, if any, and the additional time, if any, required to comply with any such rules and directives issued by Owner shall be adjusted and compensated for by way of a Change Order or Change Directive, as applicable as provided in Schedule 11 – Change Procedure; and
 - (xii) use such project management software system(s) and/or online collaboration system(s) (including software and system(s) for project management, change management, request for information control, document management and other communications) as directed by the Owner at its Sole Discretion from time to time. Project Co shall be responsible for its costs and expenses with respect to the implementation and use of such system(s).

11.3 Liability Unaffected

- (a) Project Co shall not be relieved of any liability or obligation under this Project Agreement by the retainer or appointment of any Project Co Party, and Project Co shall cause each Project Co Party, to the extent such Project Co Party performs, or is specified hereunder to perform, the Work, to comply with the obligations of Project Co to Owner in the same manner and to the same extent as Project Co.
- (b) No inspection, review, comment, approval, verification, confirmation, certification, acknowledgement or audit pursuant to the provisions of this Project Agreement by Owner, the Owner's Project Manager, the Consultant, or Lender's Consultant, or anyone on their behalf, nor any failure of any of them to do so, shall relieve Project Co from performing or fulfilling any of its obligations under this Project Agreement or be construed as an acceptance of the Work or any part thereof.

11.4 Project Co Delay

- (a) It is agreed that one of the reasons Project Co was selected to perform the Work is Project Co's covenant that it will achieve the applicable Phased Occupancy Dates, Completion of the Phase 1 Work, Substantial Completion of the Work and Final Completion by the dates set out in Section 11.1(a)(ii) of this Project Agreement, and Project Co acknowledges that it is critical to Owner that the applicable Phased Occupancy Dates, Completion of the Phase 1 Work, Substantial Completion and Final Completion be achieved by the prescribed dates set out in Section 11.1(a)(ii), and that time is of the essence of this Contract.

11.5 Permits, Licences and Approvals

- (a) Project Co shall:
 - (i) obtain, maintain, pay for (including all fees and deposits) and, as applicable, renew all Project Co Permits, Licences and Approvals which may be required for the performance of the Work, which payments, fees and deposits which were in force as at the Submission Date are included in the Guaranteed Price; and
 - (ii) give the required notices and comply with all Permits, Licences and Approvals in accordance with their terms.
- (b) Where Project Co Permits, Licences and Approvals have requirements that may impose any conditions, liabilities or obligations on Owner or any Owner Party, Project Co shall not obtain such Project Co Permits, Licences and Approvals without the prior written consent of Owner, not to be unreasonably withheld or delayed, provided that Owner shall not be responsible for obtaining or for the failure of Project Co to obtain any Project Co Permit, Licence or Approval. Owner shall comply, or shall require compliance, with any conditions, liabilities or obligations that are imposed on Owner or any Owner Party by the requirements of any Project Co Permit, Licence or Approval obtained with Owner's consent.

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- (c) Owner shall provide Project Co with such information and administrative assistance as Project Co may reasonably require in relation to the Project Co Permits, Licences and Approvals.

11.6 Safety

- (a) From Financial Close until the Substantial Completion Date, Project Co shall:
 - (i) keep the Site, the Work and the Facility in a safe and orderly state, as appropriate in accordance with Good Industry Practice, to avoid danger to persons on the Site, in the Facility and in the immediate vicinity of the Site; and
 - (ii) take such measures as are reasonable in accordance with Good Industry Practice to prevent access to the Site and the Facility of any persons or creatures not entitled to be there.
- (b) Without limitation, Project Co acknowledges that the security of the occupants of the Existing Facility and the safety of the patients and employees in the Existing Facility is paramount. If any of the employees of Project Co, or any Project Co Party is determined by Owner to be a concern for the security of the Existing Facility or for the safety of the patients or employees in the Existing Facility, in addition to its rights under Article 19, Owner may require that Project Co replace such employee or restrict access to the Site to that employee and Project Co shall find or cause the Project Co Parties to find substitute employees to proceed with the Work so as not to jeopardize security or safety or cause delay to the progress of the Work contrary to the Construction Schedule.
- (c) Project Co shall perform all of the obligations of the ‘constructor’, within the meaning of OHSA, and shall be solely responsible for construction safety at the Site and for compliance with the rules, regulations and practices required by OHSA. Owner will contractually require other contractors retained by Owner and Owner’s own forces to comply with Project Co’s safety program and safety instructions, and Project Co, as constructor, will have the right to remove the other contractors retained by Owner and Owner’s own forces from the Site should they not comply with Project Co’s safety programs and safety instructions. Without limiting Project Co’s obligation pursuant to this paragraph, Project Co shall ensure that the Work of all Project Co Parties and Owner’s own forces is in accordance with OHSA. Owner shall have the right to assign to Project Co the work of other contractors retained by Owner or the work of Owner’s own forces solely for the purpose of coordination of such work and safety training and safety compliance for all persons engaged in such work and if such coordination, safety training and safety compliance results in a material increase in Project Co’s cost, Project Co shall be compensated for such coordination, safety training and safety compliance in accordance with the provisions of Schedule 11 – Change Procedure.
- (d) Prior to commencement of the Work, Project Co shall submit to Owner:
 - (i) documentation of a valid Workplace Safety and Insurance Board clearance certificate and confirmation of Project Co’s or Contractor’s WSIB CAD-7 performance rating;

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- (ii) documentation of Project Co's insurance coverage;
 - (iii) documentation of Project Co's in-house safety-related programs; and
 - (iv) a copy of the Notice of Project filed with the Ministry of Labour.
- (e) Project Co hereby represents and warrants to Owner that appropriate health and safety instruction and training have been provided to the Project Co Parties (to the extent same have access to the Site), before the Work of such Project Co Party is commenced including training regarding the infection control procedures set out in the materials referred to in Section 11.7(c) and agrees to provide to Owner, if requested, proof of such instruction and training.
- (f) Project Co shall tour the appropriate area to familiarize itself with the Site prior to commencement of the Work.
- (g) Project Co shall perform the Work in accordance with its corporate safety-related programs, the requirements of Section 11.7(c) and Applicable Law. Project Co shall have a competent supervisor on site as required under OHSA at all times.
- (h) Prior to commencing the Work and prior to receiving payment on each of the Completion of the Phase 1 Work, Substantial Completion, Final Completion and the final certificate for payment, and for each application for payment, Project Co shall provide a clearance certificate, obtained by the applicable Project Co Parties from the Workplace Safety and Insurance Board, indicating compliance with workers' compensation legislation, including payments due thereunder. At any time during the term of this Project Agreement, when requested by Owner, Project Co shall provide such evidence of compliance by Project Co and/or the applicable Project Co Parties.

11.7 Minimize Disturbance and Work in Existing Building

- (a) Project Co recognizes and understands that Owner is a public hospital under the *Public Hospitals Act* (Ontario) and is therefore subject to a highly regulated legal and operational environment. Project Co acknowledges that in addition to the use of Good Industry Practice, the Contract Documents, including the Contract Documents referred to in Section 11.7(c), include instructions as to the manner in which the Work is to be performed in order to minimize disturbance to the Existing Facility, including with respect to noise, dust control, access to the Site and the particular requirements in respect of those portions of the Work which are to be carried out within the Existing Facility and in respect of those portions of the Work where connections are being made to the Existing Facility. In addition, Project Co acknowledges that it has familiarized itself with the facility and/or building operations of the Existing Facility and will perform the Work taking into account the requirements of Owner to maintain normal facility and/or building operations of the Existing Facility. Project Co further acknowledges that the Cost of the Work includes all premium time and overtime that may be required to perform the Work in accordance with the Contract Documents, the instructions contained in the Contract Documents referred to in Section 11.7(c) and Good Industry Practice. Project Co shall

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develop and implement protocols in furtherance of the foregoing in accordance with the Specifications.

- (b) Project Co recognizes that part of the Work consists of the renovation of existing buildings and structures or the addition of a structure to an existing building and that the provision of patient care during construction is a priority for Owner and acknowledges that it has reviewed the Contract Documents, including those referred to in Section 11.7(c). Project Co shall use all methods required to comply with the instructions set out in the Contract Documents, including those referred to in Section 11.7(c), during the performance of the Work. Project Co shall fully cooperate with Owner in complying with said instructions during the performance of the Work. Any costs incurred by Project Co in complying with said instructions shall be part of the Guaranteed Price.
- (c) Project Co acknowledges that the Contract Documents include instructions titled “Owner’s Special Administrative Requirements” (Specifications section 01100) which includes instructions respecting Owner’s use of the Existing Facility and infection control procedures (included in Specifications section 01590). Project Co acknowledges having read and understood the said instructions and agrees to comply with the procedures set out therein. Project Co shall be responsible for any costs and expenses resulting from its failure to comply with these procedures.

11.8 Subcontractors and Suppliers

- (a) Project Co shall preserve and protect the rights of the parties under this Project Agreement with respect to Work to be performed under Subcontract, and shall:
 - (i) enter into Subcontracts or written agreements with Project Co Parties to require them to perform their Work as provided in the Contract Documents and without limiting the generality of the foregoing, shall advise the Project Co Parties of the transfer to Project Co of the design coordination, design errors and omissions and design completion risk as set out in Section 11.17;
 - (ii) incorporate the relevant terms and conditions of the Contract Documents into all contracts or written agreements with Project Co Parties, including those specified in Article 35; and
 - (iii) be as fully responsible to Owner for acts and omissions of the Project Co Parties as for acts and omissions of persons directly employed by Project Co.
- (b) Attached as Schedule 19 is a list of all Project Co Parties which Project Co has engaged or caused to be engaged for the performance of the Work as of the date of execution of this Project Agreement. Project Co agrees to update such list from time to time as additional Project Co Parties are engaged. Any of these named Project Co Parties listed by Project Co may be changed by Project Co upon prior notice to (but without the approval of) the Consultant, provided however, that if the Consultant reasonably objects to any change to a mechanical or electrical Subcontractor that is a Project Co Party, then Project Co shall select an alternative replacement mechanical or electrical Subcontractor to which the Consultant does not reasonably object.

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- (c) Project Co shall not be required to employ as a Project Co Party, a person to whom Project Co may reasonably object, provided Owner may require Project Co to use particular persons as specified in the Contract Documents for specific building systems of Owner to ensure Owner does not lose the benefit of any warranty in respect to such building systems, including building automation, fire alarm and nurse call. Owner shall have the right to assign to Project Co the work of other Owner's other contractors or the work of Owner's own forces related to the Project and, if such assignment results in an increase in Project Co's cost or a delay in the Construction Schedule, the same shall be addressed or compensated for in accordance with the provisions of Schedule 11 – Change Procedure. Notwithstanding the foregoing provisions of this Section 11.8(c), Project Co shall use the Project Co Parties that have been identified in the Contract Documents for specific portions of the Work and with respect to such Project Co Parties there shall be no increase in Project Co's cost or allowance for any delay in the Construction Schedule.
- (d) Project Co hereby agrees to contractually obligate the Contractor to enter into the Assignable Subcontract Agreement for Construction Contract and, subject to Section 11.8(e), to cause the Contractor to cause each of the other Project Co Parties, including Suppliers leasing any construction machinery and equipment, to enter into the Assignable Subcontract Agreement, to evidence that (i) Lender or Owner shall have the right to cure any default by the Contractor under the Subcontract and, (ii) each such Subcontract shall be assignable without the further consent of such Project Co Party and without the payment of any penalty or other amount, at the Owner's or Lender's option, to Owner or to Lender or to such other contractor as Owner or Lender may designate, which rights of assignment shall only be exercised by Owner, such Lender or such other contractor in the event that this Project Agreement is terminated as a result of Project Co's default. Project Co further agrees that it shall deliver those fully executed Assignable Subcontract Agreements that are identified in Schedule 19 - Project Co Parties to Owner within 45 days of Financial Close, and all remaining Assignable Subcontract Agreements shall be delivered to Owner within 60 days of Financial Close.
- (e) In respect of contracts with Project Co Parties having a total estimated cost of \$[REDACTED] or less, neither Project Co nor the Contractor is obliged to enter into an Assignable Subcontract Agreement, provided that Project Co shall cause the Contractor to ensure that each Subcontract entered into with a Project Co Party is assignable without such Project Co Party's further consent and without the payment of any penalty or other amount at Owner's option, to Owner or Lender or to such other contractor as Owner or Lender may designate, which rights shall only be exercised by Owner, Lender or such other contractor in the event that this Project Agreement is terminated as a result of Project Co's default.
- (f) Notwithstanding Section 1.2(c), in the case of any item of the Work being specified under the heading of more than one trade section, Project Co shall decide which of these trades is to perform the Work.

11.9 Labour and Products

- (a) Unless otherwise stipulated elsewhere in the Contract Documents or in other documents made available to Project Co by Owner, Project Co shall, as appropriate, provide separate metering for all services and facilities necessary for the performance of the Work. Project Co shall arrange for delivery of materials and equipment to the Project in accordance with the Construction Schedule.
- (b) Products shall be free from faults, improper workmanship and defects and in conformance with the Contract Documents. Products which are not specified shall be of a quality best suited to the purpose required and their use shall be subject to the approval of the Consultant.
- (c) Project Co shall (i) maintain good order and discipline among all personnel engaged in respect of the Work and shall promote and maintain a good relationship with all such personnel; and (ii) act promptly on all problems of labour relations including grievances and jurisdictional disputes. Project Co shall not employ on the Work anyone not skilled in the task assigned to him and shall adopt and enforce regulations with respect to safety, fire prevention, smoking, the use of alcoholic beverages, illegal drugs and other controlled substances and other activities that will or may constitute a danger to life, health or property.
- (d) At Owner's instruction, Project Co shall promptly remove from the Site any employee who represents a threat to the safety or progress of the Project or persons on the Project, who is not following the control procedures referred to in Section 11.7(c), or whose conduct may be considered as harassment in the workplace of any person who is an employee of Owner under the *Human Rights Code* (Ontario).
- (e) Project Co is responsible for the safe on-site storage of Products and their protection (including Products supplied by Owner and other contractors) in such a way so as to avoid dangerous conditions or contamination to the Products or other persons or property, and in locations at the Site satisfactory to Owner.
- (f) Title to the Products shall pass to Owner upon payment therefor or upon incorporation into the Project, whichever occurs first. For greater certainty, title to Products delivered, but not installed, shall pass to Owner when paid for. Project Co shall promptly execute and deliver to Owner, from time to time as Owner may require, any further documentation required to identify, evidence, perfect or protect Owner's interest in the Products, including any registrations pursuant to the *Personal Property Security Act* (Ontario). Notwithstanding the foregoing, Project Co shall continue to bear the risk of loss or damage with respect to each applicable Phase of the Work until the relevant applicable Phased Occupancy Date, the Phase 1 Work until the date of issuance by the Consultant of its certificate under Section 16.1(d) stating the Phase 1 Completion Date and with respect to the balance of the Work, until the date of issuance by the Consultant of its certificate under Section 16.2(e) stating the Substantial Completion Date.

11.10 Documents at the Site

- (a) Project Co shall keep one copy of the current digital files of the Contract Documents, Construction Schedule, submittals, reports, Supplementary Instructions, Change Orders, Contemplated Change Notices, Change Directives, Design Issue resolution documents, partnering documents, records of meetings and all other documents necessary for the administration of the Project at the Site, all in good order and available to Owner, Lender's Consultant and the Consultant. Project Co shall keep a daily log available to Owner, Lender's Consultant and the Consultant at all times.
- (b) Project Co shall, where practical, keep one copy of current standards and manufacturers' literature specified in the Contract Documents at the Site in good order and available to the Consultant and Lender's Consultant and their representatives for the duration of the Work.

11.11 Shop Drawings

- (a) Project Co shall provide shop drawings as described in the Contract Documents or as the Consultant may reasonably request.
- (b) Project Co shall review all shop drawings prior to submission to the Consultant. Project Co represents by this review that:
 - (i) Project Co has determined and verified all field measurements, field construction conditions and Product requirements, or will do so; and
 - (ii) Project Co has checked and coordinated each shop drawing with the requirements of the Work and of the Contract Documents.

Project Co shall confirm this review of each shop drawing by stamp, date and signature of the person responsible. At the time of submission, Project Co shall notify the Consultant in writing of any deviations in the shop drawings from the requirements of the Contract Documents.

- (c) At the commencement of the Work, Project Co shall prepare, for the review and acceptance of the Consultant, a schedule (the "**Shop Drawing Schedule**") of the dates for submission and return (which, in no event, will be less than 10 Business Days following submission and 5 Business Days following any re-submission or such shorter period as may be mutually agreed between Project Co and the Consultant) of shop drawings to ensure there is no impact on the Construction Schedule, including, on a reasonable basis, in respect of the work of Owner's own forces or Owner's other contractors, as set out in the Contract Documents or as Owner has otherwise advised Project Co. The Shop Drawing Schedule shall provide for the submission of shop drawings in an orderly sequence and sufficiently in advance to allow for the Consultant's proper review and so as to cause no delay to the Work or the work of Owner's other contractors or Owner's own forces which has been incorporated in the Construction Schedule. Project Co shall submit shop drawings to the Consultant and the Consultant shall review and return shop drawings in accordance with the Shop Drawing Schedule. If, at any time, Project Co

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submits an unusually large number of shop drawings not contemplated by the Shop Drawing Schedule, such that the Consultant cannot process these drawings within the time permitted in Shop Drawing Schedule, the Consultant will, within 5 Business Days of receipt of such shop drawings, provide Project Co with an estimate of the time necessary for processing such shop drawings. Project Co shall periodically re-submit the Shop Drawing Schedule to correspond to changes in the Construction Schedule for the review and acceptance of the Consultant. Shop drawings which require approval of a Governmental Authority having jurisdiction shall be submitted first to the Consultant for its approval in accordance with the approval process set out in this Section 11.11(c) prior to submission by Project Co to such authority. Should the Consultant's review of such shop drawings require significant changes to such shop drawings, Project Co shall revise same and resubmit to the Consultant prior to submitting to the Governmental Authority having jurisdiction in accordance with the Shop Drawing Schedule.

- (d) Project Co shall submit shop drawings in the form specified or as the Consultant may direct. The Consultant will review and return shop drawings in accordance with the provisions of Section 11.11(c). The Consultant's review is for conformity to the design concept and for general arrangement only. The Consultant's review shall not relieve Project Co of responsibility for errors or omissions in the shop drawings or for meeting all requirements of the Contract Documents.
- (e) Upon the Consultant's request, Project Co shall revise and resubmit shop drawings which the Consultant rejects as inconsistent with the Contract Documents unless otherwise directed by the Consultant. Project Co shall notify the Consultant in writing of any revisions to the re-submission other than those requested by the Consultant.
- (f) Only shop drawings indicated as 'Reviewed' or 'Reviewed as Noted', or words of similar intent, and bearing the Consultant's review date and initials, shall be used at the Site or for the manufacture or fabrication of Products.
- (g) The review of shop drawings by the Consultant does not authorize a change in the Guaranteed Price or Contract Time.
- (h) Project Co shall prepare and maintain record drawings which shall consist of the shop drawings and Specifications revised by Project Co during the Work, showing changes to the shop drawings and Specifications, which record drawings shall be kept current by Project Co and made available to the Consultant and Lender's Consultant for review with each application for a progress payment.
- (i) All required actions by Project Co under this Section 11.11 shall be taken promptly so as not to cause any delay in the Construction Schedule.

11.12 Use of the Work

- (a) Project Co shall confine construction machinery and equipment, storage of Products, and operations of employees to limits indicated by Applicable Law or the Contract Documents and shall not unreasonably encumber the Work with Products.

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- (b) Project Co shall not load or permit to be loaded any part of the Work with a weight or force that will endanger the safety of the Work.
- (c) Owner shall have the right to occupy Phases of the Work as set out in the Contract Documents and to enter and occupy the Work in whole or in part for the purpose of placing fittings, furniture and equipment or for other uses, including the intended use of Owner before Substantial Completion of the Work, as provided for in the Construction Schedule. Project Co shall cooperate with Owner, the Owner's Project Manager and the Consultant, so as to permit Owner to occupy and to place such fittings, furniture and equipment in the most efficient manner possible. Such entry and occupation shall not be considered an acceptance of the Work or in any way relieve Project Co from responsibility to complete this Project Agreement. Project Co is responsible to ensure the completion of Phases of the Work in accordance with the applicable Phased Occupancy Dates, Scheduled Phase 1 Completion Date and Scheduled Substantial Completion Date and that the Phases of the Work are ready for occupancy by Owner in accordance with the Contract Documents including the requirements of paragraphs (b) and (c), and to the extent available, paragraph (d) of Section 1.36 of Schedule 1 – Definitions and Interpretation "Completion of the Phase 1 Work" and paragraph (d) of Section 1.207 of Schedule 1 – Definitions and Interpretation "Substantial Completion", as applicable to the respective Phase of the Work. Project Co acknowledges that Substantial Completion of the Work is only achieved in respect of the Work as a whole and not in respect of any Phase of the Work.

11.13 Cutting and Remedial Work

- (a) Project Co shall do the cutting and remedial work required to integrate the several parts of the Work in a cohesive manner.
- (b) Project Co shall coordinate the Work to ensure that this requirement is kept to a minimum.
- (c) Cutting and remedial work shall be performed by specialists familiar with the Products affected and shall be performed in a manner to neither damage nor endanger the Work.

11.14 Cleanup

- (a) Project Co shall maintain the Work in a tidy condition and free from the accumulation of waste products and debris, other than that caused by Owner, Owner's other contractors or their employees.
- (b) Project Co shall remove waste products and debris, other than that resulting from the work of Owner, Owner's other contractors or their employees, and shall leave the Work clean and suitable for occupancy by Owner on the Phase 1 Completion Date and, in the case of the balance of the Work, on the Substantial Completion Date. Project Co shall remove products, tools, construction machinery, and equipment not required for the performance of the remaining Work.

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- (c) Prior to application for the final certificate for payment, Project Co shall remove products, tools, construction machinery and equipment, and waste products and debris, other than that resulting from the work of Owner, Owner's other contractors or their employees.
- (d) In the event of any dispute regarding the removal of waste products, debris, tools, equipment, and the like, Owner shall provide a written notice to Project Co to remove the said waste and debris and allow a reasonable period of time for Project Co to remove the said materials. If Project Co fails to remove the materials within the time specified, Owner may remove the waste products and debris and withhold an amount equal to such cost, in an amount that the Consultant shall determine to be reasonable.

11.15 Contractor Attending Meetings

- (a) Project Co shall attend meetings with respect to the Work as may be directed by the Consultant. Project Co shall not claim any extra compensation for attendance at these meetings. Each of Project Co and Owner shall designate a representative to attend such meetings who is able to make decisions on each of their respective behalves.

11.16 Defective Work

- (a) Project Co shall promptly remove from the Site and replace or re-execute defective Work that fails to conform to the Contract Documents whether or not the defective Work has been incorporated in the Work and whether or not the defect is the result of poor workmanship, use of defective Products or damage through carelessness or other act or omission of Project Co. The correction of defective Work shall be at Project Co's expense. Project Co shall rectify, in a manner acceptable to the Consultant, all defective Work and deficiencies throughout the Work, whether or not they are specifically identified by the Consultant, and Project Co shall prioritize the correction of any defective Work so as not to interfere with or derogate from the Construction Schedule, provided that Project Co shall prioritize the correction of any defective Work that in the Sole Discretion of Owner is determined to adversely affect the day to day operation of Owner.
- (b) Project Co shall Make Good promptly other contractors' work destroyed or damaged by such rectifications at Project Co's expense.
- (c) If in the opinion of the Consultant it is not expedient to correct defective Work or Work not performed as provided in the Contract Documents, Owner may deduct from the amount of the Guaranteed Price the difference in value between the work as performed and that called for by the Contract Documents. If Owner and Project Co do not agree on the difference in value, they shall refer the matter to the Consultant for a determination and the determination will be issued as a Change Order.

11.17 Project Co Design Contingency

- (a) The Cost of the Work and the Guaranteed Price include the Project Co Design Contingency.

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- (b) Subject to Owner's responsibilities under Section 11.17(c), the Project Co Design Contingency shall apply to any and all changes, extras or costs attributable to:
- (i) Design Issues which are properly inferable, readily apparent or readily discoverable from the Contract Documents as forming part of the Work or contrary to Good Industry Practice as it relates to the constructability of the Work which Design Issues shall, for greater certainty, be limited to those Design Issues arising under, or with respect to, or in connection with, matters requiring clarification, information and/or further instruction in the Contract Documents that do not constitute negligent design or engineering;
 - (ii) Design Issues which are related to design coordination and are caused by inconsistencies, conflicts, exclusions, interferences or gaps that are properly inferable, readily apparent or readily discoverable from the Contract Documents, and particularly, the plans, Drawings and Specifications; and
 - (iii) Design Issues which are related to design completion and where the design intent is properly inferable, readily apparent or readily discoverable from the Contract Documents and has not been fully detailed or specified,
- (collectively, the "**Project Co Design Issues**"). The terms "properly inferable", "readily apparent" and "readily discoverable" as used in this Project Agreement, shall be interpreted by taking into consideration Project Co's and the Project Co Parties' experience, investigations, inspections and examinations, as represented by Project Co to Owner in Sections 7.1 and 5.2(a) and having regard to the standard of care required under Section 11.2(a)(viii).
- (c) Owner shall, as between itself and Project Co, assume full responsibility and liability for the use of the design by Project Co, in all respects other than Project Co Design Issues, including the core efficacy and functionality of the design, both in terms of ability and capacity to:
- (i) produce the desired effect in terms of the building systems, including the structural, mechanical, electrical and information technology systems;
 - (ii) meet the requirements of the Building Code in effect at the time the Building Permit was issued, but this shall not relieve Project Co of the obligation to provide for all standard Building Code requirements applicable to the installation of the Work, whether or not set out in the Specifications; and/or
 - (iii) conform to the functional programming needs of Owner.

In assessing whether a Design Issue is properly characterized as the responsibility of Owner, the Consultant shall have regard to the Risk Assessment Guidelines, which provide examples of the types of issues that may be encountered and the findings the Consultant would make regarding the categorization of each as a Project Co Design Issue or a Design Issue for which the Owner is responsible. The Contractor and Owner

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acknowledge that the Risk Assessment Guidelines are provided for information purposes only and are not complete or exhaustive.

- (d) Subject to and without limiting Owner's responsibilities under Section 11.17(c) and provided that the Owner fulfills its responsibilities under Section 11.17(c), Project Co shall deliver fully functional and operational systems and all components shown in the Drawings shall be provided as fully complete and fully functional systems in accordance with the Contract Documents. Project Co shall verify the dimensions shown in the drawings before the layout of the Work.

11.18 Procedure for Addressing Design Issues

- (a) When Project Co identifies a Design Issue, Project Co shall promptly notify the Consultant in writing, under a request for information, of such Design Issue and may propose a resolution to the Design Issue. Upon receipt of Project Co's notification and proposed resolution, if any, the Consultant shall:
 - (i) if a proposed resolution is provided by Project Co, proceed to review the proposed resolution and either:
 - (A) confirm that such resolution is acceptable (and a resolution will be considered acceptable if such resolution meets the requirements of the first sentence of Section 11.18(c));
 - (B) reject the proposed resolution and request that additional information be provided or request that an alternative resolution be proposed by Project Co; or
 - (C) reject the proposed resolution and provide instructions to Project Co setting out an acceptable resolution;
 - (ii) if no resolution is proposed by Project Co, provide instructions to Project Co setting out an acceptable resolution.

As soon as the Consultant has confirmed to Project Co an acceptable resolution to the Design Issue, Project Co shall proceed to implement such acceptable resolution. If the Consultant characterizes the Design Issue as a Project Co Design Issue, the Consultant shall issue a Supplemental Instruction and the cost, if any, of implementing the acceptable resolution to the Design Issue shall form part of the Project Co Design Contingency. If the Consultant characterizes the Design Issue as a matter that is not a Project Co Design Issue, the Consultant shall request that Owner issue a Contemplated Change Notice or a Change Directive, as applicable in the circumstances, and the cost, if any, of implementing the acceptable resolution to the Design Issue and the additional time, if any, required to implement the acceptable resolution to the Design Issue shall be documented in a Change Order. If either Owner or Project Co is of the view that the Design Issue is not properly characterized by the Consultant, or if either Owner or Project Co does not agree with the Consultant's decision regarding what constitutes an acceptable resolution to the Design Issue, then either Owner or Project Co may dispute

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the characterization of the Design Issue or the Consultant's decision regarding what constitutes an acceptable resolution to the Design Issue, pursuant to Section 11.18(d). The Consultant's response to any Design Issue will be provided in accordance with Section 8.2(i). Any professional design services of the Consultant, whether to issue the Supplemental Instruction, Contemplated Change Notice, Change Directive or otherwise, will be an Owner cost. In assessing whether a Design Issue is properly characterized as a Project Co Design Issue, Owner and Project Co shall have regard to the Risk Assessment Guidelines. Project Co and Owner acknowledge that the Risk Assessment Guidelines are provided for information purposes only and are not complete or exhaustive.

- (b) When the Consultant identifies a Design Issue, the Consultant shall promptly notify Project Co of such Design Issue in writing as a Supplemental Instruction or by providing a Contemplated Change Notice or a Change Directive, as applicable in the circumstances. If issued as a Supplemental Instruction, Project Co may review the Design Issue and propose an alternative resolution to the Consultant. Upon receipt of Project Co's proposed alternative resolution, the Consultant shall proceed to review the proposed alternative resolution and either:
- (i) confirm that such resolution is acceptable (and a resolution will be considered acceptable if such resolution meets the requirements of the first sentence of Section 11.18(c));
 - (ii) reject the proposed resolution, request that additional information be provided or request a further alternative resolution be proposed by Project Co; or
 - (iii) reject the proposed resolution and provide instructions to Project Co setting out an acceptable resolution.

As soon as the Consultant has confirmed to Project Co an acceptable resolution to the Design Issue, Project Co shall proceed to implement such acceptable resolution. If the Consultant characterizes the Design Issue as a Project Co Design Issue, the Consultant shall issue a Supplemental Instruction and the cost, if any, of implementing the acceptable resolution to the Design Issue shall form part of the Project Co Design Contingency. If the Consultant characterizes the Design Issue as a matter that is not a Project Co Design Issue, the Consultant shall request that Owner issue a Contemplated Change Notice or a Change Directive, as applicable in the circumstances, and the cost, if any, of implementing the acceptable resolution to the Design Issue and the additional time, if any, required to implement the acceptable resolution to the Design Issue shall be documented in a Change Order. If either Owner or Project Co is of the view that the Design Issue is not properly characterized by the Consultant or if either Owner or Project Co does not agree with the Consultant's decision regarding what constitutes an acceptable resolution to the Design Issue, either Owner or Project Co may dispute the characterization of the Design Issue or the Consultant's decision regarding what constitutes an acceptable resolution to the Design Issue, pursuant to Section 11.18(d). The Consultant's response shall be provided in accordance with the provisions of Section 8.2(i). Any professional design services of the Consultant, whether to issue the Supplemental Instruction, Contemplated Change Notice or Change Directive or

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otherwise, will be an Owner cost. In assessing whether a Design Issue is properly characterized as a Project Co Design Issue, Owner and Project Co shall have regard to the Risk Assessment Guidelines. Project Co and Owner acknowledge that the Risk Assessment Guidelines are provided for information purposes only and are not complete or exhaustive.

- (c) An acceptable resolution to a Design Issue shall be a resolution that (i) in all respects is consistent with the design intent and quality standards of the Contract Documents; (ii) will not interfere with the efficient operations of Owner; and (iii) will not increase the life cycle costs of the Facility. If the resolution to a Design Issue proposed by the Consultant is of a higher quality, not consistent with the design intent and quality standards of the Contract Documents, Project Co will, subject to and in accordance with Schedule 11 – Change Procedure, be entitled to a Change in the Scope of the Work.
- (d) If either Owner or Project Co is of the view that a Design Issue is not properly characterized by the Consultant or does not agree with the Consultant’s decision regarding what constitutes an acceptable resolution to the Design Issue, either Owner or Project Co may dispute the characterization of the Design Issue or the Consultant’s decision regarding what constitutes an acceptable resolution to the Design Issue, and such issues will be determined in accordance with Schedule 14 – Dispute Resolution Procedure. Project Co acknowledges that notwithstanding any such dispute, the Consultant may issue a Supplemental Instruction to Project Co for a resolution to the Design Issue and Project Co shall proceed to implement such resolution to the Design Issue in accordance with the Supplemental Instruction issued by the Consultant, pending resolution of the dispute and subject to Section 1.3 of Schedule 14 – Dispute Resolution Procedure.
- (e) The Project Co Design Contingency is included in the Cost of the Work and the Guaranteed Price and Project Co is solely responsible for all costs to remedy all Design Issues that are properly characterized as Project Co Design Issues, and Project Co will not be entitled to any additional compensation or change in the Contract Time with respect to any and all Design Issues that are properly characterized as Project Co Design Issues, subject, in each case, to Section 11.18(c), and to the responsibility of Owner, at Owner’s cost, for the provision of professional design services as specifically provided in Sections 11.18(a) and 11.18(b). Subject to the preceding sentence, and notwithstanding anything to the contrary in this Project Agreement, Project Co acknowledges and agrees that it shall have no recourse against Owner in respect of any Project Co Design Contingency or any costs directly or indirectly arising out of a Design Issue that is properly characterized as a Project Co Design Issue. Project Co is not accountable to Owner for the expenditure of the amount Project Co has carried as the Project Co Design Contingency and Owner has no entitlement to claim the unused portion, if any, of the Project Co Design Contingency. Payment of the Guaranteed Price to Project Co (which, for greater certainty, shall include any unused portion of the Project Co Design Contingency) shall fully satisfy Project Co in respect of its costs to carry the Project Co Design Contingency and all costs of Project Co to remedy all Design Issues that are properly characterized as Project Co Design Issues. Further to and without limiting the foregoing, but, subject to the limitations set out in Section 34.2(b), Project Co

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acknowledges and agrees that it shall have no recourse against the Consultant in respect of any Design Issue, except for claims arising in relation to the professional negligence or errors and omissions of the Consultant.

- (f) Project Co shall provide the Consultant, Owner and Owner's Project Manager with a detailed weekly update report in form and substance satisfactory to the Consultant and Owner, on the status of all outstanding Design Issues.

11.19 Construction by Owner or Other Contractors

- (a) Owner reserves the right to award separate contracts in connection with work related to the Project to other contractors and to perform work related to the Project with its own forces. Owner may assign the coordination and scheduling of the work and the safety training in respect of the work of Owner's other contractors or Owner's own forces to Project Co.
- (b) When separate contracts are awarded for work related to the Project, or when such work is performed by Owner's own forces, Owner shall:
 - (i) cause Owner's other contractors or Owner's own forces to comply with the instructions of Project Co relating to coordination and scheduling of the activities and work of such contractors or Owner's own forces with the Work to be performed under this Project Agreement;
 - (ii) enter into separate contracts with other contractors under conditions of contract which are compatible with the conditions of this Project Agreement and provide for compliance by such other contractors with Section 11.19(c) and all directions of Project Co in respect of any matter regarding site safety;
 - (iii) ensure that insurance coverage is provided as would be required by a prudent owner similarly situated and coordinate such insurance with the insurance coverage of Project Co as it affects the Work and in any event, such insurance shall provide for liability insurance of not less than \$[REDACTED]; and
 - (iv) take all necessary steps to avoid labour disputes or other disputes on the Project arising from the work of Owner's other contractors or Owner's own forces.
- (c) When separate contracts are awarded for work related to the Project, or when work is performed by Owner's own forces, Project Co shall:
 - (i) subject to the performance by Owner of its obligations under Section 11.19(b)(i) and 11.19(b)(ii), provide for the coordination and scheduling of the activities and work of Owner's other contractors and Owner's own forces with the Work to be performed under this Project Agreement;
 - (ii) afford Owner and Owner's other contractors reasonable opportunity to introduce and store their products and use their construction machinery and equipment to execute their work;

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- (iii) participate with Owner's other contractors and Owner in reviewing their construction schedules when directed to do so by Owner, the Owner's Project Manager and/or the Consultant;
 - (iv) where part of the Work is affected by or depends upon, for its proper execution, the work of Owner's other contractors or Owner's own forces, promptly report to the Consultant in writing and prior to proceeding with that part of the Work, any readily apparent deficiencies in such work. Failure by Project Co to so report shall invalidate any claims against Owner by reason of such readily apparent deficiencies; and
 - (v) subject to Section 11.6, for Owner's own forces and for Owner's other contractors, assume overall responsibility for compliance with all aspects of Applicable Law relating to health and safety, including all the responsibilities of the 'constructor' under the *Occupational Health and Safety Act* (Ontario).
- (d) Project Co shall not be responsible for any failure in the performance of the work of Owner's other contractors or Owner's own forces. If:
- (i) any of Owner's other contractors or Owner's own forces cause any damage to the Work;
 - (ii) Project Co incurs any additional costs or there is any delay in the Construction Schedule as a result of any of Owner's other contractors or Owner's own forces not complying with the coordination, scheduling and safety instructions of Project Co; or
 - (iii) Project Co incurs any additional costs or there is any delay in the Construction Schedule as a result of any work done by Owner's other contractors or Owner's own forces (other than work that is described in the Contract Documents and performed by such other contractors or Owner's own forces in accordance with Good Industry Practice and in accordance with the terms of their respective contracts or engagements with Owner),

Project Co shall be entitled to compensation in respect of such damage or for such increased costs and to an extension of time for such delay, in each case, authorized and valued as a Change Order in the manner set forth in Schedule 11 – Change Procedure.

- (e) Claims, disputes, and other matters in question between Project Co and Owner's other contractors shall be dealt with in substantially the same manner as contemplated in Schedule 14 Dispute Resolution Procedure, provided Owner's other contractors have reciprocal obligations. Project Co shall be deemed to have consented to arbitration of any dispute with any other contractor whose contract with Owner contains a similar agreement to arbitrate.
- (f) Placing, installing, application and connection of the work performed by Owner's own forces or by Owner's other contractors, on and to the Work performed by Project Co will not relieve Project Co from the responsibility to provide and maintain the specified

warranties with respect to the Work, except to the extent that the placing, installing, application or connection of such work by Owner's own forces or by Owner's other contractors on and to the Work performed by Project Co gives rise to a claim under warranties provided by Project Co, in which case such warranties shall not apply to such claim.

11.20 Temporary Supports, Structures and Facilities

- (a) Project Co shall have the sole responsibility for the design, erection, operation, maintenance, and removal of temporary supports, structures, and facilities and the design and execution of construction methods required in their use. Any review of Project Co's temporary supports, structures, or facilities or any shop drawings related thereto by Owner or Consultant does not relieve Project Co of its "**sole responsibility**" under this section.
- (b) Project Co shall engage registered professional engineering personnel skilled in the appropriate disciplines to perform those functions referred to in Section 11.20(a) where required by law or by the Contract Documents and in all cases, where such temporary supports, structures, and facilities and their method of construction are of such a nature that professional engineering skill is required to produce safe and satisfactory results.
- (c) Subject to Section 11.17, but notwithstanding the provisions of Sections 11.2, 11.20(a) and 11.20(b) or provisions to the contrary elsewhere in the Contract Documents, where such Contract Documents include designs for temporary supports, structures and facilities or specify a method of construction in whole or in part, such facilities and methods shall be considered to be part of the design of the Work and Project Co shall not be held responsible for that part of the design or the specified method of construction. Project Co shall, however, be responsible for the execution of such design or specified method of construction in the same manner as for the execution of the Work.

11.21 Protection of Work and Property

- (a) Project Co shall protect the Work and the Owner's property at the Site, including the Existing Facility and property adjacent to the Site, from damage which may arise as a result of Project Co's operations under this Project Agreement, and shall be responsible for such damage, except damage which occurs as a result of:
 - (i) Design Issues (other than Design Issues which are properly characterized as a Project Co Design Issues under Section 11.17); or
 - (ii) acts or omissions by Owner, the Consultant or any contractor retained by Owner directly and whose contract is not assigned to Project Co, their respective agents and employees.
- (b) Should Project Co, in the performance of this Project Agreement, damage the Work, the Owner's property at the Site, including the Existing Facility or property adjacent to the Site, Project Co shall be responsible to Make Good such damage at Project Co's expense.

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- (c) Should damage occur to the Work or Owner's property at the Site, including the Existing Facility for which Project Co is not responsible, as provided in Section 11.21(a), Project Co shall Make Good such damage to the Work and, if Owner so directs, to the Owner's property and the Guaranteed Price and Contract Time shall be adjusted (including on account of the Overhead and Profit Fee) as provided in Schedule 11 – Change Procedure.
- (d) Project Co shall not undertake to repair and/or replace any damage whatsoever to adjoining property or acknowledge the same was caused or occasioned by Project Co, without first consulting Owner and receiving written instructions as to the course of action to be followed.
- (e) Notwithstanding Section 11.21(d), where there is danger to life or property which arises out of or in connection with the performance of the Work, either Party may, but Project Co shall, take such emergency action as is necessary to remove the danger.
- (f) If any Project Co Party has caused damage to the work of another contractor related to the Project, Project Co agrees upon due notice to settle with the other contractor by negotiation or arbitration in accordance with Section 11.19(e) and Schedule 14 – Dispute Resolution Procedure. If the other contractor makes a claim against Owner on account of damage alleged to have been so sustained, the dispute shall be dealt with in substantially the same manner as contemplated in Section 11.19(e) and Schedule 14 – Dispute Resolution Procedure.

11.22 No Site Encumbrances

- (a) Project Co shall not create, incur, permit or suffer to exist any Encumbrance to be filed, issued or registered against the Site or any part thereof or any interest therein due to an act or omission of Project Co or any Project Co Party.
- (b) In the event that the Site or any part thereof or any interest therein becomes subject to any Encumbrance which has not been consented to in writing by Owner due to an act or omission of Project Co or any Project Co Party, Project Co shall immediately take all steps necessary to remove, vacate or discharge such Encumbrance. If such Encumbrance is not removed, vacated or discharged within 10 Business Days of the filing, issuance or registration of such Encumbrance then, without prejudice to any other rights or remedies it may have, Owner will be at liberty to take whatever steps it deems necessary and appropriate to remove, vacate or discharge the Encumbrance, including payment of any amount owing or claimed thereunder, and seek immediate recovery from Project Co of the amount of any such payment and any associated costs, including legal costs, all of which shall be payable on demand.
- (c) Notwithstanding the provisions of this Section 11.22, the Parties acknowledge that the provisions of Section 2.5 of Schedule 18 – Payments and Holdbacks shall apply to claims for lien made against the Site pursuant to the *Construction Lien Act* (Ontario) and shall also apply to claims made against the Legislative Holdback.

12. CONSTRUCTION SCHEDULE

12.1 The Construction Schedule

- (a) Project Co shall:
- (i) review the proposed schedules and deadlines of Owner for each Phase of the Work and where Owner has not specified particular dates for occupancy of Phases of the Work, Project Co shall set those dates so as to achieve occupancy of such Phases of the Work on an as early as achievable basis and include them in its proposed Construction Schedule under Section 12.1(a)(ii).
 - (ii) prepare and submit to Owner and the Consultant as soon as practical and in any event within 45 days of Financial Close, a detailed computerized Construction Schedule using a critical path method (“CPM”) network and a Construction Schedule dependent cash flow forecast, each in a form approved by Owner. The planning and schedule software shall be “**Primavera Project Planner**” with the most current release available to be used. The Construction Schedule and any other schedule related reporting requirements of Project Co shall conform to the phasing and sequencing requirements for the Work as set out in the Contract Documents, including the work to be completed by Owner’s own forces or by other contractors, the Scheduled Phase 1 Completion Date, the Scheduled Substantial Completion Date, the Scheduled Final Completion Date, the Specifications included in Division 1 of the Contract Documents, including, the sequencing requirements, and shall include the requirements, if any, of Section 3.2(d)(iv), the schedule for Commissioning of the Work and for achieving the applicable Phased Occupancy Dates, Scheduled Phase 1 Completion Date, the Scheduled Substantial Completion Date and the Scheduled Final Completion Date. Owner and the Consultant will respond to Project Co, in writing, within 10 Business Days of receipt of the Construction Schedule, with either its detailed comments or acceptance of the Construction Schedule as complete;
 - (iii) in the event that Owner and the Consultant do not accept Project Co’s initial Construction Schedule submission as complete, Project Co shall re-submit the Construction Schedule as many times as necessary, revised in accordance with Owner’s and the Consultant’s detailed comments and each re-submission shall be provided within 5 Business Days of receipt of the Consultant’s and Owner’s detailed comments, who in turn shall also respond within 5 Business Days. When the Construction Schedule has been accepted as complete by Owner and the Consultant, it shall be the baseline Construction Schedule against which Project Co shall monitor progress of the Work;
 - (iv) advise the Consultant promptly of any error or omission in the Construction Schedule and correct such error or omission;
 - (v) continuously monitor the progress of the Work in relation to the Construction Schedule and the cash flow and update the Construction Schedule and the cash

flow forecast with the monthly construction status report under Section 18.1(e), maintain the continuity of the Construction Schedule's CPM network for all updates and revisions and immediately notify Owner of any variance or potential variance in the scheduled completion dates;

- (vi) advise the Consultant of any revisions required to the Construction Schedule as a result of extension of the Contract Time in accordance with Schedule 11 – Change Procedure;
- (vii) identify potential variances between scheduling and scheduled completion dates, review the schedule of Work not started or incomplete and implement necessary adjustments in the Construction Schedule in order to meet the Scheduled Phase 1 Completion Date, the Scheduled Substantial Completion Date and the Scheduled Final Completion Date set out in the Construction Schedule, including the movement of manpower and equipment in response to availability of work areas;
- (viii) comply with the Construction Schedule so as not to interfere with the activities of Owner in the Existing Facility;
- (ix) monitor the Subcontractors' personnel staffing and equipment and the availability of materials and supplies in order to meet the Construction Schedule and take appropriate courses of action when the requirements of a Subcontract with any Project Co Party are not met;
- (x) obtain from Project Co Parties a schedule showing the order number, vendor's name, shop drawing status, manufacturing lead time and delivery date of all critical material and equipment required for the Work;
- (xi) pre-order equipment, materials and supplies where necessitated by cost and/or time factors and expedite delivery of critical items; and
- (xii) in consultation with the Owner's Project Manager and the Consultant, include in the Construction Schedule the integration of the equipment specifications, rough-in requirements, supply and installation, including of Owner's equipment to ensure that the ordering, delivery, receiving and supply of equipment does not impact on the Construction Schedule.

12.2 Changes to Critical Path

- (a) Any changes to the critical path of the Construction Schedule initiated by Project Co which affect the applicable Phased Occupancy Dates, Scheduled Phase 1 Completion Date, the Scheduled Substantial Completion Date or the Scheduled Final Completion Date must be approved in writing by Owner. Subject to the terms of Schedule 11 – Change Procedure, any Owner approval of such changes to the critical path does not entitle Project Co to a Change Order, an extension of the Contract Time or an addition to the Guaranteed Price.

12.3 Failure to Maintain Schedule

- (a) If Project Co is not meeting the deadlines set out in the Construction Schedule consistent with its obligations under this Project Agreement, then at the written request of Owner or the Consultant, Project Co, and the Project Co Parties as required, shall promptly increase efforts on the Project, including the addition of more personnel to the Project during regular times and during periods of time for which overtime may be required, and if the delay is for any reason other than as described in Sections 22.1(a) and 27.1(a), all expenses and costs incurred as a result shall be borne by Project Co. Any dispute between the parties as to whether Project Co is meeting the deadlines set out in the Construction Schedule shall be resolved in accordance with the provisions of Schedule 14- Dispute Resolution Procedure.

13. WORK COMMITTEE AND EQUIPMENT SUBCOMMITTEE

13.1 Establishment

- (a) The Parties shall, within 30 days after the date of this Project Agreement, establish a committee (the “**Work Committee**”) consisting of:
- (i) 1 representative appointed by Infrastructure Ontario from time to time;
 - (ii) the Consultant;
 - (iii) the following 3 representatives appointed by Owner:
 - (A) Owner’s Project Manager; and
 - (B) any 2 other individuals appointed by Owner; and
 - (iv) the following 3 representatives appointed by Project Co:
 - (A) Project Co’s project manager identified in Schedule 7 – Key Personnel;
 - (B) Project Co’s site superintendent identified in Schedule 7 – Key Personnel; and
 - (C) any other individual appointed by Project Co.
- (b) Members of the Work Committee may, on prior notice to all members, invite such advisors and consultants as they require from time to time to attend meetings and provide briefings to the Work Committee.
- (c) The Owner’s Project Manager shall be the chairperson of the Work Committee.

13.2 Function and Role

- (a) The Work Committee shall assist the Parties by:

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- (i) promoting cooperative and effective communication;
 - (ii) performing a consultative and advisory role to facilitate decisions; and
 - (iii) making recommendations as to the optimum or preferred course of action,in each case, with respect to matters related to the Work.
- (b) The Work Committee shall be responsible for receiving and reviewing all matters related to the Work, including:
 - (i) any construction and Commissioning issues;
 - (ii) the identification and resolution of Project Co Design Issues pursuant to Section 11.18;
 - (iii) the Construction Schedule;
 - (iv) any issues arising from reports or documents provided by Project Co or the Consultant;
 - (v) any quality assurance and safety issues;
 - (vi) the recommendations of the Equipment Subcommittee;
 - (vii) any special matters referred to the Work Committee by Owner, any Owner Party, Project Co or any Project Co Party;
 - (viii) any community and media relations issues in accordance with Schedule 21 – Communications Protocol; and
 - (ix) any other issues pertaining to the Work.

13.3 Term of Work Committee

- (a) Unless otherwise agreed, the Work Committee shall operate only until the Final Completion Date.

13.4 Replacement of Committee Members

- (a) Infrastructure Ontario and Owner shall be entitled to replace any of their respective representatives on the Work Committee by written notice to the other and to Project Co. Project Co may replace any of its representatives on the Work Committee with the prior written consent of Owner, not to be unreasonably withheld or delayed.

13.5 Procedures and Practices

- (a) The members of the Work Committee may:

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- (i) adopt such procedures and practices for the conduct of the activities of the Work Committee and establish such subcommittees of the Work Committee, as they consider appropriate from time to time;
 - (ii) invite to any meeting of the Work Committee such other persons as the members of the Work Committee may agree;
 - (iii) exclude from any meeting of the Work Committee such persons as the members of the Work Committee may agree; and
 - (iv) receive and review reports from any person or organization agreed to by the members of the Work Committee.
- (b) Once established, the Work Committee shall meet at least once each month from the date of this Project Agreement until the Final Completion Date, unless otherwise agreed by the members of the Work Committee or the Parties.
- (c) The Consultant may convene a special meeting of the Work Committee at any time. Special meetings of the Work Committee may be convened on not less than 5 Business Days notice to all members of the Work Committee, identifying the agenda items to be discussed at the special meeting, provided that, in an Emergency, a meeting may be called at any time on such notice as may be reasonable in the circumstances.
- (d) Unless otherwise agreed by the members of the Work Committee, the Work Committee shall meet at the Site, the Facility or another location in Ottawa, Ontario. Meetings of the Work Committee may be held by means of such telephonic, electronic or other communication facilities as permit all persons participating in the meeting to communicate with each other simultaneously and instantaneously. A person participating in a meeting by such means will be deemed to be present at such meeting, provided that each member of the Work Committee must attend in person at least once each calendar quarter.
- (e) Minutes of all meetings, recommendations and decisions of the Work Committee, including those made by telephone or other form of communication, shall be recorded and maintained by the Consultant. The Consultant shall circulate copies of such minutes within 5 Business Days of the holding of the meeting. Unless Project Co notifies the Consultant within 5 Business Days of receipt of the minutes that Project Co disagrees with the contents of the minutes, Project Co, Owner and Infrastructure Ontario shall be deemed to have approved such minutes. The Consultant shall maintain a complete set of all minutes of the meetings of the Work Committee and shall make such minutes available for inspection by Project Co during regular business hours.

13.6 Equipment Subcommittee

- (a) The Parties shall, within 30 days after the date of this Project Agreement, establish an equipment subcommittee of the Work Committee (the “**Equipment Subcommittee**”) consisting of two representatives of each Party.

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- (b) The Equipment Subcommittee shall assist the Parties by promoting cooperative and effective communication with respect to matters related to the equipment to be installed in connection with or incorporated into the Work, as contemplated by the Contract Documents.
- (c) The primary role of the Equipment Subcommittee shall be to coordinate the installation of all equipment in a timely and efficient manner and in accordance with the Construction Schedule.
- (d) The Equipment Subcommittee shall be responsible for receiving and reviewing all matters related to the equipment and shall make recommendations to the Work Committee in connection therewith.
- (e) The members of the Equipment Subcommittee may adopt such procedures and practices for the conduct of the activities of the Equipment Subcommittee as they consider appropriate from time to time.

14. CONTAMINATION

14.1 Contamination

- (a) For the purposes of applicable environmental legislation, Owner shall be deemed to have control and management of the Site with respect to Pre-Existing Environmental Site Conditions.
- (b) Prior to Project Co commencing the Work, Owner has taken:
 - (i) all reasonable steps to determine whether any Hazardous Substances are present at the Site; and
 - (ii) provided the Consultant, Lender's Consultant and Project Co with a report on any such Hazardous Substances, which report Project Co acknowledges is included in the Site Information.
- (c) Project Co shall take all reasonable steps to ensure that:
 - (i) no person suffers injury, sickness or death and no property is injured or destroyed as a result of exposure to or the presence of Hazardous Substances which were at the Site prior to Project Co commencing the Work, which are described in or are properly inferable, readily apparent or readily discoverable from the Site Information or would have been properly inferable, readily apparent or readily discoverable from inspections of the Site carried out by Project Co during the Request for Proposals process prior to the Submission Date ("**Disclosed Hazardous Substances**");
 - (ii) all necessary steps are taken in accordance with legal requirements, to dispose of, store or otherwise render harmless Disclosed Hazardous Substances, save and

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except those not found on or affecting the area of the Work on the Site, unless otherwise expressly required pursuant to the Contract Documents; and

- (iii) there is no discharge, escape, emission, leak, deposit, dispersion or migration into the environment (“**Release**”) or threatened Release of any Disclosed Hazardous Substances at or from the Site which has or may have an adverse effect upon the environment or human health or safety.

as a result of the performance of the Work by Project Co.

- (d) Project Co shall take reasonable steps to ensure that:
 - (i) no person suffers injury, sickness or death and no property is injured or destroyed as a result of exposure to or the presence of Hazardous Substances brought to the Site by Project Co or any Project Co Party (“**Project Co Hazardous Substances**”);
 - (ii) Project Co and each Project Co Party is responsible to comply with all Applicable Law relating to Project Co Hazardous Substances; and
 - (iii) there is no Release or threatened Release of any Project Co Hazardous Substances at or from the Site which has or may have an adverse effect upon the environment or human health or safety.
- (e) If Project Co:
 - (i) encounters Hazardous Substances at the Site, or
 - (ii) has reasonable grounds to believe that Hazardous Substances are present at the Site,

which were not disclosed by Owner, as required under Section 14.1(b) or which were not properly inferable, readily apparent or readily discoverable from the Site Information or would have been properly inferable, readily apparent or readily discoverable from inspections of the Site carried out by Project Co during the Request for Proposals process prior to the Submission Date (the “**Undisclosed Hazardous Substances**”), Project Co shall:

- (iii) take all reasonable steps, including stopping the Work, to ensure that no person suffers injury, sickness or death and that no property is injured or destroyed as a result of exposure to or the presence of the Hazardous Substances; and
 - (iv) immediately report the circumstances to the Consultant, Lender’s Consultant and Owner in writing.
- (f) If Project Co is delayed in performing the Work or incurs additional costs as a result of taking steps required under Section 14.1(e)(iii) (except where a Release or threatened Release is caused by a default by Project Co in the performance of its obligations under

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this Article 14), the Consultant shall issue appropriate instructions for a Change in the Scope of the Work as provided in Schedule 11 – Change Procedure, and the Contract Time shall be extended for such reasonable time as the Consultant may recommend in consultation with Owner and Project Co, and the Guaranteed Price shall be adjusted by a reasonable amount for costs incurred by Project Co as a result of the delay and as a result of taking those steps.

- (g) Notwithstanding Sections 8.2(f), 8.2(g) and Schedule 14 – Dispute Resolution Procedure, the Consultant may select and rely upon the advice of an independent expert in a dispute under Section 14.1(f) and, in that case, the expert shall be deemed to have been jointly retained by Owner and Project Co and shall be jointly paid by them.
- (h) In the event of any Release or threatened Release of any Hazardous Substances at or from the Site, Project Co shall immediately, upon becoming aware of same, notify the Consultant and Owner of such event.
- (i) This Section 14.1, together with the corresponding indemnities in Section 32.1(a)(viii) and Section 32.2(a)(iv), shall govern over the provisions of Sections 25.3(a)(v), 26.2(a)(iii) and 42.1(a);
- (j) If Project Co causes or permits:
 - (i) any Project Co Hazardous Substances to be dealt with by Project Co or any Project Co Party in a manner which does not comply with Applicable Law or which threatens human health and safety or the environment or causes material damage to the property of Owner or others; or
 - (ii) any Disclosed Hazardous Substances which were already at the Site but which were then harmless or stored, contained or otherwise dealt with in accordance with Applicable Law, to be dealt with by Project Co or any Project Co Party in a manner which does not comply with Applicable Law or which threatens human health and safety or the environment or causes material damage to the property of Owner or others,

Project Co, upon becoming aware of same shall:

- (iii) take all reasonable steps, including stopping the Work, to ensure that no person suffers injury, sickness or death and that no property is injured or destroyed as a result of exposure to or the presence of the Hazardous Substances; and
 - (iv) upon becoming aware of same, report the circumstances to the Consultant and Owner by telephone, confirmed in writing.
- (k) In the circumstances contemplated in Sections 14.1(c), 14.1(d), 14.1(e) or 14.1(j), Project Co shall perform its obligations thereunder, at Project Co's sole cost and expense (except in the circumstances contemplated by Section 14.1(e), which shall be at Owner's sole cost and expense in accordance with the provisions of Section 14.1(f)). Project Co shall perform its obligations under Sections 14.1(c), 14.1(d), 14.1(e) or 14.1(j), including,

as applicable, any clean up, removal, containment, storage or other dealing with relevant Hazardous Substances and any remediation of damage caused thereby, in a manner which the Governmental Authorities determine will:

- (i) meet all Applicable Law, including the applicable Table of the Soil Groundwater and Sedimentary Standards for use under Part XV.I of the Environmental Protection Act, dated March 9, 2004, and ensure compliance with any applicable Permits, Licences and Approvals; and
- (ii) rectify all material damage to the property of Owner and others.

15. ITEMS OF GEOLOGICAL, HISTORICAL OR ARCHAEOLOGICAL INTEREST OR VALUE

15.1 Objects Property of Owner

- (a) As between the Parties, all fossils, artefacts and other objects having artistic, historic, archaeological or monetary value, including human remains and burial sites, which may be found on or at the Site are or shall be the sole and absolute property of Owner.

15.2 Procedure Upon Discovery of Objects

- (a) Upon the discovery of any item referred to in Section 15.1(a) during the course of the Work, Project Co shall:
 - (i) immediately inform the Consultant of such discovery;
 - (ii) take all steps not to disturb the item and, if necessary, cease any Work in so far as performing such Work would endanger the item or prevent or impede its excavation;
 - (iii) take all necessary steps to preserve and ensure the preservation of the item in the same position and condition in which it was found; and
 - (iv) comply, and ensure compliance by all Project Co Parties, with Applicable Law and all requirements of Governmental Authorities with respect to such discovery, including Schedule 10 – Heritage Guidelines and Protocols.
- (b) In the event that Owner wishes Project Co to perform actions which are in addition to any required pursuant to Section 15.2(a), then Owner shall issue an instruction to Project Co specifying what action Owner requires Project Co to take and Project Co shall promptly and diligently comply with all such instructions.

15.3 Compensation Event

- (a) If Sections 15.2(a) and 15.2(b) require Project Co to perform any alteration, addition, demolition, extension or variation in the Work or to suspend or delay performance of the Work as a result of such discovery and which would not otherwise be required under this

Project Agreement, then any such alteration, addition, demolition, extension or variation in the Work, or suspension or delay in the performance of the Work, shall, subject to and in accordance with Article 22, be treated as a Delay Event and, subject to and in accordance with Article 23, be treated as a Compensation Event, provided however that the foregoing shall not apply to the extent that any item referred to in Section 15.1(a) was disclosed in or properly inferable, readily apparent or readily discoverable from the Site Information or would have been properly inferable, readily apparent or readily discoverable from inspections of the Site carried out by Project Co during the Request for Proposals process prior to the Submission Date.

16. COMMISSIONING AND COMPLETION

16.1 Completion of the Phase 1 Work

- (a) Project Co shall deliver a notice to Owner and the Consultant at least 90 days prior to the date anticipated by Project Co to the Phase 1 Completion Date. Project Co acknowledges that Owner needs a minimum of 90 days notice prior to the anticipated Phase 1 Completion Date to prepare for Commissioning. Project Co shall advise Owner and the Consultant of any change in the anticipated date. Project Co shall, by the date which is 20 days prior to the anticipated Phase 1 Completion Date as set out in Project Co's notice, prepare a list, in electronic format on software that identifies deficiencies by division, trade and location ("**Phase 1 Preliminary Minor Deficiencies List**") of Minor Deficiencies, including an estimate of the cost of and the time for rectifying such Minor Deficiencies.
- (b) Project Co shall reconfirm the anticipated Phase 1 Completion Date in a notice given to Owner and to the Consultant 20 days prior to the anticipated Phase 1 Completion Date which notice shall include a copy of the Phase 1 Preliminary Minor Deficiencies List. Project Co shall plan for start up and verification of all systems to be completed no later than 7 days prior to the anticipated Phase 1 Completion Date. Project Co shall reconfirm the anticipated Phase 1 Completion Date and when Project Co is satisfied that it has completed all the requirements for Completion of the Phase 1 Work, Project Co shall apply to Owner and the Consultant for certification of Completion of the Phase 1 Work in a notice to Owner and the Consultant by the date which is 10 days prior to the anticipated Phase 1 Completion Date. The Consultant shall in the next following 10 days, proceed to review and inspect the Phase 1 Work and, taking into account the Phase 1 Preliminary Minor Deficiencies List, prepare its own list of Minor Deficiencies (the "**Phase 1 Minor Deficiencies List**") and its estimate of the cost of and the time for rectifying the Phase 1 Minor Deficiencies set out in the Phase 1 Minor Deficiencies List.
- (c) When the Consultant is satisfied that Completion of the Phase 1 Work has been achieved, the Consultant shall provide to Owner and to Project Co a report confirming the Phase 1 Minor Deficiencies List and the date on which the Consultant determines that Completion of the Phase 1 Work was achieved. Failure to include an item on the Phase 1 Minor Deficiencies List does not alter the responsibility of Project Co to complete the Phase 1 Work.

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- (d) The Consultant shall state the Phase 1 Completion Date as set out in its report delivered under Section 16.1(c) in a certificate.
- (e) The Consultant shall prepare the Phase 1 Minor Deficiencies List before a certificate of Completion of the Phase 1 Work is issued, but the Consultant shall not withhold the certificate of Completion of the Phase 1 Work by reason solely that there are such Phase 1 Minor Deficiencies in respect of the Phase 1 Work.
- (f) Owner may withhold from the payment otherwise due on the Interim Reimbursement Payment Date a holdback amount that is [REDACTED]% of the amount estimated by the Consultant for Owner to complete and rectify the Phase 1 Minor Deficiencies. The Consultant shall inspect the completion of the Phase 1 Minor Deficiencies and shall provide a monthly progress report to Owner describing the Phase 1 Minor Deficiencies which have been completed to the satisfaction of the Consultant, and Owner shall release from such holdback the amount of any holdback allocated to the Phase 1 Minor Deficiencies which have been completed. If, at any time after the 120 day period for completion of the Phase 1 Minor Deficiencies referred to in Section 4.2 of Schedule 18 – Payments And Holdbacks, any of the Phase 1 Minor Deficiencies are not completed in 10 Business Days following Project Co’s receipt of a written notice from Owner to correct the deficient work, or Project Co is not diligently working towards completion of the deficient work to the satisfaction of the Consultant, and unless Owner otherwise agrees, or the reasons for any delay are acceptable to Owner, or the delay is caused by Owner or an Owner Party, Owner may engage others to perform the work necessary to complete and rectify the Phase 1 Minor Deficiencies at the risk and cost of Project Co and Owner may deduct such cost from the holdback amount or any other amount remaining owing by Owner to Project Co. If the cost of completion and rectification of any Phase 1 Minor Deficiencies exceeds the amount held back by Owner, then Project Co shall reimburse Owner for all such excess costs.
- (g) Project Co shall assign to Owner and submit with the application for Completion of the Phase 1 Work, all guaranties, warranties (whether from manufacturers, or Project Co Parties), certificates, preliminary testing and balancing reports, distribution system diagrams, maintenance and operation instructions, maintenance manuals and materials and any other materials or documentation required to be submitted under this Project Agreement and otherwise required for the proper use and operation of the Work (collectively, the “**Phase 1 Deliverables**”). If Project Co requests, Project Co and the Consultant shall, within 60 days following the request of Project Co, settle and agree upon a list specifying in reasonable detail the items to be assigned and submitted under the foregoing sentence. If Project Co is unable to provide any of the Phase 1 Deliverables for any reason, Project Co may submit a list of the outstanding Phase 1 Deliverables and if a delay in the delivery of such outstanding Phase 1 Deliverables will not impair the safety, security or health of the occupants of the Project, such outstanding Phase 1 Deliverables shall be included as Phase 1 Minor Deficiencies. Failure to submit any of the Phase 1 Deliverables that are required for the safe occupation and use of the Phase 1 Work and as may be necessary for the security and health of the occupants of the Project, shall be grounds for the Consultant to state in its report that Completion of the Phase 1 Work has not been achieved. For the purposes of Section 16.1(f), and any

holdback to be taken as contemplated thereunder, the value of such outstanding Phase 1 Deliverables shall, without regard to the degree or quantum of such outstanding Phase 1 Deliverables, be set at \$[REDACTED]. The assignment by Project Co of all guarantees and warranties shall expressly reserve the right of Project Co to make any claims under such guarantees and warranties for the repair or replacement of any Work and such assignment shall in no way prejudice any rights of or benefits accruing to Project Co pursuant to such guarantees and warranties. For greater certainty, nothing herein is intended to constitute a release or waiver of the obligation of Project Co to submit and assign (as applicable) to Owner all of the Phase 1 Deliverables.

16.2 Substantial Completion of the Work

- (a) Project Co shall deliver a notice to Owner and the Consultant at least 90 days prior to the date anticipated by Project Co to be the Substantial Completion Date. Project Co acknowledges that Owner needs a minimum of 90 days notice prior to the anticipated Substantial Completion Date to prepare for Commissioning. Project Co shall advise Owner and the Consultant of any change in the anticipated date. Project Co shall, by the date which is 20 days prior to the anticipated Substantial Completion Date as set out in Project Co's notice, prepare a list, in electronic format on software that identifies deficiencies by division, trade and location ("**Project Co's Preliminary Minor Deficiencies List**") of Minor Deficiencies, including an estimate of the cost of and the time for rectifying such Minor Deficiencies.
- (b) Project Co shall reconfirm the anticipated Substantial Completion Date in a notice given to Owner and to the Consultant 20 days prior to the anticipated Substantial Completion Date which notice shall include a copy of Project Co's Preliminary Minor Deficiencies List. Project Co shall plan for start up and verification of all systems to be completed no later than 7 days prior to the anticipated Substantial Completion Date. Project Co shall reconfirm the anticipated Substantial Completion Date and when Project Co is satisfied that it has completed all of the requirements for Substantial Completion of the Work, Project Co shall apply to Owner and the Consultant for certification of Substantial Completion of the Work in a notice to Owner and the Consultant by the date which is 10 days prior to the anticipated Substantial Completion Date. The Consultant shall in the next following 10 days, proceed to review and inspect the Work for the purpose of: (i) confirming the achievement of Substantial Completion of the Work and providing its report with respect thereto pursuant to Section 16.2(d); (ii) certifying substantial performance of the Work in accordance with the *Construction Lien Act* (Ontario) pursuant to Section 16.2(c); and (iii) taking into account Project Co's Preliminary Minor Deficiencies List, preparing its own list of Minor Deficiencies (the "**Minor Deficiencies List**") and its estimate of the cost of and the time for rectifying the Minor Deficiencies set out in the Minor Deficiencies List.
- (c) When the Consultant is satisfied that substantial performance of the Work in accordance with the *Construction Lien Act* (Ontario) has been achieved, the Consultant shall provide Project Co and Owner with a certificate of substantial performance in accordance with the *Construction Lien Act* (Ontario).

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- (d) When the Consultant is satisfied that Substantial Completion of the Work has been achieved, the Consultant shall provide to Owner and to Project Co a report confirming the Minor Deficiencies List and the date on which the Consultant determines that Substantial Completion of the Work was achieved. Failure to include an item on the Minor Deficiencies List does not alter the responsibility of Project Co to complete the Work.
- (e) The Consultant shall state the Substantial Completion Date as set out in its report delivered under Section 16.2(d) in a certificate.
- (f) The Consultant shall prepare the Minor Deficiencies List before a certificate of Substantial Completion of the Work is issued, and if the certificate referred to in Section 16.2(c) has been issued, then the Consultant shall not withhold the certificate of Substantial Completion of the Work by reason solely that there are such Minor Deficiencies.
- (g) Project Co shall publish in a construction trade newspaper in the area of the location of the Work, a copy of the certificate of substantial performance in accordance with the *Construction Lien Act* (Ontario) and Project Co shall provide suitable evidence of the publication to the Consultant and Owner.
- (h) Owner may withhold from the payment otherwise due on the Final Reimbursement Payment Date a holdback amount that is [REDACTED]% of the amount estimated by the Consultant for Owner to complete and rectify the Minor Deficiencies. The Consultant shall inspect the completion of the Minor Deficiencies and shall provide a monthly progress report to Owner describing the Minor Deficiencies which have been completed to the satisfaction of the Consultant, and Owner shall release from such holdback the amount of any holdback allocated to the Minor Deficiencies which have been completed. If, at any time after the 120 day period for completion of the Minor Deficiencies referred to in Section 4.2 of Schedule 18 – Payments And Holdbacks, any of the Minor Deficiencies are not completed in 10 Business Days following Project Co's receipt of a written notice from Owner to correct the deficient work, or Project Co is not diligently working towards completion of the deficient work to the satisfaction of the Consultant, and unless Owner otherwise agrees, or the reasons for any delay are acceptable to Owner, or the delay is caused by Owner or an Owner Party, Owner may engage others to perform the work necessary to complete and rectify the Minor Deficiencies at the risk and cost of Project Co and Owner may deduct such cost from the holdback amount or any other amount remaining owing by Owner to Project Co. If the cost of completion and rectification of any Minor Deficiencies exceeds the amount held back by Owner, then Project Co shall reimburse Owner for all such excess costs.
- (i) Project Co shall assign to Owner and submit with the application for Substantial Completion of the Work, all guaranties, warranties (whether from manufacturers, or Project Co Parties), certificates, preliminary testing and balancing reports, distribution system diagrams, maintenance and operation instructions, maintenance manuals and materials and any other materials or documentation required to be submitted under this Project Agreement and otherwise required for the proper use and operation of the Work

(collectively, the “**Project Deliverables**”). If Project Co requests, Project Co and the Consultant shall, within 60 days following the request of Project Co, settle and agree upon a list specifying in reasonable detail the items to be assigned and submitted under the foregoing sentence. If Project Co is unable to provide any of the Project Deliverables for any reason, Project Co may submit a list of the outstanding Project Deliverables and if a delay in the delivery of such outstanding Project Deliverables will not impair the safety, security or health of the occupants of the Project, such outstanding Project Deliverables shall be included as Minor Deficiencies. Failure to submit any of the Project Deliverables that are required for the safe occupation and use of the Work and as may be necessary for the security and health of the occupants of the Project, shall be grounds for the Consultant to reject Project Co’s application for Substantial Completion of the Work. For the purposes of Section 16.2(h), and any holdback to be taken as contemplated thereunder, the value of such outstanding Project Deliverables shall, without regard to the degree or quantum of such outstanding Project Deliverables, be set at \$[REDACTED], provided that if there has been a holdback established on account of outstanding Phase 1 Deliverables under Section 16.1(f) and on the Final Reimbursement Payment Date such holdback amount has not been released then the holdback amount of \$[REDACTED] set in respect to outstanding Project Deliverables shall be deemed included without duplication in the holdback on account of outstanding Phase 1 Deliverables under Section 16.1(f) and the provisions of Section 16.1(f) shall apply to such outstanding Project Deliverables *mutatis mutandis*. The assignment by Project Co of all guarantees and warranties shall expressly reserve the right of Project Co to make any claims under such guarantees and warranties for the repair or replacement of any Work and such assignment shall in no way prejudice any rights of or benefits accruing to Project Co pursuant to such guarantees and warranties. For greater certainty, nothing herein is intended to constitute a release or waiver of the obligation of Project Co to submit and assign (as applicable) to Owner all of the Project Deliverables.

- (j) The submission of an application for payment upon Substantial Completion of the Work shall constitute a waiver by Project Co of all claims whatsoever against Owner under this Project Agreement, whether for a change in the Guaranteed Price, extension of the Contract Time or otherwise, except (i) those made in writing prior to Project Co’s application for payment upon Substantial Completion of the Work, and still unsettled; (ii) any third party claim which Project Co was not aware of at such time and with respect to which Project Co is entitled to indemnification from Owner in accordance with this Project Agreement; and (iii) subject to any subsequent waiver under Section 33.2, claims arising out of any act or omission of Owner or any Owner Party after the date of the waiver, and third-party claims arising after the date of the waiver. For greater certainty, for the purposes of clauses (i) and (ii) above, a third party claim does not include any claim by a Project Co Party.

17. OWNER ACCESS, INSPECTION AND MONITORING

17.1 Owner Access

- (a) Subject to Section 17.1(b) but without limiting any of Owner’s rights in respect of the Site, Project Co acknowledges and agrees that Owner, the Owner Parties and Lender’s

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Consultant shall have unrestricted access to the Site, the Facility and any workshop where materials, plant or equipment are being manufactured, prepared or stored, at all reasonable times, during normal working hours. Project Co shall provide sufficient, safe and proper facilities at all times for the review of the Work by the Consultant and the inspection of the Work by authorized agencies. If parts of the Work are in preparation at locations other than the Site, Owner and the Consultant, Owner's Project Manager and Lender's Consultant shall be given access to such Work wherever it is in progress upon reasonable notice and during normal business hours.

- (b) In exercising their access rights under Section 17.1(a), Owner and the Owner Parties shall comply with all relevant safety procedures and any reasonable directions with regard to site safety that may be issued by or on behalf of Project Co from time to time.
- (c) If Work is designated for tests, inspections, or approvals in the Contract Documents, or by the Consultant's instructions, or pursuant to Applicable Law, Project Co shall give the Consultant reasonable notice of when the Work will be ready for review and inspection. Project Co shall arrange for and shall give the Consultant reasonable notice of the date and time of inspections by other authorities.
- (d) Project Co shall furnish promptly to the Consultant 2 copies of certificates and inspection reports relating to the Work.

17.2 Right to Open Up

- (a) Owner and the Consultant shall have the right, at any time prior to the Final Completion Date, to request Project Co to open up and inspect (or allow Owner or the Consultant, as applicable, to inspect) any part or parts of the Work, or to require testing of any part or parts of the Work, where Owner or the Consultant, as applicable, reasonably believes that such part or parts of the Work is or are defective or that Project Co has failed to comply with the requirements of this Project Agreement (including the Contract Documents) relevant to such part or parts of the Work, and Project Co shall comply with such request. When Owner makes such a request, Owner shall include reasonably detailed reasons with such request.
- (b) If the inspection shows that the relevant part or parts of the Work is or are defective or that Project Co has failed to comply with the requirements of this Project Agreement (including the Contract Documents) relevant to such part or parts of the Work, Project Co shall rectify all such defects and non-compliance diligently (including any re-testing) at no cost to Owner and Project Co shall not be entitled to any additional compensation (and for clarity, such Work shall not form part of the Cost of the Work) or extension of the Contract Time in relation thereto.
- (c) If the inspection shows that the relevant part or parts of the Work is or are not defective and that Project Co has complied with the requirements of this Project Agreement (including the Contract Documents and the requirements of Sections 17.1(a) and 17.1(c)) relevant to such part or parts of the Work, the exercise by Owner or the Consultant, as applicable, of its rights pursuant to this Section 17.2 shall, subject to and in accordance

with Article 22, be treated as a Delay Event and, subject to and in accordance with Article 23, be treated as a Compensation Event. For greater certainty, if Project Co has failed to comply with the requirements of Sections 17.1(a) or 17.1(c), the provisions of Section 17.2(b) shall apply as if the relevant part or parts of the Work is or are defective.

- (d) Where inspection and testing services are specified, the firm employed for such services shall be the firm named and paid by Owner, or named by Owner and paid through a Cash Allowance Disbursement Authorization by Project Co and others (unless otherwise indicated) or named and paid by Contractor. Such inspection shall be identified in the Construction Schedule and Project Co shall give the Consultant timely notice requesting on-site inspection when required.

17.3 No Relief from Obligations

- (a) The Parties acknowledge that the exercise by Owner or the Consultant of the rights under this Article 17 shall in no way affect the obligations of Project Co under this Project Agreement except as set out in this Article 17.

18. RECORDS, INFORMATION AND AUDIT

18.1 Accounting and Audit

- (a) Project Co shall maintain and keep accurate Project records (which means all tangible records, documents, computer printouts, electronic information, books, plans, drawings, specifications, accounts or other information) relating to the Work for a period of 7 years from the date of Substantial Completion of the Work. Project Co shall maintain the original Project records in its office at #2, 5410 – 99 Street Edmonton Alberta T6E 3P4, Fax: [REDACTED], Attention: [REDACTED], until all claims have been settled as required by Applicable Law.
- (b) In addition to other rights of inspection contemplated in the Contract Documents, Project Co shall allow Owner, the Consultant, Lender's Consultant or other persons authorized by Owner access to the Project records as they pertain to Work performed on a reimbursable basis pursuant to Section 2.3.2 of Schedule 11 – Change Procedure, or unit price basis, pursuant to Section 2.3.3 of Schedule 11 – Change Procedure, during the course of the Work and for such period of time that Project Co is required to maintain the records set out in Section 18.1(a). Project Co shall be provided with 48 hours prior notice for such access. Project Co shall promptly provide, at the sole cost of Owner, a certified copy of any part of such Project records required by Owner when requested by Owner.
- (c) Subject to Section 18.1(d), Project Co shall ensure that equivalent provisions to those provided in Section 18.1(a) and 18.1(b) are made in the Construction Contract (and shall require the Contractor to incorporate same into every level of contract thereunder with a Project Co Party) for any part of the Work in order, among other things, to provide Owner with access to Project records as contemplated herein.
- (d) The provisions of Section 18.1(b) shall only apply with respect to Change Orders and items under cash allowances.

- (e) Project Co shall submit 7 copies of a monthly construction status report to Owner by the 20th Business Day of each month which shall include an update of the Construction Schedule prepared in accordance with the requirements of Section 12.1. Project Co shall use the project management software system directed by Owner if Owner elects, in its Sole Discretion, to utilize such software. The construction status report will appropriately address significant aspects of, and variances in, the progress of the Work, and shall include (i) an executive bar chart summary of the Construction Schedule; (ii) the current schedule performance index (developed in accordance with Good Industry Practice); (iii) Project Co's narrative report addressing any significant problems, decisions and pending claims; (iv) a detailed report showing the costs to complete the balance of the Work; (v) an executive summary of the progress to date of the building systems; (vi) a financial status report together with a report of any pending or other matters or claims that could have a financial impact on the Project, including a report on any labour disruptions or strikes that may have occurred or are pending; (vii) an updated cash flow report and projections in conjunction with the monthly Construction Schedule update showing a cash flow graph indicating actual cash flow against projected cash flow; (viii) progress photos from different views to indicate the progress of the Work in digital format, indicating the date and location of the photograph; (ix) a safety report addressing any incidents or accidents; (x) approved Change Orders, priced change notices awaiting approval and Contemplated Change Notices; and (xi) the status of Project Co Design Issues. Items of immediate concern are to be highlighted, noting when decisions must be reached in order to keep the Project on schedule.

19. OWNER'S REMEDIAL RIGHTS

19.1 Exercise of Remedial Rights

- (a) Owner may exercise all rights set out in this Article 19 at any time and from time to time if:
- (i) Owner, acting reasonably, considers that a breach by Project Co of any obligation under this Project Agreement, or any act or omission on the part of Project Co or any Project Co Party:
- (A) does or can reasonably be expected to create a serious threat to the health or safety of any user of any part of or the whole of the Facility, including employees of, or patients, volunteers and visitors to the Facility and members of the public; or
- (B) may potentially compromise the reputation or integrity of Owner or the nature of the Province's health care system, so as to affect public confidence in that system.

provided that:

- (C) in respect of a breach by Project Co of any obligation under this Project Agreement or any act or omission on the part of Project Co or any Project Co Party which can reasonably be expected to cause any of the

consequences set out in Section 19.1(a)(i)(A), Owner shall not exercise its rights under this Article 19 unless Project Co has failed to cure the relevant breach, act or omission within 5 Business Days of notice from Owner or, if such breach, act or omission cannot reasonably be cured within such 5 Business Day period, Project Co thereafter fails to diligently and continuously pursue such cure and to cure such breach, act or omission within a reasonable period thereafter, provided that Project Co shall not be entitled to a cure period if any of the consequences set out in Section 19.1(a)(i)(A) actually occur; and

(D) in respect of Section 19.1(a)(i)(B), Owner shall not exercise its rights under this Article 19 unless Project Co has failed to cure the relevant breach, act or omission within 5 Business Days of notice from Owner or, if such breach, act or omission cannot reasonably be cured within such 5 Business Day period, Project Co thereafter fails to diligently and continuously pursue such cure and to cure such breach, act or omission within a reasonable period thereafter; or

(ii) Subject to Section 10.1(b), Project Co has failed to comply with any written direction issued by or on behalf of Owner's board of directors.

19.2 Emergency

(a) Notwithstanding that Project Co is not in breach of its obligations under this Project Agreement, Owner may exercise all of the rights set out in this Article 19 at any time and from time to time if Owner, acting reasonably, considers the circumstances to constitute an Emergency.

19.3 Rectification

(a) Without prejudice to Owner's rights under Article 25 and any other rights under this Project Agreement, in any of the circumstances set out in Sections 19.1 or 19.2, Owner may, by written notice, require Project Co to take such steps as Owner, acting reasonably, considers necessary or expedient to mitigate, rectify or protect against such circumstance, including, if applicable, the termination and replacement of any Project Co Party, and Project Co shall use commercially reasonable efforts to comply with Owner's requirements as soon as reasonably practicable.

(b) If Owner gives notice to Project Co pursuant to Section 19.3(a) and either:

(i) Project Co does not either confirm, within 5 Business Days of such notice or such shorter period as is appropriate in the case of an Emergency that it is willing to take the steps required in such notice or present an alternative plan to Owner to mitigate, rectify and protect against such circumstances that Owner may accept or reject acting reasonably; or

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- (ii) Project Co fails to take the steps required in such notice or accepted alternative plan within such time as set out in such notice or accepted alternative plan or within such longer time as Owner, acting reasonably, shall think fit,

then Owner may take such steps as it considers to be appropriate, acting reasonably, requiring the termination and replacement of Project Co Parties, either itself or by engaging others (including a third party) to take any such steps.

- (c) Notwithstanding the foregoing provisions of this Section 19.3, in the event of an Emergency, the notice under Section 19.3(a) shall be given as promptly as possible having regard to the nature of the Emergency and Owner may, prior to Project Co's confirmation under Section 19.3(b)(i), take such steps as are appropriate having regard to the nature of the Emergency.

19.4 Costs and Expenses

- (a) Subject to Owner's obligations pursuant to Sections 19.5 and 19.6:
 - (i) Project Co shall bear all costs and expenses incurred by Project Co in relation to the exercise of Owner's rights pursuant to this Article 19; and
 - (ii) Project Co shall reimburse Owner for all reasonable costs and expenses incurred by Owner in relation to the exercise of Owner's rights pursuant to this Article 19, including in relation to Owner taking such steps, either itself or by engaging others (including a third party) to take any such steps as Owner considers appropriate and as are in accordance with this Article 19.

19.5 Reimbursement Events

- (a) In this Section 19.5, a "Reimbursement Event" means:
 - (i) an act or omission of Project Co or any Project Co Party or a breach of any obligation under this Project Agreement, but only to the extent such act, omission or breach is caused by Owner or an Owner Party; or
 - (ii) an Emergency that is not caused by an act or omission of Project Co or any Project Co Party.
- (b) If Owner either takes steps itself or requires Project Co to take steps in accordance with this Article 19 as a result of a Reimbursement Event:
 - (i) Owner shall reimburse Project Co for the reasonable costs and expenses incurred by Project Co in relation to the exercise of Owner's rights pursuant to this Article 19 that would not otherwise have been incurred by Project Co in the proper performance of its obligations under this Project Agreement; and
 - (ii) Owner shall bear all costs and expenses incurred by Owner in relation to the exercise of Owner's rights pursuant to this Article 19.

19.6 Reimbursement if Improper Exercise of Rights

- (a) If Owner exercises its rights pursuant to this Article 19, but Owner was not entitled to do so, Owner shall reimburse Project Co for the reasonable costs and expenses directly incurred by Project Co over and above those that would otherwise have been incurred by Project Co in the proper performance of its obligations under this Project Agreement and that are directly and reasonably incurred by Project Co in complying with those written requirements of Owner issued as a result of Owner having exercised such rights.
- (b) Project Co acknowledges and agrees that Project Co has no right to require a determination of whether or not Owner is entitled to exercise its rights pursuant to this Article 19 before taking any such action that Owner may require and Project Co shall comply with all of Owner's requirements. Only concurrently with or after complying with Owner's requirements shall Project Co be entitled to refer any Dispute for resolution in accordance with Schedule 14 – Dispute Resolution Procedure.

20. CHANGES

20.1 Change Procedure

- (a) Except as otherwise expressly provided in this Project Agreement, Schedule 11 – Change Procedure shall apply with respect to Changes in the Scope of the Work.

21. CHANGES IN LAW

21.1 Performance after Change in Law

- (a) Following any and all Changes in Law, Project Co shall perform the Work in accordance with the terms of this Project Agreement, including in compliance with Applicable Law.

21.2 Relevant Change in Law

- (a) On the occurrence of a Relevant Change in Law, either Party shall be entitled to seek compensation for any increase or decrease (as the case may be) in the net cost to Project Co of performing the Work so as to put such Party in no better and no worse position than it would have been in had the Relevant Change in Law not occurred. Any such compensation shall be calculated in accordance with this Section 21.2.
- (b) On the occurrence of a Relevant Change in Law:
 - (i) either Party may give notice to the other and to the Consultant of the need for a Change Order as a result of such Relevant Change in Law;
 - (ii) the Parties and the Consultant shall meet within 10 Business Days of such notice to consult with respect to the effect of the Relevant Change in Law and to reach an agreement on whether a Change Order is required as a result of such Relevant Change in Law, and if within 10 Business Days of this meeting an agreement has not been reached, either Party may refer the question of whether a Relevant

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Change in Law has occurred or the effect of any Relevant Change in Law for resolution in accordance with Schedule 14 – Dispute Resolution Procedure; and

- (iii) within 10 Business Days of agreement or determination that a Change Order is required, the Consultant shall issue a Change Order and the relevant provisions of Schedule 11 – Change Procedure shall apply except that:
 - (A) the Parties shall, without prejudice to their respective general obligations to comply with the terms of this Project Agreement:
 - (I) use commercially reasonable efforts to mitigate the adverse effects of any Relevant Change in Law and take commercially reasonable steps to minimize any increase in costs arising from such Relevant Change in Law; and
 - (II) use commercially reasonable efforts to take advantage of any positive or beneficial effects of any Relevant Change in Law and take commercially reasonable steps to maximize any reduction in costs arising from such Relevant Change in Law; and
 - (B) any entitlement to compensation payable shall be in accordance with this Section 21.2, and any calculation of compensation shall take into consideration, *inter alia*:
 - (I) any failure by a Party to comply with Section 21.2(b)(iii)(A);
 - (II) any increase or decrease in its costs resulting from such Relevant Change in Law; and
 - (III) any amount which Project Co recovers under any insurance policy (or would recover if it complied with its obligations to insure under this Project Agreement or the terms of any policy of insurance required under this Project Agreement) which amount, for greater certainty, shall not include the amount of any excess or deductibles or any amount above the maximum insured amount applicable to any such insurance policy.
- (c) Project Co shall not be entitled to any payment or compensation or, except as provided in Article 22 or otherwise in this Project Agreement, relief, in respect of any Relevant Change in Law, or the consequences thereof, other than in accordance with this Section 21.2, and Article 23 shall be construed accordingly.

22. DELAY EVENTS

22.1 Definition

- (a) For the purposes of this Project Agreement, “**Delay Event**” means any of the following events or circumstances only to the extent, in each case, that it affects the critical path of the Construction Schedule:
- (i) if Project Co is delayed in the performance of the Work by:
 - (A) acts or omissions of Owner or any Owner Party contrary to the provisions of this Project Agreement; or
 - (B) a stop work order issued by a Governmental Authority, provided that such order was not issued as a result of an act, omission or fault of Project Co or a Project Co Party; or
 - (C) a direction from Owner to Project Co to suspend the performance of the Work or a portion thereof as a result of a public health issue arising in connection with or affecting the Project, provided such health issue is not otherwise dealt with in Article 19;
 - (ii) if Project Co is delayed in the performance of the Work by a lack of access to the Site as a result of an order or direction issued by Owner or by a Governmental Authority to Owner, but not issued as a result of Project Co not performing its obligations under this Project Agreement, including where such non-performance is caused by a Project Co Party or by an event of Force Majeure. Project Co acknowledges that in performing the Work paramountcy of access must be given at all times to emergency vehicles and no claim may be made by Project Co for any delay in the performance of the Work as a result of any temporary lack of access to the Site resulting from this paramountcy of access by emergency vehicles, provided that Owner will use reasonable efforts to avoid and to limit the duration of any temporary lack of access for this reason;
 - (iii) an opening up of the Work pursuant to Section 17.2 where such Work is not subsequently found to be defective or not in compliance with the requirements of this Project Agreement (including the Contract Documents), unless such opening up of the Work was reasonable in light of other defects or non-compliance previously discovered by Owner or the Consultant, as applicable, in respect of the same or a similar component of the Work or subset of the Work;
 - (iv) a requirement pursuant to Section 14.1(e) for Project Co to take any steps upon the discovery of Contamination, which steps would not otherwise be required under this Project Agreement;
 - (v) a requirement pursuant to Sections 15.2(a) or 15.2(b) for Project Co to perform any alteration, addition, demolition, extension or variation in the Work, or to suspend or delay performance of the Work, upon the discovery of any fossils,

artefacts and other objects having artistic, historic, archaeological or monetary value, including human remains and burial sites, which alteration, addition, demolition, extension or variation in the Work, or suspension or delay in the performance of the Work, would not otherwise be required under this Project Agreement, provided however that the foregoing shall not apply to the extent that any item referred to in Section 15.1(a) was disclosed in or properly inferable, readily apparent or readily discoverable from the Site Information or would have been properly inferable, readily apparent or readily discoverable from inspections of the Site carried out by Project Co during the Request for Proposals process prior to the Submission Date;

- (vi) subject to Section 11.19, the execution of works on the Site not forming part of this Project Agreement by Owner, any Owner Party or any other person permitted to execute such works by Owner or any Owner Party;
- (vii) a requirement pursuant to Schedule 14 – Dispute Resolution Procedure, for Project Co to proceed in accordance with the direction of Owner during the pendency of a dispute, which dispute is subsequently determined in Project Co’s favour;
- (viii) an event of Force Majeure; or
- (ix) a Relevant Change in Law.

22.2 Consequences of a Delay Event

- (a) Upon the occurrence of a Delay Event, the Contract Time will be extended for such reasonable time as the Consultant recommends in consultation with Owner in accordance with the procedure set out in Schedule 11 – Change Procedure.
- (b) Should Project Co contend that it is entitled to an extension of the Contract Time for completion of any portion of the Work, Project Co shall:
 - (i) as soon as reasonably possible but in any event within 15 days of the occurrence of the Delay Event, provide Owner with written notice setting forth the cause of the Delay Event, a description of the impact the Delay Event will have on the critical path of the Work (including an order of magnitude estimate of the cost of the Delay Event), and a description of the portions of the Work affected thereby, together with all pertinent details;
 - (ii) as soon as reasonably possible but in any event within 15 days after the cause of the Delay Event has ceased to exist, submit a written application to Owner for the specific Contract Time extension requested, and if the Delay Event has arisen as a result of an event described in Sections 22.1(a)(i), 22.1(a)(ii), 22.1(a)(iii), 22.1(a)(iv), 22.1(a)(v), 22.1(a)(vi), 22.1(a)(vii) and 22.1(a)(ix), submit a breakdown of the actual costs, without mark-up, incurred by Project Co as a result of the Delay Event; and

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- (iii) use all reasonable efforts to anticipate the occurrence of any Delay Event and take appropriate measures to avoid its potential occurrence or minimize the potential effects of its occurrence.
- (c) Project Co acknowledges that the provisions of Section 22.2(b)(i) and Section 22.2(b)(ii) are required by Owner to ensure Owner is provided with timely and sufficient information respecting any alleged Delay Event and is not prejudiced in dealing with the claim by Project Co for an extension of the Contract Time or increase to the Guaranteed Price as a consequence of the occurrence of the Delay Event. If Project Co fails to comply with the requirements to provide the information under either Section 22.2(b)(i) or Section 22.2(b)(ii) within the time periods therein provided, it shall be disentitled to claim an extension to the Contract Time or increase to the Guaranteed Price, but only to the extent that Owner has been prejudiced by the failure. The onus shall be on Project Co to establish substantial compliance with the said requirements, and to establish that Owner has not been prejudiced by the failure to provide the required information within the required time period.
- (d) If the Work should be behind schedule for a reason other than a Delay Event, or if a Project Co Party delays the progress of any portion of the Work necessary to complete the Work on schedule, Project Co shall use all reasonable measures to bring the Work back on schedule. Project Co shall exercise all means within its discretion, such as directing any Project Co Party creating delays to increase their labour forces and equipment, to improve the organization and expediting of the Work, or to work overtime as may be necessary. Project Co shall provide any additional supervision, coordination and expediting, including overtime by its own personnel as may be required to achieve this end. The costs and expenses incurred by the use of such measures and overtime shall be borne by Project Co and/or the Project Co Parties and there shall be no adjustment to the Guaranteed Price as a result of such costs and expenses and for clarity, no extension of the Contract Time.
- (e) Costs (as defined in Section 2.3.2 of Schedule 11 – Change Procedure) due to delays caused by non-availability of specified items, when such delays could have been avoided or substantially mitigated by Project Co, shall be the responsibility of Project Co.
- (f) Where there are concurrent delays, some of which are caused by Owner or others for whom Owner is responsible, and some of which are caused by Project Co or others for whom Project Co is responsible, Project Co shall not be entitled to either an extension in the Contract Time or additional compensation to the extent of the concurrent delays. Concurrent delays are those that are caused by two or more independent events which affect items on the critical path of the Construction Schedule where the time period over which such delays occur overlap in time, but only for the duration of the overlap.
- (g) Project Co acknowledges that subject to any extension of the Contract Time that may arise in connection with the Consultant's failure to respond to any Design Issue in accordance with Section 8.2(i), as it applies to the circumstances of either Section 11.18(a) or 11.18(b), or if there is any extension of the Contract Time allowed in the circumstances of a Change in the Scope of the Work under Section 11.18(c), no

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extension of the Contract Time shall be made for delays caused by a Design Issue properly characterized as a Project Co Design Issue under Sections 11.17 and 11.18 of this Project Agreement.

- (h) Owner shall provide Project Co with access to and use of the Site as required pursuant to Article 9 of this Project Agreement in a manner consistent with the Construction Schedule and in accordance with the notification requirements and restrictions set out in the Contract Documents, including the Contract Documents referred to in Section 11.7(c), provided that Project Co agrees that the inability of Owner to provide Project Co with access to an area for construction activities not on the critical path for reasons generally outlined in Sections 11.7(b) and 11.7(c), will not result in a claim by Project Co for a change in the Guaranteed Price or the Contract Time.
- (i) Project Co acknowledges and agrees that the Contract Time includes a Schedule Cushion in the Construction Schedule at no additional cost to Owner. Project Co shall separately identify the extent of the Schedule Cushion in the Construction Schedule.
- (j) Project Co acknowledges and agrees that in the event that an extension of the Contract Time is allowed under any provision of this Project Agreement, Owner may, in its Sole Discretion, elect to apply any portion of the Schedule Cushion with the result that such extension of the Contract Time shall be reduced or eliminated, as the case may be, by the number of days of the Schedule Cushion Owner has elected to apply.
- (k) For greater certainty, no extension of the Contract Time resulting from a Delay Event shall be allowed, unless the Delay Event on which the claim is based extends the critical path of the Construction Schedule or the attainment of any of the applicable Phased Occupancy Dates, Scheduled Phase 1 Completion Date, the Scheduled Substantial Completion Date or the Scheduled Final Completion Date, and in no case shall the extension of the Contract Time be more than the necessary extension of the critical path as a result of the Delay Event.

22.3 Mitigation

- (a) If Project Co is (or claims to be) affected by a Delay Event, Project Co shall, and shall require all Project Co Parties to, take and continue to take commercially reasonable steps in accordance with Good Industry Practice to:
 - (i) eliminate, mitigate, overcome or minimize the consequences of such event;
 - (ii) continue to perform its obligations under this Project Agreement to the extent possible notwithstanding the Delay Event;
 - (iii) resume performance of its obligations under this Project Agreement affected by the Delay Event as soon as practicable; and
 - (iv) remedy any failure to perform.

- (b) To the extent that Project Co does not comply with its obligations under this Section 22.3, such failure shall be taken into account in determining Project Co's entitlement to an extension of the Contract Time pursuant to this Article 22.

23. COMPENSATION EVENTS

23.1 Definition

- (a) For the purposes of this Project Agreement, "**Compensation Event**" means any event referred to in Sections 22.1(a)(i), 22.1(a)(ii), 22.1(a)(iii), 22.1(a)(iv), 22.1(a)(v), 22.1(a)(vi) and 22.1(a)(vii), as a direct result of which Project Co has incurred loss or expense.

23.2 Consequences of a Compensation Event

- (a) If a Compensation Event occurs, Project Co's sole right to compensation shall be as set out in this Article 23. For greater certainty, except as aforesaid, no other Delay Event shall entitle Project Co to receive any compensation, except as otherwise provided in:
 - (i) Schedule 11 – Change Procedure;
 - (ii) Article 24, in the case of a Delay Event referred to in Section 22.1(a)(viii); and
 - (iii) Article 21, in the case of a Delay Event referred to in Section 22.1(a)(ix).
- (b) Subject to Sections 23.3 and 23.4, if it is agreed or determined in accordance with Schedule 14 – Dispute Resolution Procedure, that there has been a Compensation Event, Project Co shall be entitled to all Direct Losses incurred or suffered by it as a result of the Compensation Event, as approved by Owner and the Consultant and processed as a Change Order, including the Overhead and Project Fee as determined in accordance with Schedule 11 – Change Procedure, and any increase to the Cost of the Financing, as determined in accordance with Section 2.10 of Schedule 11 – Change Procedure.

23.3 Mitigation

- (a) If Project Co is (or claims to be) affected by a Compensation Event, Project Co shall, and shall require all Project Co Parties to, take and continue to take commercially reasonable steps to minimize the amount of compensation due in accordance with this Article 23 in relation to any Compensation Event.
- (b) To the extent that Project Co does not comply with its obligations under this Section 23.3, such failure shall be taken into account in determining Project Co's entitlement to relief pursuant to this Article 23.

23.4 Insured Exposure

- (a) The compensation payable to Project Co pursuant to this Article 23 shall be reduced by any amount which Project Co or a Project Co Party recovers, or is entitled to recover,

under any insurance policy, or would have recovered if it had complied with the requirements of this Project Agreement in respect of insurance or the terms of any policy of insurance required under this Project Agreement, which amount, for greater certainty, shall not include any excess or deductibles or any amount over the maximum amount insured under any such insurance policy.

24. FORCE MAJEURE

24.1 Definition

(a) For the purposes of this Project Agreement, “**Force Majeure**” means any of the following events or circumstances which directly causes either Party to be unable to perform all or a material part of its obligations under this Project Agreement:

- (i) civil commotion, warlike operation, invasion, rebellion, hostilities, military or usurped power;
- (ii) acts of God;
- (iii) labour disputes, strikes or lockouts (including lockouts decreed or recommended for its members by a recognized contractor’s association of which Project Co or the Contractor is a member or to which Project Co or the Contractor is otherwise bound);
- (iv) fire;
- (v) unusual delay by common carriers;
- (vi) unavoidable casualties; or
- (vii) without limiting any of the foregoing, any cause beyond Project Co’s control,

but excluding any delay due to:

- (A) labour disputes involving only the forces of Project Co or any Project Co Party;
- (B) lack of funds;
- (C) default or negligence of Project Co or any Project Co Party;
- (D) any shortage of labour, equipment or materials, unless such shortage is due to an event which gives rise to relief under this Section 24.1;
- (E) the default, delay or failure of any Project Co Party, unless such default, delay or failure is due to an event which would give rise to relief under this Section 24.1 if such Project Co Party was a party to this Project Agreement; or

- (F) any weather (extreme or unusual) encountered in the course of completing the Work (but not including weather conditions designated by any Governmental Authority as having caused a natural disaster.)

24.2 Consequences of Force Majeure

- (a) Subject to Section 24.3 the Party claiming relief shall be relieved from liability under this Project Agreement to the extent that, by reason of the event of Force Majeure, it is not able to perform its obligations under this Project Agreement.
- (b) In respect of an event of Force Majeure that is also a Delay Event pursuant to Section 22.1(a)(viii):
 - (i) Project Co shall only be relieved of its obligations under this Project Agreement to the extent, if any, provided for in Article 22; and
 - (ii) Owner shall pay to Project Co an amount equal to any increase in the Cost of the Financing, calculated in accordance with the provisions of Section 2.10 of Schedule 11 – Change Procedure.
- (c) If an event of Force Majeure occurs, Project Co shall not be entitled to receive any compensation other than as expressly provided in Sections 24.2(b)(ii) and Article 29.
- (d) Subject to Article 29, Project Co’s sole right to payment or otherwise in relation to the occurrence of an event of Force Majeure shall be as provided in this Article 24.

24.3 Mitigation and Process

- (a) Where a Party is (or claims to be) affected by an event of Force Majeure, such Party shall take commercially reasonable steps to mitigate the consequences of such event of Force Majeure upon the performance of its obligations under this Project Agreement, shall resume performance of its obligations affected by the event of Force Majeure as soon as practicable, and shall use commercially reasonable efforts to remedy its failure to perform.
- (b) To the extent that the Party claiming relief does not comply with its obligations under this Section 24.3, such failure shall be taken into account in determining such Party’s entitlement to relief pursuant to this Article 24.
- (c) The Party claiming relief shall give written notice to the other Party within 5 Business Days of such Party becoming aware of the relevant event of Force Majeure. Such initial notice shall give sufficient details to identify the particular event claimed to be an event of Force Majeure.
- (d) A subsequent written notice shall be given by the Party claiming relief to the other Party within a further 5 Business Days of the initial notice, which notice shall contain such relevant information relating to the failure to perform (or delay in performing) as is available, including the effect of the event of Force Majeure on the ability of the Party to

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perform, the action being taken in accordance with Section 24.3(a), the date of the occurrence of the event of Force Majeure, and an estimate of the period of time required to overcome the event of Force Majeure and its effects.

- (e) The Party claiming relief shall notify the other as soon as the consequences of the event of Force Majeure have ceased and of when performance of its affected obligations can be resumed.
- (f) If, following the issue of any notice referred to in Section 24.3(d), the Party claiming relief receives or becomes aware of any further information relating to the event of Force Majeure and/or any failure to perform, such Party shall submit such further information to the other Party as soon as reasonably possible.

24.4 Insured Exposure

- (a) The compensation payable to Project Co pursuant to this Article 24 shall be reduced by any amount which Project Co or a Project Co Party recovers or is entitled to recover under any insurance policy, or would have recovered if it had complied with the requirements of this Project Agreement in respect of insurance or the terms of any policy of insurance required under this Project Agreement, which amount, for greater certainty, shall not include any excess or deductibles or any amount over the maximum amount insured under any such insurance policy.

24.5 Modifications

- (a) The Parties shall use commercially reasonable efforts to agree to any modifications to this Project Agreement which may be equitable having regard to the nature of an event or events of Force Majeure. Schedule 14 – Dispute Resolution Procedure shall not apply to a failure of Owner and Project Co to reach agreement pursuant to this Section 24.5.

25. PROJECT CO DEFAULT

25.1 Project Co Events of Default

- (a) For the purposes of this Project Agreement, “**Project Co Event of Default**” means any one or more of the following events or circumstances:
 - (i) the occurrence of any of the following events other than as a consequence of a breach by Owner of its payment obligations hereunder:
 - (A) Project Co admits in writing its inability to pay its debts generally as they become due, or makes a general assignment for the benefit of creditors, or a receiver, manager, administrator, administrative receiver, receiver and manager, trustee, custodian or other similar official or any other like person is appointed by or on behalf of or at the instance of a creditor of Project Co with respect to Project Co or any of the property, assets or undertaking of Project Co, or any creditor of Project Co takes control or takes steps to take control of Project Co or any of Project Co’s assets, or

any proceedings are instituted against Project Co that result in Project Co being declared or ordered bankrupt, or any proceedings are instituted against Project Co for the administration, liquidation, winding-up, reorganization, compromise, arrangement, adjustment, protection, relief or composition of it or with respect to it or its debts or obligations, or any such proceedings are instituted by Project Co seeking any such result, or any such proceedings are instituted by a person other than Project Co, Owner, an Owner Party or a person related to any of them seeking such result and such proceedings have or will have a material adverse effect on the performance of the Work (where such proceedings have not been withdrawn, stayed, discharged, or are otherwise of no further effect, within 90 days of being instituted), under any Applicable Law (including the *Bankruptcy and Insolvency Act* (Canada) and the *Companies' Creditors Arrangement Act* (Canada)) relating to bankruptcy, insolvency or reorganization of or relief with respect to debtors or debtors' obligations or assets or other similar matters, or seeking the appointment of a receiver, manager, administrator, administrative receiver, receiver and manager, trustee, custodian or other similar official or like person for it or with respect to any of its assets, or any resolutions are passed or other corporate actions of Project Co are taken to authorize any of the actions set forth in this Section 25.1(a)(i)(A);

- (B) Project Co ceases performing a substantial portion of its business, or a substantial portion of such business is suspended or is not being performed, whether voluntarily or involuntarily, that has or will have a material adverse effect on Project Co's ability to perform its obligations under this Project Agreement;
 - (C) if any execution, sequestration, extent or other process of any court becomes enforceable against Project Co or if a distress or analogous process is levied against any property of Project Co that materially adversely affects Project Co's ability to perform its obligations hereunder; or
 - (D) Project Co shall suffer any event, or any event or set of circumstances occurs or comes about, analogous to the foregoing events or sets of circumstances set out in this Section 25.1(a)(i) in any jurisdiction in which it is incorporated or resident and such event or set of circumstances would, if set out in Sections 25.1(a)(i)(A), (B) or (C), constitute a Project Co Event of Default;
- (ii) subject to the occurrence of a Delay Event, Project Co failing to achieve Substantial Completion within 180 days after the Scheduled Substantial Completion Date (the "**Longstop Date**");
 - (iii) Project Co making any representation or warranty herein that is false or misleading when made, and that has or will have at any time a material adverse

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effect on the performance of the Work, or that may compromise the reputation or integrity of Owner or the nature of the Province's health care system, so as to affect public confidence in that system, and, in the case of a false or misleading representation or warranty that is capable of being remedied, such breach is not remedied within 10 Business Days of receipt of notice of the same from Owner;

- (iv) Project Co committing a breach of its obligations under this Project Agreement (other than a breach that is otherwise referred to in this Section 25.1 and other than as a consequence of a breach by Owner of its obligations under this Project Agreement), and upon receiving notice of such breach from Owner, Project Co failing to remedy such breach in accordance with all of the following:
 - (A) Project Co shall:
 - (I) immediately commence and thereafter diligently continue to remedy the breach and to mitigate any adverse effects on Owner;
 - (II) put forward, within 5 Business Days of receipt of notice of such breach from Owner, a reasonable plan and schedule for diligently remedying the breach and mitigating its effect, which plan and schedule shall specify in reasonable detail the manner in which, and the latest date by which, such breach is proposed to be remedied, which latest date shall, in any event, be within 60 days of notice of such breach, or if such breach is not capable of being rectified in such period, then such longer period as is reasonable in the circumstances; and
 - (III) thereafter, perform its obligations to achieve all elements of such plan and schedule in accordance with its terms within the time for the performance of its obligations thereunder;
- (v) Project Co wholly abandoning the Work for a period which exceeds 3 Business Days from receipt by Project Co of a written request to return to the Site, other than as a consequence of a Delay Event or a breach by Owner of its obligations under this Project Agreement;
- (vi) Project Co failing to comply with Sections 38.1 or 38.3;
- (vii) the occurrence of any Change in Ownership or Change in Control which is prohibited by Section 38.4;
- (viii) subject to the provisions of Section 2.5 of Schedule 18 – Payments and Holdbacks, Project Co failing to remove an Encumbrance that arose due to an act or omission of Project Co or any Project Co Party (other than any Encumbrances derived through Owner) within 30 days of the earlier of:
 - (A) the registration of such Encumbrance against title to the Site or any part thereof; and

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- (B) the date on which Project Co or any Project Co Party knew, or ought to have known, about the existence of the Encumbrance;
- (ix) Project Co failing to pay any sum or sums due to Owner under this Project Agreement, which sum or sums are not being disputed by Project Co in accordance with Schedule 14 – Dispute Resolution Procedure, and which sum or sums, either singly or in aggregate, exceed(s) \$[REDACTED] (index linked), and such failure continues for 30 days from receipt by Project Co of a notice of non-payment from Owner;
- (x) Project Co failing to comply with Article 40;
- (xi) Project Co failing to obtain any bond, security or insurance required to be obtained by or on behalf of Project Co pursuant to this Project Agreement, or any such bond, security or insurance being vitiated or otherwise ceasing to be in full force and effect or in material compliance with the requirements set out in this Project Agreement, other than as a consequence of a breach by Owner of its obligations under this Project Agreement, and:
 - (A) in respect of insurance, such breach by Project Co is not remedied within 10 Business Days of the occurrence of the breach; and
 - (B) in respect of a bond or security, such breach by Project Co is not remedied within 5 Business Days of Project Co becoming aware of such breach;
- (xii) Project Co failing to comply with any determination, order or award made against Project Co in accordance with Schedule 14 – Dispute Resolution Procedure; and/or
- (xiii) a default by Project Co or any Project Co Party under any of the Implementing Agreements following the expiry of any applicable notice and cure periods thereunder.

25.2 Notification of Occurrence

- (a) Project Co shall, promptly upon Project Co becoming aware of the occurrence, notify Owner of the occurrence and details of any Project Co Event of Default and of any event or circumstance which is likely, with the passage of time, giving of notice, determination of any condition or otherwise, to constitute or give rise to a Project Co Event of Default.

25.3 Remedies

- (a) Upon the occurrence of a Project Co Event of Default under this Project Agreement and subject to the Lender's Direct Agreement, and provided Owner has given notice to Project Co of the occurrence of a Project Co Event of Default, Owner may do any or all of the following as it in its Sole Discretion shall determine:

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- (i) terminate this Project Agreement in its entirety by written notice having immediate effect, such notice to be given to Project Co, and to any person specified in the Lender's Direct Agreement to receive such notice;
- (ii) if Project Co is in default under this Project Agreement by reason of its failure to pay any monies, Owner may (without obligation to do so) make payment on behalf of Project Co of such monies and any amount so paid by Owner shall bear interest at the Default Interest Rate from the date of advance and be payable by Project Co to Owner on demand;
- (iii) without termination of this Project Agreement, cure or attempt to cure the Project Co Event of Default (but this shall not obligate Owner to cure or attempt to cure the Project Co Event of Default, or after having commenced to cure or attempt to cure such Project Co Event of Default, to continue to do so or to cure or attempt to cure any subsequent Project Co Event of Default) and all costs and expenses incurred by Owner in curing or attempting to cure the Project Co Event of Default, together with interest thereon at the Default Interest Rate, shall be payable by Project Co to Owner on demand. No such action by Owner shall be deemed to be a termination of this Project Agreement and Owner shall not incur any liability to Project Co for any act or omission of Owner in the course of curing or attempting to cure any such Project Co Event of Default. Without limiting the foregoing, Owner may deduct the cost and expense of curing or attempting to cure the Project Co Event of Default, plus interest at the Default Interest Rate thereon, from any payment then or thereafter due to Project Co, provided the Consultant has certified such cost to Owner and Project Co;
- (iv) bring any proceedings in the nature of specific performance, injunction or other equitable remedy, it being acknowledged that damages at law may be an inadequate remedy for a Project Co Event of Default;
- (v) bring any action at law as may be necessary or advisable in order to recover damages and costs, subject to Section 34.2;
- (vi) make demand on the Surety in accordance with the terms of the Bonds;
- (vii) take possession of the Work and Products, utilize the construction machinery and equipment (subject to the rights of third parties and to the payment of reasonable rental fees in respect of construction machinery and equipment owned by Project Co), and finish the Work by whatever method Owner may consider expedient; and
- (viii) exercise any of its other rights and remedies provided for under this Project Agreement or otherwise available to it.

25.4 Owner's Costs

- (a) Project Co shall reimburse Owner for all reasonable costs (including all applicable Taxes and all legal or professional services, legal costs being on a substantial indemnity basis)

properly incurred by Owner in exercising its rights under this Article 25, including any relevant increased administrative expenses. Owner shall take commercially reasonable steps to mitigate such costs.

25.5 No Other Rights to Terminate

- (a) Owner shall have no right or entitlement to terminate this Project Agreement, or to accept any repudiation of this Project Agreement, and shall not purport to exercise any such right or entitlement except as expressly set forth in this Project Agreement.

26. OWNER DEFAULT

26.1 Owner Events of Default

- (a) For the purposes of this Project Agreement, “**Owner Event of Default**” means any one or more of the following events or circumstances:
 - (i) Owner failing to pay any sum or sums due to Project Co under this Project Agreement, which sum or sums have been certified by Consultant or awarded by arbitration or court, and such failure continues for a period of 20 Business Days from receipt by Owner of a notice of non-payment from or on behalf of Project Co; and/or
 - (ii) Owner committing a material breach of its obligations under this Project Agreement (other than a breach that is otherwise referred to in this Section 26.1 and other than as a consequence of a breach by Project Co of its obligations under this Project Agreement), and upon becoming aware of such breach, Owner failing to remedy such breach in accordance with all of the following:
 - (A) Owner shall:
 - (I) immediately commence and thereafter diligently continue to remedy the breach and to mitigate any adverse effects on Project Co;
 - (II) put forward, within 5 Business Days of receipt of notice of such breach from Project Co, a reasonable plan and schedule for diligently remedying the breach and mitigating its effect, which plan and schedule shall specify in reasonable detail the manner in which, and the latest date by which, such breach is proposed to be remedied, which latest day shall in any event be within 60 days of notice of such breach, or if such breach is not capable of being rectified in such period, then such longer period as is reasonable in the circumstances; and
 - (III) thereafter, perform its obligations to achieve all elements of such plan and schedule in accordance with its terms within the time for the performance of its obligations thereunder,

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provided that any withholding of holdback and final payments by Owner or otherwise effecting any set off permitted or contemplated hereunder shall not constitute an Owner Event of Default permitting Project Co to claim that Owner is in default of Owner's contractual obligations.

26.2 Remedies

- (a) On the occurrence of an Owner Event of Default and while the same is continuing, Project Co may give notice to Owner of the occurrence of such Owner Event of Default, which notice will specify the details thereof, and at Project Co's option and without prejudice to its other rights and remedies under this Project Agreement, Project Co may:
 - (i) suspend performance of its obligations under this Project Agreement until such time as Owner has remedied such Owner Event of Default;
 - (ii) terminate this Project Agreement in its entirety by notice in writing having immediate effect; or
 - (iii) bring any action at law as may be necessary or advisable in order to recover damages and costs, subject to Section 34.2.

26.3 Project Co's Costs

- (a) Owner shall reimburse Project Co for all reasonable costs (including all applicable Taxes and all legal or professional services, legal costs being on a substantial indemnity basis) properly incurred by Project Co in exercising its rights under this Article 26, including any relevant increased administrative expenses. Project Co shall take commercially reasonable steps to mitigate such costs.

26.4 No Other Rights to Terminate

- (a) Project Co shall have no right or entitlement to terminate this Project Agreement, nor to accept any repudiation of this Project Agreement, and shall not exercise, nor purport to exercise, any such right or entitlement except as expressly set forth in this Project Agreement.

27. NON-DEFAULT SUSPENSION AND TERMINATION

27.1 Suspension

- (a) Owner may order Project Co in writing to suspend or interrupt all or any part of the Work for such period of time as Owner may determine to be appropriate for the convenience of Owner. This right of Owner to suspend or interrupt the Work shall not give rise to any duty on the part of Owner to exercise this right for the benefit of Project Co or any other person or entity. In the event of an Owner-ordered suspension of Work not resulting from Project Co or a Project Co Party not performing its obligations under this Project Agreement, the Contract Time will be extended for such reasonable time as the Consultant shall recommend in consultation with Owner and Project Co, and Project Co

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shall be reimbursed by Owner for the cost (as defined Section 2.3.2 of Schedule 11 – Change Procedure) incurred by Project Co as a result of the suspension of the Work, and such extension of the Contract Time and reimbursement of Cost shall be valued and processed as a Change Order in accordance with the Change Order procedure set out in Schedule 11. The Consultant is not authorized to order a suspension of the Work. The Work shall only be suspended by written notice from Owner to Project Co.

- (b) If the Work is stopped for any reason, Project Co shall provide protection for any part of the Work likely to become damaged during the Work stoppage. Owner shall pay the costs of such protection only if stoppage occurs due to the occurrence of a Delay Event.

27.2 Termination for Delay or Force Majeure

- (a) If all or substantially all of the Work should be stopped or otherwise delayed for a continuous period of 180 days or more (or if Owner reasonably believes that such a delay is reasonably likely to occur) as a result of the occurrence of any one or more events of Force Majeure or events described in Sections 22.1(a)(i)(B) and 22.1(a)(i)(C), which may result in an extension of the Contract Time, Owner may, by giving Project Co written notice, terminate this Project Agreement. Such notice shall, in the case of termination for the convenience of Owner, include confirmation that Owner has, in respect of such termination, obtained the prior written consent of the Authority.
- (b) If all or substantially all of the Work should be stopped or otherwise delayed for a continuous period of 180 days or more as a result of the occurrence of any one or more events of Force Majeure or events described in Sections 22.1(a)(i), 22.1(a)(ii) or 27.1(a), Project Co may, by giving Owner written notice, terminate this Project Agreement provided that Project Co shall:
 - (i) at all times following the occurrence of any one or more of the events described in Sections 22.1(a)(i) and 22.1(a)(ii), take all reasonable steps to prevent and mitigate the effects of any delay;
 - (ii) at all times during which any one or more of the events described in Section 22.1(a)(i) and 22.1(a)(ii) is subsisting, take all steps in accordance with Good Industry Practice to overcome or minimize the consequences of the event; and
 - (iii) take all reasonable steps to mitigate its losses and costs resulting from the occurrence of any one or more of the events described in Sections 22.1(a)(i) and 22.1(a)(ii).

27.3 Termination for Convenience

- (a) Owner shall for any reason whatsoever be entitled to terminate this Project Agreement at any time on 180 days' written notice to Project Co. Such notice shall include confirmation that Owner has, in respect of such termination, obtained the prior written consent of the Authority.

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- (b) In the event of notice being given by Owner in accordance with this Section 27.3, Owner shall, at any time before the expiration of such notice, be entitled to direct Project Co to refrain from commencing, or allowing any third party to commence, the Work, or any part or parts of the Work, where such Work has not yet been commenced.

28. EFFECT OF TERMINATION

28.1 Termination

- (a) Notwithstanding any provision of this Project Agreement, upon the service of a notice of termination, this Article 28 shall apply in respect of such termination.

28.2 Continued Effect – No Waiver

- (a) Notwithstanding any breach of this Project Agreement by a Party, the other Party may elect to continue to treat this Project Agreement as being in full force and effect and to enforce its rights under this Project Agreement without prejudice to any other rights which such other Party may have in relation to such breach. The failure of either Party to exercise any right under this Project Agreement, including any right to terminate this Project Agreement and any right to claim damages, shall not be deemed to be a waiver of such right for any continuing or subsequent breach.

28.3 Continuing Performance

- (a) Subject to any exercise by Owner of its right to perform, or to seek, pursuant to this Project Agreement, a third party to perform, the obligations of Project Co, the Parties shall continue to perform their obligations under this Project Agreement (including, if applicable, pursuant to Schedule 12 – Compensation on Termination), notwithstanding the giving of any notice of default or notice of termination, until the termination of this Project Agreement becomes effective in accordance with this Article 28.

28.4 Effect of Notice of Termination

- (a) On the service of a notice of termination:
 - (i) if termination is prior to the Substantial Completion Date, in so far as any transfer shall be necessary to fully and effectively transfer such property to Owner as shall not already have been transferred to Owner pursuant to Section 11.9(f), Project Co shall transfer to, and there shall vest in Owner, free from all Encumbrances and any Encumbrances derived through Owner, such part of the Work and Facility as shall have been constructed and such items of the plant and equipment as shall have been procured by Project Co, and if Owner so elects:
 - (A) all plant, equipment and materials (other than those referred to in Section 28.4(a)(i)(B)) on or near to the Site shall remain available to Owner for the purposes of completing the Work; and

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- (B) all construction plant and equipment shall remain available to Owner for the purposes of completing the Work, subject to payment by Owner of Project Co's reasonable charges;
- (ii) in the event of a termination as provided for pursuant to this Project Agreement, Project Co shall cooperate with Owner and turn over to Owner copies of Project Co's records, documentation and drawings necessary for Owner to proceed with the Work, including the legal assignment to Owner of any of Project Co's rights in any agreement relating to the Work as Owner may require, and Project Co shall not do anything to impede Owner's ability to proceed with the Work. Further, Project Co agrees to turn over to Owner, on a timely basis, enabling Project Co to make and retain copies as it may reasonably deem necessary, all of Project Co's records, files, documents, materials, drawings, and any other items relating to the Project, whether located on the Site, at Project Co's office or elsewhere (including all records as described in Section 18.1(a) and notwithstanding the fact that such provision only permits access by Owner to such records) and to vacate the Site in accordance with Owner's reasonable instructions. Owner may retain such records, files, documents, materials, drawings and any other items for such time as it may need them and may reproduce any and all such items for its own use;
- (iii) Project Co shall use commercially reasonable efforts to assign or otherwise transfer to Owner, free of Encumbrances (other than any Encumbrances derived through Owner), the benefit of all manufacturers' warranties, including all documentation in respect thereof, in respect of mechanical and electrical plant and equipment used or made available by Project Co under this Project Agreement and included in the Facility; and
- (iv) Project Co's obligation under this Project Agreement as to quality, correction and warranty of the Work performed by Project Co up to the time of termination shall continue in force after such termination.

28.5 Ownership of Information

- (a) Subject to Article 36, all information obtained by Project Co, including the Drawings and Specifications, the As Built Drawings and other technical drawings and data, environmental and technical reports, and all other information directly related to the Work accumulated over the course of the performance of the Work shall be the property of Owner or the Consultant and Project Co shall have no right, title or interest therein whatsoever, and hereby waives any moral rights it may have under Applicable Law. Upon termination of this Project Agreement, all such information shall be provided or returned by Project Co to Owner, in electronic format where it exists in electronic format, and in its original format, when not in electronic format.
- (b) Owner shall provide Project Co, without charge, 10 hard copies of the Contract Documents (including all Addenda), 2 of which shall be used for record drawings, and 1 electronic copy in PDF format of the Contract Documents (including all Addenda)

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contained on a CD. Owner shall also provide Project Co, without charge, 1 hard copy of all administrative documents such as Change Orders, Contemplated Change Notices, Change Directives, Supplemental Instructions and Design Issue resolution forms. Any additional copies of the Contract Document or part thereof including additional copies of administrative documents, shall be provided to Project Co at its expense. Project Co shall ensure that all copies of the Contract Documents received from Owner are kept in a secure location.

28.6 Provision in Subcontracts

- (a) Project Co shall make provision in all Subcontracts to which it is a party (including requiring the relevant Project Co Parties to make such provision) to ensure that Owner shall be in a position to exercise its rights, and Project Co shall be in a position to perform its obligations, under this Article 28.

28.7 Survival

- (a) The provisions of this Project Agreement which by their nature are continuing shall survive termination of this Project Agreement.

29. COMPENSATION ON TERMINATION

29.1 Compensation on Termination

- (a) If this Project Agreement is terminated in accordance with the terms hereof, then Schedule 12 – Compensation on Termination shall apply and Owner shall pay Project Co any applicable compensation on termination.

30. TAXES

30.1 Project Co to Pay Taxes

- (a) Project Co shall pay all Taxes in effect during the performance of the Work. The amount incurred (excluding Value Added Tax) shall be included in the Cost of the Work. The Guaranteed Price shall include Provincial Sales Tax but exclude Value Added Tax. Owner shall be entitled to claim for any exemptions and rebates available under Section 7(1)38 of the *Retail Sales Tax Act* (Ontario) and Project Co shall co-operate with Owner and provide any information and documentation as may be required by Owner to obtain any such exemption and rebate.

30.2 Changes in Rates

- (a) Any increase or decrease in costs to Project Co due to changes in such included Taxes after the Submission Date shall increase or decrease the Guaranteed Price accordingly, except for changes announced before the Submission Date and to take effect at some time thereafter, which shall, except as expressly set forth in Section 30.1, be deemed to have been taken into account in the Guaranteed Price.

30.3 Mark Up

- (a) Project Co is not entitled to any mark-up for profit, overhead or otherwise, due to an increase in any Taxes included in the Cost of the Work. Project Co shall be entitled to claim for the increase in cost equal to the amount of such included Tax on the uncompleted Cost of the Work. Owner will be entitled to withhold payment to Project Co of a sum equal to the amount of any reduction in such included Tax on the uncompleted portion of the Work, only if the Owner has not already benefited from said reduction in such included Tax by a decrease in the Guaranteed Price in accordance with Section 30.2.

30.4 Exemptions

- (a) When an exemption or recovery of Taxes included in the Cost of the Work is applicable to this Project Agreement, Project Co shall, at the request of Owner, assist, join in, or make application for an exemption, recovery or refund of all such included Taxes and all amounts recovered or exemptions obtained shall be for the sole benefit of Owner. Project Co agrees to endorse over to Owner any cheques received from the federal or provincial governments as may be required to implement the foregoing, failing which, Owner is hereby authorized to deduct the amount from any payment that is then or may thereafter become due to Project Co hereunder.

30.5 Records

- (a) Project Co shall maintain and make available to the Consultant accurate records, tabulating equipment and component costs showing Taxes.

30.6 Compliance with Legislation

- (a) Project Co is referred to the news release from the Ontario Ministry of Labour dated June 14, 2001 “**Government Acts to Level Playing Field for Ontario Contractors**”. Project Co and all Project Co Parties will be required to show proof relating to compliance with the Ontario Provincial Retail Sales Tax requirements in the form of a statement of compliance of regulations and a valid vendor permit registration number.

31. INSURANCE AND PERFORMANCE SECURITY

31.1 General Requirements

- (a) Project Co and Owner shall comply with the provisions of Schedule 13 – Insurance and Performance Security.

31.2 No Relief from Liabilities and Obligations

- (a) Neither compliance nor failure to comply with the insurance provisions of this Project Agreement shall relieve Project Co or Owner of their respective liabilities and obligations under this Project Agreement.

32. INDEMNITIES

32.1 Project Co Indemnities to Owner

- (a) In addition to any other indemnification provided in this Project Agreement or in law or in equity, Project Co shall indemnify and save harmless Owner, the Consultant, the Owner's Project Manager, Infrastructure Ontario, and each of their respective directors, officers, consultants, employees, agents, representatives, successors and assigns, Her Majesty the Queen in right of Ontario, Her ministers, agents and employees, and any person for whom they are in law responsible (collectively, the "**Owner Indemnified Parties**") from and against any and all Direct Losses (including, with respect to the indemnity set out in Section 32.1(a)(viii), all clean up costs), which may be brought against them, suffered, sustained or incurred as a result of, in respect of, or arising out of any one or more of the following:
- (i) the death, sickness, disease or personal or bodily injury of any person;
 - (ii) any loss, damage or destruction of tangible or intangible property;
 - (iii) any safety infractions committed by Project Co or any Project Co Party under OHSAA, or resulting from any failure by Project Co to fulfill its obligations under Section 11.6, including the failure to exercise any of the rights or powers given to Project Co under Section 11.6(c) at the Site in respect of any person for whom Project Co is responsible under OHSAA in connection with the Project;
 - (iv) any infringement or alleged infringement of a patent of invention by Project Co or any Project Co Party;
 - (v) any fines levied against Project Co or Owner due to Project Co's (or any Project Co Party's) violations of any Applicable Law;
 - (vi) without prejudice to Owner's rights under Article 25 and any other rights under this Project Agreement, any obligations of Project Co assumed by Owner under the Construction Contract and any reasonable costs and expenses incurred by Owner in relation to the exercise by Owner of its step in rights under the Assignable Subcontract Agreement for Construction Contract;
 - (vii) any obligations of Project Co to satisfy judgements and pay costs resulting from construction liens arising from the performance of the Work or actions brought in connection with any such liens, or in connection with any other claim or lawsuit brought against Owner by any person that provided services or materials to the Site which constituted part of the Work in accordance with Section 2.5.5 of Schedule 18 – Payments and Holdbacks; and
 - (viii) (A) Project Co's obligations under Article 14; and
(B) Project Co Hazardous Substances,

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(collectively, the “**Project Co Indemnified Hazardous Substances Claims**”), which indemnification shall apply and extend to:

- (I) Project Co Indemnified Hazardous Substances Claims made by federal, provincial or local government entities or agencies, and
- (II) all Project Co Indemnified Hazardous Substances Claims arising out of such actual Release of Hazardous Substances even if such Project Co Indemnified Hazardous Substances Claims are not discovered or made until after the performance of the Work or after conclusion of this Project Agreement, provided this indemnity shall not be construed to negate, abridge or reduce other rights or obligations of indemnity set out in this Section 32.1, or which otherwise exist respecting a person or party described in this Section 32.1,

in each case, arising directly or indirectly out of, or in consequence of, any breach of this Project Agreement by Project Co or any act or omission of Project Co or any Project Co Party.

- (b) Project Co shall indemnify and save harmless the Owner Indemnified Parties from and against any and all Direct Losses which may be suffered, sustained or incurred as a result of, in respect of, or arising out of:
 - (i) any breach of any representation or warranty by Project Co herein;
 - (ii) any claims by any Project Co Party that Project Co has replaced pursuant to Section 11.8(b); or
 - (iii) any breach of this Project Agreement or any Implementing Agreement by Project Co.
- (c) Owner hereby holds in trust for and on behalf of the Owner Indemnified Parties other than Owner the benefit of the indemnities provided by Project Co set out in this Section 32.1.
- (d) For greater certainty:
 - (i) the liability of Project Co under this Section 32.1 shall not be greater than the total cumulative liability of Project Co under Section 34.2; and
 - (ii) the indemnities set out in this Section 32.1 shall not apply to the extent the breach of the Project Agreement or the act or omission of Project Co or any Project Co Party was caused or contributed to by:
 - (A) the breach of this Project Agreement by Owner; or

- (B) in respect of Section 32.1(a)(ii), any deliberate or negligent act or omission of Owner or any Owner Indemnified Party or any of Owner's own forces, and in respect of the other indemnities in Sections 32.1(a) or 32.1(b), any act or omission by Owner, any Owner Indemnified Party or any of Owner's own forces.

32.2 Owner Indemnities to Project Co

- (a) Owner shall indemnify and save harmless Project Co and the Project Co Parties and each of their respective directors, officers, consultants, employees, agents, representatives, successors and assigns (the "**Project Co Indemnified Parties**") from and against any and all Direct Losses (including, with respect to the indemnity set out in Section 32.2(a)(iv), all clean up costs) which may be suffered, sustained or incurred as a result of, in respect of, or arising out of any one or more of the following:

- (i) the death, sickness, disease or personal or bodily injury of any person;
- (ii) any damage or destruction of tangible or intangible property;
- (iii) any infringement or alleged infringement of a patent of invention in executing anything for the purpose of this Project Agreement, the model, plan, Specification or design of which was supplied to Project Co as part of the Contract Documents;
- (iv) (A) exposure to, or the presence of, Hazardous Substances at the Site other than Project Co Hazardous Substances;
- (B) the breach of any Applicable Law relating to such Hazardous Substances; and
- (C) any Release or threatened Release at or from the Site of any such Hazardous Substances which has or may have an adverse effect upon the environment or human health or safety,

other than Project Co Indemnified Hazardous Substances Claims as set out in Section 32.1(a)(viii) (collectively, the "**Owner Indemnified Hazardous Substances Claims**"), and in this regard, it is expressly agreed and understood that such indemnification shall apply and extend to Owner Indemnified Hazardous Substances Claims even if such Owner Indemnified Hazardous Substances Claims are not discovered or made until after the performance of the Work or after conclusion of this Project Agreement, provided this indemnity shall not be construed to negate, abridge or reduce other rights or obligations of indemnity set out in this Section 32.2 or which otherwise exist respecting a person or party described in Section 32.1,

in each case, arising directly or indirectly out of or in consequence of any breach of this Project Agreement by Owner or any act or omission of Owner or any Owner Party, provided that there shall be excluded from the indemnity given by Owner any liability for the occurrence of risks against which Project Co is bound to insure under this Project

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Agreement to the extent of the proceeds available or that should have been available but for a failure by Project Co to properly insure in accordance with the terms hereof.

- (b) Owner shall indemnify and save harmless the Project Co Indemnified Parties from and against any and all Direct Losses which may be suffered, sustained or incurred as a result of, in respect of, or arising out of:
 - (i) any breach of a representation or warranty by Owner herein; or
 - (ii) any breach of this Project Agreement or any Implementing Agreement by Owner.
- (c) Project Co hereby holds in trust for and on behalf of Project Co Indemnified Parties other than Project Co the benefit of the indemnities provided by Owner set out in this Section 32.2.
- (d) For greater certainty:
 - (i) the liability of Owner under this Section 32.2 shall not be greater than the total cumulative liability of Owner under Section 34.2; and
 - (ii) the indemnities set out in this Section 32.2 shall not apply to the extent the breach of the Project Agreement or the act or omission of Owner or any Owner Party was caused or contributed to by:
 - (A) the breach of this Project Agreement by Project Co; or
 - (B) any act or omission of Project Co or any Project Co Indemnified Party.

32.3 Conduct of Claims

- (a) This Section 32.3 shall apply to the conduct of claims made by a third person against a party having, or claiming to have, the benefit of an indemnity pursuant to this Project Agreement. The party having, or claiming to have, the benefit of the indemnity is referred to as the “**Beneficiary**” and the Party giving the indemnity is referred to as the “**Indemnifier**”.
- (b) If the Beneficiary receives any notice, demand, letter or other document concerning any claim for which it appears that the Beneficiary is, or may become entitled to, indemnification under this Section 32.3, the Beneficiary shall give written notice to the Indemnifier as soon as reasonably practicable and in any event within 10 Business Days of receipt of the same. Such notice shall specify with reasonable particularity, to the extent that information is available, the factual basis for the claim and the amount of the claim.
- (c) Subject to Sections 32.3(d), 32.3(e) and 32.3(f), on the giving of such notice by the Beneficiary, where it appears that the Beneficiary is or may be entitled to indemnification from the Indemnifier in respect of all, but not part only, of the liability arising out of the claim, the Indemnifier shall (subject to providing the Beneficiary with a secured

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indemnity to the Beneficiary's reasonable satisfaction against all costs and expenses that the Beneficiary may incur by reason of such action) be entitled to dispute the claim in the name of the Beneficiary at the Indemnifier's own expense and take conduct of any defence, dispute, compromise, or appeal of the claim and of any incidental negotiations. The Beneficiary shall give the Indemnifier all reasonable cooperation, access and assistance for the purposes of considering and resisting such claim. The Beneficiary shall have the right to employ separate counsel in respect of such claim and the reasonable fees and expenses of such counsel shall be to the account of the Indemnifier only where representation of both the Indemnifier and Beneficiary by common counsel would be inappropriate due to any actual or potential conflicting interests between the Indemnifier and Beneficiary.

- (d) With respect to any claim conducted by the Indemnifier:
 - (i) the Indemnifier shall keep the Beneficiary fully informed and consult with it about material elements of the conduct of the claim;
 - (ii) the Indemnifier shall not bring the name or reputation of the Beneficiary into disrepute;
 - (iii) the Indemnifier shall not pay, compromise or settle such claims without the prior consent of the Beneficiary, such consent not to be unreasonably withheld or delayed;
 - (iv) the Indemnifier shall not admit liability or fault to any third party without the prior consent of the Beneficiary, such consent not to be unreasonably withheld or delayed; and
 - (v) the Indemnifier shall use commercially reasonable efforts to have the Beneficiary named as a beneficiary under any release given by the persons bringing the claim to which this Section 32.3 relates.
- (e) The Beneficiary shall be free to pay or settle any such claim on such terms as it thinks fit and without prejudice to its rights and remedies under this Project Agreement if:
 - (i) the Indemnifier is not entitled to take conduct of the claim in accordance with Section 32.3(c);
 - (ii) the Indemnifier fails to notify the Beneficiary of its intention to take conduct of the relevant claim within 10 Business Days of the notice from the Beneficiary under Section 32.3(b) or notifies the Beneficiary that the Indemnifier does not intend to take conduct of the claim; or
 - (iii) the Indemnifier fails to comply in any material respect with Section 32.3(d).
- (f) The Beneficiary shall be free at any time to give notice to the Indemnifier that the Beneficiary is retaining or taking over, as the case may be, the conduct of any defence, dispute, compromise or appeal of any claim, or of any incidental negotiations, to which

Section 32.3(c) applies. For greater certainty, Project Co acknowledges and agrees that where Owner is the Beneficiary, Owner may retain or take over such conduct in any matter involving patient, clinical or research confidentiality or any matter involving public policy. On receipt of such notice the Indemnifier shall promptly take all steps necessary to transfer the conduct of such claim to the Beneficiary, and shall provide to the Beneficiary all relevant documentation and all reasonable cooperation, access and assistance for the purposes of considering and resisting such claim. If the Beneficiary gives any notice pursuant to this Section 32.3(f), then the Indemnifier shall be released from any liabilities arising under the applicable indemnity hereunder in respect of the applicable claim.

- (g) If the Indemnifier pays to the Beneficiary an amount in respect of an indemnity and the Beneficiary subsequently recovers, whether by payment, discount, credit, saving, relief or other benefit or otherwise, a sum or anything else of value (the “**Recovery Amount**”) which is directly referable to the fact, matter, event or circumstances giving rise to the claim under the indemnity, the Beneficiary shall forthwith repay to the Indemnifier whichever is the lesser of:
- (i) an amount equal to the Recovery Amount less any out-of-pocket costs and expenses properly incurred by the Beneficiary in recovering the same; and
 - (ii) the amount paid to the Beneficiary by the Indemnifier in respect of the claim under the relevant indemnity,

provided that there shall be no obligation on the Beneficiary to pursue any Recovery Amount and that the Indemnifier is repaid only to the extent that the Recovery Amount, aggregated with any sum recovered from the Indemnifier, exceeds the loss sustained by the Beneficiary except, however, that if the Beneficiary elects not to pursue a Recovery Amount, the Indemnifier shall be entitled to require an assignment to it of the right to do so.

- (h) Any person taking any of the steps contemplated by this Section 32.3 shall comply with the requirements of any insurer who may have an obligation to provide an indemnity in respect of any liability arising under this Project Agreement.

32.4 Mitigation – Indemnity Claims

- (a) For greater certainty, Section 42.4 applies to any indemnity given under this Project Agreement and any such indemnity shall not extend to Direct Losses which could have been reduced or avoided by the Beneficiary complying with such Section.

33. WAIVER OF CLAIMS

33.1 Waiver of Claims by Owner

- (a) As of the date of the final certificate for payment, Owner expressly waives and releases Project Co from all claims against Project Co, including those that might arise from the wilful misconduct, negligence or breach of contract by Project Co except:

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- (i) those made in writing prior to the date of the final certificate for payment and still unsettled;
- (ii) those arising from the provisions of any indemnity given by Project Co under this Project Agreement;
- (iii) without limiting the provisions of Section 33.1(a)(ii), those arising from Project Co's obligations under Article 14 or Section 36.2(a); or
- (iv) those made in writing within a period of 6 years from the Substantial Completion Date as set out in the certificate of Substantial Completion of the Work or within such shorter limitation period prescribed by Applicable Law arising from any liability of Project Co for damages resulting from substantial defects or deficiencies in or from Project Co's performance of this Project Agreement. As used herein "substantial defects or deficiencies" means those defects or deficiencies in the Work which affect the Work to such an extent or in such a manner that a significant part or the whole of the Work is unfit for the purpose intended by the Contract Documents.

For greater certainty and without limiting the generality of the foregoing, the waiver and release of Owner shall not extend to or apply with respect to any warranty obligations of Project Co under Article 35.

33.2 Waiver of Claims by Project Co

- (a) As of the date of the final certificate for payment, Project Co expressly waives and releases Owner from all claims against Owner, including those that might arise from the wilful misconduct, negligence or breach of contract by Owner except:
 - (i) those made in writing prior to Project Co's application for final payment and still unsettled;
 - (ii) those arising from the provisions of any indemnity given by Owner under this Project Agreement; or
 - (iii) without limiting the provisions of Section 33.2(a)(ii), those arising from Owner's obligations under Article 14 and Section 32.2(a)(iv).

34. LIMITS ON LIABILITY

34.1 Indirect Losses

- (a) Without prejudice to the Parties' rights in respect of payments provided for herein which may, in accordance with their terms or by necessary implication, include the payment of Indirect Losses, subject to the provisions hereof, the indemnities under this Project Agreement shall not apply and there shall be no right to claim damages for breach of this Project Agreement, in tort or on any other basis whatsoever, to the extent that any loss claimed by either Party is:

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- (i) for punitive, exemplary or aggravated damages;
- (ii) for loss of income, loss of use, loss of production, loss of business or loss of business opportunity; or
- (iii) for consequential loss or for indirect loss of any nature suffered or allegedly suffered by either Party,

provided that the exceptions in (ii) and (iii) shall not apply as a result of, or in relation to, the Owner's loss of use of the Facility and/or the Existing Facility or a portion thereof, which shall be Direct Losses for all purposes of this Project Agreement,

(collectively, "**Indirect Losses**").

34.2 Maximum Liability

- (a) Subject to and save and except in respect of:
 - (i) any claims of Owner against Project Co:
 - (A) for the cost to perform and complete the Work in accordance with the Contract Documents, including the reasonable and proper costs of Owner incurred in carrying out any re-tendering of the Work or any applicable portion thereof;
 - (B) for the costs that may arise under Sections 35.2 and 35.3 to correct defects, deficiencies or non-compliant items in the Work;
 - (C) for the costs that may arise in the circumstances of Section 25.1(a)(i); or
 - (D) to recover from Project Co payment of any amount that would have been payable to Owner under policies of insurance described under Schedule 13 but for the breach by Project Co under any such policies, which breach relieved the insurer of its obligation to pay Owner under such policies;
 - (ii) any claims of Project Co against Owner for the payment of the Guaranteed Price (including Additional Owner Payments), the Owner Final Reimbursement Payment or any Compensation Payment;
 - (iii) any claims by either Party against the other for:
 - (A) damages for fraud, material misrepresentation, wilful misconduct or deliberate acts of wrongdoing;
 - (B) costs arising from each Party's obligations under Article 14 and corresponding indemnities in Sections 32.1(a)(viii) and 32.2(a)(iv), respectively; or

- (C) any insurance proceeds where such funds have been misapplied by such Party or which, under the terms of this Project Agreement should have been paid to the other party,

but notwithstanding any other provision of this Project Agreement, the total cumulative liability of either Party to the other for all costs, damages or losses of any kind, in law or in equity, whether based on tort, negligence, contract, warranty, strict liability or otherwise arising from or relating to this Project Agreement (including, for clarity, in respect of a Project Co Delay or any indemnity provided by either Party under this Project Agreement), shall not be greater than a total cumulated liability of \$[REDACTED]. Each of these limits shall be index linked and shall be exclusive of any insurance proceeds received or which will be received pursuant to policies maintained by or on behalf of Project Co in accordance with Schedule 13 – Insurance and Performance Security. For greater certainty, nothing herein is intended to limit the rights of Owner in respect of any Security required to be provided by Project Co under Schedule 13 – Insurance and Performance Security and nothing herein shall limit either Owner’s or Project Co’s ability to pursue claims against the Consultant for indemnity with respect to negligent design or engineering, subject to the limitations set out in Section 34.2(b).

- (b) Project Co acknowledges that the aggregate liability of the Consultant in all claims arising under or in respect of this Project Agreement shall be limited to the amount of the errors and omissions insurance coverage available to the Consultant in respect of such claim. Owner covenants with Project Co to cause errors and omissions insurance to be in place covering the Consultant with indemnity limits of not less than \$[REDACTED] (in the aggregate). For greater certainty, Project Co shall not seek to recover from the Consultant or from any other person that might seek indemnity or contribution from the Consultant any amount in excess of the amount of the available indemnity under any errors and omissions insurance coverage available to the Consultant and responsive to such claim. Project Co acknowledges that the Consultant is a third party beneficiary under this Section 34.2(b) and that the Consultant shall be entitled to plead this Section 34.2(b) in its defence to any action brought by Project Co and Project Co waives any defence to such pleading by the Consultant. Project Co further acknowledges that Owner is contracting in this respect as agent for the Consultant.

35. WARRANTY

35.1 Project Co Warranty

- (a) Project Co warrants that the Work, including all Products, and in addition, all parts and workmanship replaced during the initial warranty period, shall conform to the specifications set out in the Contract Documents in all respects and shall be new, of good quality material, of merchantable quality and fit for their intended purpose, as described in the Contract Documents, and free of defects in materials, equipment and workmanship for a period of 1 year from:
 - (i) the relevant applicable Phased Occupancy Date with respect to a Phase of the Work intended to be occupied by Owner prior to Substantial Completion of the

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Work, but only with respect to the portions of the Work directly affected by the occupancy of Owner of such Phase of the Work;

- (ii) the Phase 1 Completion Date; and
- (iii) with respect to the balance of the Work, from the Substantial Completion Date.

This warranty shall cover labour and material, including, the costs of removal and replacement of covering materials. This warranty shall not limit extended warranties on any items of equipment or material called for elsewhere in the Specifications or otherwise provided by any manufacturer of such equipment or material. Project Co shall ensure that all extended warranties specified in the Contract Documents are provided and shall assign to Owner all such extended warranties in accordance with the provisions of Section 16.2(h).

35.2 Corrections

- (a) Project Co agrees to correct promptly, at its own expense, in a manner approved by Owner, defects, deficiencies or non-compliant items in the Work which appear prior to and during the warranty periods set out in Section 35.1. Project Co acknowledges that the timely performance of warranty work is critical to the ability of Owner to maintain effective operations of the Facility. Project Co shall use commercially reasonable efforts to respond to the requirement of Owner to correct defective, deficient or non-compliant items in the Work within the time periods required by Owner which, for example, in relation to critical clinical areas can require immediate correction (i.e. isolation room air handling) or a roof leak which makes a clinical care area unavailable. Project Co further acknowledges that if Owner is unable to contact Project Co and/or obtain the corrective work within such time period required by Owner that Owner's own forces may take such emergency steps as are reasonable and appropriate to correct such defects, deficiencies or non-compliant items in the Work, at Project Co's sole cost and expense, and except in the case of damage caused by Owner's own forces, such emergency steps taken by Owner's own forces shall not invalidate any warranties in respect of such portion of the Work affected by such corrective actions of Owner's own forces.

35.3 Make Good any Damage

- (a) Subject to Section 35.2, Project Co shall promptly, and in any event not more than 30 days after receipt of written notice thereof from the Consultant or Owner, Make Good any defects, deficiencies or non-compliant items in the Work which may develop within periods for which said materials, equipment, Products and workmanship are warranted, and also Make Good any damage to other Work caused by the repairing of such defects, deficiencies or non-compliant items. All of such Work shall be at Project Co's expense. None of such Work shall be the basis of a claim for a Change Order, additional compensation or damages. The above-noted time period of 30 days shall be subject to the following:
 - (i) If the corrective Work cannot be completed in the 30 days specified, Project Co shall be in compliance if Project Co:

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- (A) commences and is diligently proceeding with the correction of the Work within the specified time;
 - (B) provides Owner with a schedule acceptable to Owner for such correction; and
 - (C) corrects the Work in accordance with such schedule.
- (b) If Project Co fails to correct the Work in the time specified or subsequently agreed upon, without prejudice to any other right or remedy Owner may have, Owner may correct such Work and deduct the cost and expense thereof from any Owner Holdback held by Owner or from any payment then or thereafter due to Project Co provided the Consultant has certified such cost to Owner.

35.4 Performance of Replacement Work

- (a) The performance of replacement work and Making Good of defects, deficiencies or non-compliant items for which Project Co is responsible, shall be commenced and completed as expeditiously as possible, and shall be executed at times convenient to Owner and this may require work outside normal working hours at Project Co's expense. Any extraordinary measures required to complete the Work, as directed by Owner to accommodate the operation of the Facility or other aspects of the Project as constructed shall be at Project Co's expense.

35.5 Opening, Tests, Inspections

- (a) Project Co shall, at any time or times prior to the expiry of said warranty period and when required to do so by Owner, make such openings, tests, inspections, excavations, examinations, or other investigations in, through, of or in the vicinity of the Work as directed and shall, if required, Make Good again, to the satisfaction of Owner, any openings, excavations or disturbances of any property, real or personal, resulting therefrom. If any defect, deficiency or non-compliant item for which Project Co is responsible is found in the Work by such investigations, the cost of such investigations and such Making Good shall be borne by Project Co; but if no such imperfect work is found by such investigations, the said cost shall be borne by Owner.

35.6 Remedies Not Exclusive

- (a) The foregoing express warranties shall not, subject to the waiver by Owner set out in Section 33.1, deprive Owner of any action, right or remedy otherwise available to Owner at law or in equity for breach of any of the provisions of the Contract Documents by Project Co, and the periods referred to in this Article 35, shall not, subject to the waiver by Owner set out in Section 33.1, be construed as a limitation on the time in which Owner may pursue such other action, right or remedy.

35.7 Occupation by Owner

- (a) For the purposes of this Article 35, completion of a milestone other than Substantial Completion is signified by availability of the relevant space for occupation by Owner, as more particularly described in the Specifications.

35.8 No Limitation

- (a) Subject to Section 11.19(f), neither the performance of work by Owner's own forces nor the work of Owner's other contractors, shall, except with respect to any damage caused by Owner's own forces or Owner's other contractors, limit the availability or terms of any warranty.

36. INTELLECTUAL PROPERTY

36.1 Ownership of Specifications and Models

- (a) Specifications, Drawings, models, and copies thereof furnished by the Consultant are and shall remain the Consultant's property, with the exception of the signed Contract Document sets, which shall belong to each party to this Project Agreement. All Specifications, Drawings and models furnished by the Consultant are to be used only with respect to the Work and are not to be used on other work. These Specifications, Drawings and models are not to be copied or altered in any manner except in accordance with the Contract Documents without the written authorization of the Consultant.
- (b) Models furnished by Project Co at Owner's expense are the property of Owner.

36.2 Patent Fees

- (a) Project Co shall pay the royalties and patent licence fees required for the performance of this Project Agreement. The amount incurred shall be included in the Guaranteed Price.

37. COMMUNICATIONS PROTOCOL AND CONFIDENTIALITY

37.1 Communications Protocol

- (a) Project Co shall not issue or disseminate any media release, public announcement or public disclosure (whether for publication in the press, on the radio, television, internet or any other medium) relating to the Project, this Project Agreement or any matters related thereto, without the prior written consent of Owner, in its Sole Discretion, provided that if Project Co is a public company, it shall be entitled to make such disclosure as is required by Applicable Law, subject to reasonable consultation with Owner prior to such disclosure.
- (b) Project Co shall, and shall ensure that the Project Co Parties, in each case, comply, at all times, with Owner's and Infrastructure Ontario's media release and publicity protocols or guidelines, including the Communications Protocol set out in Schedule 21, as such protocols and/or guidelines are updated by Owner and Infrastructure Ontario from time to

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time, provided that if any such person is a public company, it shall be entitled to make such disclosure as is required by Applicable Law, subject to reasonable consultation with Owner prior to such disclosure.

- (c) Owner, either on its own or together with Infrastructure Ontario, propose to establish a public information repository for the Project which may be website based as well as a hard copy document repository for purposes of communicating to the public information respecting the Project and the progress of the construction work. It is not intended that this information repository would include any information which falls within one of the exemptions under FIPPA, although the information repository may also contain the redacted versions of the Project Agreement or any of the Implementing Agreements pursuant to Section 37.3 below. Other than in respect of such redacted publications, Owner on its own or together with Infrastructure Ontario, will establish a communications protocol in consultation with Project Co for the development and management of the information repository.

37.2 FIPPA

- (a) Owner and Project Co acknowledge and agree that, subject only to removal of information that falls within one of the exemptions under FIPPA, unless consented to by Project Co under section 17(3) of FIPPA, the Project Agreement and the Implementing Agreements are public documents that may be disclosed or published (including on websites) by Owner.
- (b) Project Co further acknowledges and agrees that Owner will be free to disclose any information, including the Project Agreement, the Implementing Agreements, the Request for Proposals, the Proposal Submission and any Confidential Information, to PIR, Infrastructure Ontario, the Authority and/or the Province and Project Co and Owner acknowledge and agree that, subject to compliance with FIPPA, PIR, Infrastructure Ontario, the Authority and/or the Province will be free to use, disclose or publish (including on websites) the information on such terms and in such manner as PIR, Infrastructure Ontario, the Authority and/or the Province see fit.
- (c) For greater certainty, each of Project Co and Owner acknowledge and agree that, subject only to the removal of any information pursuant to one of the exemptions under FIPPA, this Project Agreement, any of the Implementing Agreements, the Request for Proposals and the Proposal Submission, any contractual submissions or other records kept in accordance with this Project Agreement or any of the Implementing Agreements, any information related to the performance of Project Co, or any information derived from this Project Agreement or any of the Implementing Agreements, including Confidential Information, are public documents and information and, as such, may be disclosed by Owner, PIR, Infrastructure Ontario, the Authority and/or the Province (the “**Disclosing Parties**”), in their Sole Discretion.

37.3 Redaction Publication

- (a) Prior to disclosing or publishing this Project Agreement or any of the Implementing Agreements or any other Confidential Information of Project Co (or any Project Co Party), or any information derived from this Project Agreement, the Implementing Agreements or any other Confidential Information, the Disclosing Party shall provide to Project Co a redacted version of this Project Agreement or such other documents and information to be disclosed or published, on the basis that the information so redacted constitutes information that should not be disclosed pursuant to one of the exemptions under FIPPA, together with the reasons why such information may be refused disclosure.
- (b) If Project Co, acting in good faith, contends that any of the information not redacted constitutes information that falls within one of the exemptions under FIPPA, the dispute may be referred for resolution in accordance with Schedule 14 – Dispute Resolution Procedure, and the Disclosing Party shall not disclose any information in dispute until a determination is made. Any such determination shall be made with reference to the text and principles of FIPPA, notwithstanding that such act does not apply directly to any Disclosing Party.
- (c) Notwithstanding anything else in this Project Agreement to the contrary, Project Co expressly acknowledges and agrees that the amount of the Guaranteed Price (but not its component parts) may be disclosed or published by any of the Disclosing Parties.

37.4 Use and Disclosure of Confidential Information

- (a) Except as authorized hereunder, each Party shall hold in confidence, not disclose and not permit any person any manner of access to, whether directly or indirectly, any Confidential Information of any other Party, provided that this Section 37.4 shall not restrict either Party from disclosing such Confidential Information to its professional advisors, to the extent necessary, to enable that Party to perform, to cause to be performed, or to enforce, its rights or obligations under this Project Agreement or any of the Implementing Agreements.
- (b) Project Co may:
 - (i) disclose in confidence to Lender and prospective lenders and their professional advisors such Confidential Information as is reasonably required by Lender or any such prospective lender in connection with the raising of finance for the Work or which Project Co is obliged to supply by the terms of the Lending Agreements; and
 - (ii) disclose in confidence to any Project Co Party and their professional advisors, such Confidential Information as is necessary for the performance by such Project Co Party of its obligations under this Project Agreement or any of the Implementing Agreements.
- (c) Project Co acknowledges that PIR, Infrastructure Ontario, the Authority and/or the Province may use the Project Co Confidential Information for purposes not specific to the

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Project, but for other general governmental purposes, such as development of the Province's alternate procurement and financing policies and framework.

- (d) Subject to the foregoing, neither Party shall use, or directly or indirectly cause, authorize or permit any other person to use, any Confidential Information of the other Party except for the purposes of this Project Agreement or any Implementing Agreements, as permitted by this Project Agreement or any Implementing Agreement, or as authorized by the Disclosing Party in writing.
- (e) Each Party shall protect all Confidential Information of the Disclosing Party with the same degree of care as it uses to prevent the unauthorized use, disclosure, publication, or dissemination of its own confidential information of a similar nature or character, but in no event less than a reasonable degree of care.

37.5 Exceptions

- (a) Information of a Party (the "**Proprietor**") will not be considered to be Confidential Information in the following circumstances:
 - (i) the Proprietor advises the other Party to whom the information has been disclosed (the "**Confidant**") in writing that the information is not required to be treated as Confidential Information;
 - (ii) the information is as of the date of this Project Agreement, or becomes at any time thereafter, generally available to or accessible by the public through no fault or wrongdoing of the Confidant;
 - (iii) the information is a matter of public record or in the public domain;
 - (iv) the information was in the possession of the Confidant prior to its disclosure;
 - (v) the information is received by the Confidant on a non-confidential basis from a source other than the Proprietor, provided that to the best of the Confidant's knowledge such source is not bound by a confidentiality agreement with the Proprietor or otherwise prohibited from disclosing the information to the Confidant by a contractual, legal or fiduciary obligation;
 - (vi) the information was independently developed by the Confidant without access to the Confidential Information, as evidenced by written records;
 - (vii) the information is required to be disclosed pursuant to Applicable Law, provided that the Confidant provides, where the circumstances reasonably permit, the Proprietor with reasonable notification and an opportunity to contest such requirement prior to disclosure;
 - (viii) the information is disclosed to Owner upon a termination of this Project Agreement, pursuant to Article 28 or is otherwise reasonably required by Owner for the purposes of performing (or having performed) the Work, including the

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construction of the Facility, subject to payment by Owner of any royalties or patent license fees that were payable by Project Co in respect of such information (if any) and to any related confidentiality obligations disclosed to Owner to which such information is subject; or

- (ix) the information would not be exempt from disclosure under FIPPA.

37.6 Survival of Confidentiality

- (a) Except for Confidential Information that Project Co has identified in writing to Owner as being commercially sensitive, in which case the obligations in this Article 37 shall continue, the obligations in Sections 37.1 to 37.5 will cease on the date that is 3 years after the Final Completion of the Project.

37.7 Personal Information

- (a) Project Co acknowledges the importance of maintaining the confidentiality and privacy of Personal Information.
- (b) Project Co shall, and shall require all Project Co Parties to, only collect, hold, process, use, store and disclose Personal Information with the prior consent of Owner and only to the extent necessary to perform Project Co's obligations under this Project Agreement.
- (c) Project Co shall, and shall require all Project Co Parties to, at all times treat Personal Information as strictly confidential and shall comply with all applicable requirements of the Contract Documents and the requirements of Applicable Law, including FIPPA and the *Personal Health Information Protection Act*, 2004 (Ontario).
- (d) Project Co shall take all necessary and appropriate action, and shall require all Project Co Parties to take all necessary and appropriate action, against any person who fails to comply with this Section 37.7.
- (e) Project Co shall allow Owner on reasonable notice to inspect the measures of Project Co and the Project Co Parties to protect Personal Information.

37.8 Protection of Patient Information

- (a) Project Co shall take all necessary steps, including the appropriate technical and organizational and physical security measures, and shall require its Project Co Parties to take all necessary steps and to include provisions in Subcontracts to require their Project Co Parties to take all necessary steps, such that Project Co, the Project Co Parties, and its and their staff shall protect, secure and keep confidential any Patient Information.
- (b) Project Co shall keep confidential, and shall require its Project Co Parties to keep confidential and to include provisions in all Subcontracts to require all Project Co Parties to keep confidential, all Patient Information that any of them may encounter or obtain during the course of their duties.

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- (c) Owner may from time to time require that Project Co and any Project Co Party or member of its or their staff execute and deliver within 2 Business Days of such request an agreement satisfactory to Owner, acting reasonably, requiring such person to keep Patient Information confidential.
- (d) This Section 37.8 shall not limit Section 37.7.

37.9 Survival

- (a) The obligations in Sections 37.7 and 37.8 shall survive the termination of this Project Agreement.

38. ASSIGNMENT, SUBCONTRACTING AND CHANGES IN CONTROL

38.1 Project Co Assignment

- (a) Project Co shall not sell, assign, transfer, charge, mortgage, encumber, dispose of or otherwise alienate all or any part of any interest, whether legal or beneficial, in this Project Agreement or any Implementing Agreement without the prior written consent of Owner, which consent may be withheld in the Sole Discretion of Owner.
- (b) Section 38.1(a) shall not apply to:
 - (i) the grant of any security or any other interest to Lender under any of the Lending Agreements; or
 - (ii) subject to Section 7.1(a)(xx), any Subcontract or sub-subcontract entered into by Project Co, the Project Co Parties or any sub-subcontractor in connection with the Project.

38.2 Owner Assignment

- (a) Owner shall not charge, mortgage or encumber, or except in accordance with Section 38.2(b), sell, assign, transfer, charge, mortgage, encumber, dispose of or otherwise alienate, all or any part of its interest in this Project Agreement or any Implementing Agreement.
- (b) Owner may sell, assign, transfer, dispose of or otherwise alienate all (but not less than all) of its interest in this Project Agreement and the Implementing Agreements:
 - (i) to the Local Health Integration Network;
 - (ii) to any public hospital under the *Public Hospitals Act* (Ontario) to whom the Authority, exercising its statutory rights, would be entitled to transfer same;
 - (iii) to any successor of Owner, where such successor arises as a result of a direction or approval under the *Public Hospitals Act* (Ontario) and/or the *Local Health*

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System Integration Act (Ontario) or a reorganization of the delivery of health services initiated by the Province; or

- (iv) to any person that is regulated and funded by the Province as a healthcare institution and is approved by the Authority as a transferee of same;

provided that (A) the person to whom any such sale, assignment, transfer, disposition or other alienation is made has the legal capacity, power and authority to accept such sale, assignment, transfer, disposition or other alienation, and agrees in writing with Project Co and Lender to assume and perform, all of the obligations of Owner hereunder and under all of the Implementing Agreements, and (B) the Authority confirms to the assignee or transferee its commitment to fund the assignee or transferee on terms and conditions no less favourable than those set out in the Funding Letter and a copy of such confirmation is provided to Project Co and Lender.

- (c) Upon any sale, assignment, transfer, disposition or other alienation in accordance with Section 38.2(b), Owner shall be released from all of its obligations under this Project Agreement to the extent assumed by the assignee or transferee.

38.3 Subcontractors

- (a) Project Co shall not subcontract any interest in this Project Agreement or the Construction Contract to a Restricted Person, or any Affiliate thereof, or a person whose standing or activities are inconsistent with Owner's role as a hospital or may compromise the reputation or integrity of Owner or the nature of the Province's health care system, so as to affect public confidence in that system.
- (b) Project Co shall not terminate, agree to the termination of or replace the Contractor unless Project Co has complied with Sections 6.2(a), 38.3(c) and 38.3(d) or received the prior written consent of Owner, which may be withheld in the Sole Discretion of Owner.
- (c) Subject to Section 38.3(d), if the Construction Contract shall at any time lapse, terminate or otherwise cease to be in full force and effect, whether by reason of default or otherwise, with the effect that the Contractor shall cease to act in relation to the Project, Project Co shall forthwith appoint a replacement, subject to Owner's prior written consent, acting reasonably, as to the suitability of the replacement.
- (d) It is a condition of replacement of the Contractor, and Project Co shall require, that any replacement enter into a contract upon the same or substantially similar terms as the Construction Contract so replaced, including the provision of replacement Security and an assignment agreement on the same or substantially similar terms as the Assignable Subcontract Agreement for Construction Contract unless any material variations are approved by Owner, acting reasonably.

38.4 Changes in Ownership

- (a) No Change in Ownership of Project Co, or any company of which Project Co is a subsidiary, shall be permitted:

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- (i) where the person acquiring the ownership interest is a Restricted Person or a person whose standing or activities are inconsistent with Owner's role as a hospital, or may compromise the reputation or integrity of Owner or the nature of the Province's health care system, so as to affect public confidence in that system; or
 - (ii) if such Change in Ownership would have a material adverse effect on the performance of the Work.
- (b) No Change in Control of Project Co, or any company of which Project Co is a subsidiary, shall be permitted without the prior written consent of Owner, which may be withheld in Owner's Sole Discretion.
 - (c) This Section 38.4 shall not apply to a Change in Ownership or Change in Control of companies whose equity securities are listed on a recognized stock exchange.
 - (d) Whether or not Project Co is required to obtain Owner's consent to a Change in Ownership or Change in Control pursuant to this Section 38.4, Project Co shall provide notice to Owner of any Change in Ownership or Change in Control of Project Co, or any company of which Project Co is a subsidiary, as the case may be, within 5 Business Days of such Change in Ownership or Change in Control, and such notification shall include a statement identifying the then current shareholders and their respective holdings in the voting securities of Project Co, or any company of which Project Co is a subsidiary, as the case may be.

39. DISPUTE RESOLUTION PROCEDURE

39.1 Dispute Resolution

- (a) All disputes shall be resolved in accordance with, and the Parties shall comply with, Schedule 14 – Dispute Resolution Procedure.

40. PROHIBITED ACTS

40.1 Definition

- (a) The term "Prohibited Act" means:
 - (i) offering, giving or agreeing to give to Owner or any public body (or anyone employed by or acting on their behalf), or to any family member of such person, any gift or consideration of any kind as an inducement or reward:
 - (A) for doing or not doing, or for having done or not having done, any act in relation to the obtaining or performance of this Project Agreement or any other agreement with Owner or any public body in connection with the Project; or

- (B) for showing or not showing favour or disfavour to any person in relation to this Project Agreement or any other agreement with Owner or any public body in connection with the Project;

provided that this Section 40.1(a)(i) shall not apply to Project Co or any Project Co Party (or anyone employed by or acting on their behalf) providing consideration to Owner or any public body in the ordinary course, or as reasonably necessary, to fulfill or comply with the obligations and liabilities of Project Co under this Project Agreement or any other agreement with Owner or any public body in connection with the Project;

- (ii) entering into this Project Agreement or any other agreement with Owner or any public body in connection with the Project for which a commission or a fee has been paid or has been agreed to be paid by Project Co, or on its behalf or to its knowledge, Owner or any public body (or anyone employed by or acting on their behalf), or to any family member of such person, unless, before the relevant agreement is entered into, particulars of any such commission or fee have been disclosed in writing to Owner, provided that this Section 40.1(a)(ii) shall not apply to a fee or commission paid by Project Co or any Project Co Party (or anyone employed by or acting on their behalf) to Owner or any public body pursuant to an agreement where such fee or commission is paid in the ordinary course, or as reasonably necessary, to fulfill or comply with the obligations and liabilities of Project Co under this Project Agreement or any other agreement with Owner or any public body in connection with the Project without contravening the intent of this Article 40;
- (iii) breaching or committing any offence under any Applicable Law in respect of corrupt or fraudulent acts, or at common law, in respect of fraudulent acts in relation to this Project Agreement or any other agreement with Owner or any public body in connection with the Project; or
- (iv) defrauding or attempting to defraud or conspiring to defraud Owner or any other public body.

40.2 Warranty

- (a) Project Co warrants that, in entering into this Project Agreement, it has not committed any Prohibited Act.

40.3 Remedies

- (a) If Project Co or any Project Co Party (or anyone employed by or acting on their behalf) commits any Prohibited Act, then Owner shall be entitled to act in accordance with the following:
 - (i) if the Prohibited Act is committed by Project Co or by an employee acting under the direction of a director or officer of Project Co, Owner may give written notice to Project Co and a Project Co Event of Default shall be deemed to have occurred;

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- (ii) if the Prohibited Act is committed by an employee of Project Co acting independently of a direction of a director or officer of Project Co, then Owner may give written notice to Project Co and a Project Co Event of Default shall be deemed to have occurred, unless, within 30 days of receipt of such notice, Project Co terminates the employee's employment and ensures that the relevant part of the Work shall be performed by another person;
 - (iii) if a Prohibited Act is committed by a Project Co Party or by an employee of that Project Co Party not acting independently of a direction of a director or officer of that Project Co Party, then Owner may give written notice to Project Co and a Project Co Event of Default shall be deemed to have occurred, unless, within 30 days of receipt of such notice, Project Co terminates the relevant Subcontract and ensures that the relevant part of the Work shall be performed by another person, where relevant, in accordance with Section 38.3;
 - (iv) if the Prohibited Act is committed by an employee of a Project Co Party acting independently of a direction of a director or officer of that Project Co Party, then Owner may give written notice to Project Co and a Project Co Event of Default shall be deemed to have occurred, unless, within 30 days of receipt of such notice, Project Co causes the termination of the employee's employment and ensures that the relevant part of the Work shall be performed by another person; and
 - (v) if the Prohibited Act is committed on behalf of Project Co or a Project Co Party by a person not specified in Sections 40.3(a)(i) to 40.3(a)(iv), then Owner may give notice to Project Co and a Project Co Event of Default shall be deemed to have occurred, unless, within 30 days of receipt of such notice, Project Co causes the termination of such person's employment or the appointment of their employer and, if necessary, ensures that the relevant part of the Work shall be performed by another person.
- (b) Any notice of termination under this Section 40.3 shall specify:
- (i) the nature of the Prohibited Act;
 - (ii) the identity of the person whom Owner believes has committed the Prohibited Act; and
 - (iii) the date of termination in accordance with the applicable provisions of this Project Agreement.
- (c) Without prejudice to its other rights or remedies under this Section 40.3, Owner shall be entitled to recover from Project Co any Direct Loss sustained in consequence of any breach of this Article 40.

40.4 Permitted Payments

- (a) Nothing contained in this Article 40 shall prevent Project Co or any other person from paying any proper commission, fee or bonus whether to its employees within the agreed

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terms of their employment or otherwise, and such commission fee or bonus shall not constitute a Prohibited Act.

40.5 Notification

- (a) Project Co shall notify Owner of the occurrence and details of any Prohibited Act promptly on Project Co becoming aware of its occurrence.

40.6 Replacement of Project Co Party

- (a) Where Project Co is required to replace any Project Co Party pursuant to this Article 40, the party replacing such Project Co Party shall from the time of the replacement be deemed to be a Project Co Party and the provisions of this Project Agreement shall be construed accordingly.

41. NOTICES

41.1 Notices to Parties

- (a) All notices, requests, demands, instructions, certificates, consents, approvals and other communications (each being a “Notice”) required or permitted under this Project Agreement shall be in writing (whether or not “written notice” or “notice in writing” is specifically required by the applicable provision of this Project Agreement) and served by sending the same by registered mail, facsimile or by hand, as follows:

If to Project Co:

Health Partners Ottawa Ltd.
#2, 5410 – 99 Street
Edmonton, Alberta
T6E 3P4

Fax No.: [REDACTED]

Attn.: [REDACTED]

With a copy to Contractor:

PCL Constructors Canada Inc.
49 Auriga Drive
Nepean, ON K2E 8A1

Fax No.: [REDACTED]

Attn.: [REDACTED]

If to Owner:

The Ottawa Hospital/L’Hôpital d’Ottawa
510 Smyth Road
Ottawa, ON
K1H 8L6

Fax No.: [REDACTED]

Attn.: [REDACTED]

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With a copy to
Infrastructure Ontario:

777 Bay Street, 6th Floor
Toronto, Ontario
M5G 2C8

Fax No.: [REDACTED]
Attn: [REDACTED]

41.2 Notice to Consultant

- (a) In addition to the notice requirements set out in Section 41.1, where any Notice is to be provided or submitted to the Consultant, it shall be provided or submitted by sending the same by registered mail, facsimile or by hand, as follows:

Vermeulen/Hind Architects
15 Foundry St.
Dundas, ON L9H 2V6

Fax No.: [REDACTED]
Attn.: [REDACTED]

41.3 Facsimile

- (a) Where any Notice is provided or submitted to a Party via facsimile, an original of the Notice sent via facsimile shall promptly be sent by regular mail or registered mail. For greater certainty, a notice given via facsimile shall not be invalid by reason only of a Party's failure to provide an original of the Notice in compliance with this Section 41.3.

41.4 Change of Address

- (a) Either Party to this Project Agreement may, from time to time, change any of its contact information set forth in Section 41.1 or 41.2 by prior Notice to the other Party, and such change shall be effective on the Business Day that next follows the recipient Party's receipt of such Notice unless a later effective date is given in such Notice.

41.5 Deemed Receipt of Notices

- (a) Subject to Sections 41.5(b), 41.5(c) and 41.5(d):
- (i) a Notice given by registered mail shall be deemed to have been received on the third Business Day after mailing;
 - (ii) a Notice given by hand delivery shall be deemed to have been received on the day it is delivered; and
 - (iii) a Notice given by facsimile shall be deemed to have been received on the day it is transmitted by facsimile.

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- (b) If the Party giving the Notice knows or ought reasonably to know of difficulties with the postal system which might affect negatively the delivery of mail, any such Notice shall not be mailed but shall be made or given by personal delivery or by facsimile transmission in accordance with this Article 41.
- (c) If any Notice delivered by hand or transmitted by facsimile is so delivered or transmitted, as the case may be, either on a day that is not a Business Day or on a Business Day after 4:00 p.m. (recipient's local time), then such Notice shall be deemed to have been received by such recipient on the next Business Day.
- (d) A Notice given by facsimile shall be deemed to have been received by the recipient on the day it is transmitted only if a facsimile transmission report (maintained by the sender) indicates that the transmission of such Notice was successful.

41.6 Service on Owner

- (a) Where any Notice is required to be served on Owner, the obligation to serve such Notice shall be fulfilled by serving it on Owner in accordance with the provisions of this Article 41.

42. GENERAL

42.1 Amendments

- (a) This Project Agreement may not be amended, restated, supplemented or otherwise modified except by an agreement in writing signed by duly authorized representatives of the Parties and stating on its face that it is intended to be an amendment, restatement, supplement or other modification, as the case may be, to this Project Agreement.

42.2 Waiver

- (a) No waiver made or given by a Party under or in connection with this Project Agreement shall be binding or effective unless the waiver is in writing, signed by an authorized representative of the Party giving such waiver, and delivered by such Party to the other Parties. No waiver made with respect to any right, power or remedy in one instance will be deemed to be a waiver with respect to any other instance involving the exercise of such right, power, or remedy or with respect to any other right, power, or remedy.
- (b) Failure by either Party or the Consultant to exercise any of its rights, powers or remedies hereunder or its delay to do so shall not constitute a waiver of those rights, powers or remedies. The single or partial exercise of a right, power or remedy shall not prevent its subsequent exercise or the exercise of any other right, power or remedy.

42.3 Relationship Between the Parties

- (a) Each of the Parties acknowledges that it is contracting on its own behalf and not as an agent for any other person and subject to Schedule 20 – Form of Assignable Subcontract Agreement, this Project Agreement is not intended to and does not create or establish

between the Parties, or between any of Owner, any Project Co Party, and the Province, including Infrastructure Ontario, any relationship as partners, joint venturers, employer and employee, master and servant, or (except as provided in this Project Agreement), of principal and agent, and does not create or establish any relationship whatsoever between Owner, the Province, including Infrastructure Ontario, and any representative or employee of Project Co or the Project Co Parties.

(b) The Parties further agree that:

- (i) except as expressly provided in this Project Agreement, neither Party shall be, or be deemed to be, an agent of the other Party, and neither Party shall have authority hereunder to represent that it is an agent of the other Party, or to accept any order, or enter into any contract or agreement, or make any representations or warranties of any kind to any person, or to assume or create any obligation, express or deemed, on behalf of or binding, or purportedly binding upon, the other Party;
- (ii) neither Party shall be required to make or pay employment benefits, contributions for Employment Insurance, Canada Pension Plan, Workers' Compensation Board or other similar levies with respect to any persons employed or engaged by the other Party;
- (iii) except as otherwise expressly provided in this Project Agreement, each Party shall be free from the control of the other Party as to the manner in which it shall perform its obligations, or cause same to be performed, under this Project Agreement; and
- (iv) any person which a Party may engage as an agent, employee, subcontractor or otherwise, to perform such Party's obligations under this Project Agreement, as permitted hereby, shall, unless the Parties otherwise agree in writing, be engaged by such Party to act solely on behalf of such Party, and such person shall not act, or be deemed to act, on behalf of the Party that did not engage its services.

42.4 General Duty to Mitigate

- (a) Owner and Project Co shall at all times take commercially reasonable steps to minimize and mitigate any loss for which the relevant Party is entitled to bring a claim against the other Party pursuant to this Project Agreement.

42.5 Actual Knowledge

- (a) Without limitation to its actual knowledge and/or such knowledge which it, at law, may from time to time, be deemed to have, Project Co and Owner shall, for all purposes of this Project Agreement, be deemed to have such knowledge in respect of the Project as is actually held (or ought reasonably to be held) by their respective directors and officers.

42.6 Entire Agreement

- (a) Except where provided otherwise in this Project Agreement, this Project Agreement constitutes the entire agreement between the Parties in connection with its subject matter and supersedes all prior representations, communications, negotiations and understandings, whether oral, written, express or implied, concerning the subject matter of this Project Agreement, including the Request for Proposals and the Proposal Submission, but excepting any of the Contract Documents and the Implementing Agreements, which agreements shall continue in full force and effect in accordance with their terms.

42.7 No Reliance

- (a) Each of the Parties acknowledges that:
 - (i) it has not entered into this Project Agreement on the basis of and does not rely, and has not relied, upon any statement or representation, whether negligent or innocent, or warranty or other provision, whether oral, written, express or implied, made or agreed to by any person, whether a Party to this Project Agreement or not, except those expressly made, given or repeated in this Project Agreement and the other Implementing Agreements and the only remedy or remedies available in respect of any misrepresentation or untrue statement made to it shall be those expressly provided for in this Project Agreement or the other Implementing Agreements; and
 - (ii) this Section 42.7 shall not apply to any statement, representation or warranty made fraudulently, or to any provision of this Project Agreement which was induced by fraud, for which the remedies available shall be all those available under Applicable Law.

42.8 Severability

- (a) Each provision of this Project Agreement shall be valid and enforceable to the fullest extent permitted by law. If any provision of this Project Agreement is declared invalid, unenforceable or illegal by the courts of a competent jurisdiction, such provision may be severed and such invalidity, unenforceability or illegality shall not prejudice or affect the validity, enforceability and legality of the remaining provisions of this Project Agreement. If any such provision of this Project Agreement is invalid, unenforceable or illegal, the Parties shall, acting in good faith, promptly negotiate new provisions to eliminate such invalidity, unenforceability or illegality and to restore this Project Agreement as near as possible to its original intent and effect.

42.9 Enurement

- (a) This Project Agreement and any other agreement entered into in connection with the Project to which both Owner and Project Co are parties shall enure to the benefit of, and be binding on, Owner and Project Co and their respective permitted successors and permitted transferees and assigns.

42.10 Governing Law and Jurisdiction

- (a) This Project Agreement, and each of the documents contemplated by or delivered under or in connection with this Project Agreement, shall be governed by and construed in accordance with the laws of Ontario and the laws of Canada applicable therein and shall be treated in all respects as an Ontario contract, without regard to conflict of laws principles.
- (b) Subject to Schedule 14 – Dispute Resolution Procedure, both Parties hereby irrevocably attorn to the exclusive jurisdiction of the courts of the Province of Ontario and all courts competent to hear appeals therefrom.

42.11 Cumulative Remedies

- (a) Except as otherwise set forth in this Project Agreement, the rights, powers and remedies of each Party set forth in this Project Agreement are cumulative and are in addition to and without prejudice to any other right, power or remedy that may be available to such Party under this Project Agreement at law or in equity.

42.12 Further Assurance

- (a) Each Party shall do all reasonable things, from time to time, and execute all reasonable further documents necessary to give full effect to this Project Agreement.

42.13 Costs

- (a) Each Party shall be responsible for paying its own costs and expenses incurred in connection with the negotiation, preparation and execution and delivery of this Project Agreement.

42.14 Language of Agreement

- (a) Each of the parties acknowledges having requested and being satisfied that this Project Agreement and related documents be drawn in English. Chacune des parties reconnaît avoir demandé que ce document et ses annexes soient rédigés en anglais et s'en déclare satisfaite.
- (b) For greater certainty, all correspondence, notices, drawings, test reports, certificates, specifications, information, operating and maintenance instructions, name plates, identification labels, instructions and notices to the public and staff and all other written, printed or electronically readable matter required in accordance with, or for purposes envisaged by, this Project Agreement shall be in English.

42.15 Proof of Authority

- (a) Each Party shall provide proof to each other Party in a form acceptable to such other Party, that any person executing this Project Agreement or any of the Implementing

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Agreements on its behalf, has the requisite authority to execute this Project Agreement or such Implementing Agreements on its behalf.

42.16 Counterparts

- (a) This Project Agreement may be executed in one or more counterparts. Any single counterpart or a set of counterparts executed, in either case, by all the Parties shall constitute a full, original and binding agreement for all purposes. Counterparts may be executed either in original or faxed form provided that any Party providing its signature in faxed form shall promptly forward to each other Party an original signed copy of this Project Agreement which was so faxed.

42.17 Time is of the Essence

- (a) Time is of the essence in this Project Agreement.

IN WITNESS WHEREOF the Parties have executed this Project Agreement as of the date first above written.

**THE OTTAWA HOSPITAL/L'HÔPITAL
D'OTTAWA**

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

HEALTH PARTNERS OTTAWA LTD.

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

Schedule 1
DEFINITIONS AND INTERPRETATION

- 1. Definitions.** In the Project Agreement, unless the context otherwise requires:
- 1.1 “**Addenda**” means Addenda #5, 6, 7, 9, 14, 16 and 20 issued by the Consultant, together with any post-award Addenda.
- 1.2 “**Additional Owner Payments**” means amounts payable to Project Co pursuant to any Change Order or Change Directive under which Owner is expressly responsible for an increase to the Guaranteed Price, which includes any cost arising out of a Change in the Scope of the Work initiated by Owner pursuant to Schedule 11 – Change Procedure, or any payments to be made by Owner pursuant to Articles 4, 21, 22, 23 or 24 or any other payment to be made by Owner, which, pursuant to the express provisions of the Project Agreement are to be paid as Additional Owner Payments, but not including any progress payments made in respect of Base Progress Payments.
- 1.3 “**Adjusted Guaranteed Price**” means, as at the end of the last day of the agreed monthly payment period ending immediately prior to the Interim Reimbursement Payment Date, the Guaranteed Price, as of Financial Close adjusted downwards to reflect any aggregate decreases thereto arising from any Change Orders and/or Change Directives in respect of the Phase 1 Work, but excluding any adjustment upwards to reflect any aggregate increases thereto arising from any and all Change Orders and/or Change Directives in respect of the Work, all as determined in accordance with Schedule 11 – Change Procedure.
- 1.4 “**Affiliate**” means an “affiliate” as that term is used in the *Business Corporations Act* (Ontario) and any successor legislation thereto, and, in the case of Project Co, shall include each of the Shareholders.
- 1.5 “**Agent**” means The Toronto-Dominion Bank, acting in its capacity as administrative agent for and on behalf of Lender.
- 1.6 “**Applicable Law**” means:
- (a) any statute or proclamation or any delegated or subordinate legislation including regulations and by-laws;
 - (b) any Authority Requirement; and
 - (c) any judgment of a relevant court of law, board, arbitrator or administrative agency which is a binding precedent in the Province of Ontario,

in each case, in force in the Province of Ontario, or otherwise binding on Project Co, any Project Co Party, Owner or any Owner Party and, in particular, shall include the *Public Hospitals Act* (Ontario).

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- 1.7 “**Approved Subcontractor Work**” means the work to be performed by each of the Approved Subcontractors set out in Schedule 19 – List of Project Co Parties.
- 1.8 “**Approved Subcontractors**” means a subcontractor which is on the list of Subcontractors approved by Owner pursuant to the Request for Proposals process and included on the list of Project Co Parties set out in Schedule 19 of the Project Agreement.
- 1.9 **[Intentionally Deleted]**;
- 1.10 “**As-Built Drawings**” “**As Built**” means a set of Contract Documents marked-up by Project Co or a Project Co Party during construction, to record changes in the Work from the design documents and to illustrate actual locations of hidden utilities or concealed elements. The term may also be interpreted to mean a set of Contract Documents containing Project Co’s annotations.
- 1.11 “**Assignable Subcontract Agreement**” means the form of agreement attached as Schedule 20 to the Project Agreement.
- 1.12 “**Assignable Subcontract Agreement for Construction Contract**” means the form of agreement attached as Schedule 23 to the Project Agreement.
- 1.13 “**Authority**” means Her Majesty the Queen in Right of Ontario as represented by the Minister of Health and Long-Term Care, and includes any successors thereto or persons exercising delegated power under the Minister’s authority.
- 1.14 “**Authority Requirement**” means any order, direction, directive, request for information, policy, administrative interpretation, guideline or rule of or by any Governmental Authority to the extent that same have the force of law.
- 1.15 “**Base Progress Payments**” means all progress payments to be made in respect of: (i) the Phase 1 Work performed on or before the last day of the agreed monthly payment period ending immediately prior to the Interim Reimbursement Payment Date and (ii) the balance of the Work performed on or before the last day of the agreed monthly payment period ending immediately prior to the Final Reimbursement Payment Date; in either case in respect of the Guaranteed Price, but not including any progress payments made in respect of the Additional Owner Payments.
- 1.16 “**Beneficiary**” has the meaning given in Section 32.3(a) of the Project Agreement.
- 1.17 “**Bid Security**” means the bid bond delivered by Project Co, a copy of which is attached hereto as Schedule 15 – Bid Bond.
- 1.18 “**Bonds**” means any one or more of the Performance Bond (which, for greater certainty, includes the Multiple Obligee Rider to Performance Bond) and Labour and Material Payment Bond (which, for greater certainty, includes the Multiple Obligee Rider to Labour and Material Payment Bond) and collectively, means all of them, which Bonds are in the forms attached as Appendices A and B, respectively, to Schedule 13 – Insurance and Performance Security.

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- 1.19 “**Building Code**” means the regulations made under Section 34 of the *Building Code Act, 1992* (Ontario), as amended or replaced from time to time.
- 1.20 “**Building Permit**” means the building permit dated November 29, 2007 issued by the Chief Building Official of the City of Ottawa to The Ottawa Hospital – General Campus as Permit No. 0709159.
- 1.21 “**Business Day**” means any day other than a Saturday, a Sunday, a statutory holiday in the Province of Ontario or any day on which banks are not open for business in the City of Ottawa, Ontario.
- 1.22 “**CaGBC**” means the Canada Green Building Council.
- 1.23 “**Cash Allowance Disbursement Authorization**” is an authorization to Project Co by Owner to expend monies from cash allowances included in the Guaranteed Price, as contemplated under Section 3.2 of the Project Agreement.
- 1.24 “**Certified Cost to Complete**” means the value of the Work remaining to be performed under the Project Agreement following the last day of the agreed monthly payment period ending immediately prior to the Final Reimbursement Payment Date, as certified to Owner by the Consultant provided that for greater certainty, the Certified Cost to Complete shall not include any amount in respect of Minor Deficiencies (as provided in Sections 16.2(f) and 16.2(h) of the Project Agreement) to the extent that such amount is included in the Owner Holdback.
- 1.25 “**Change Directive**” means a written instruction prepared by the Consultant and signed by Owner directing a Change in the Scope of the Work within the general scope of the Contract Documents.
- 1.26 “**Change in Control**” means, with respect to a person:
- (a) any Change in Ownership, where the effect of such change is to result in control of the decisions made by or on behalf of such person subsequently being with a different entity or entities than prior to such change;
 - (b) any other change in respect of the power to elect a majority of the directors of the person or otherwise control the decisions made on behalf of such person; or
 - (c) any other change of direct or indirect power to direct or cause the direction of the management, actions or policies of such person.
- 1.27 “**Change in Law**” means the coming into effect or repeal (without re-enactment or consolidation) in Ontario of any Applicable Law, or any amendment or variation of any Applicable Law, including any judgment of a relevant court of law which changes binding precedent in Ontario, in each case after the date of the Project Agreement.
- 1.28 “**Change in Ownership**” means, with respect to a person, any change in ownership, whether beneficial or otherwise, of any of the shares or units of ownership of such

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person, or in the direct or indirect power to vote or transfer any of the shares or units of ownership of such person.

- 1.29 “**Change in the Scope of the Work or Scope Change**” shall mean any change in the scope of the Work from that shown in or which is properly inferable, readily apparent or readily discoverable from the Contract Documents and relating to the quantity or quality of Products or materials, components or equipment to be incorporated into the Work, or any specified method of installation of materials or equipment into the Work, including changes arising from Design Issues falling within categories “B” and “D” in the Risk Assessment Guidelines, but does not include a Project Co Design Contingency expenditure. It is agreed that refinements and detailing will be accomplished from time to time with respect to the Contract Documents, including the addition of items or materials which may have been omitted from the Contract Documents but which are necessary to complete a detail shown, specified or readily apparent or properly inferable therefrom. Such refinements and detailing shall not constitute a Change in the Scope of the Work and will not result in any adjustment of the Guaranteed Price, but will be treated as a Project Co Design Contingency expenditure in accordance with Section 11.17. For greater certainty, it is understood and agreed that where Project Co is entitled to any extension of time or compensation for additional costs or expenses pursuant to the express provisions of the Contract Documents, the matter giving rise to such extension of time or additional costs or expenses shall be deemed to be a Change in the Scope of the Work and shall be processed as a Change Order pursuant to Schedule 11 – Change Procedure.
- 1.30 “**Change Order**” means a written amendment to the Contract prepared in accordance with Schedule 11 – Change Procedure, by the Consultant and signed by the Owner and Project Co stating their agreement upon:
- (a) a Change in the Scope of the Work;
 - (b) the method of adjustment or the amount of the adjustment in the Overhead and Profit Fee, if any;
 - (c) the method of adjustment or the amount of the adjustment in the Guaranteed Price; and
 - (d) the extent of the adjustment in the Contract Time, if any.
- 1.31 “**Commercial Close**” has the meaning given in Section 2.1(a) of the Project Agreement.
- 1.32 “**Commissioning**” shall mean the process of:
- (a) moving a building from a static condition to a dynamic condition;
 - (b) preparing a building, or a system for its intended use; and

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- (c) the management of testing, verifying, recording and documenting and the training of the Owner's employees regarding the operation of systems within a building to assure specified operations through the range of operating conditions,
- and shall include, for greater certainty but without limitation, the requirement that all active building systems and technologies forming part of the Work perform in accordance with the design intent, manufacturer's performance specifications and the Contract Documents.
- 1.33 **"Commissioning Agent"** shall mean the person or entity chosen by Owner, if any, to assist with Commissioning.
- 1.34 **"Compensation Event"** has the meaning given in Section 23.1 of the Project Agreement.
- 1.35 **"Compensation Payment"** means the Default Termination Payment and the Non Default Termination Sum, as defined in Schedule 12 – Compensation on Termination.
- 1.36 **"Completion of the Phase 1 Work"** means that:
- (a) Project Co has performed its obligations under Section 16.1 of the Project Agreement;
 - (b) the Phase 1 Work is available for occupancy by Owner in accordance with the standards for occupancy set out in the Building Code and the requirements of local municipal building authorities in the City of Ottawa;
 - (c) the Commissioning of the Phase 1 Work has been completed in accordance with the Contract Documents to the extent required to meet the requirements for occupancy of the Phase 1 Work set out in the Building Code and the building services required for Owner to carry out its Commissioning activities with respect to the Phase 1 Work are available in accordance with the Specifications; and
 - (d) all Phase 1 Deliverables other than those included as Phase 1 Minor Deficiencies in accordance with Section 16.1(g) of the Project Agreement have been assigned and provided to Owner.
- 1.37 **"Confidant"** has the meaning given in Section 37.5(a)(i) of the Project Agreement.
- 1.38 **"Confidential Information"** means all confidential and proprietary information which is supplied by or on behalf of a Party, whether before or after the date of the Project Agreement, which is clearly marked as confidential or proprietary when first disclosed, including information disclosed orally if it is identified as confidential at the time of disclosure and further confirmed in writing as confidential within 14 days of disclosure.
- 1.39 **"Construction Contract"** means the guaranteed price construction contract between Project Co and the Contractor dated on or about the date of the Project Agreement in the form set out in Schedule 6 – Form of Construction Contract.

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- 1.40 “**Construction Guarantor**” means PCL Constructors Canada Inc.
- 1.41 “**Construction Schedule**” means the detailed computerized schedule prepared by Project Co in accordance with the terms and conditions of the Contract Documents, as updated from time to time in accordance with Section 12.1 of the Project Agreement.
- 1.42 “**Construction Work**” means the construction, supply, installation, testing, Commissioning and completion of the Facility, including, rectification of any Minor Deficiencies, and any other related activities required pursuant to the provisions of the Project Agreement, provided, however, that for the purpose of this defined term, the term “Project Agreement” shall be deemed not to include any of the activities, covenants, terms or conditions contained in the list set out below in numbered items (a) through (q) inclusive (including the actual executed versions of the documents referred to below), and for greater certainty shall not include any covenant, agreement, undertaking or obligation related to the Financing or the Cost of the Financing:
- (a) Recitals
 - (b) Article 2
 - (c) Sections 4.2, 4.3, 4.4, 4.5, 4.6, 4.11 and 4.13
 - (d) Sections 6.3 and 6.4
 - (e) Article 7
 - (f) Section 25.1(a)(iii)
 - (g) Sections 38.3(c) and 38.3(d)
 - (h) Article 41
 - (i) Schedule 3 – Completion Documents
 - (j) Schedule 4 – Project Co Information
 - (k) Schedule 5 – Form of Lender’s Direct Agreement
 - (l) Schedule 8 – Financial Model and Financial Information
 - (m) Schedule 15 – Bid Bond
 - (n) Schedule 18 – Payments and Holdbacks
 - (o) Schedule 22 – Form of Performance Guarantee of Construction Guarantor
 - (p) Schedule 23 – Form of Assignable Subcontract Agreement for Construction Contract

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- (q) Schedule 24 – Form of Trust Account Acknowledgment Agreement
- 1.43 “**Contractor**” means PCL Constructors Canada Inc., engaged by Project Co to perform the Work and any substitute building contractor engaged by Project Co as may be permitted by the Project Agreement.
- 1.44 “**Consultant**” means Vermeulen/Hind Architects, or such other architect or engineer or entity licensed to practice in the Province of Ontario, as may be appointed from time to time by Owner. The term Consultant means the Consultant or the Consultant’s representative.
- 1.45 “**Contamination**” means the presence of any Hazardous Substance in the environment, except Hazardous Substances present in the environment in concentrations below applicable standards as set by Applicable Law. If Contamination is present in soil, surface water or groundwater, then the soil, surface water or groundwater, as applicable, containing the Contamination shall also be deemed for the purposes of the Project Agreement to be Contamination.
- 1.46 “**Contemplated Change Notice**” means a notice from Owner to Project Co describing a contemplated Change in the Scope of the Work.
- 1.47 “**Contract Documents**” means the Project Agreement, the Construction Contract, the Drawings and Specifications, the Addenda and the Site Information.
- 1.48 “**Contract Time**” is the time stipulated in Section 11.1(a)(ii) of the Project Agreement from commencement of the Work to the applicable Phased Occupancy Dates, to the Phase 1 Completion Date, to Substantial Completion and to the Final Completion.
- 1.49 “**Cost of the Financing**” means all costs and expenses incurred in connection with the Financing pursuant to the indicative financing term sheet included in the Proposal Submission and Lending Agreements, including all interest, fees, expense reimbursements, pre-payment and breakage costs and all other costs and expenses, as set out in Schedule 8 – Financial Model and Financial Information.
- 1.50 “**Cost of the Work**” means the cost to Project Co of performing the Work as set out in Schedule 8 – Financial Model and Financial Information and shall include all amounts to be included in the Cost of the Work set out in the Contract Documents, including, for greater certainty, the Project Co Design Contingency and the Project Co Fee.
- 1.51 “**CPI**” means, as at the date of the Project Agreement, CPI XFET and, thereafter, the latest available Consumer Price Index Canada (all items) as published by Statistics Canada from time to time (whether preliminary or final), or failing such publication, such other index as the Parties may agree, or as may be determined in accordance with Schedule 14 - Dispute Resolution Procedure, most closely resembles such index.
- 1.52 “**CPIo**” is the value of CPI at Financial Close, to be determined by reference to the relevant index in the month immediately preceding Financial Close.

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- 1.53 “**CPI_y**” is the value of CPI on April 1 of the relevant Contract Year “y”, to be determined by reference to the relevant index in the month of February most recently preceding the indexation date.
- 1.54 “**CPI XFET**” means the Consumer Price Index excluding food, energy and the effect of changes in indirect taxes.
- 1.55 “**CPM**” has the meaning given in Section 12.1(a)(ii) of the Project Agreement.
- 1.56 “**CSA Standard**” means, at the applicable time, the Canadian Standards Association standards.
- 1.57 “**Debt Amount**” has the meaning given in Schedule 12 - Compensation on Termination.
- 1.58 “**Default Interest Rate**” means the default interest rate as stipulated in the Credit Agreement (as defined in the Lending Agreements).
- 1.59 “**Default Termination Payment**” has the meaning given in Schedule 12 Compensation on Termination.
- 1.60 “**Delay Events**” has the meaning given in Section 22.1(a) of the Project Agreement.
- 1.61 “**Design Issue**” means any matter arising under, with respect to, or in connection with the Contract Documents, and in particular, the Drawings and Specifications, which requires clarification in order to complete the Work.
- 1.62 “**Direct Losses**” means all damages, losses, liabilities, penalties, fines, assessments, claims, actions, costs, expenses (including the reasonable cost of legal or professional services, legal costs being on a full indemnity basis), suits, proceedings, demands and charges, whether arising under statute, contract or at common law, except Indirect Losses.
- 1.63 “**Disclosing Parties**” has the meaning given in Section 37.2(c) of the Project Agreement.
- 1.64 “**Disclosed Hazardous Substances**” has the meaning given in Section 14.1(c).
- 1.65 “**Discriminatory Change in Law**” means any Change in Law the effect of which is to discriminate directly against or impose additional Taxes which apply specifically to:
- (a) hospitals whose construction and financing are procured by a contract similar to the Project Agreement in relation to other similar hospitals;
 - (b) the Facility in relation to other hospitals;
 - (c) Project Co in relation to other persons; or
 - (d) persons undertaking projects for construction and financing that are procured by a contract similar to the Project Agreement in relation to other persons undertaking similar projects procured on a different basis,

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except that such Change in Law shall not be a Discriminatory Change in Law:

- (e) where it is in response to any act or omission on the part of Project Co which contravenes Applicable Law (other than an act or omission rendered illegal by virtue of the Discriminatory Change in Law itself);
 - (f) solely on the basis that its effect on Project Co is greater than its effect on other companies; or
 - (g) where such Change in Law is a change in Taxes that affects companies generally.
- 1.66 “**Dispute Resolution Procedure**” means the procedure set out in Schedule 14 – Dispute Resolution Procedure.
- 1.67 “**Drawings**” or “**drawings**” means the graphic and pictorial portions of the Contract Documents, wherever located and whenever issued, showing the design, location, and dimensions of the Work, and generally including plans, elevations, sections, details, schedules and diagrams and includes those Drawings listed in Schedule 2 – List of Drawings and Specifications.
- 1.68 “**Emergency**” means any situation, event, occurrence, or multiple occurrences that:
- (a) constitutes or may constitute a hazard to or jeopardizes or may jeopardize the health and/or safety of persons;
 - (b) causes or may cause damage or harm to property, buildings and/or equipment; or
 - (c) materially interferes with or prejudices or may materially interfere with or prejudice the safe construction or operation of the Facility or any part of the Site,
- and which, in the opinion of Owner, requires immediate action to prevent and/or mitigate the occurrence (or risk of the occurrence) of the foregoing.
- 1.69 “**Encumbrance**” means any mortgage, lien, pledge, judgment, execution, charge, security interest, restriction, claim or encumbrance of any nature whatsoever, including claims of the Workplace Safety and Insurance Board, Canada Revenue Agency, and other Governmental Authorities.
- 1.70 “**Environmental Report**” means The Ottawa Hospital – Area of Proposed Cancer Centre Phase 1 Environmental Site Assessment dated November 28, 2006 produced by Concentric Associates International Incorporated and The Ottawa Hospital – Area of Proposed Cancer Centre Phase 2 Environmental Site Assessment dated February 23, 2007 produced by Concentric Associates International Incorporated.
- 1.71 “**Equipment Subcommittee**” has the meaning given in Section 13.6 of the Project Agreement.

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- 1.72 “**Existing Facility**” means the existing hospital building of the Hospital within parts of which and adjoining which the Work will occur.
- 1.73 “**Facility**” means:
- (a) all buildings, facilities and other structures;
 - (b) all site services, utilities, roadways and parking spaces required to support such buildings, facilities and structures; and
 - (c) all supporting systems, infrastructure and improvements,
- required by the Contract Documents and whether or not in the course of construction, installation or completion and generally described as The Ottawa Hospital General Campus. This description does not in any manner limit the scope of the Work as set out in the Contract Documents.
- 1.74 “**Final Completion**” shall occur when the Work, except those items arising from the provisions of Article 35, has been deemed to have been completed in accordance with the applicable provisions of the *Construction Lien Act* (Ontario) and is so certified by the Consultant in accordance with the Project Agreement, including satisfying the requirements of Section 4 of Schedule 18.
- 1.75 “**Final Completion Date**” means the date on which Final Completion is achieved as evidenced by the certificate of Final Completion of the Work issued by the Consultant, as such date shall be stated therein.
- 1.76 “**Final Reimbursement Payment Date**” means the 10th Business Day following the later of:
- (a) the date of delivery by the Consultant of a certificate of substantial performance of the Work in accordance with the *Construction Lien Act* (Ontario) pursuant to Section 16.2(c) of the Project Agreement; and
 - (b) the delivery by the Consultant of its report under Section 16.2(d) of the Project Agreement confirming that Substantial Completion of the Work has been achieved.
- 1.77 “**Financial Close**” means the date of execution and delivery of the Implementing Agreements and the Lending Agreements.
- 1.78 “**Financial Close Target Date**” means December 20, 2007, as such date may be extended in accordance with the provisions of the Project Agreement.
- 1.79 “**Financial Model**” means the Financial Model included in Schedule 8 – Financial Model and Financial Information as may be updated to reflect any change in the Project Debt Interest Cost pursuant to Section 3.1 of the Project Agreement.

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- 1.80 “**Financing**” means the financing with Lender, that is consistent in all material respects with Schedule 8 – Financial Model and Financial Information and the Project Agreement, to finance the Base Progress Payments until the Final Reimbursement Payment Date.
- 1.81 “**Financing Plan**” has the meaning given to it in the Request for Proposals.
- 1.82 “**FIPPA**” means the *Freedom of Information and Protection of Privacy Act* (Ontario).
- 1.83 “**Force Majeure**” has the meaning given in Section 24.1(a) of the Project Agreement.
- 1.84 “**Funding Letter**” means the funding letter from the Authority to Owner dated December 17, 2007 evidencing the commitment of the Authority to fund a portion of Owner’s financial obligations under the Project Agreement and the other Implementing Agreements, as amended, supplemented, restated or replaced from time to time, in accordance with the Project Agreement.
- 1.85 “**Geotechnical Reports**” means Report on Geotechnical Background Information - Ottawa Hospital General Campus, Ottawa, Ontario, dated June 2007 prepared by Golder Associates Ltd., File Number 07-1121-0100.
- 1.86 “**Good Industry Practice**” means using standards, practices, methods and procedures to a good commercial standard, in conformity with Applicable Law and having regard to the standard of care set out in Section 11.2(a)(viii) of the Project Agreement.
- 1.87 “**Governmental Authority**” means the Authority, and any other federal, provincial, territorial, regional, municipal or local governmental authority, quasi-governmental authority, court, government or self-regulatory organization, commission, board, tribunal, organization, or any regulatory, administrative or other agency, or any political or other subdivision, department, or branch of any of the foregoing, having legal jurisdiction in any way over the Project, any aspect of the performance of the Project Agreement or any of the Implementing Agreements in each case to the extent it has or performs legislative, judicial, regulatory, administrative or other functions within its jurisdiction.
- 1.88 “**GST**” means the tax payable and imposed pursuant to Part IX of the *Excise Tax Act* (Canada), and any successor legislation thereto.
- 1.89 “**Guaranteed Price**” is the amount referred to in Section 3.1(a) of the Project Agreement as may be adjusted in accordance with the terms of the Project Agreement.
- 1.90 “**Guarantee of Construction Guarantor**” means a guarantee given by Construction Guarantor in the form of Schedule 22.
- 1.91 “**Hazardous Substances**” means any contaminant, pollutant, dangerous substance, toxic substance, liquid waste, industrial waste, gaseous waste, hauled liquid waste, hazardous material, or hazardous substance as defined or identified pursuant to any Applicable Law.
- 1.92 “**Health Specific Change in Law**” means any Change in Law which principally affects or principally relates only to the provision or operation of healthcare premises.

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- 1.93 “**Heritage Guidelines and Protocols**” means the Government of Ontario’s Best Practice Guidelines for the Treatment of Human Skeletal Remains Discovered Outside a Licensed Cemetery and the Cultural Heritage Protocol Agreement between the Ministry of Government Services and the Ministry of Culture and Communications.
- 1.94 “**Hospital**” means the existing hospital associated with the Project.
- 1.95 “**Implementing Agreements**” means the Construction Contract, the Guarantee of Construction Guarantor, the Lender’s Direct Agreement and all other documents and agreements delivered by the Parties at Financial Close under Section 2.3, excluding the Project Agreement, and the Lending Agreements;
- 1.96 “**Indemnifier**” has the meaning given in Section 32.3(a) of the Project Agreement.
- 1.97 “**Indirect Losses**” has the meaning given in Section 34.1(a) of the Project Agreement.
- 1.98 “**Infrastructure Ontario**” means the Ontario Infrastructure Projects Corporation.
- 1.99 “**Insurance**” means the insurance contemplated in Schedule 13 – Insurance and Performance Security.
- 1.100 “**Insurance and Bonding Trust Agreement**” means the agreement substantially in the form of Schedule 17 to the Project Agreement – Insurance and Bonding Trust Agreement.
- 1.101 “**Interest Rate**” means the effective interest rate set out in the Financial Model as adjusted by the increase or decrease in the Interest Reference Rate as set out in Section 3.1(b) of the Project Agreement.
- 1.102 “**Interest Reference Rate**” means the reference benchmark rate of interest identified in the Financial Model and used in the calculation of the Project Debt Interest Cost, and for greater clarity, is the base rate of interest exclusive of any stated or imbedded spread, (including credit, swap or other types of spread) or fees.
- 1.103 “**Interim Reimbursement Payment Amount**” means the amount determined by subtracting from the amount represented by [REDACTED]% of the Adjusted Guaranteed Price the following amounts (without duplication):
- (a) Base Progress Payments, if any, paid, payable, or which will become payable by Owner in respect of Phase 1 Work performed in accordance with the terms of the Project Agreement up to the end of the last day of the agreed monthly payment period ending immediately prior to the Interim Reimbursement Payment Date;
 - (b) the Owner Holdback up to the end of the last day of the agreed monthly payment period ending immediately prior to the Interim Reimbursement Payment Date;
 - (c) the amount, if any, Owner is entitled withhold in accordance with Section 6.1 of Schedule 18 – Payments and Holdbacks of the Project Agreement; and

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- (d) any holdback in excess of the Legislative Holdback then required to be maintained by Owner pursuant to Applicable Law as at the Interim Reimbursement Payment Date.
- 1.104 “**Interim Reimbursement Payment Date**” means the 10th Business Day following the date of delivery by the Consultant of its report under Section 16.1(c) of the Project Agreement confirming Completion of the Phase 1 Work.
- 1.105 “**IPFP Framework**” has the meaning given in Recital E of the Project Agreement.
- 1.106 “**Key Personnel**” means the key personnel identified in Schedule 7 – Key Personnel.
- 1.107 “**Labour and Material Payment Bond**” means, collectively, the Labour and Material Payment Bond and the Multiple Obligee Rider to Labour and Material Payment Bond in the form attached hereto as Appendix B to Schedule 13 – Insurance and Performance Security.
- 1.108 “**Legislative Holdback**” means the holdback to be maintained under Part IV of the *Construction Lien Act* (Ontario).
- 1.109 “**Lender**” means any or all of the persons who provide the Financing.
- 1.110 “**Lender Condition**” has the meaning given in Section 2.4(b) of the Project Agreement.
- 1.111 “**Lender’s Consultant**” means any consultant appointed from time to time by Lender providing Financing for the Work. Nothing contained in the Contract Documents and no action taken by Lender’s Consultant in connection with the Work or the Contract Documents shall constitute direction and/or control by Owner, Project Co or Lender providing Financing for the Work.
- 1.112 “**Lender’s Direct Agreement**” means the direct agreement to be entered into between Owner, Lender and Project Co in the form set out in Schedule 5 – Lender’s Direct Agreement.
- 1.113 “**Lending Agreements**” has the meaning given in Schedule 5 – Lender’s Direct Agreement.
- 1.114 “**Local Health Integration Network**” means the Local Health Integration Network as defined pursuant to the *Local Health System Integration Act* (Ontario).
- 1.115 “**Longstop Date**” has the meaning given in Section 25.1(a)(ii) of the Project Agreement.
- 1.116 “**Make Good**”, “**Made Good**” and derivatives thereof, means repairing, restoring, refurbishing, rehabilitating or performing filling operation on the Work as required under the Contract Documents or any existing components disturbed due to the Work, to at least the condition existing at the commencement of the Work, in terms of construction integrity, finishes, alignment with existing adjoining surfaces, compatibility of materials,

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sound attenuation criteria, exfiltration/infiltration requirements, air/vapour barrier and thermal continuity.

- 1.117 “**Minor Deficiencies**” means any defects, deficiencies and items of outstanding Work (including in relation to seasonal work), which would not materially impair Owner’s use and enjoyment of the Work and includes any damage to the Work of Owner’s own forces or the work of Owner’s other contractors caused by Project Co.
- 1.118 “**Minor Deficiencies List**” has the meaning given in Section 16.2(b) of the Project Agreement.
- 1.119 “**Multiple Obligee Rider to Labour and Material Payment Bond**” means the Multiple Obligee Rider amending the Labour and Material Payment Bond to add Owner and Lender as additional named Obligees, in the form attached hereto as Exhibit 1 to Appendix B of Schedule 13 – Insurance and Performance Security.
- 1.120 “**Multiple Obligee Rider to Performance Bond**” means the Multiple Obligee Rider amending the Performance Bond to add Owner and Lender as additional named Obligees, in the form attached hereto as Exhibit 1 to Appendix A of Schedule 13 – Insurance and Performance Security.
- 1.121 “**Non-Default Termination Sum**” has the meaning given in Schedule 12 - Compensation on Termination.
- 1.122 “**Notice**” has the meaning given in Section 41.1(a) of the Project Agreement.
- 1.123 “**OHSA**” means the *Occupational Health and Safety Act* (Ontario).
- 1.124 “**Overhead and Profit Fee**” means the amount stipulated in Schedule 11 – Change Procedure, which excludes Value Added Tax.
- 1.125 “**Owner**” means The Ottawa Hospital/L’Hôpital d’Ottawa.
- 1.126 “**Owner Conditions**” has the meaning given in Section 2.5 of the Project Agreement.
- 1.127 “**Owner Event of Default**” has the meaning given in Section 26.1(a) of the Project Agreement.
- 1.128 “**Owner Final Reimbursement Payment**” means the amount determined by subtracting from the amount of the Guaranteed Price, as adjusted in accordance with the terms of the Project Agreement as at the end of the last day of the agreed monthly payment period ending immediately prior to the Final Reimbursement Payment Date, the following amounts (without duplication):
- (a) Base Progress Payments, if any, paid, payable, or which will become payable by Owner in respect of Work performed in accordance with the terms of the Project Agreement up to the end of the last day of the agreed monthly payment period ending immediately prior to the Final Reimbursement Payment Date;

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- (b) all Additional Owner Payments (including any payments pursuant to Section 8.5 of Schedule 5 – Form of Lender’s Direct Agreement) paid, payable, or which will become payable by Owner in respect of Work performed in accordance with the Project Agreement on or before the last day of the agreed monthly payment period ending immediately prior to the Final Reimbursement Payment Date;
 - (c) any Interim Reimbursement Payment Amount paid or payable by Owner;
 - (d) the Certified Cost to Complete;
 - (e) the Owner Holdback as at the Final Reimbursement Payment Date; and
 - (f) any Legislative Holdback then required to be maintained by Owner as at the Final Reimbursement Payment Date.
- 1.129 “**Owner Holdback**” means any amount which Owner may withhold from payment under Sections 16.1(f) and 16.2(h) of the Project Agreement, provided for greater certainty, that where this Project Agreement provides for a deduction in respect of any Owner Holdback, such deduction shall apply to any payments to be made by Owner hereunder (whether to Project Co or the Agent), notwithstanding that the Project Agreement expressly provides for deductions from payments to be made to Project Co.
- 1.130 “**Owner Indemnified Hazardous Substances Claims**” has the meaning given in Section 32.2(a)(iv) of the Project Agreement.
- 1.131 “**Owner Indemnified Parties**” has the meaning given in Section 32.1(a) of the Project Agreement.
- 1.132 “**Owner Party**” means any of Owner’s agents, contractors and subcontractors of any tier and its or their directors, officers and employees, and other persons engaged in respect of the Work, including the Owner’s Project Manager, the Consultant and Cancer Care Ontario, but excluding Project Co and any Project Co Party, and the term “Owner Parties” shall be construed accordingly.
- 1.133 “**Owner Permits, Licences and Approvals**” means:
- (a) the Building Permit;
 - (b) Site Plan Control Agreement;
 - (c) National Capital Commission Approval;
 - (d) Canadian Nuclear Safety Commission Approval to Construct;
 - (e) Healing Arts Radiation Protection Act;
 - (f) Ministry of Environment Approval;
 - (g) Federal Environmental Assessment;

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- (h) any permanent easements; and
 - (i) any rights of servitude, pertaining to the Project.
- 1.134 “**Owner’s Project Manager**” means the individual appointed by Owner to assist Owner in the implementation of the Project.
- 1.135 “**Owner Taxes**” means taxes or payments in lieu of taxes imposed on Owner, based on or measured by income or profit of Owner or capital taxes based on or measured by the capital of Owner and Value Added Tax and property taxes for which Owner is responsible pursuant to the provisions of the Project Agreement.
- 1.136 “**Party**” means either Owner or Project Co, and “**Parties**” means both Owner and Project Co, but, for greater certainty, such definitions do not include Infrastructure Ontario or the Province, including Her Majesty the Queen in Right of the Province of Ontario, as represented by either the Minister of Health and Long-Term Care or the Minister of Public Infrastructure Renewal or otherwise.
- 1.137 “**Patient Information**” means Personal Information of patients and clients of Owner and other users of the Facility.
- 1.138 “**Performance Bond**” means, collectively, the Performance Bond and the Multiple Obligee Rider to Performance Bond in the form attached hereto as Appendix A to Schedule 13 – Insurance and Performance Security.
- 1.139 “**Permits, Licences and Approvals**” means the Owner Permits, Licences and Approvals and the Project Co Permits, Licences and Approvals.
- 1.140 “**person**” means any individual, corporation, limited liability company, partnership, joint venture, association, joint-stock company, trust, unincorporated organization or government or any agency or political subdivision thereof.
- 1.141 “**Personal Information**” means all personal information (as the term “personal information” is defined in the *Personal Information and Electronic Documents Act* (Canada) in the custody or control of Project Co or the Project Co Parties, other than personal information of employees of Project Co or the Project Co Parties that is wholly unrelated to the Work and not derived directly or indirectly from Owner or any Owner Party in respect of the Project.
- 1.142 “**Phases**” means the phases of the Work described in the Contract Documents, including Division 01 and “**Phase**” means any of the Phases.
- 1.143 “**Phased Occupancy Date**” means the date, if any, when a Phase of the Work intended to be occupied by Owner as set out in the Contract Documents prior to Substantial Completion of the Work or as established by Project Co and Owner under Section 12.1(a)(i), meets the requirements of Section 11.12(c), such dates being the following: (a) completion of Phase 1 Work by the 7th day of July, 2009; (b) completion of Phase 1B of the Work by the 7th day of July, 2009.

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- 1.144 “**Phase 1 Completion Date**” means the date on which Completion of the Phase 1 Work is achieved as evidenced by the certificate of Completion of the Phase 1 Work issued by the Consultant, as such date shall be stated therein.
- 1.145 “**Phase 1 Deliverables**” has the meaning given in Section 16.1(g) of the Project Agreement.
- 1.146 “**Phase 1 Minor Deficiencies**” means any defects, deficiencies and items of outstanding Phase 1 Work (including in relation to seasonal work), which would not materially impair Owner’s use and enjoyment of the Phase 1 Work and includes any damage to the Phase 1 Work of Owner’s own forces or the work of Owner’s other contractors caused by Project Co.
- 1.147 “**Phase 1 Minor Deficiencies List**” means the list of Minor Deficiencies prepared by the Consultant in accordance with Section 16.1(b) of the Project Agreement
- 1.148 “**Phase 1 Preliminary Minor Deficiencies List**” means the list of Minor Deficiencies identified by Project Co in accordance with Section 16.1(a) of the Project Agreement.
- 1.149 “**Phase 1 Work**” means the construction, installation, testing, Commissioning and completion of the Phase 1A and 2 Work as further described in Specifications Section 01150 1.5, including rectification of any Phase 1 Minor Deficiencies, and any other activities required pursuant to the provisions of the Project Agreement and, for greater certainty, does not include the Financing.
- 1.150 “**PIR**” means Her Majesty the Queen in Right of Ontario as represented by the Minister of Public Infrastructure Renewal, and includes any successors thereto or persons exercising delegated power under the Minister’s authority.
- 1.151 “**Pre-Existing Environmental Site Conditions**” means the environmental condition of the Site as set out in the Environmental Report.
- 1.152 “**Product**” or “**Products**” means material, machinery, equipment and fixtures forming the Work but does not include machinery and equipment used to prepare, fabricate, convey or erect the Work, which is referred to as construction machinery and equipment.
- 1.153 “**Prohibited Act**” has the meaning given in Section 40.1(a) of the Project Agreement.
- 1.154 “**Project**” means the construction and financing of the Facility.
- 1.155 “**Project Agreement**” means this Project Agreement and all schedules hereto, as the same may be amended, modified, restated, supplemented or replaced from time to time and for greater certainty, includes the Addenda but does not include the Proposal Submission or any of the responses to requests for information submitted by Project Co pursuant to the Request for Proposals, all of which are superseded by this Project Agreement and the Addenda.

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- 1.156 “**Project Co**” means Health Partners Ottawa Ltd., an entity incorporated under the laws of Alberta.
- 1.157 “**Project Co Conditions**” has the meaning given in Section 2.6 of the Project Agreement.
- 1.158 “**Project Co Construction Event of Default**” means a Project Co Event of Default relating to a failure or breach by Project Co to perform, observe or comply with any covenants, agreements, obligations or liabilities with respect to the Construction Work, excluding a default under Section 25.1(a)(xiii) of the Project Agreement relating to a default by the Construction Guarantor under the guarantee of the Construction Guarantor, the form of which is attached to this Project Agreement as Schedule 22.
- 1.159 “**Project Co Delay**” means any delay in achieving the completion of the Phase 1 Work, Substantial Completion of the Work or Final Completion by the prescribed dates set out in Section 11.1(a)(ii) of the Project Agreement, other than as expressly permitted under Article 22 of the Project Agreement.
- 1.160 “**Project Co Design Contingency**” or “**PDC**” is the portion of the Guaranteed Price which comprises all the costs (including the Project Co Fee) to implement an acceptable resolution to any and all Design Issues that are properly characterized as Project Co Design Issues.
- 1.161 “**Project Co Design Issue**” has the meaning given in Section 11.17(b) of the Project Agreement.
- 1.162 “**Project Co Event of Default**” has the meaning given in Section 25.1(a) of the Project Agreement.
- 1.163 “**Project Co Fee**” means a fixed fee payable to Project Co included in the Cost of the Work.
- 1.164 “**Project Co Hazardous Substances**” has the meaning given in Section 14.1(d)(i) of the Project Agreement.
- 1.165 “**Project Co Indemnified Hazardous Substances Claims**” has the meaning given in Section 32.1(a)(viii) of the Project Agreement.
- 1.166 “**Project Co Indemnified Parties**” has the meaning given in Section 32.2(a) of the Project Agreement.
- 1.167 “**Project Co Party**” means:
- (a) the Contractor;
 - (b) Construction Guarantor;

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- (c) any person engaged by Project Co and/or the Contractor, from time to time, as may be permitted by the Project Agreement to procure or manage the provision of the Work (or any part thereof); and
- (d) in respect of each of the above, their Subcontractors or Suppliers of any tier, agents, employees, officers and directors,

and “Project Co Parties” shall be construed accordingly.

- 1.168 “**Project Co Permits, Licences and Approvals**” means all permissions, consents, approvals, certificates, permits, licences, statutory agreements and authorizations to be obtained by Project Co in accordance with the Project Agreement and as required by Applicable Law, other than the Owner Permits, Licenses and Approvals.
- 1.169 “**Project Co’s Preliminary Minor Deficiencies List**” has the meaning given in Section 16.2(a) of the Project Agreement.
- 1.170 “**Project Debt**” means the principal amount issued and secured by the Lending Agreements.
- 1.171 “**Project Debt Interest Cost**” means the budgeted amount of aggregate interest charges in respect of the Project Debt used to calculate the Cost of the Financing portion of the Guaranteed Price.
- 1.172 “**Project Documents**” means the Implementing Agreements and the Lending Agreements.
- 1.173 “**Project Deliverables**” has the meaning given in Section 16.2(i) of the Project Agreement.
- 1.174 “**Proposal Submission**” means the proposal submitted by Project Co in accordance with the Request for Proposals.
- 1.175 “**Proprietor**” has the meaning given in Section 37.5(a) of the Project Agreement.
- 1.176 “**Provide**” means to supply, install and put into service.
- 1.177 “**Province**” means Her Majesty the Queen in Right of Ontario.
- 1.178 “**Provincial Sales Tax**” means the tax imposed under the *Retail Sales Tax Act* (Ontario).
- 1.179 “**Record Documents**” means a collection of construction documents, including Shop Drawings, Product data sheets, reports, operation and maintenance information, as well as a revised set of the Contract Documents, recording the actual placement, configuration and nature of the various Products used in the construction of the Work and shall include record drawings prepared pursuant to Section 11.11(h). Record Documents shall include, where available, the Environmental Report, pre-start health and safety review reports, and shall include in an electronic format system acceptable to the Consultant, As-Built

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Drawings on diskette or recordable CD, maintenance and operating instructions manual, 6 sets of prints of record drawings and miscellaneous closeout submittals required by the Contract Documents.

- 1.180 “**Recovery Amount**” has the meaning given in Section 32.3(g) of the Project Agreement.
- 1.181 “**Reimbursement Event**” has the meaning given in Section 19.5 of the Project Agreement.
- 1.182 “**Release**” has the meaning given in Section 14.1(c) of the Project Agreement.
- 1.183 “**Relevant Change in Law**” means any Change in Law that:
- (a) requires Project Co to perform any work of alteration, addition, demolition, extension or variation in the quality or function of the Facility which Project Co would not otherwise be required to perform in order to comply with its obligations under the Project Agreement; and
 - (b) was not reasonably foreseeable at the date of the Project Agreement by an experienced contractor carrying out and performing activities similar to those to be carried out and/or performed by any Project Co Party in relation to the Project,
- and includes a Discriminatory Change in Law and a Health Specific Change in Law.
- 1.184 “**Request for Proposals**” or “**RFP**” means the request for proposals issued for the delivery by Infrastructure Ontario and Owner for the delivery of the Project dated May 25, 2007.
- 1.185 “**Restricted Person**” means any person who, or any member of a group of persons acting together, any one of which:
- (a) has, directly or indirectly, its principal or controlling office in a country that is subject to any economic or political sanctions imposed by Canada for reasons other than its trade or economic policies;
 - (b) has as its primary business the illegal manufacture, sale, distribution or promotion of narcotics substances or arms, or is or has been involved in terrorism;
 - (c) in the case of an individual, he or she (or in the case of a legal entity, any of the members of its board of directors or its senior executive managers) has been sentenced to imprisonment or otherwise given a custodial sentence, other than a suspended sentence, for any criminal offence, other than minor traffic offences, less than five years prior to the date at which the consideration of whether such individual is a “Restricted Person” is made hereunder;
 - (d) has as its primary business the acquisition of distressed assets or investments in companies or organizations which are or are believed to be insolvent or in a financial standstill situation or potentially insolvent;

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- (e) is subject to a material claim of Owner or the Province under any proceedings (including regulatory proceedings) which have been concluded or are pending at the time at which the consideration of whether such person is a “Restricted Person” is made hereunder, and which (in respect of any such pending claim, if it were to be successful) would, in Owner’s view, in either case, be reasonably likely materially to affect the ability of Project Co to perform its obligations under the Project Agreement; or
 - (f) has a material interest in the production of tobacco products.
- 1.186 “**Risk Assessment Guidelines**” means the Risk Assessment Guidelines for the Project set out in Schedule 16 – Risk Assessment Guidelines.
- 1.187 “**RST**” means the tax payable and imposed pursuant to the *Retail Sales Tax Act* (Ontario), and any successor legislation thereto.
- 1.188 “**Schedule**” means a schedule to the Project Agreement.
- 1.189 “**Schedule Cushion**” means a schedule contingency added to the last activity on the critical path of the Construction Schedule and consisting of 30 calendar days duration. The Schedule Cushion shall be included in the Construction Schedule and, for greater certainty, the Schedule Cushion shall not extend the Contract Time. Owner has ownership of the Schedule Cushion and can elect to use it at any time in respect of an Owner initiated Change Order, or upon the occurrence of a Delay Event which would otherwise grant to Project Co an extension of the Contract Time, provided any portion of the Schedule Cushion which has not been used by Owner prior to the Substantial Completion Date will be given to Project Co. For greater certainty, such utilization shall not result in any right to a claim for an increase in the Cost of the Financing.
- 1.190 “**Scheduled Final Completion Date**” means 17 January 2011, as such date may be extended pursuant to Article 22 of the Project Agreement.
- 1.191 “**Scheduled Phase 1 Completion Date**” means 7 July 2009, as such date may be extended pursuant to Article 22 of the Project Agreement.
- 1.192 “**Scheduled Substantial Completion Date**” means 10 January 2011, as such date may be extended pursuant to Article 22 of the Project Agreement.
- 1.193 “**Security**” means the Bonds and the Insurance.
- 1.194 “**Shareholder(s)**” means a Party listed in Schedule 4 - Project Co Information, as amended from time to time in accordance with the Project Agreement.
- 1.195 “**Shop Drawings**” or “**shop drawings**” means drawings, diagrams, illustrations, schedules, performance charts, brochures, samples, Product data, and other data which Project Co provides to illustrate details of a portion of the Work.

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- 1.196 “**Shop Drawing Schedule**” means the schedule for the submission of shop drawings described in Section 11.11(c).
- 1.197 “**Site**” means the land located in the City of Ottawa, Ontario being P.I.N. 04258-0411 (LT). Part Lots 33 and 34, Plan 405, Part of Terrace Road, Plan 405, closed by Order GL40441, Parts 1, 2 and 3, Plan 5R-14271. Together with N585636. Subject to N584038. City of Ottawa. P.I.N. 04258-0412 (LT). Lot 29A and Part Lots 25, 26 and 27 and Lots 28, 29 and 30 and Part Lots 31 and 32, Plan 405, Part Terrace Road, Plan 405, closed by Order GL40441; Part Hawthorne Avenue, Plan 405, Closed by Order GL40441; Part Lot 15, Concession Junction Gore; Part 1, Plan 5R-463; Parts 1 and 2, Plan 5R-10411, Part 1, Plan 5R-4687 except Parts 4 and 5, Plan 5R-10411, Part 3, Plan 5R-4687 and Part 3, Plan 5R-10411; Together with NS89571; Subject to N723950; Together with an easement over Parts 1 to 23, Plan 4R-20355 as in OC532813. City of Ottawa.
- 1.198 “**Site Background Reports**” means the Environmental Report and the Geotechnical Reports.
- 1.199 “**Site Conditions**” means the condition of the Site, including the physical, geophysical, climatic, ecological, environmental, geotechnical and archaeological conditions.
- 1.200 “**Site Information**” means:
- (a) the Site Background Reports;
 - (b) other information respecting the Site in the Contract Documents, including infrastructure drawings and other reports, information or plans; and
 - (c) information that would have been properly inferable, readily apparent or readily discoverable to Project Co from its inspections of the Site carried out by Project Co during the Request for Proposals process prior to the Submission Date.
- 1.201 “**Sole Discretion**” has the meaning given in Section 1.1(e) of the Project Agreement.
- 1.202 “**Specifications**” means that portion of the Contract Documents, wherever located and whenever issued, consisting of written requirements and standards for Products, systems, workmanship and the services necessary for the performance of the Work and includes those Specifications listed in Schedule 2 – List of Drawings and Specifications.
- 1.203 “**Subcontractor**” means a person or entity having a direct contract with Project Co to perform all or a part or parts of the Work, or to supply Products worked to a special design for the Work or who supplies work, services or labour in any respect of the Work.
- 1.204 “**Sub-Subcontractor**” means a person or entity at any tier of the contracting chain beneath a Subcontractor or Supplier, who performs a part or parts of the Work, or supplies Products worked to a special design for the Work or who supplies work, services, materials, equipment or labour in any respect of the Work or who supplies Products not worked to a special design for the Work.

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- 1.205 “**Subcontracts**” means the contracts entered into by or between Project Co and any Project Co Party at any tier, including the Contractor and any other Subcontractor at any tier in relation to any aspect of the Work.
- 1.206 “**Submission Date**” means September 26, 2007.
- 1.207 “**Substantial Completion of the Work or Substantial Completion**” means:
- (a) Project Co has performed its obligations under Article 16 of the Project Agreement;
 - (b) the Work is available for occupancy by Owner in accordance with the standards for occupancy set out in the Building Code and the requirements of local municipal building authorities in the City of Ottawa;
 - (c) the Commissioning of the Work has been completed in accordance with the Contract Documents to the extent required to meet the requirements for occupancy of the Work set out in the Building Code and the building services required for Owner to carry out its Commissioning activities are available in accordance with the Specifications; and
 - (d) all Project Deliverables, other than those included as Minor Deficiencies in accordance with Section 16.2(h), have been assigned and provided to Owner.
- 1.208 “**Substantial Completion Date**” means the date on which Substantial Completion is achieved as evidenced by the certificate of Substantial Completion issued by the Consultant, as such date shall be stated therein.
- 1.209 “**Substantial Completion Holdback**” means the holdback pursuant to Section 3 of Schedule 18 of the Project Agreement.
- 1.210 “**Substantial Completion Holdback Payment Date**” means the date for payment of the Substantial Completion Holdback pursuant to Schedule 18 of the Project Agreement.
- 1.211 “**Supplemental Instruction**” means an instruction, including a field or site instruction, issued for recording any clarifications or interpretation of the Contract Documents or giving direction on field conditions and not involving adjustment in the Guaranteed Price or Contract Time, in the form of Specifications, Drawings, schedules, samples, models, or written instructions, consistent with the intent of the Contract Documents. A Supplemental Instruction is to be issued by the Consultant to supplement the Contract Documents as required for the performance of the Work.
- 1.212 “**Supplier**” means a person who supplies to Project Co, or to any Subcontractor, any equipment, materials, supplies or services as part of, or for, the Work.
- 1.213 “**Surety**” means the person issuing the Bonds.

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- 1.214 “**Taxes**” means any and all taxes, levies, imposts, duties, fees, withholdings, assessments, deductions or charges whatsoever, imposed, assessed, levied or collected by any Governmental Authority, together with interest thereon and penalties with respect thereto, and includes all RST and Value Added Tax, except where stated to the contrary, provided however that “**Taxes**” shall not include the Owner Taxes.
- 1.215 “**Trust Account**” means the trust account established by Owner and Project Co and in respect of which Owner, Project Co and the financial institution in which such account is established and maintained shall enter into the Trust Account Acknowledgement Agreement.
- 1.216 “**Trust Account Acknowledgement Agreement**” means the agreement substantially in the form of the agreement attached as Schedule 24 to the Project Agreement.
- 1.217 “**Undisclosed Hazardous Substances**” has the meaning given in Section 14.1(e) of the Project Agreement.
- 1.218 “**Utilities**” means energy/power supplies and waste recovery, including electricity, natural gas/fuel oil, water, sanitary waste, storm water, and bulk medical gas compounds.
- 1.219 “**Utility Company**” means any company or companies designated by Project Co to provide Utilities.
- 1.220 “**Value Added Tax**” means the tax payable under Part IX of the *Excise Tax Act* (Canada).
- 1.221 “**Work**” means the construction, installation, testing, Commissioning and completion of the Facility, including rectification of any Minor Deficiencies, and any other activities required pursuant to the provisions of the Project Agreement and includes, for greater certainty, but without limitation, the Phase 1 Work. For greater certainty, Work does not include the Financing.
- 1.222 “**Work Committee**” has the meaning given in Section 13.1(a) of the Project Agreement.
- 2. Interpretation.** Unless otherwise expressly provided in the Contract Documents, the Contract Documents shall be interpreted according to the following provisions, unless the context requires a different meaning:
- 2.1 The tables of contents, headings, marginal notes and references to them in the Contract Documents are for convenience of reference only, shall not constitute a part of the Contract Documents, and shall not be taken into consideration in the interpretation of, or affect the meaning of, the Contract Documents.
- 2.2 Except where the context requires otherwise (irrespective of whether some, but not all, references in a Schedule specifically refer to that Schedule or to other portions of the Project Agreement) references to specific Sections, Clauses, Paragraphs, Subparagraphs, Schedules, and other divisions of the Project Agreement are references to such Sections, Clauses, Paragraphs, or Subparagraphs of, Schedules to, or divisions of the Project

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- Agreement and the terms “Section” and “Clause” are used interchangeably and are synonymous.
- 2.3 Except where the context requires otherwise, references to specific Sections, Clauses, Paragraphs, Subparagraphs, Schedules, and other divisions of the Project Agreement followed by a number are references to the whole of the Section, Clause, Paragraph, Subparagraphs, Schedule or other division of the Project Agreement as applicable, bearing that number, including all subsidiary provisions containing that same number as a prefix.
- 2.4 The Schedules to the Project Agreement are an integral part of the Project Agreement and a reference to the Project Agreement includes a reference to the Schedules.
- 2.5 All references in the Project Agreement to a Schedule shall be to a Schedule of the Project Agreement.
- 2.6 All capitalized terms used in a Schedule shall have the meanings given to such terms in Schedule 1, unless stated otherwise in a particular Schedule in which case such definition shall have the meaning given to it in that Schedule solely for the purposes of that Schedule.
- 2.7 Words importing persons or parties are to be broadly interpreted and include an individual, corporation, firm, partnership, joint venture, trust, unincorporated organization, Governmental Authority, unincorporated body of persons or association and any other entity having legal capacity, and the heirs, beneficiaries, executors, administrators or other legal representatives of a person in such capacity.
- 2.8 Unless the context otherwise requires, wherever used herein the plural includes the singular, the singular includes the plural, and each of the masculine, feminine and neuter genders include all other genders.
- 2.9 Unless otherwise provided in the Project Agreement, all accounting and financial terms used in the Project Agreement shall be interpreted and applied in accordance with Canadian GAAP.
- 2.10 References to any standard, principle, agreement (including this Project Agreement) or document include (subject to all relevant approvals and any other provisions of the Project Agreement concerning amendments) a reference to that standard, principle, agreement or document as amended, supplemented, restated, substituted, replaced, novated or assigned.
- 2.11 References to any Applicable Law, including any statutes or other Applicable Law specifically referred to herein, whether or not amendments or successors to such Applicable Law are referred to herein, are to be construed as references to that Applicable Law as from time to time amended or to any Applicable Law covering the same or similar subject matter from time to time replacing, extending, consolidating or amending the same.

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- 2.12 References to a statute shall include all regulations, by-laws, ordinances and orders made under or pursuant to the statute.
- 2.13 References to persons shall include their successors and assigns. References to a public organization shall include its successors and assigns, and if a public organization ceases to exist or ceases to perform its functions without a successor or assign, references to such public organization shall be deemed to include a reference to any public organization or any organization or entity which has taken over either or both the functions and responsibilities of such public organization.
- 2.14 A reference in the Project Agreement or in any Project Document to any right, power, obligation or responsibility of any Governmental Authority shall be deemed to be a reference to the Governmental Authority that, pursuant to Applicable Laws, has such right, power, obligation or responsibility at the relevant time.
- 2.15 The words in the Project Agreement and in any Implementing Agreements shall bear their natural meaning. Words and abbreviations which have well known technical or trade meanings are used in the Contract Documents in accordance with such recognized meanings.
- 2.16 Each Party's respective obligations shall be construed as separate obligations owed to the other Party or Parties, as the case may be.
- 2.17 References containing terms such as:
- (a) **“hereof”, “herein”, “hereto”, “hereinafter”**, and other terms of like import are not limited in applicability to the specific provision within which such references are set forth but instead refer to the Project Agreement taken as a whole;
 - (b) **“includes”** and **“including”**, whether or not used with the words **“without limitation”** or **“but not limited to”**, shall not be deemed limited by the specific enumeration of items but shall, in all cases, be deemed to be without limitation and construed and interpreted to mean **“includes without limitation”** and **“including without limitation”**; and
 - (c) **“accepted”, “reviewed”, “designated”, “directed”, “inspected”, “instructed”, “permitted”, “required”** and **“selected”** when used in a Contract Document are deemed to be followed by the words **“by the Consultant”** unless the context provides otherwise; the words **“acceptable”, “submit”** and **“satisfactory”** when used in a Contract Document are deemed to be followed by the words **“to the Consultant”** unless the context provides otherwise.
- 2.18 In construing the Project Agreement, the rule known as the ejusdem generis rule shall not apply nor shall any similar rule or approach apply to the construction of the Project Agreement and, accordingly, general words introduced or followed by the word “other” or **“including”** or **“in particular”** shall not be given a restrictive meaning because they are followed or preceded (as the case may be) by particular examples intended to fall within the meaning of the general words.

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- 2.19 Where the Project Agreement or any Implementing Agreement states that an obligation shall be performed “no later than” or “within” or “by” a stipulated date or event which is a prescribed number of days after a stipulated date or event, the latest time for performance shall be 5:00 p.m. on the last day for performance of the obligation concerned, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- 2.20 Where the Project Agreement or any Implementing Agreement states that an obligation shall be performed “no later than” or “by” a prescribed number of days before a stipulated date or event or “by” a date which is a prescribed number of days before a stipulated date or event, the latest time for performance shall be 5:00 p.m. on the last day for performance of the obligation concerned, or if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- 2.21 Where the Project Agreement states that an obligation shall be performed “on” a stipulated date, the latest time for performance shall be 5:00 p.m. on that day, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- 2.22 Any reference to time of day or date means the local time or date in Ottawa, Ontario. Any reference to a stipulated “day” which is not specifically referred to as a “Business Day” shall be deemed to be a calendar day.
- 2.23 Unless otherwise indicated, time periods will be strictly construed and time is of the essence of this Project Agreement.
- 2.24 Whenever the terms “**will**” or “**shall**” are used in the Project Agreement in relation to Project Co or Owner, they shall be construed and interpreted as synonymous and to read “**Project Co shall**” or “**Owner shall**” as the case may be.
- 2.25 Any reference to currency is to Canadian currency and any amount advanced, paid or calculated is to be advanced, paid or calculated in Canadian currency.
- 2.26 Unless otherwise identified in the Project Agreement, all units of measurement in any documents submitted by Project Co to Owner shall be in accordance with the SI system of units.
- 2.27 Terms not defined herein and used in the Project Agreement or any Implementing Agreements which have a technical meaning commonly understood by the health care sector or construction industry in Ontario will be construed as having that meaning unless the context otherwise requires.
- 2.28 Save where expressly stated otherwise, references to amounts or sums expressed to be “indexed” or “index linked” are references to amounts or sums which require adjustment to reflect the effects of inflation. Such adjustment shall be calculated in accordance with the following formula:

$$\text{Adjusted amount or sum} = \text{Amount or Sum} \times \frac{\text{CPI}_y}{\text{CPI}_o}$$

Project Agreement

2.29 Wherever in this Project Agreement Project Co covenants, agrees or undertakes:

- (a) to do any act, matter or thing, that shall be deemed to mean that Project Co will do or cause to be done such act, matter or thing itself or by a Project Co Party;
and
- (b) not to do any act, matter or thing, that shall be deemed to mean that Project Co will not, and will cause each Project Co Party not to do such act, matter or thing.

Schedule 2
LIST OF DRAWINGS AND SPECIFICATIONS

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1 General

1.1 DATES

- .1 The Construction Documents listed below form a part of the Contract Documents;
 - .1 The Specifications Volumes One, Two and Three are dated March 2007;
 - .a Revision: Ministry of Health Review.
 - .2 The drawings are dated March 2007 in the revision column.
 - .a Latest Revision: Building Permit Application.

1.2 SPECIFICATIONS

- .1 The Specifications consist of three (3) Project Manuals:
 - .1 Project Manual Volume Three - Contract and General Requirements Divisions 0 & 1
 - .2 Project Manual Volume Four - Divisions 2 - 14
 - .3 Project Manual Volume Five - Divisions 15 and 16. Please refer to Volume Three for a list of Mechanical and Electrical Specifications.

1.3 ARCHITECTURAL (A) DRAWINGS

- | | |
|------------|----------------------------------|
| QCH A0-00 | COVER SHEET |
| QCH A0-01 | CAMPUS SITE PLAN |
| QCH A0-01a | SITE PLAN |
| QCH A0-02 | SURVEY PLAN AND INFORMATION |
| QCH A0-03 | SITE DEMOLITION |
| | |
| QCH A1-01 | SITE PLAN |
| | |
| QCH A2-01 | LEVEL 1 KEY FLOOR PLAN |
| QCH A2-02 | LEVEL 2, LEVEL 3 KEY FLOOR PLANS |
| QCH A2-03 | LEVEL 4 KEY FLOOR PLAN |
| QCH A2-04 | LEVEL 1 LAYOUT FLOOR PLAN |
| QCH A2-05 | LEVEL 2 LAYOUT FLOOR PLAN |
| QCH A2-06 | LEVEL 3 LAYOUT FLOOR PLAN |
| QCH A2-07 | LEVEL 4 LAYOUT FLOOR PLAN |
| QCH A2-08 | ROOF PLAN |
| | |
| QCH A3-01 | LEVEL 1 REFLECTED CEILING PLAN |
| QCH A3-02 | LEVEL 2 REFLECTED CEILING PLAN |
| QCH A3-03 | LEVEL 3 REFLECTED CEILING PLAN |
| QCH A3-04 | LEVEL 4 REFLECTED CEILING PLAN |
| | |
| QCH A4-01 | EXTERIOR ELEVATIONS |
| QCH A4-02 | EXTERIOR ELEVATIONS |
| QCH A4-03 | EXTERIOR ELEVATIONS |
| | |
| QCH A5-01 | LEVEL 1 PARTIAL FLOOR PLAN |
| QCH A5-02 | LEVEL 1 PARTIAL FLOOR PLAN |
| QCH A5-03 | LEVEL 1 PARTIAL FLOOR PLAN |
| QCH A5-04 | LEVEL 1 PARTIAL FLOOR PLAN |
| QCH A5-05 | LEVEL 2 PARTIAL FLOOR PLAN |
| QCH A5-06 | LEVEL 2 PARTIAL FLOOR PLAN |
| QCH A5-07 | LEVEL 2 PARTIAL FLOOR PLAN |
| QCH A5-08 | LEVEL 2 PARTIAL FLOOR PLAN |
| QCH A5-09 | LEVEL 3 PARTIAL FLOOR PLAN |
| QCH A5-10 | LEVEL 3 PARTIAL FLOOR PLAN |
| QCH A5-11 | LEVEL 4 PARTIAL FLOOR PLAN |
| QCH A5-12 | LEVEL 4 PARTIAL FLOOR PLAN |

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QCH A6-01	BUILDING SECTIONS
QCH A6-02	BUILDING SECTIONS
QCH A6-03	PARTIAL BUILDING SECTIONS THROUGH BUNKERS
QCH A7-01	WALL SECTIONS
QCH A7-02	WALL SECTIONS
QCH A7-03	WALL SECTIONS
QCH A7-04	WALL SECTIONS
QCH A7-05	WALL SECTIONS
QCH A7-06	WALL SECTIONS
QCH A8-01	STAIR No.1 AND No.2 ELEVATOR 'C' PLANS AND SECTIONS
QCH A8-02	STAIR No.1 AND No.2 ELEVATOR 'C' PLANS AND SECTIONS
QCH A8-03	STAIR No.3 PLANS AND SECTIONS
QCH A10-01	INTERIOR ELEVATIONS
QCH A10-02	INTERIOR ELEVATIONS
QCH A10-03	INTERIOR ELEVATIONS
QCH A10-04	INTERIOR ELEVATIONS
QCH A10-05	INTERIOR ELEVATIONS
QCH A10-06	INTERIOR ELEVATIONS
QCH A10-07	INTERIOR ELEVATIONS
QCH A10-08	INTERIOR ELEVATIONS
QCH LINK-A-000	OBC DATA MATRIX, FIRE SEPARATION PLANS, LEGENDS, AND DOOR SCHEDULE
QCH LINK A-200	DEMOLITION AND PHASING PLAN
QCH LINK A-300	LEVEL 1 AND 2 FLOOR PLANS
QCH LINK A-301	ROOF PLANS
QCH LINK A-400	CEILING PLANS
QCH LINK A-600	LINK ELEVATIONS AND SECTIONS
QCH LINK A-630	WALL SECTIONS
QCH LINK A-631	WALL SECTIONS
QCH LINK A-632	WALL SECTIONS
QCH LINK-A-633	WALL SECTIONS
QCH LINK A-700	EXTERIOR WALL SECTION DETAILS
QCH LINK A-701	EXTERIOR WALL SECTION DETAILS
QCH LINK A-702	EXTERIOR WALL SECTION DETAILS
QCH LINK A-710	PLAN DETAILS
QCH LINK A-711	PLAN DETAILS
QCH LINK A-712	PLAN DETAILS
QCH LINK A-750	STAIR PLANS
QCH LINK A-751	STAIR DETAILS
QCH P6-A-100	KEY PLAN, GENERAL NOTES, LEGEND, O.B.C.MATRIX AND DWG LIST, DOOR/FRAME SCHEDULE
QCH P6-A-101	DEMOLITION SITE PLAN AND SITE PLAN
QCH P6-A-102	LIFE SAFETY, FIRE SEPARATIONS
QCH P6-A-200	FOUNDATION PLAN
QCH P6-A-201	LEVEL 1 FLOOR PLAN
QCH P6-A-202	LEVEL 2 FLOOR PLAN
QCH P6-A-203	LEVEL 3 FLOOR PLAN
QCH P6-A-204	LEVEL 4, 5, 6 FLOOR PLANS
QCH P6-A-205	LEVEL 7 FLOOR PLAN
QCH P6-A-206	ROOF PLAN
QCH P6-A-301	NORTH & WEST BUILDING ELEVATIONS
QCH P6-A-302	SOUTH & EAST BUILDING ELEVATIONS

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QCH P6-A-303	INTERIOR ELEVATIONS
QCH P6-A-401	BUILDING SECTIONS
QCH P6-A-500	STAIR PLANS & DETAILS AND MISC. DETAILS
QCH P6-A-501	STAIR WALL DETAILS
QCH P6-A-502	STAIR AREA SECTION DETAILS
QCH P6-A-600	WALL SECTIONS
QCH P6-A-601	WALL SECTIONS
QCH P6-A-602	WALL SECTION DETAILS
QCH P6-A-701	PLAN DETAILS
TOH A0-00	COVER SHEET
TOH A0-01	CAMPUS SITE PLAN
TOH A0-02	SURVEY PLAN AND INFORMATION
TOH A0-03	SITE DEMOLITION AND SITE PREPARATION
TOH A0-04	PHASING PLANS
TOH A0-05	PHASING PLANS
TOH A0-06	LEVEL 0, PARTIAL LEVEL 1 DEMOLITION PLANS
TOH A0-07	LEVEL 1 PARTIAL DEMOLITION PLAN
TOH A0-08	LEVEL 2 DEMOLITION PLAN
TOH A1-01	SITE PLAN
TOH A2-01	LEVEL 0, LEVEL 1 KEY FLOOR PLAN
TOH A2-02	LEVEL 2 KEY FLOOR PLAN
TOH A2-03	LEVEL 0 PARTIAL LAYOUT FLOOR PLAN
TOH A2-04	LEVEL 1 PARTIAL LAYOUT FLOOR PLAN
TOH A2-05	LEVEL 1 PARTIAL LAYOUT FLOOR PLAN
TOH A2-06	LEVEL 1 PARTIAL LAYOUT FLOOR PLAN
TOH A2-07	LEVEL 2 PARTIAL LAYOUT FLOOR PLAN
TOH A2-08	LEVEL 2 PARTIAL LAYOUT FLOOR PLAN
TOH A2-09	LEVEL 3 PARTIAL LAYOUT FLOOR PLAN, PARTIAL ROOF PLAN
TOH A2-10	FULL ROOF PLAN
TOH A3-01	LEVEL 0 REFLECTED CEILING PLAN
TOH A3-02	LEVEL 1 REFLECTED CEILING PLAN
TOH A3-03	LEVEL 1 REFLECTED CEILING PLAN
TOH A3-04	LEVEL 1 REFLECTED CEILING PLAN
TOH A3-05	LEVEL 2 REFLECTED CEILING PLAN
TOH A3-06	LEVEL 2 REFLECTED CEILING PLAN
TOH A3-07	LEVEL 2 REFLECTED CEILING PLAN AT ATRIUMS
TOH A4-01	EXTERIOR ELEVATIONS
TOH A4-02	EXTERIOR ELEVATIONS
TOH A4-03	EXTERIOR ELEVATIONS AND EXISTING RETROFIT
TOH A4-04	EXTERIOR ELEVATIONS LANDSCAPE
TOH A5-01	LEVEL 0 PARTIAL FLOOR PLAN
TOH A5-02	LEVEL 0 PARTIAL FLOOR PLAN
TOH A5-03	LEVEL 0 PARTIAL FLOOR PLAN
TOH A5-04	LEVEL 1 PARTIAL FLOOR PLAN
TOH A5-05	LEVEL 1 PARTIAL FLOOR PLAN
TOH A5-06	LEVEL 1 PARTIAL FLOOR PLAN
TOH A5-07	LEVEL 1 PARTIAL FLOOR PLAN
TOH A5-08	LEVEL 1 PARTIAL FLOOR PLAN
TOH A5-09	LEVEL 1 PARTIAL FLOOR PLAN
TOH A5-10	LEVEL 1 PARTIAL FLOOR PLAN
TOH A5-11	LEVEL 2 PARTIAL FLOOR PLAN
TOH A5-12	LEVEL 2 PARTIAL FLOOR PLAN

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TOH A5-13	LEVEL 2 PARTIAL FLOOR PLAN
TOH A5-14	LEVEL 2 PARTIAL FLOOR PLAN
TOH A6-01	BUILDING SECTIONS
TOH A6-02	BUILDING SECTIONS
TOH A6-03	PARTIAL BUILDING SECTION THROUGH BUNKER
TOH A6-04	PARTIAL BUILDING SECTIONS THROUGH BRACHYTHERAPY
TOH A7-01	WALL SECTIONS
TOH A7-02	WALL SECTIONS
TOH A7-03	WALL SECTIONS
TOH A7-04	WALL SECTIONS
TOH A7-05	WALL SECTIONS
TOH A7-06	WALL SECTIONS
TOH A8-01	STAIR AND ELEVATOR PLANS AND SECTIONS
TOH A8-02	STAIR No. 1 PLANS AND SECTIONS
TOH A8-03	ELEVATOR 1 AND 2 PLANS AND SECTIONS
TOH A8-04	ELEVATOR 1 AND 2 PLANS AND SECTIONS
TOH A10-01	INTERIOR ELEVATIONS
TOH A10-02	INTERIOR ELEVATIONS
TOH A10-03	INTERIOR ELEVATIONS
TOH A10-04	INTERIOR ELEVATIONS
TOH A10-05	INTERIOR ELEVATIONS
TOH A10-06	INTERIOR ELEVATIONS
TOH A10-07	INTERIOR ELEVATIONS
TOH A11-01	BUNKER INTERIOR ELEVATIONS

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G111.01	RECESSED RWL (SCUPPER)
G111.02	TYP. JAMB AT BRICK CAVITY WALL AND INTERIOR GWB PARTITION
G111.03	TYP. ARCHITECTURAL CONCRETE CONTROL JOINT
G111.04	TYP. OVERFLOW SCUPPER
G112.01	TYP. ROOF DRAIN
G112.02	LANDSCAPED ROOF DRAIN
G112.03	ROOF HATCH
G112.04	ROOF LADDER DETAILS
G120.01	HSS POST AND PLATE DETAILS FOR PARTIAL HT WALLS
G120.05	BUNKER FLOOR PATTERN
G120.06	EXAM FLOOR PATTERN
G122.02	TYP. HANDRAIL DETAILS - HR
G122.03	HANDRAIL & BUMBER GUARD (HR-1)
G122.04	PASS THROUGH WINDOW
G122.05	PASS THROUGH AT OUTPATIENT
G122.06	'ERGATRON' WALL BRACKET MOUNTING
G122.07	WOOD SILL AND CAP DETAILS
G122.09	LAMINATED GLASS SCREEN
G122.10	LAMINATED GLASS SCREEN AND SLIDING GLASS PANEL
G122.11	BCS SECTION

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G122.20	BUNKER CONTROL SCREENS
G122.21	BUNKER CONTROL SCREENS
G122.22	BUNKER CONTROL SCREENS
G123.01	CEILING DETAILS
G123.02	CEILING DETAILS
G123.05	SECURITY GRILLE DETAILS
G123.06	MILLWORK - PATIENT RESOURCE
G123.07	MILLWORK - PATIENT RESOURCE
G123.08	MILLWORK - PATIENT RESOURCE
G123.09	MILLWORK - SECURITY GRILLE POCKET
G123.10	DISPLAY CASE
G130.01	MILLWORK - STANDARD SECTION DETAILS
G130.02	MILLWORK - STANDARD SECTION DETAILS
G130.03	MILLWORK - STANDARD SECTION DETAILS
G130.04	MILLWORK - STANDARD SECTION DETAILS
G130.05	MILLWORK - STANDARD SECTION DETAILS
G130.06	MILLWORK - STANDARD SECTION DETAILS
G130.07	MILLWORK - STANDARD SECTION DETAILS
G130.08	MILLWORK DETAILS
G130.09	MILLWORK DETAILS
G130.10	MILLWORK DETAILS
G130.11	MILLWORK DESK FACADE
G130.12	MAGAZINE RACK DETAILS
G130.13	MAGAZINE RACK DETAILS
G130.14	TREATMENT ROOM SPS SINK PLAN
G130.15	TREATMENT ROOM SPS SINK SECTION
G130.16	SPS WASH SINK SECTION
G130.17	HAND SANITIZER MOUNTING
G130.18	TRANSACTION WINDOW
G130.30	PATIENT RESOURCE DESK
G130.31	PATIENT RESOURCE DESK
G130.32	PATIENT RESOURCE LOCKABLE STORAGE CABINET
G131.02	CHEMOTHERAPY HEADWALL ELEVATION
G131.03	TYPICAL DETAILS - WOOD PANELLING
G131.04	MIRROR FRAME DETAILS
G131.05	MIRROR FRAME DETAILS
G131.06	SECTIONS AT HEADWALLS
G131.10	CUSTOM WOOD BENCH
G131.12	PUBLIC TELEPHONE ALCOVE
G140.01	DOOR TYPES
G140.02	DOOR FRAME TYPES
G140.03	DOOR FRAME PROFILES
G140.04	TYP. SCREEN DETAILS
G141.01	DOOR JAMB DETAILS AT Pb PROTECTION
G141.02	BREAK-OUT DOOR DETAILS
G141.03	WOOD SLIDING DOOR
G160.01	PLAN DETAIL AT BORATED OR PLAN POLYURETHANE SHEET
G160.02	PLAN DETAIL AT BORATED POLYURETHANE SHEET
G160.03	INTERLOCKING RADIATION SHIELDING BLOCK DETAILS
G160.04	PLAN DETAIL AT POLYURETHANE SHEET

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D10.01	EXTERIOR ENVELOPE DETAILS
D10.02	EXTERIOR ENVELOPE DETAILS
D10.03	EXTERIOR ENVELOPE DETAILS
D10.04	TYP. WOOD SOFFIT & VEGETATED ROOF
D10.05	EXTERIOR ENVELOPE DETAILS
D10.06	TYP. CONNECTION & MOD BIT ROOF CONC. SLAB & CURTAINWALL
D11.01	EXTERIOR LOUVRE SYSTEM AT BRICK CAVITY WALL
D11.02	EXTERIOR LOUVRE SYSTEM AT FOUNDATION WALL
D11.03	EXT. EXP. JT AT BRICK CAVITY WALL AT 3.2, G AND G.1
D11.04	EXT. EXP. JT AT BRICK CAVITY WALL AT 3.2 AND J.3
D11.05	EXT. EXP. JT AT (E) POWERHOUSE BUILDING AND BRICK WALL CAVITY WALL
D11.06	EXT. EXP. JT AT (E) POWERHOUSE BUILDING AND BRICK WALL CAVITY WALL
D11.07	BRICK CAVITY WALL AND CURTAIN WALL AT J.1 AND 3.9
D11.08	COLUMN, CURTAINWALL AND BRICK CAVITY WALL AT J.1 AND 8.6
D11.09	COLUMN, CURTAINWALL AND BRICK CAVITY WALL AT 5 AND H.2
D11.10	EXT. EXP. JT AT CURTAINWALL AND BRICK CAVITY WALL AT G.4 AND 5
D11.11	EXT. EXP. JT AT CURTAINWALL AND BRICK CAVITY WALL AT G, G.1 AND 5
D11.12	FIREPLACE AND WOOD BENCH AT 6 AND G
D11.13	CURTAIN WALL AND EXT WALL LOUVRE AT 1 AND E
D11.14	EXT WALL LOUVRE ALONG E
D11.15	CURTAINWALL AND EXT WALL LOUVRE AT 2 AND E
D11.16	CURTAINWALL AND EXT WALL LOUVRE AND SHEAR WALL AT 1
D11.17	CURTAINWALL AT STAIR / ELEVATOR SHEAR AT 2 AND G
D11.18	CURTAINWALL AT EXP JT AND SHEAR WALL ALONG G
D11.19	CURTAINWALL AT BRICK ALONG J.3 AND 3.2
D11.22	CURTAINWALL DETAILS
D11.23	CURTAINWALL AT BRICK AND CW SKIRT
D11.24	CURTAINWALL AT BRICK AND STEEL STRUCTURE AT D AND 8.1
D11.25	CLERESTORY CURTAIN WALL AT FOLDING PARTITION WALL
D11.26	CLERESTORY CURTAIN WALL AT STEEL STRUCTURE
D12.01	LANDSCAPE ROOF PARAPET
D12.02	LANDSCAPE ROOF AT CLERESTORY WINDOW
D12.03	LANDSCAPE ROOF DRAIN
D20.01	EXPANSION JOINT DETAILS
D20.02	WALL LADDER
D20.03	EXAM ROOM LINO PATTERN
D20.04	OFFICE SCREEN
D20.05	WINK WALL AT CHEMO SATELLITE STATIONS
D20.06	ELEVATOR DOOR SURROUND DETAILS
D20.10	GAS FIREPLACE MAIN WAITING A2700A
D20.11	GAS FIREPLACE WAIT A1707
D22.01	GUARD DETAILS
D22.02	GUARD DETAILS
D22.03	STAIR TREAD DETAILS
D22.05	FEATURE STAIR DETAILS
D22.07	TYPICAL STEEL PAN STAIR DETAILS
D22.08	TYPICAL STEEL PAN STAIR DETAILS
D22.10	GAS FIREPLACE DETAILS
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D22.12	GAS FIREPLACE DETAILS
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D22.15	CONTROL ROOM SCREENS
D22.16	CONTROL ROOM SCREENS
D22.17	CONTROL ROOM SCREENS
D23.01	FOLDING DOOR DETAILS
D30.01	NURSE STATION SECTION DETAIL
D30.02	MILLWORK - OFFICE BUILT-IN COUNTER
D30.05	WASHROOM & SHOWER SINK SECTION
D30.10	MILLWORK DETAILS - MAIN RECEPTION
D30.11	MILLWORK DETAILS - MAIN RECEPTION
D30.12	MILLWORK DETAILS - MAIN RECEPTION
D31.01	EXAM ROOM HEADWALL
D31.02	TYP. HEADWALL STRETCHER WAIT
D31.03	TYP. HEADWALL SPECIMEN COLLECTION
D31.04	TYP. HEADWALL SEGREGATION ROOM
D31.05	TYP. HEADWALL SPECIAL PROCEDURE ROOM
D31.06	PROCEDURE EXAM ROOM HEADWALL ELEVATIONS
D41.01	DOOR JAMB DETAILS AND Pb PROTECTION
D41.02	FOLDING PARTITION AT QCH CONFERENCE ROOM
D50.01	EXTERIOR GLASS GUARD
D51.01	EXTERIOR GLASS GUARD
D60.01	SAGITAL LASER DETAIL
D60.02	CT SIM CEILING LASER MOUNT
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D70.00	SYSTEMS FURNITURE PLANS AND DETAILS INDEX

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D 10.02	EXTERIOR ENVELOPE DETAILS
D 10.03	EXTERIOR ENVELOPE DETAILS
D 10.04	EXTERIOR ENVELOPE DETAILS
D 10.05	EXTERIOR ENVELOPE DETAILS
D 10.06	EXTERIOR ENVELOPE DETAILS
D 10.07	EXTERIOR ENVELOPE DETAILS
D 10.10	SERVICE TUNNEL CONNECT DETAILS
D 10.11	SERVICE TUNNEL CONNECT DETAILS
D 10.12	AREAWAY RAMP DETAIL
D 10.13	CURTAINWALL WINDOW HEAD DETAIL
D 10.14	PARAPET DETAIL AT SOUTH ATRIUM
D 10.15	ROOF DETAIL AND SOUTH ATRIUM
D 10.17	PARAPET DETAIL AT SOUTH ATRIUM
D 10.18	NORTH ATRIUM WALL DETAIL A7-04
D 10.19	EXISTING WINDOW RETROFIT AND EXPANSION JOINT DETAIL A7-04
D 10.20	TYPICAL EXPANSION JOINT NEW TO EXISTING TOH A7-04
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D 10.23	SOUTH ATRIUM PARAPET DETAIL TOH A7-05
D 10.24	BRIDGE CONNECTION AT STAIR No.3 DETAIL TOH A7-05
D 10.25	STAIR No.3 ROOF STRUCTURE DETAIL TOH A7-05
D 10.26	DOOR THRESHOLD TO ROOF DETAIL TOH A7-05
D 10.27	EXTERIOR DOOR THRESHOLD DETAIL TOH A7-05

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D 10.30	TYPICAL CURTAINWALL MODIFICATIONS TO EXISTING TOH A7-06
D 10.31	CURTAINWALL DETAILS AT EXISTING TOH A7-06
D 11.01	CURTAINWALL AT EXISTING COLUMN PLAN DETAIL
D 11.02	CURTAINWALL AND ENTRY VESTIBULE PLAN DETAIL
D 11.03	CURTAINWALL AND AT EXIST. DOLUMN PLAN DETAILS
D 11.04	EXPANSION JOINT AND VESTIBULE 1101 PLAN DETAILS
D 11.05	VESTIBULE 1101 PLAN DETAILS
D 11.06	EXTERIOR ENVELOPE PLAN DETAILS
D 11.07	EXTERIOR ENVELOPE PLAN DETAILS
D 11.08	CURTAINWALL OUTSIDE CORNER AT CONCRETE COLUMN
D 11.09	TYP. EXTERIOR ENVELOPE PLAN DETAILS
D 11.10	EXPANSION JOINT AT VESTIBULE 1312 PLAN DETAILS
D 11.12	1 - EXTERIOR WALL AT ELEVATION 2. 2 - TYP. FIRESTOP
D 11.13	TYP. EXTERIOR ENVELOPE PLAN DETAIL
D 20.01	STACKING GRILLE AT PATIENT RESOURCE
D 20.10	GAS FIREPLACE WAITING 1108b
D 20.11	ELECTRIC FIREPLACE GOWNED WAITING 1505
D 22.01	STACKING GRILLE AT PATIENT RESOURCE
D 22.02	CONTROL ROOM SCREENS
D 22.03	CONTROL ROOM SCREENS
D 22.04	CONTROL ROOM SCREENS
D 22.05	FEATURE STAIR DETAILS
D 22.06	FEATURE STAIR DETAILS
D 22.07	FEATURE STAIR DETAILS
D 22.08	FEATURE STAIR DETAILS
D 22.09	FEATURE STAIR DETAILS
D 22.10	FEATURE STAIR DETAILS
D 22.11	GAS FIREPLACE DETAILS
D 22.12	GAS FIREPLACE DETAILS
D 22.13	ELECTRICAL FIREPLACE DETAILS
D 22.14	ELECTRICAL FIREPLACE DETAILS
D 23.01	CEILING COVE DETAIL - 0 TRACK
D 23.03	CEILING DETAILS
D 23.05	PATIENT RESOURCE CLOSURE GRILLE DETAILS
D 31.01	TYP. HEADWALL EXAM ROOM (NEW BUILDING)
D 31.02	TYP. HEADWALL EXAM ROOM (EXISTING BUILDING)
D 31.03	TYP. HEADWALL STRETCHER WAIT
D 31.04	TYP. HEADWALL SPECIMEN COLLECTION
D 31.05	TYP. HEADWALL ELEVATIONS SEG AND ISO
D 31.06	TYP. HEADWALL SPECIAL PROCEDURE ROOM
D 41.01	SLIDING GRILLE AT PATIENT RESOURCE
D 51.01	EXTERIOR GLASS GUARD
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D 51.03	STONE WALL DETAIL
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D 51.05	STONE RETAINING WALL SECTION
D 51.06	ELEVATION HANDRAIL MOUNTED TO LOW STONE WALL AT RAMP
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D 60.02 CT SIM CEILING LASER MOUNT
 D 60.03 CT SIM SIDE LASER MOUNT

 D 70.00 SYSTEMS FURNITURE PLANS AND DETAILS INDEX

1.4 STRUCTURAL (S) DRAWINGS

QCH-S0-00 GENERAL NOTES

 QCH-S1-01 FOUNDATION PLAN
 QCH-S1-02 FOUNDATION PLAN
 QCH-S1-03 LEVEL 1 SLAB ON GRADE PLAN AND FOUNDATION PLAN
 QCH-S1-04 LEVEL 1 SLAB ON GRADE PLAN
 QCH-S1-05 LEVEL 2 FRAMING PLAN; SLAB ON GRADE PLAN
 QCH-S1-06 LEVEL 2 FRAMING PLAN; ROOF FRAMING PLAN
 QCH-S1-07 LEVEL 3 FRAMING PLAN; ROOF FRAMING PLAN
 QCH-S1-08 ROOF FRAMING PLAN
 QCH-S1-09 LEVEL 4 FRAMING PLAN; ROOF FRAMING PLAN
 QCH-S1-10 ROOF FRAMING PLAN

 QCH-S2-01 PLAN DETAILS
 QCH-S2-02 CANOPY PLAN DETAILS

 QCH-S3-01 SECTION
 QCH-S3-02 SECTION
 QCH-S3-03 SECTION
 QCH-S3-04 SECTION
 QCH-S3-05 SECTIONS
 QCH-S3-06 SECTION / PLAN DETAILS
 QCH-S3-07 SECTION
 QCH-S3-08 SECTION/DETAILS
 QCH-S3-09 SECTION/DETAILS
 QCH-S3-10 SECTIONS
 QCH-S3-11 SECTIONS
 QCH-S3-12 SECTIONS

 QCH-S4-01 DETAILS

 QCH-S5-01 CONCRETE BEAM DETAILS
 QCH-S5-02 CONCRETE BEAM DETAILS
 QCH-S5-03 CONCRETE BEAM DETAILS

 QCH-S6-01 SHEAR WALL SCHEDULE AND DETAILS
 QCH-S6-02 COLUMN SCHEDULE / DETAILS
 QCH-S6-03 TYPICAL DETAILS
 QCH-S6-04 TYPICAL DETAILS

 QCH LINK S-100 GENERAL NOTES
 QCH LINK S-200 LEVEL 1 PLANS AND SCHEDULES
 QCH LINK S-201 LEVEL 2 AND ROOF PLAN LEVELS
 QCH LINK S-300 SECTIONS
 QCH LINK S-400 SECTIONS AND DETAILS

 P6-S1-01 FOUNDATION PLAN
 P6-S1-02 LEVEL 1 FRAMING PLAN
 P6-S1-03 LEVEL 2-5 FRAMING PLAN
 P6-S1-04 ROOF FRAMING PLAN
 P6-S1-05 UPPER ROOF FRAMING PLAN

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P6-S1-06	TRAFFIC COATING PLANS
P6-S2-01	SHEAR WALL DETAILS
P6-S3-01	CROSS SECTION
P6-S3-02	CROSS SECTION
P6-S3-03	STAIR SECTIONS
P6-S3-04	STAIR SECTIONS
P6-S3-05	WALL SECTIONS
P6-S3-06	WALL SECTIONS
P6-S3-07	SECTIONS
P6-S3-08	SECTIONS AND DETAILS
P6-S3-09	DETAILS
TOH S0-00	GENERAL NOTES AND DETAILS
TOH S0-01	GENERAL NOTES AND DETAILS
TOH S0-02	GENERAL NOTES AND DETAILS
TOH S0-03	GENERAL NOTES AND DETAILS
TOH S1-01	LEVEL 0
TOH S1-02	LEVEL 1
TOH S1-03	LEVEL 2
TOH S1-04	LEVEL 3
TOH S1-05	ROOF (FUTURE LEVEL 4)
TOH S1-06	BRACHYTHERAPY PARTIAL GND/2ND FLOOR PLAN AND SECTIONS
TOH S2-01	SCHEDULES AND DETAILS
TOH S2-02	SECTIONS AND DETAILS
TOH S2-03	BEAM SCHEDULE
TOH S2-04	SECTIONS AND DETAILS
TOH S2-05	SECTIONS AND DETAILS
TOH S2-06	BUNKER SECTIONS AND DETAILS
TOH S2-07	SECTIONS AND DETAILS
TOH S2-08	SECTIONS AND DETAILS
TOH S2-09	SECTIONS AND DETAILS
TOH S3-01	COREWALL DETAILS
TOH S3-02	COREWALL DETAILS
TOH S3-03	SHEARWALL ELEVATIONS / DETAILS
TOH S3-04	SHEARWALL ELEVATIONS / DETAILS

1.5 CIVIL (C) DRAWINGS

QCH-C-GP1	GENERAL PLAN OF SERVICES
QCH-C-GP2	GENERAL PLAN OF SERVICES
QCH-C-GR1	GRADING PLAN
QCH-C-GR2	GRADING PLAN
TOH-C-GP	GENERAL PLAN OF SERVICES
TOH-C-GR	GRADING PLAN

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TOH M5-02	LEVEL 0 PIPING
TOH M5-03	LEVEL 1 EXISTING PLAN PIPING
TOH M5-04	LEVEL 1 EXISTING PLAN PIPING
TOH M5-05	LEVEL 1 PIPING
TOH M5-06	LEVEL 2 EXISTING PLAN PIPING
TOH M5-07	LEVEL 2 PIPING
TOH M5-08	ROOF PLAN PIPING
TOH M5-09	HOT WATER HEATING SCHEMATIC
TOH M5-10	COOLING SCHEMATICS
TOH M5-11	GENERATOR DETAILS AND SCHEMATICS
TOH M6-01	LEVEL 0 EXISTING PLAN AIR DISTRIBUTION
TOH M6-02	LEVEL 0 AIR DISTRIBUTION
TOH M6-03	LEVEL 1 EXISTING PLAN AIR DISTRIBUTION
TOH M6-04	LEVEL 1 EXISTING PLAN AIR DISTRIBUTION
TOH M6-05	LEVEL 1 AIR DISTRIBUTION
TOH M6-06	LEVEL 2 EXISTING PLAN AIR DISTRIBUTION
TOH M6-07	LEVEL 2 AIR DISTRIBUTION
TOH M6-08	ROOF PLAN AIR DISTRIBUTION
TOH M7-01	LEVEL 0 TUNNEL SECTIONS - PIPING
TOH M7-02	LEVEL 0 SECTIONS - AIR HANDLING UNITS
TOH M7-03	LEVEL 0 SECTIONS - AIR DISTRIBUTION
TOH M7-04	LEVEL 1 SECTIONS - PIPING AND AIR DISTRIBUTION
TOH M7-05	LEVEL 0, 1 AND 2 SECTIONS - PIPING AND AIR DISTRIBUTION
TOH M8-01	SCHEDULES
TOH M8-01	SCHEDULES

1.8

ELECTRICAL (E) DRAWINGS

QCH E0-01	ELECTRICAL DRAWINGS LIST, LEGEND, NOTES AND SCHEDULES
QCH E0-02	FIXTURE SCHEDULE
QCH E0-03	SITE PLAN
QCH E1-01	HIGH VOLTAGE DETAILS
QCH E1-02	BUILDING SERVICES CONDUIT LAYOUTS
QCH E2-01	LEVEL 1 - LIGHTING
QCH E2-02	LEVEL 2 - LIGHTING
QCH E2-03	LEVELS 3 & 4 - LIGHTING
QCH E3-01	LEVEL 1 - POWER
QCH E3-02	LEVEL 2 - POWER
QCH E3-03	LEVELS 3 & 4 - POWER
QCH E3-04	ROOF - POWER
QCH E4-01	LEVEL 1 - SYSTEMS
QCH E4-02	LEVEL 2 - SYSTEMS
QCH E4-03	LEVELS 3 & 4 - SYSTEMS
QCH E4-04	ROOF - LIGHTNING PROTECTION
QCH E5-01	NEW SERVICE SINGLE LINE DIAGRAM
QCH E5-02	EXISTING POWER DISTRIBUTION SINGLE LINE DIAGRAM
QCH E5-03	EXISTING REVISED POWER DISTRIBUTION SINGLE LINE DIAGRAM
QCH E5-04	NEW POWER DISTRIBUTION SINGLE LINE DIAGRAM
QCH E6-01	FIRE ALARM RISER, SCHEDULE AND DETAILS

1.6 LANDSCAPE (L) DRAWINGS

QCH-L1	LAYOUT AND MATERIALS PLAN
QCH-L2	COURTYARD ENLARGEMENT PLAN
QCH-L3	PLANTING PLAN
QCH-L4	PLANTING PLAN
QCH-L5	IRRIGATION PLAN AND DETAILS
QCH-L6	SITE DETAILS
QCH-L7	SITE DETAILS
QCH-L8	SITE DETAILS
QCH-L9	SITE DETAILS
QCH-L10	WATER FEATURE DETAILS
QCH-L11	WATER FEATURE DETAILS

QCH P6 L-1	LANDSCAPE LAYOUT AND DETAILS
QCH P6 L-2	PLANTING PLAN

TOH-L1	LAYOUT AND MATERIALS PLAN
TOH-L2	COURTYARD ENLARGEMENT PLAN
TOH-L3	PLANTING PLAN
TOH-L4	IRRIGATION PLAN AND DETAILS
TOH-L5	SITE DETAILS
TOH-L6	SITE DETAILS
TOH-L7	WATER FEATURE DETAILS
TOH-L8	WATER FEATURE DETAILS
TOH-L9	WATER FEATURE DETAILS
TOH-L10	WATER FEATURE DETAILS

1.7 MECHANICAL (M) DRAWINGS

QCH M0-00	MECHANICAL DRAWING LIST, LEGENDS AND NOTES
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QCH M1-01	UNDERGROUND PLUMBING
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QCH M2-01	LEVEL 1 PLUMBING & MEDICAL GAS
QCH M2-02	LEVEL 2 PLUMBING & MEDICAL GAS
QCH M2-03	LEVEL 3 PLUMBING & MEDICAL GAS
QCH M2-04	LEVEL 4 PLUMBING & MEDICAL GAS
QCH M2-05	ROOF PLAN PLUMBING & MEDICAL GAS
QCH M2-06	PART LEVEL 1, CANOPY, SCHEMATICS PLUMBING
QCH M2-07	SANITARY RISER DIAGRAM PLUMBING

QCH M3-01	LEVEL 1 FIRE PROTECTION
QCH M3-02	LEVEL 2 FIRE PROTECTION
QCH M3-03	LEVEL 3 FIRE PROTECTION
QCH M3-04	LEVEL 4 FIRE PROTECTION

QCH M4-01	LEVEL 1 FLOOR PLAN - PIPING
QCH M4-02	LEVEL 2 FLOOR PLAN - PIPING
QCH M4-03	LEVEL 3 FLOOR PLAN - PIPING
QCH M4-04	LEVEL 4 FLOOR PLAN - PIPING

QCH M5-01	LEVEL 1 FLOOR PLAN - AIR DISTRIBUTION
QCH M5-02	LEVEL 2 FLOOR PLAN - AIR DISTRIBUTION
QCH M5-03	LEVEL 3 FLOOR PLAN - AIR DISTRIBUTION
QCH M5-04	LEVEL 4 FLOOR PLAN - AIR DISTRIBUTION
QCH M5-05	ROOF PLAN - AIR DISTRIBUTION

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QCH M6-01	PIPING SCHEMATIC
QCH M7-01	SECTION - AIR DISTRIBUTION AND PIPING
QCH M7-02	SECTION - AIR DISTRIBUTION AND PIPING
QCH M7-03	AIR HANDLING UNIT DETAILS
QCH M8-01	SCHEDULES
QCH M8-02	SCHEDULES
QCH LINK M1-01	BRIDGE PLUMBING
QCH LINK M2-01	BRIDGE FIRE PROTECTION
QCH LINK M3-01	BRIDGE PIPING AND HVAC
QCH P6-M01	LEVEL 1 MECHANICAL
QCH P6-M02	LEVEL 2 MECHANICAL
QCH P6-M03	LEVELS 3, 4 MECHANICAL
QCH P6-M04	LEVEL 5 MECHANICAL
QCH P6-M05	LEVEL 6 MECHANICAL
QCH P6-M06	LEVEL 7 MECHANICAL
QCH P6-M07	SCHEMATICS AND DETAILS
QCH P6-M08	DIESEL GENERATOR ROOM SCHEMATICS
QCH P6-M09	SCHEMATICS AND DETAILS
TOH M0-00	MECHANICAL DRAWING LIST, LEGENDS AND NOTES
TOH M1-01	LEVEL 0 - DEMOLITION PLUMBING
TOH M1-02	LEVEL 1 - DEMOLITION PLUMBING
TOH M1-03	LEVEL 1 - DEMOLITION PLUMBING
TOH M1-04	LEVEL 2 - DEMOLITION PLUMBING
TOH M2-01	LEVEL 0 PLUMBING BELOW FLOOR
TOH M2-02	LEVEL 0 EXISTING PLAN, PLUMBING
TOH M2-03	LEVEL 0 PLAN, PLUMBING
TOH M2-04	LEVEL 0 PLAN, PLUMBING
TOH M2-05	LEVEL 1 EXISTING PLAN, PLUMBING
TOH M2-06	LEVEL 1 EXISTING PLAN, PLUMBING
TOH M2-07	LEVEL 1 PLUMBING
TOH M2-08	LEVEL 2 EXISTING PLAN, PLUMBING
TOH M2-09	LEVEL 2 PLUMBING
TOH M3-01	LEVEL 0 PLAN, FIRE PROTECTION
TOH M3-02	LEVEL 1 EXISTING PLAN, FIRE PROTECTION
TOH M3-03	LEVEL 1 EXISTING PLAN, FIRE PROTECTION
TOH M3-04	LEVEL 1 FIRE PROTECTION
TOH M3-05	LEVEL 2 EXISTING PLAN, FIRE PROTECTION
TOH M3-06	LEVEL 2 FIRE PROTECTION
TOH M4-01	LEVEL 0 EXISTING PLAN-DEMOLITION, PIPING
TOH M4-02	LEVEL 0 EXISTING PLAN-DEMOLITION, AIR DISTRIBUTION
TOH M4-03	LEVEL 1 EXISTING PLAN-DEMOLITION, PIPING
TOH M4-04	LEVEL 1 EXISTING PLAN-DEMOLITION, PIPING
TOH M4-05	LEVEL 1 EXISTING PLAN-DEMOLITION, AIR DISTRIBUTION
TOH M4-06	LEVEL 1 EXISTING PLAN-DEMOLITION, AIR DISTRIBUTION
TOH M4-07	LEVEL 2 EXISTING PLAN-DEMOLITION, PIPING
TOH M4-08	LEVEL 2 EXISTING PLAN-DEMOLITION, AIR DISTRIBUTION
TOH M5-01	LEVEL 0 EXISTING PLAN PIPING

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QCH E6-02	DOOR SECURITY RISER AND DETAILS
QCH E6-03	NURSE CALL, VOICE/DATA RISER AND LIGHTNING PROTECTION DETAILS
QCH E6-04	LIGHTING DETAILS
QCH E6-05	EQUIPMENT SCHEDULE
QCH E7-01	ELECTRICAL AND DATA ROOM LAYOUTS
QCH E7-02	CONTROL AND TREATMENT ROOM - POWER AND SYSTEMS
QCH E7-03	CONTROL AND TREATMENT ROOM DETAILS
QCH E7-04	CT SIMULATOR ROOM LAYOUT
QCH E8-01	NORMAL POWER PANEL SCHEDULES
QCH E8-02	EMERGENCY POWER PANEL SCHEDULES
QCH LINK - E01	LEVEL 2 - LINK LIGHTING
QCH LINK - E02	LEVEL 2 - LINK POWER
QCH LINK - E03	LEVEL 2 - LINK SYSTEMS
QCH P6-E01	SIX LEVEL PARKING STRUCTURE RISERS AND SCHEDULES
QCH P6-E02	SIX LEVEL PARKING STRUCTURE LEVEL 1 ELECTRICAL LAYOUT
QCH P6-E03	SIX LEVEL PARKING STRUCTURE LEVEL 2 ELECTRICAL LAYOUT
QCH P6-E04	SIX LEVEL PARKING STRUCTURE LEVEL 3 ELECTRICAL LAYOUT
QCH P6-E05	SIX LEVEL PARKING STRUCTURE LEVEL 4 ELECTRICAL LAYOUT
QCH P6-E06	SIX LEVEL PARKING STRUCTURE LEVEL 5 ELECTRICAL LAYOUT
QCH P6-E07	SIX LEVEL PARKING STRUCTURE LEVEL 6 ELECTRICAL LAYOUT
QCH P6-E08	SIX LEVEL PARKING STRUCTURE LEVEL 7 ELECTRICAL LAYOUT
TOH E0-01	ELECTRICAL DRAWINGS LIST, LEGEND, NOTES AND SCHEDULES
TOH E0-02	FIXTURE SCHEDULE
TOH E0-03	SITE PLAN
TOH E1-01	LEVEL 1 - LIGHTING DEMOLITION
TOH E1-02	LEVEL 1 - LIGHTING DEMOLITION
TOH E1-03	LEVEL 2 - LIGHTING DEMOLITION
TOH E1-04	LEVEL 1 - POWER AND SYSTEMS DEMOLITION
TOH E1-05	LEVEL 1 - POWER AND SYSTEMS DEMOLITION
TOH E1-06	LEVEL 2 - POWER AND SYSTEMS DEMOLITION
TOH E2-01	LEVEL 0 - LIGHTING
TOH E2-02	LEVEL 1 - LIGHTING
TOH E2-03	LEVEL 1 - LIGHTING RENOVATIONS
TOH E2-04	LEVEL 1 - LIGHTING RENOVATIONS
TOH E2-05	LEVEL 2 - LIGHTING
TOH E2-06	LEVEL 2 - LIGHTING RENOVATIONS
TOH E2-07	ROOF - LIGHTING
TOH E3-01	LEVEL 0 - POWER
TOH E3-02	LEVEL 1 - POWER
TOH E3-03	LEVEL 1 - POWER RENOVATIONS
TOH E3-04	LEVEL 1 - POWER RENOVATIONS
TOH E3-05	LEVEL 2 - POWER
TOH E3-06	LEVEL 2 - POWER RENOVATIONS
TOH E3-07	ROOF - POWER
TOH E4-01	LEVEL 0 - SYSTEMS
TOH E4-02	LEVEL 1 - SYSTEMS
TOH E4-03	LEVEL 1 - SYSTEMS RENOVATIONS
TOH E4-04	LEVEL 1 - SYSTEMS RENOVATIONS

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TOH E4-05	LEVEL 2 - SYSTEMS
TOH E4-06	LEVEL 2 - SYSTEMS RENOVATIONS
TOH E4-07	ROOF - SYSTEMS
TOH E4-08	ROOF - LIGHTING PROTECTION
TOH E5-01	EXISTING SINGLE LINE DIAGRAM
TOH E5-02	REVISED SINGLE LINE DIAGRAM
TOH E6-01	FIRE ALARM RISER AND SCHEDULE
TOH E6-02	DOOR SECURITY RISER AND DETAILS
TOH E6-03	NURSE CALL / VOICE DATA RISERS AND LIGHTING DETAILS
TOH E6-04	LIGHTING DETAILS
TOH E6-05	EQUIPMENT SCHEDULE
TOH E7-01	ELECTRICAL AND DATA ROOM LAYOUTS
TOH E7-02	CONTROL AND TREATMENT ROOM LAYOUTS
TOH E7-03	CONTROL AND TREATMENT ROOM CONDUIT LAYOUT AND DETAILS
TOH E8-01	NORMAL POWER PANEL SCHEDULES
TOH E8-02	EMERGENCY POWER PANEL SCHEDULES
TOH E8-03	EXISTING NORMAL AND EMERGENCY POWER
End of Section	

Schedule 3 COMPLETION DOCUMENTS

In this Schedule 3, “**certified**” shall mean that the relevant document is certified as a true and complete copy in full force and effect and unamended as of the date of the relevant certificate by an officer or director of the relevant corporation.

1. Documents to be delivered by Project Co

Unless an original document is specifically required, a certified copy of each of the following documents (in each case, executed by the parties to such agreement other than Owner and in form and substance satisfactory to Owner, acting reasonably) is to be delivered by Project Co to Owner on or prior to the Financial Close Target Date:

- (a) an original of this Project Agreement;
- (b) an original of the Lender’s Direct Agreement;
- (c) an original of the Construction Contract;
- (d) an original of the Guarantee of Construction Guarantors;
- (e) an original of the Assignable Subcontract Agreement for Construction Contract;
- (f) **[intentionally deleted]**;
- (g) an original of the Insurance and Bonding Trust Agreement;
- (h) an original of the release by Project Co of Infrastructure Ontario, PIR, the Authority and the Province in the form attached as Appendix A to this Schedule 3;
- (i) an original of the acknowledgement and undertaking in the form attached as Appendix B to this Schedule 3;
- (j) the Lending Agreements;
- (k) an original of the bring down certificate of Project Co confirming that the representations and warranties of Project Co in Section 7.1 of the Project Agreement continue to be true and correct in all material respects;
- (l) an original of the Trust Account Acknowledgement Agreement;
- (m) a certificate of insurance with respect to the insurances required in accordance with this Project Agreement to be taken out by Project Co;

Project Agreement

- (n) an original of the Bonds required in accordance with this Project Agreement or as Owner may direct in accordance with the Insurance and Bonding Trust Agreement;
- (o) **[Intentionally Deleted]**;
- (p) An Officer's Certificate of Project Co attesting to the due authorization and execution of the Implementing Agreements to which it is a party, and to which is attached:
 - (i) a certified copy of the articles of incorporation or other organizational document of Project Co;
 - (ii) a certificate of incumbency setting out the names and titles of the authorized signing officers of Project Co; and
 - (iii) a certified copy of any governmental filing required to establish the legal status of Project Co including, with respect to a corporation, a certificate of status,in each case, dated within 3 Business Days prior to the date of Financial Close;
- (q) such other documents as the parties may agree, each acting reasonably; and
- (r) Project Co's public announcement release(s), to be approved by Owner and Infrastructure Ontario.

2. Documents to be delivered by Owner

Unless an original document is specifically required, a certified copy of each of the following documents (in each case, executed by Owner) is to be delivered by Owner to Project Co on or prior to the Financial Close Target Date:

- (a) an original of this Project Agreement;
- (b) an original of the Lender's Direct Agreement;
- (c) an original of the Assignable Subcontract Agreement for Construction Contract;
- (d) an original of the Insurance and Bonding Trust Agreement;
- (e) the Building Permit;
- (f) a copy of the Funding Letter for the Project from the Authority;
- (g) **[Intentionally Deleted]**;

Project Agreement

- (h) an original of the bring down certificate of Owner confirming that the representations and warranties of Owner in Section 7.2 of the Project Agreement continue to be true and correct in all material respects;
- (i) an original of the Trust Account Acknowledgment Agreement;
- (j) An Officer's Certificate from Owner attesting to the due authorization and execution of the Implementing Agreements to which it is a party, to which is attached;
- (k) a certified copy of the letters patent or other applicable organizational document of Owner;
 - (i) a certificate of incumbency setting out the names and titles of the authorized signing officers of Owner; and
 - (ii) a certified copy of any governmental filing required to establish the legal status of Owner,in each case, dated within 3 Business Days prior to the date of Financial Close;
and
- (l) such other documents as the parties may agree, each acting reasonably.

3. No Opinions

Notwithstanding anything to the contrary contained herein, neither Project Co nor Owner shall be required to deliver any legal opinions relating to the Project Agreement or any Implementing Agreements, including opinions as to the authority of either to enter into such agreements or opinions as to the due execution, delivery, validity and/or enforceability thereof, and for greater certainty, Owner shall not be required to provide any such opinions to Lender, Agent or Lender's counsel.

**APPENDIX A
FORM OF RELEASE**

TO: Ontario Infrastructure Projects Corporation (“**Infrastructure Ontario**”)

AND TO: Her Majesty the Queen in Right of Ontario as represented by the Minister of Public Infrastructure Renewal (“**PIR**”)

AND TO: Her Majesty the Queen in Right of Ontario as represented by the Minister of Health and Long-Term Care (“**MOHLTC**”)

AND TO: Her Majesty the Queen in Right of Ontario (the “**Province**”)

RE: Project agreement (as amended, modified, restated, supplemented or replaced modified from time to time, the “**Project Agreement**”) dated as of the 20th day of December, 2007 between The Ottawa Hospital/L’Hôpital d’Ottawa (“**Owner**”) and Health Partners Ottawa Ltd. (“**Project Co**”)

In consideration of Owner entering into the Project Agreement, the undersigned hereby acknowledges and agrees that Infrastructure Ontario, PIR, MOHLTC and the Province have no obligations or liabilities to Project Co or any other person arising out of or in connection with the Project Agreement of any nature or kind whatsoever, including any obligations for payments or other covenants on the part of Owner contained in the Project Agreement, and hereby releases Infrastructure Ontario, PIR, MOHLTC and the Province from and against any and all claims, demands, causes of action, judgments, costs and liability of any nature or kind whatsoever arising out of or in connection with the Project Agreement and all matters relating thereto, including any act or omission of Owner, its employees, officers, directors or agents.

DATED this _____ day of December 2007.

HEALTH PARTNERS OTTAWA LTD.

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

**APPENDIX B
FORM OF UNDERTAKING AND ACKNOWLEDGEMENT**

TO: **THE OTTAWA HOSPITAL/L'HÔPITAL D'OTTAWA (“Owner”)**

RE: Project agreement (as amended, modified, restated, supplemented or replaced from time to time, the “Project Agreement”) dated as of the 20th day of December, 2007 between The Ottawa Hospital/L'Hôpital d'Ottawa (“Owner”) and Health Partners Ottawa Ltd. (“Project Co”)

6. The undersigned acknowledges that:
- (a) The Project will proceed as an alternative financing and procurement project under the PIR’s ReNew Ontario infrastructure investment plan, and complies with the principles set out in the IPFP Framework.
 - (b) The IPFP Framework establishes five fundamental principles which guide the financing and procurement of public infrastructure projects in Ontario:
 - (i) The public interest is paramount.
 - (ii) Value for money must be demonstrable.
 - (iii) Appropriate public control/ownership must be preserved.
 - (iv) Accountability must be maintained.
 - (v) All processes must be fair, transparent and efficient.
 - (c) The IPFP Framework states that, consistent with the principle of appropriate public ownership/control, public ownership of assets will be preserved in the hospital sector.
7. The undersigned undertakes to comply with the Public Hospitals Act (Ontario) in any direction or order issued by the Ministry of Health and Long-Term Care or the Local Health Integration Network to Owner or any direction of the board of directors of Owner to the extent that the direction or order affects the Work.

Project Agreement

8. Capitalized terms used but not defined herein have the respective meanings ascribed thereto in the Project Agreement.

DATED this _____ day of December, 2007.

HEALTH PARTNERS OTTAWA LTD.

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

Per: _____

Name: **[REDACTED]**

Title: **[REDACTED]**

I/We have authority to bind the corporation

**Schedule 4
PROJECT CO INFORMATION**

Project Co represents and warrants that the following information is true and correct as of the date of this Project Agreement:

1. Name: Health Partners Ottawa Ltd.
2. Date of Incorporation: October 31, 2007
3. Corporation Number: 2013598665
4. Directors:

<u>Name</u>	<u>Address</u>
[REDACTED]	5410 – 99 Street, Edmonton, AB, T6E 3P4
[REDACTED]	5410 – 99 Street, Edmonton, AB, T6E 3P4

5. Officers:

<u>Name</u>	<u>Address</u>	<u>Office</u>
[REDACTED]	5410 – 99 Street, Edmonton, AB, T6E 3P4	[REDACTED]
[REDACTED]	5410 – 99 Street, Edmonton, AB, T6E 3P4	[REDACTED]

6. Subsidiaries: None
7. Authorized and issued share capital:

<u>Name and address of registered holder</u>	<u>Number and class of shares held</u>	<u>Amount paid up</u>
PCL Construction Group Inc.	[REDACTED]	#[REDACTED]

8. Loans:

<u>Name and address of registered holder</u>	<u>Nominal value of loan</u>
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Project Co has no outstanding loans other than the Financing and the Financing referred to in the Project Agreement entered into between Project Co and the Owner dated the date of this Project Agreement pertaining to the Project.

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9. Other outstanding securities (including description of type of securities, name and address of holder and amount):

None

10. Summary of any constitutional, contractual or other special voting rights, restrictions on powers of directors or similar matters relevant to the control of Project Co:

See form of Articles and Bylaws attached.

Project Agreement

[REDACTED]

**Schedule 5
FORM OF LENDER'S DIRECT AGREEMENT**

THIS LENDER'S DIRECT AGREEMENT is made as of the • day of December, 2007

BETWEEN:

THE OTTAWA HOSPITAL/L'HÔPITAL D'OTTAWA, a non-share capital corporation incorporated under the laws of the Province of Ontario

(“**Owner**”)

AND:

THE TORONTO-DOMINION BANK, acting as administrative agent for and on behalf of Lender

(“**Agent**”)

AND:

HEALTH PARTNERS OTTAWA LTD., an entity incorporated under the laws of Alberta

(“**Project Co**”)

WHEREAS:

- A. Owner and Project Co have entered into the Project Agreement.
- B. Under the Lending Agreements, the Financing is to be provided to Project Co by Lender to finance the payment of the Base Progress Payments to Project Co under the Project Agreement, conditional, among other things, on Project Co executing and delivering the Lending Agreements.
- C. Agent has agreed to enter into this Lender's Direct Agreement with Owner and Project Co in relation to the Lending Agreements, the exercise of its rights under the Lending Agreements and the remedying of breaches by Project Co under the Project Agreement.
- D. Project Co and Agent recognize and understand that Owner is a public hospital under the *Public Hospitals Act* (Ontario) and is therefore subject to a highly regulated legal and operational environment.
- E. Owner has been authorized to execute this Lender's Direct Agreement by the Authority (it being acknowledged by the parties to this Lender's Direct Agreement that such authorization or any approvals by the Authority of the Project in accordance with the *Public Hospitals Act* (Ontario) or Authority policies, in no way obligates the Authority or

Project Agreement

the Province under this Lender's Direct Agreement or otherwise in respect of the Project).

- F. The Parties hereto agree that in relation to any defaults under the Lending Agreements and/or the Project Agreement and any enforcement action which either wishes to take under any security document entered into in support of the obligations of Project Co thereunder, their joint efforts and cooperation will be needed, together with such statutory approvals and consents as may then be required, given the nature of the Owner as a public hospital.

NOW THEREFORE in consideration of the mutual covenants and agreements of the Parties hereinafter contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties covenant and agree as follows:

1. DEFINITIONS AND INTERPRETATION

1.1 In this Lender's Direct Agreement, all capitalized terms not otherwise defined in this Lender's Direct Agreement shall have the meanings ascribed to them in the Project Agreement and unless the context otherwise requires:

- (a) **"Appointed Representative"** means any of the following to the extent so identified in an Appointed Representative Notice:
- (i) Agent, Lender or any Affiliate of either of them;
 - (ii) a receiver or receiver and manager or any permutation thereof of Project Co appointed under the Lending Agreements;
 - (iii) a Person directly or indirectly owned or controlled by Agent or Lender; or
 - (iv) any other Person approved by Owner (such approval not to be unreasonably withheld or delayed).
- (b) **"Appointed Representative Notice"** has the meaning given to it in Section 7.2.
- (c) **"Article"** and **"Section"** mean and refer to the specified article and section or subsection of this Agreement.
- (d) **"Enforcement Action"** means any acceleration of amounts due and owing under any of the Lending Agreements and/or any enforcement proceeding or enforcement action commenced or taken under any of the Lending Agreements.
- (e) **"Enforcement Event"** means an event of default under the Lending Agreements or any event which permits an Enforcement Action.
- (f) **"Enforcement Rights"** means the rights as against Project Co to enforce or terminate the Project Agreement under Article 25 therein.

Project Agreement

- (g) “**Lender**” means [REDACTED].
- (h) “**Lender Decision Period**” has the meaning given to it in Section 7.1.
- (i) “**Lender’s Direct Agreement**” means this lender’s direct agreement.
- (j) “**Lending Agreements**” means any or all of the agreements or instruments to be entered into by Project Co or any of its Affiliates relating to the financing of the Project by Lender and includes but is not limited to all Loan Documents, as defined in the credit agreement (as amended, restated, supplemented, replaced or otherwise modified from time to time, the "**Credit Agreement**"), between Health Partners Ottawa Ltd., as borrower, the lenders from time to time party thereto (the "**Lenders**") and The Toronto-Dominion Bank for and on behalf of itself and the Lenders, which Loan Documents include but are not limited to:

[REDACTED].
- (k) “**Lien**” means the lien provided for under Section 14(1) of the *Construction Lien Act* (Ontario).
- (l) “**Notice Period**” means the period starting on the date of delivery of a Project Co Default Notice and ending 120 days later.
- (m) “**Party**” means any of Owner, Project Co or Agent, and “**Parties**” means all of Owner, Project Co and Agent, but, for greater certainty, such definitions do not include Infrastructure Ontario or Her Majesty the Queen in Right of Ontario, as represented by either the Minister of Health and Long-Term Care or the Minister of Public Infrastructure Renewal.
- (n) “**Pre-Qualified Proponent**” means an entity listed in Appendix A to this Lender’s Direct Agreement.
- (o) “**Project Agreement Assignment**” means an assignment of the Project Agreement by an Appointed Representative to a Replacement Project Co as contemplated in Section 7.3.
- (p) “**Project Co Default Notice**” has the meaning given to it in Section 6.1.
- (q) “**Project Co Event of Default**” means the occurrence of an event under the Project Agreement that upon the expiry of any cure periods provided for therein would entitle Owner to terminate the Project Agreement.
- (r) “**Rectification Obligations**” has the meaning given in Section 7.3.
- (s) “**Replacement Construction Contract**” has the meaning given to it in Section 7.3.

Project Agreement

- (t) “**Replacement Contractor**” means a replacement contractor under a Construction Contract Assignment or a Replacement Construction Contract entered into pursuant to Section 7.3 who must either be a contractor that is a Pre-Qualified Proponent or that is acceptable to Owner, Infrastructure Ontario and the Authority, acting reasonably.
- (u) “**Replacement Project Agreement**” has the meaning given to it in Section 7.3.
- (v) “**Replacement Project Co**” means a replacement project company under a Project Agreement Assignment or a Replacement Project Agreement entered into pursuant to Section 7.3, that must either be (i) a project company that is a Pre-Qualified Proponent or a wholly-owned subsidiary of a Pre-Qualified Proponent (in which event the Pre-Qualified Proponent must be the Construction Guarantor under the Replacement Project Agreement) or (ii) a project company that is acceptable to Owner, Infrastructure Ontario and Authority, acting reasonably.
- (w) “**Response Period**” has the meaning given to it in Section 4.1(c).
- (x) “**Step-In Date**” means the date on which Owner receives a Step-In Notice from Agent.
- (y) “**Step-In Notice**” means the notice given by Agent to Owner pursuant to Section 7.1 stating that Agent is exercising its step-in rights under this Lender’s Direct Agreement.
- (z) “**Step-In Period**” means the period from the Step-In Date up to and including the Step-Out Date.
- (aa) “**Step-Out Amount**” has the meaning given to it in Section 8.3.
- (bb) “**Step-Out Dates**” means the earlier to occur of (i) the expiry of the periods provided for in Sections 6.3(a) and 6.3(b), as the case may be, and (ii) the date on which Owner receives a Step-Out Notice.
- (cc) “**Step-Out Notice**” has the meaning given to it in Section 8.1.

1.2 Interpretation

- (a) The provisions of Sections 2.1 - 2.27, inclusive, of Schedule 1 of the Project Agreement are hereby incorporated in their entirety and all references in same to “Project Agreement” shall be read as “Lender’s Direct Agreement”.
- (b) This Lender’s Direct Agreement is comprised of this executed Agreement and the following documents, all of which are hereby incorporated by reference into and form part of this Lender’s Direct Agreement.

Appendix No.	Description
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2. CONFLICT IN DOCUMENTS

2.1 In the event of ambiguities, conflicts or inconsistencies between or among this Lender's Direct Agreement and the Project Agreement, this Lender's Direct Agreement shall prevail. Notwithstanding the foregoing, if there is any right or remedy in favour of Owner set out in this Lender's Direct Agreement or any part thereof which is not set out or provided for in the Project Agreement, such additional right or remedy shall not constitute an ambiguity, conflict or inconsistency. Notwithstanding any provision of any other Implementing Agreement, including Section 2.5(a)(iv) of the Project Agreement, no review by Owner of the Lending Agreements shall constitute an acceptance of or acquiescence to any of the Lending Agreements or any term or condition thereof by Owner, and this Lender's Direct Agreement and the Project Agreement shall not be subject to any of the terms and conditions of the Lending Agreements.

3. TERM

3.1 This Lender's Direct Agreement shall terminate automatically on the date on which all obligations that may be or become owing by Project Co to Agent or Lender under the Lending Agreements have been satisfied in full.

3.2 Promptly, and in no event more than 30 days following its occurrence, Agent shall provide notice to Owner of the date referred to in Section 3.1.

3.3 Owner hereby provides to Lender, Agent and Project Co and agrees to provide to Replacement Project Co, a non-exclusive license to have access to and to use the Site on the same terms and conditions as set out in Section 9.1 of the Project Agreement.

4. AGREEMENTS AND SECURITY

4.1 (a) Project Co and Agent shall not amend or modify any Lending Agreements other than as expressly provided for under the terms of those agreements and so long as such amendment:

(i) is consistent in all material respects with the Financial Model;

(ii) does not increase the Cost of the Financing; and

(iii) does not increase the amount of any Compensation Payment, if and when payable, or costs of prepayment that were contained in the financing term sheet in the Proposal Submission and shall provide prompt notice to Owner of any amendments or modifications accompanied by a copy thereof.

(b) Project Co and Owner shall not amend or modify the Project Agreement or any Implementing Agreements to which Project Co or Owner are parties, without the prior written consent of Agent, not to be unreasonably withheld or delayed, which

Project Agreement

consent (subject to Section 6.4 of this Lender's Direct Agreement) shall not be withheld if the relevant amendment or modification does not:

- (i) adversely affect the ability of Agent or Lender to exercise its rights under the Lending Agreements;
- (ii) adversely affect the security of the Lender under the Lending Agreements; or
- (iii) increase the liability of Agent, Lender or Project Co under the relevant agreement.

Agent shall respond to any request for consent under this Section 4.1(b) within 15 days of receipt thereof, failing which Agent shall be deemed to have consented to the relevant amendment or modification.

- (c) Project Co and Owner acknowledge and agree that they will not, without the consent of Agent proceed to execute or implement any Change Order and Owner acknowledges and agrees that it will not issue any Change Directive, which, in either case, is in respect of a discretionary expansion of the construction scope of the Work initiated by Owner and which would:
 - (i) materially alter the scope of the Work; or
 - (ii) materially impact financing of the Project or otherwise materially and adversely alter the risk profile of the Project,

provided the Parties further acknowledge and agree that where such Change Order or Change Directive (A) costs less than \$[REDACTED], or (B) when aggregated with all such other Change Orders and Change Directives previously implemented, costs less than \$[REDACTED], such Change Order or Change Directive shall be deemed not to materially alter the scope of the Work or impact the financing of the Project or otherwise materially and adversely alter the risk profile of the Project. When Agent's approval in respect of a Change Order or Change Directive is required in accordance with this Section 4.1(c), Agent will respond to a written request within 10 Business Days ("**Response Period**") of receiving such request for its approval. If Agent intends not to approve the Change Order or the Change Directive, Agent will notify Owner within the Response Period and will set out its concerns in such notification. If Agent's concerns can be addressed on a basis acceptable to Owner and Agent, then Owner may proceed with such Change Order or Change Directive and will concurrently implement or cause to be implemented such agreed-upon solution, including, as appropriate, by way of an amendment to the Change Order or Change Directive or by a related Change Order or Change Directive.

- 4.2 Project Co acknowledges and consents to the arrangements set out in this Lender's Direct Agreement, and agrees not to do or omit to do anything that may prevent any other Party from enforcing its rights under this Lender's Direct Agreement.

Project Agreement

- 4.3 Agent acknowledges having received a copy of each of the Implementing Agreements.
- 4.4 Owner acknowledges having received a copy of each of the Lending Agreements and consents to the granting of security by Project Co over the Project Agreement and Implementing Agreements contained in the Lending Agreements.
- 4.5 Project Co and Agent acknowledge that, subject to the provisions of the *Construction Lien Act* (Ontario) none of Project Co, Agent or Lender shall, under the Project Agreement or any of the Implementing Agreements, acquire any interest in the Site or the Project (other than the licence to access the Site or the Facility provided in Section 3.3 of this Lender's Direct Agreement or in Section 9.1(a) of the Project Agreement) notwithstanding any provision therein to the contrary and that Owner shall at all times retain its right and interest in and to the Site and the Project to be constructed on the Site under the Project Agreement.
- 4.6 Without limitation of any of their respective rights and remedies under the Implementing Agreements, Project Co and Agent acknowledge that Owner is a public hospital and nothing in this Lender's Direct Agreement or any of the Implementing Agreements, including the Construction Contract, shall limit or shall be construed as limiting any authority and responsibility of Owner under the *Public Hospitals Act* (Ontario) or, subject to Section 10.1(b) of the Project Agreement, any directions to Owner or to the board of directors of Owner made by a Governmental Authority under Applicable Law, or from being in compliance with all Applicable Law.
- 4.7 Lender shall, in discharging its obligations under this Lender's Direct Agreement, comply with the provisions of the *Public Hospitals Act* (Ontario).
- 4.8 The Parties agree that they will enter into the Insurance and Bonding Trust Agreement contemporaneously with the execution of this Lender's Direct Agreement.

5. ENFORCEMENT OF SECURITY BY AGENT

- 5.1 Agent shall concurrently with notice to Project Co notify Owner and the Surety of any Enforcement Event, any notice of default delivered pursuant to the Lending Agreements, any Enforcement Action, any notice from Agent to Project Co to accelerate the maturity of any amounts owing by Project Co to Agent or Lender under the Lending Agreements or any notice from Agent to Project Co to demand repayment thereof.
- 5.2 Agent shall appoint Lender's Consultant to perform the Lender's Consultant responsibilities in accordance with the Project Agreement, including Sections 1.3 and 2.1 of Appendix 1 to Schedule 6 – Form of Construction Contract. Project Co agrees that it shall, and shall be solely responsible to maintain and fund the Legislative Holdback account in respect of all Base Progress Payments. Project Co shall provide the Owner and the Agent with monthly confirmation that the Legislative Holdback is being maintained by Project Co in an account dedicated for that purpose.
- 5.3 Owner may conduct a subsearch of the Site at any time and from time to time and notify Agent and Project Co if any Lien has been registered against the Site arising from

performance of the Work (save and except for any Liens in respect of work done by contractors directly engaged by Owner for which Project Co has not assumed responsibility pursuant to an assignment under Section 11.8(c) of the Project Agreement, and provided in such case that Project Co has not assumed responsibility for payment of such contractors), and if such a Lien has been registered, Project Co shall immediately take such steps, at its sole cost and expense, as are required to have the Lien vacated or discharged. Agent acknowledges and agrees with Owner that neither Agent nor Lender shall be entitled to rely on Owner to conduct a subsearch or on any subsearch result of Owner and that the result of any such subsearch provided by Owner is, subject to the obligations of Project Co and Agent hereunder, for information only.

- 5.4 Agent agrees to conduct a subsearch of the Site prior to the advance of any Financing and if a Lien has been registered against the Site arising from the performance of the Work (save and except for any Liens in respect of work done by contractors directly engaged by Owner for which Project Co has not assumed responsibility pursuant to an assignment under Section 11.8(c) of the Project Agreement, and provided in such case that Project Co has not assumed responsibility for payment of such contractors), Agent shall direct Project Co to proceed to immediately take such steps, at its sole cost and expense, as are required to have the Lien vacated or discharged or to make alternative arrangements to bond or otherwise secure the amount of the Lien and costs associated therewith satisfactory to Agent, acting reasonably, and doing so shall be a condition precedent to the making of any advance of the Financing.

6. PROJECT CO EVENT OF DEFAULT

- 6.1 Subject only to the rights expressly afforded to Agent in this Article 6, Owner shall serve notice to Agent, with a copy to Project Co, of a Project Co Event of Default (the “**Project Co Default Notice**”) contemporaneously with any notice delivered by Owner to Project Co under the Project Agreement. Without limiting the rights and remedies of Agent hereunder and without prejudice to Agent’s right to enforce the Lending Agreements against Project Co, upon the occurrence of a Project Co Event of Default, Agent shall forthwith serve notice of default on the Surety and make demand on the Surety under the Performance Bond if the Project Co Event of Default is also a default by the Contractor of its obligations under the Construction Contract (a “**Construction Event of Default**”).
- 6.2 At any time other than during the Step-In Period (with the restriction on termination during the Step-In Period set out in Section 6.3), Owner shall not exercise any right it may have to terminate the Project Agreement or, except to the extent required to protect legal rights, comply with Applicable Law or preserve its right to make a claim or recover under the Performance Bond, exercise any other rights or remedies for a Project Co Event of Default unless:
- (a) Owner delivers to Agent a Project Co Default Notice setting out the nature of the alleged default in reasonable detail; and

Project Agreement

- (b) in the case of a Project Co Event of Default which is capable of being cured, the Project Co Event of Default has not been cured by or on behalf of Appointed Representative within 30 days of the time periods set forth in the Project Agreement, or Appointed Representative (either itself or by others on its behalf) is not diligently proceeding to cure the breach in accordance with Section 25.1(a) of the Project Agreement within the time periods set forth in the Project Agreement, including for greater certainty, prior to the Longstop Date; or
 - (c) in the case of a Project Co Event of Default which is incapable of being cured, the Notice Period has expired and Agent has not delivered a Step-In Notice.
- 6.3 During the Step-In Period, Owner shall not exercise any right it may have to terminate the Project Agreement or, except to the extent required to protect legal rights, comply with Applicable Law or preserve its right to make a claim or recover under the Performance Bond, exercise any other rights or remedies in respect of a Project Co Event of Default:
- (a) if, in the case of a Project Co Event of Default which is capable of being cured, the Project Co Event of Default has been cured by or on behalf of Appointed Representative within 30 days of the time periods set forth in the Project Agreement, or Appointed Representative (either itself or by others on its behalf) is diligently proceeding to cure the breach in accordance with Section 25.1(a) of the Project Agreement within the time periods set forth in the Project Agreement, including for greater certainty, prior to the Longstop Date;
 - (b) if, in the case of a Project Co Event of Default which is either:
 - (i) not capable of being cured (which, by way of example, would include an event described in Section 25.1(a)(i) of the Project Agreement), or
 - (ii) can only be cured in the determination of Agent (acting reasonably) by assigning the Project Agreement to a Replacement Project Co or entering into a Replacement Project Agreement as provided under Section 7.3, a Project Agreement Assignment with a Replacement Project Co or a Replacement Project Agreement with a Replacement Project Co has been entered into in accordance with Section 7.3 within 120 days of the delivery of the Project Co Default Notice. Owner and Appointed Representative may agree to extend such time period where Appointed Representative is proceeding diligently. In the case of either a Project Agreement Assignment or a Replacement Project Agreement having been entered into, the Work thereunder is to be completed on or before the date falling 180 days after the Longstop Date.
- 6.4 Agent will not take or consent to any action, including any action contemplated in Section 7.3 of this Lender's Direct Agreement, or any other action otherwise permitted or contemplated in this Lender's Direct Agreement, if such action would compromise the enforceability of the Security or Owner's entitlement to claim or recover under the

Security, unless Agent first obtains the prior approval of Owner which may be given or withheld in Owner's Sole Discretion. Agent hereby indemnifies and saves the Owner Indemnified Parties harmless from and against any Direct Losses which may be brought against, suffered, sustained or incurred by any of them as a result of, in respect of, or arising out of any breach by Agent of the provisions of this Section 6.4, arising from the wilful misconduct or gross negligence of the Agent.

7. LENDER'S STEP-IN RIGHTS

7.1 Subject to Sections 6.2(b) and 7.2 and without prejudice to Agent's rights to enforce the Lending Agreements against Project Co, Agent may give Owner a Step-In Notice at any time:

- (a) during which a Project Co Event of Default is subsisting (whether or not a Project Co Default Notice has been served);
- (b) during the Notice Period; or
- (c) during which an Enforcement Event is subsisting.

(which periods are jointly referred to herein as the "**Lender Decision Period**").

7.2 At the time Agent delivers a Step-In Notice, Agent shall deliver written notice (an "**Appointed Representative Notice**") to Owner of the identity of its proposed Appointed Representative.

7.3 Subject to Section 6.3(a), upon issuance of a Step-In Notice, Appointed Representative shall have the benefit of and shall be entitled to exercise the rights and entitlements of Project Co under the Project Agreement and the Implementing Agreements (to the extent that Appointed Representative has or has a right to receive such rights under the Lending Agreements) and shall perform or cause to be performed all of Project Co's obligations under the Project Agreement and the Implementing Agreements pursuant to the Enforcement Rights and cause Project Co to remedy the Project Co Event of Default, and shall have the right, subject to the prior approval of Owner, acting reasonably, and subject to the terms and conditions of the Bonds to:

- (a) assign Project Co's interest in the Project Agreement and the other Implementing Agreements (excluding the Bonds) to a Replacement Project Co (the "**Project Agreement Assignment**"), subject to the agreement by the Replacement Project Co to assume the terms and conditions of the Project Agreement and the other Implementing Agreements; or
- (b) terminate the Project Agreement pursuant to the Enforcement Rights, and cause a replacement project agreement to be entered into with a Replacement Project Co (the "**Replacement Project Agreement**") on terms substantially similar to the Project Agreement; and

- (c) to the extent permitted under the Construction Contract, and subject to the terms and conditions of the Bonds (i) assign the Contractor's interest in the Construction Contract to a Replacement Contractor (the "**Construction Contract Assignment**") subject to the agreement by the Replacement Contractor to assume the terms and conditions of the Construction Contract; or (ii) terminate the Construction Contract and to enter into a replacement construction contract with a Replacement Contractor (the "**Replacement Construction Contract**") on terms substantially similar to the Construction Contract.

provided that in either case, the Replacement Project Co covenants in the Project Agreement Assignment or the Replacement Project Agreement, as applicable, to (i) remedy any curable breach of Project Co under the Project Agreement, whether in respect of payment or performance and whether arising prior to or during the Step-In Period, (ii) vacate any Liens from the Site arising from the performance of the Work, whether arising prior to or during the Step-In Period (other than in the circumstances set out in Section 6.3(b)(ii)), and in the case of items (i) and (ii), subject to and within the time period for curing Project Co Events of Default as set out in Section 6.3(a) ;provided however, for the purposes of this clause (ii), the time period as set out in Section 6.3(a) shall be deemed to be extended by 30 days upon the date of the entering into of a Project Agreement Assignment or Replacement Project Agreement, as the case may be, and (iii) provide replacement or ensure continued maintenance of the Security under the Project Agreement (items (i), (ii) and (iii) of this Section 7.3 are collectively referred to as the "**Rectification Obligations**"). Upon any Project Agreement Assignment, or the entering into of a Replacement Project Agreement, as the case may be, the Project Agreement shall be deemed to be terminated on the date of such Project Agreement Assignment or the date of entering into a Replacement Project Agreement, as the case may be, with respect to Project Co, and the provisions of Section 4.6 of Schedule 12 to the Project Agreement – Compensation on Termination, shall be deemed to apply as if compensation had been paid by Owner pursuant to Section 2.1 of Schedule 12 to the Project Agreement, and the Replacement Project Co shall have no liability for the non performance of Project Co arising prior to the date of such Project Agreement Assignment, unless same is encompassed in the Rectification Obligations, provided the foregoing shall not limit the rights of Owner to subsequently deduct from payments owing by Owner under the Project Agreement those amounts which it would otherwise be entitled to deduct under the Project Agreement.

- 7.4 At the time of a Project Agreement Assignment or the entering into of a Replacement Project Agreement under Section 7.3, if the Replacement Project Co is not, itself, a Pre Qualified Proponent, then the Agent shall be required to cause the Replacement Project Co to enter into a construction contract, on terms substantially similar to the Construction Contract and the Pre-Qualified Proponent shall be required to enter into an assignable subcontract agreement, on terms substantially similar to the form of the Assignable Subcontract Agreement for Construction Contract, or make such other arrangements satisfactory to Owner under which the Replacement Project Co and the Pre-Qualified Proponent stand in the place of Project Co and the Contractor under the Lending Agreements, the Project Agreement and the Implementing Agreements.

- 7.5 During the Step-In Period, Owner shall deal with Appointed Representative instead of Project Co in connection with all matters related to the Project Agreement. Project Co agrees to be bound by all such dealings between Owner and Appointed Representative to the same extent as if they had been between Owner and Project Co.
- 7.6 For greater certainty, Agent acknowledges and agrees that its rights as Obligee under the Performance Bond shall be limited to the enforcement of the obligations of the Surety, as more particularly described in the Performance Bond, and shall be subject to Agent's obligation as an Obligee to pay the Balance of the Contract Price. If Agent receives any benefit from the Surety under the Performance Bond and fails to complete or cause to have completed the obligations of the Contractor under the Construction Contract, Agent shall pay to Owner an amount equal to the amount of the proceeds received by Agent from the Surety and not applied toward obtaining the completion of the unperformed obligations of the Contractor under the Construction Contract. For the purposes of this Section 7.6, the terms "Obligee", "Surety", and "Balance of the Contract Price" have the meanings given to them under the Performance Bonds.

8. STEP-OUT RIGHTS

- 8.1 Appointed Representative may, at any time during the Step-In Period, deliver written notice (a "**Step-Out Notice**") to Owner to terminate the Step-In Period on the Step-Out Date.
- 8.2 On termination of the Step-In Period, where the Project Agreement has been assigned to the Replacement Project Co or a Replacement Project Agreement has been entered into as contemplated in Section 7.3, Owner and Appointed Representative shall be released from any obligations to the other arising during the Step-In Period, except as may arise under Section 6.4 or Section 7.6.
- 8.3 On termination of the Step-In Period, if (i) the Project Co Event of Default has not been cured, or (ii) the Project Agreement has not been assigned to a Replacement Project Co or a Replacement Project Agreement has not been entered into and any outstanding Project Co Event of Default has not been cured, then Owner shall confirm that, as consideration for the rights and benefits assigned to Owner pursuant to Section 8.3(c) below, it shall pay to Project Co or as Project Co may direct, an amount equal to the amount that would have been paid by Owner upon termination of the Project Agreement pursuant to the provisions of Section 2.1 of Schedule 12 to the Project Agreement – Compensation on Termination (and calculated and payable in accordance therewith) as if the date of such confirmation were the Termination Date (the "**Step Out Amount**") and upon such confirmation:
- (a) any rights and obligations between Appointed Representative on the one hand and Owner on the other hand, arising during the Step-In Period, shall be mutually released, except as may arise under Section 6.4, Section 7.6 and Section 8.6(iii);
 - (b) subject to payment of the Step-Out Amount by Owner, Owner shall have no further obligation to Appointed Representative or Project Co to pay the Owner

Project Agreement

Final Reimbursement Payment to Agent, Lender, Appointed Representative or Project Co on the achievement of Substantial Completion of the Work;

- (c) Agent shall permit Owner thereupon to have the full benefit and entitlement to the Bonds, the Assignable Subcontract Agreement for Construction Contract and the Assignable Subcontract Agreements without regard to any interest therein of Agent, Lender or Project Co, and Agent agrees that Owner may thereafter proceed to enforce all of its rights under the Bonds, the Assignable Subcontract Agreement for Construction Contract and/or the Assignable Subcontract Agreements without regard to any rights in favour of Agent, Lender or Project Co and Agent shall notify the Surety under the Performance Bond that Owner is entitled to exercise all rights and take all benefits of the Obligee;
- (d) the provisions of Section 4.6(a) of Schedule 12 to the Project Agreement – Compensation on Termination shall, subject to payment of the Step-Out Amount by Owner, be, subject to Section 8.5, deemed to apply as between Project Co and Owner, *mutatis mutandis*, and the obligation to make Base Progress Payments shall devolve to and thereafter be assumed by Owner; and
- (e) the provisions of Sections 4.3 to 4.10 inclusive, of the Project Agreement shall no longer apply.

If an Enforcement Event has not been cured on the termination of the Step-In Period as aforesaid, then Owner may confirm that, as consideration for the rights and benefits assigned to Owner pursuant to Section 8.3(c), it shall pay to Project Co or as Project Co may direct, the Step-Out Amount, and the provisions of Sections 8.3(a), (b), (c), (d) and (e) above shall apply upon such confirmation. For greater certainty, nothing in this Section 8.3 shall affect the rights and obligations of the Contractor under the Construction Contract or the rights of the Surety under the Bonds.

- 8.4 There will not be more than one Step-In Period following the issuance by Owner of any one Project Co Default Notice.
- 8.5 Owner acknowledges and agrees that if Owner proceeds to exercise its rights as Obligee under the Bonds, unless Owner has arranged for a replacement Financing through Project Co, a Replacement Project Co or a substitute project co, then Owner shall be obligated to make the Base Progress Payments and to pay the applicable Value Added Tax subject to and in accordance with the requirements of the Construction Contract.
- 8.6 Owner hereby undertakes that it will not exercise any rights it may have under or arising out of any of the Assignable Subcontract Agreements except following a termination of the Project Agreement in accordance with its terms. For greater certainty, and subject to (i) the consent of the Owner, acting reasonably, (ii) the terms and conditions of or the ensured continuation of the Bonds and (iii) the undertaking of the Agent and/or the Appointed Representative that, upon the exercise of any Step-Out Rights pursuant to Section 8, the Agent and/or the Appointed Representative shall, upon written request of the Owner, cause to be assigned to the Owner, or as the Owner may direct, all

subcontracts which are assigned to or at the direction of the Agent and/or the Appointed Representative as hereinafter provided, to the extent required in connection with the exercise by the Appointed Representative of the rights and remedies set forth in Section 7.3, the Owner covenants and agrees with the Agent that it shall, upon written request of the Agent and as the Agent and/or the Appointed Representative may direct, in respect of each subcontract which is the subject of any Assignable Subcontractor Agreement (as “ASA”), issue (i) an Assignment Notice (in accordance with and as defined in Section 3(c) of the ASA), to the subcontractor party thereto indicating therein as Assignee (as defined in the Section 3(c)), the Agent, the Appointed Representative or as the Agent or the Appointed Representative may otherwise direct, or (ii) a Direct Assignment Notice (in accordance with and as defined in Section 3(e) of the ASA) to the subcontractor party thereto indicating therein as GC Assignee (as defined in Section 3(d) of the ASA) any Replacement Contractor.

9. PAYMENT DIRECTION OF INTERIM REIMBURSEMENT PAYMENT, OWNER FINAL REIMBURSEMENT PAYMENT AND COMPENSATION PAYMENT

9.1 Owner acknowledges the assignment by Project Co of the Interim Reimbursement Payment Amount, the Owner Final Reimbursement Payment and any Compensation Payment to Agent under the security granted to Agent by Project Co under the Lending Agreements. Project Co hereby irrevocably directs Owner to pay the Interim Reimbursement Payment Amount, the Owner Final Reimbursement Payment and any Compensation Payment which becomes payable to Project Co in accordance with the Project Agreement, to Agent or as Agent may direct. Owner acknowledges such direction and agrees to pay the Interim Reimbursement Payment Amount, the Owner Final Reimbursement Payment and any Compensation Payment to Agent in accordance with such direction. Project Co acknowledges and agrees that payment by Owner of the Interim Reimbursement Payment Amount, the Owner Final Reimbursement Payment or any Compensation Payment in accordance with this Section 9.1 to Agent or as Agent may direct, constitutes payment by Owner to Project Co in satisfaction of Owner’s obligation to pay the Interim Reimbursement Payment Amount and the Owner Final Reimbursement Payment or any Compensation Payment, as the case may be. For greater certainty, no Compensation Payment shall be payable on a termination of the Project Agreement by Appointed Representative as a result of Appointed Representative exercising its rights under Section 7.3(b) of this Lender’s Direct Agreement; provided however, nothing herein is intended to restrict or relieve the Owner of the obligation to make a Compensation Payment (without duplication) to the extent contemplated or required under any Replacement Project Agreement.

10. ASSIGNMENT

10.1 Owner may assign or otherwise dispose of the benefit of the whole (but not part) of its interest in this Lender’s Direct Agreement to any person to whom Owner assigns or otherwise disposes of its interest in the Project Agreement and the other Implementing Agreements pursuant to Section 38.2 of the Project Agreement, and shall provide written notice to Project Co and Agent of such assignment or disposition. Such assignee shall

Project Agreement

assume the obligations and acquire the rights of Owner under this Lender's Direct Agreement. Upon any such assignment or disposition, Owner shall be released from all of its obligations hereunder to the extent such obligations are assumed by the assignee. Project Co and Agent shall, at Owner's cost and expense, do all things and execute all further documents as may be necessary in connection therewith.

10.2 Agent may only assign or otherwise dispose of any interest in this Lender's Direct Agreement as permitted by the Lending Agreements, and with the prior written consent of Owner, such consent not to be unreasonably withheld or delayed. Agent shall cause the assignee to enter into an assumption agreement of this Lender's Direct Agreement in form and substance reasonably satisfactory to Owner with Project Co and Owner. Project Co and Owner shall, at Agent's cost and expense, do all things and execute all further documents as may be necessary in connection therewith.

10.3 Project Co may not assign or otherwise dispose of any interest in this Lender's Direct Agreement.

11. NOTICES

11.1 Notices to Parties

All notices, requests, demands, instructions, certificates, consents, approvals and other communications (each being a "Notice") required or permitted under this Lender's Direct Agreement shall be in writing (whether or not "written notice" or "notice in writing" is specifically required by the applicable provision of this Lender's Direct Agreement) and shall be served by sending the same by facsimile or by hand, as follows:

If to Owner:

If to Owner:

The Ottawa Hospital/L'Hôpital d'Ottawa
501 Smyth Road
Ottawa, ON
K1H 8L6

Attention: [REDACTED]

Fax No: [REDACTED]

With a copy to
Infrastructure Ontario:

777 Bay Street, 6th Floor
Toronto, Ontario, M5G 2C8

Attention: [REDACTED]

Fax No.: [REDACTED]

If to Agent:

The Toronto Dominion Bank Loans Syndications –
Agency
Royal Trust Tower 18th Floor,

77 King Street West
Toronto, Ontario M5K 1A2

Attention: [REDACTED]
Fax No: [REDACTED]

If to Project Co: Health Partners Ottawa Ltd.
#2, 5410 - 99 Street
Edmonton, Alberta T6E 3P4

Attention: [REDACTED]
Fax No: [REDACTED]

11.2 Facsimile

Where any Notice is provided or submitted to a Party via facsimile, an original of the Notice sent via facsimile shall promptly be sent by regular mail. For greater certainty, a notice given via facsimile shall not be invalid by reason only of a Party's failure to comply with this Section 11.2.

11.3 Change of Address

Any Party to this Lender's Direct Agreement may, from time to time, change any of its contact information set forth in Section 11.1 by prior Notice to the other Party, and such change shall be effective on the Business Day that next follows the recipient Party's receipt of such Notice unless a later effective date is given in such Notice.

11.4 Deemed Receipt of Notices

- (a) Subject to Section 11.4(b), a Notice given by hand delivery shall be deemed to have been received on the day it is delivered. Subject to Sections 11.4(b) and 11.4(c), a Notice given by facsimile shall be deemed to have been received on the day it is transmitted by facsimile.
- (b) If any Notice delivered by hand or transmitted by facsimile is so delivered or transmitted, as the case may be, either on a day that is not a Business Day or on a Business Day after 4:00 p.m. (recipient's local time), then such Notice shall be deemed to have been received by such recipient on the next Business Day.
- (c) A Notice given by facsimile shall be deemed to have been received by the recipient on the day it is transmitted only if a facsimile transmission report (maintained by the sender) indicates that the transmission of such Notice was successful.

12. GENERAL

12.1 Amendments

Project Agreement

This Lender's Direct Agreement may not be amended, restated, supplemented or otherwise modified except by an agreement in writing signed by duly authorized representatives of the Parties and stating on its face that it is intended to be an amendment, restatement, supplement or other modification, as the case may be, to this Lender's Direct Agreement.

12.2 Waiver

- (a) No waiver made or given by a Party under or in connection with this Lender's Direct Agreement shall be binding or effective unless the waiver is in writing, signed by an authorized representative of the Party giving such waiver, and delivered by such Party to the other Party. No waiver made with respect to any such right, power or remedy, in one instance will be deemed to be a waiver with respect to any other instance involving the exercise of the right, power, or remedy or with respect to any other such right, power, or remedy.
- (b) Failure by any Party to exercise any of its rights, powers or remedies hereunder or its delay to do so shall not constitute a waiver of those rights, powers or remedies. The single or partial exercise of a right, power or remedy shall not prevent its subsequent exercise or the exercise of any other right, power or remedy.

12.3 Relationship Between the Parties

Each of the Parties acknowledges that it is contracting on its own behalf and not as agent for any other person. This Lender's Direct Agreement is not intended to and does not create or establish between the Parties or between any of the Parties and the Province, including Infrastructure Ontario, any relationship as partners, joint venturers, employer and employee, master and servant, or of principal and agent, and does not create or establish any relationship whatsoever between Owner, the Province, including Infrastructure Ontario, and any Affiliate, representative or employee of Project Co or Agent.

12.4 Entire Agreement

Except where provided otherwise in this Lender's Direct Agreement, this Lender's Direct Agreement constitutes the entire agreement between the Parties in connection with its subject matter and supersedes all prior representations, communications, negotiations and understandings, whether oral, written, express or implied, concerning the subject matter of this Lender's Direct Agreement.

12.5 No Reliance

- (a) Each of the Parties acknowledges that:
 - (i) it has not entered into this Lender's Direct Agreement on the basis of and does not rely, and has not relied, upon any statement or representation, whether negligent or innocent, or warranty or other provision, whether oral, written, express or implied, made or agreed to by any person,

whether a Party to this Lender's Direct Agreement or not, except those expressly made, given or repeated in this Lender's Direct Agreement, and the only remedy or remedies available in respect of any misrepresentation or untrue statement or warranty made to it shall be those expressly provided for in this Lender's Direct Agreement; and

- (ii) this Section 12.5 shall not apply to any statement, representation or warranty made fraudulently, or to any provision of this Lender's Direct Agreement which was induced by fraud, for which the remedies available shall be all those available under Applicable Law.

12.6 Severability

If any provision of this Lender's Direct Agreement is declared invalid, unenforceable or illegal by the courts of a competent jurisdiction, such provision may be severed and such invalidity, unenforceability or illegality shall not prejudice or affect the validity, enforceability and legality of the remaining provisions of this Lender's Direct Agreement. If any such provision of this Lender's Direct Agreement is invalid, unenforceable or illegal, the Parties shall, acting in good faith, promptly negotiate new provisions to eliminate such invalidity, unenforceability or illegality and to restore this Lender's Direct Agreement as near as possible to its original intent and effect.

12.7 Enurement

This Lender's Direct Agreement shall enure to the benefit of, and be binding on each of the Parties and their respective successors and permitted transferees and assigns.

12.8 Governing Law and Jurisdiction

- (a) This Lender's Direct Agreement shall be governed by and construed in accordance with the laws of the Province of Ontario and the laws of Canada applicable therein and shall be treated in all respects as an Ontario contract, without regard to conflict of laws principles.
- (b) The Parties hereby irrevocably attorn to the exclusive jurisdiction of the courts of the Province of Ontario and all courts competent to hear appeals therefrom.

12.9 Cumulative Remedies

Except as otherwise set forth in this Lender's Direct Agreement, the rights, powers and remedies of each Party set forth in this Lender's Direct Agreement are cumulative and are in addition to and without prejudice to any other right, power or remedy that may be available to such Party under this Lender's Direct Agreement.

12.10 Further Assurance

Each Party shall do all things, from time to time, and execute all further instruments, agreements and documents necessary to give full effect to this Lender's Direct Agreement.

12.11 Costs

Each Party shall be responsible for paying its own costs and expenses incurred in connection with the negotiation, preparation and execution and delivery of this Lender's Direct Agreement.

12.12 Counterparts

This Lender's Direct Agreement may be executed in one or more counterparts. Any single counterpart or a set of counterparts executed, in either case, by all the Parties shall constitute a full, original and binding agreement for all purposes. Counterparts may be executed either in original, faxed or other electronic form provided that any Party providing its signature in faxed or other electronic form shall promptly forward to such Party an original signed copy of this Lender's Direct Agreement which was so transmitted.

12.13 Language of Agreement

Each Party acknowledges having requested and being satisfied that this Lender's Direct Agreement and related documents be drawn in English. Chacune des parties reconnaît avoir demandé que ce document et ses annexes soient rédigés en anglais et s'en déclare satisfaite.

12.14 Confidentiality

Agent shall comply with the obligations on the part of Project Co contained in Article 37 of the Project Agreement and this obligation shall survive the termination of this Lender's Direct Agreement.

12.15 Tombstone Marketing

For the purpose of "tombstone marketing", and in the case of Owner, other promotional purposes, each of Owner, Agent, Lender and Project Co (collectively, the "**Grantors**" and individually, a "**Grantor**") authorizes and consents to the reproduction, disclosure and use by any of them (collectively, the "**Grantees**" and individually, a "**Grantee**") of the names and identifying logos of any of the Grantors and the transactions herein contemplated, to enable each Grantee to publish promotional "tombstones". Each Grantor acknowledges and agrees that each Grantee shall be entitled to determine, in its discretion, whether to use such information and that no compensation will be payable by any Grantee resulting therefrom. No Grantee shall have any liability whatsoever to any Grantor or any of its employees, officers, directors, affiliates or shareholders, in obtaining and using such information in accordance with this Section 12.15. Notwithstanding the

Project Agreement

foregoing, each Grantee agrees to provide the applicable Grantor with a mock up of any such information prior to any publication and to obtain the applicable Grantor's consent to the use thereof, which consent shall not be unreasonably withheld.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

Project Agreement

IN WITNESS WHEREOF the Parties have executed this Lender’s Direct Agreement as of the date first above written.

**THE OTTAWA HOSPITAL/L’HÔPITAL
D’OTTAWA**

Per: _____
Name: **[REDACTED]**
Title: **[REDACTED]**

Per: _____
Name: **[REDACTED]**
Title: **[REDACTED]**

I/We have authority to bind the corporation

THE TORONTO-DOMINION BANK as
administrative agent on behalf of the Lender.

Per: _____
Name: **[REDACTED]**
Title: **[REDACTED]**

Per: _____
Name:
Title:

I/We have authority to bind the corporation

HEALTH PARTNERS OTTAWA LTD.

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

**APPENDIX A
PRE-QUALIFIED PROPONENTS**

[REDACTED]

**Schedule 6
FORM OF CONSTRUCTION CONTRACT**

THIS CONSTRUCTION CONTRACT is made as of the • day of December, 2007

B E T W E E N:

HEALTH PARTNERS OTTAWA LTD., an entity incorporated under the laws of Alberta

(“**Project Co**”)

- and -

PCL CONSTRUCTORS CANADA INC., a corporation incorporated under the laws of Alberta

(“**Contractor**”)

WHEREAS:

- A. Pursuant to a project agreement dated as of the 20th day of December, 2007 between Project Co and Owner (such agreement, together with all amendments, supplements and modifications thereto and restatements or replacements thereof, being hereinafter called the “**Project Agreement**”), Project Co has agreed to perform the Construction Work.
- B. Pursuant to the Project Agreement, Project Co has agreed to enter into this Construction Contract with Contractor, pursuant to which Contractor has agreed to perform the Construction Work.

NOW THEREFORE in consideration of the mutual covenants and agreements of the Parties hereinafter contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties covenant and agree as follows:

1. DEFINITIONS AND INTERPRETATION

1.1 Definitions and Interpretation

- (a) This Construction Contract shall be interpreted in accordance with Schedule 1 – Definitions and Interpretation of the Project Agreement, applied *mutatis mutandis* and unless otherwise defined herein, all capitalized terms shall have the meanings ascribed to them in the Project Agreement. For greater certainty, the Definitions and Interpretation shall be read or construed so as to conform to Sections 1.1(b) and (c) below.
- (b) The provisions of the Project Agreement relating to the Construction Work (as set out in the definition of “Construction Work”) are incorporated by reference *mutatis mutandis* into this Construction Contract. In the event of any conflict or

inconsistency between the provisions of this Construction Contract and the Project Agreement, the provisions of this Construction Contract shall govern and prevail. For greater certainty, the provisions of this Construction Contract relating to payment shall be interpreted and operate independently from the comparable provisions in the Project Agreement. Notwithstanding the foregoing, and for greater certainty, Contractor covenants and agrees to comply with the provisions of Section 6.1 (provided the term “Project Documents”, as used in Section 6.1, shall not include the Lending Agreements, Schedule 5 Form of Lender’s Direct Agreement or Schedule 22 Form of Performance Guarantee of Construction Contractor and Section 6.2 (provided that the term “Implementing Agreements”, as used in Section 6.2, shall be read as “sub subcontracts”). For further certainty, Section 9.4(a), Article 18, Article 28, Article 36, Sections 38.3(a) and (b), Section 38.4 and Schedule 14 of the Project Agreement and such provisions are hereby incorporated by reference *mutatis mutandis* into this Construction Contract. Provided further that the term “Implementing Agreements” in Section 25.1(a)(xiii) shall be read as “Construction Contract”.

- (c) Without limiting the application of Section 1.1(a) and notwithstanding Section 1.1(b), any definition or principle of interpretation set out in Schedule 1 to the Project Agreement, or any provision of any Contract Document (other than this Construction Contract), to the contrary, the following provisions of the Project Agreement shall not apply to this Construction Contract and Contractor shall have no obligation with respect thereto, whether related to performance, compliance, observance or otherwise:
- (i) Recitals
 - (ii) Article 2
 - (iii) Sections 4.2, 4.3, 4.4, 4.5, 4.6, 4.11 and 4.13
 - (iv) Sections 6.3 and 6.4
 - (v) Article 7
 - (vi) Section 25.1(a)(iii)
 - (vii) Sections 38.3(c) and (d)
 - (viii) Article 41
 - (ix) Schedule 3 – Completion Documents
 - (x) Schedule 4 – Project Co Information
 - (xi) Schedule 5- Form of Lender’s Direct Agreement
 - (xii) Schedule 8 – Financial Model and Financial Information

Project Agreement

- (xiii) Schedule 15 – Bid Bond
 - (xiv) Schedule 18 – Payments and Holdbacks
 - (xv) Schedule 22 – Form of Performance Guarantee of Construction Guarantor
 - (xvi) Schedule 23 – Form of Assignable Subcontract Agreement for Construction Contract
 - (xvii) Schedule 24 – Form of Trust Account Acknowledgment Agreement.
- (d) Where used herein, the phrase “**the Project Agreement applied *mutatis mutandis***”, “**incorporated by reference *mutatis mutandis***” and derivatives thereof, means that the applicable provisions of the Project Agreement shall be read and construed with all appropriate changes, including substituting references in the Project Agreement, where the context permits, as follows:
- (i) the Owner with Project Co, except for those references in the Project Agreement to Owner as a public hospital, in respect of which, the term “Owner” shall remain “Owner”;
 - (ii) Project Co with Contractor; and
 - (iii) the Project Agreement with the Construction Contract.

2. CONSTRUCTION WORK

2.1 Construction Work

- (a) Subject to the provisions of Article 1 and the provisions of this Construction Contract, Contractor shall perform all of the Construction Work in compliance with this Construction Contract and in such a manner so as not to cause Project Co to be in breach of its obligations to Owner pursuant to the Project Agreement in respect of the Construction Work.
- (b) For greater certainty, Contractor shall not be obligated by this Construction Contract for any covenant, agreement, undertaking or obligation of Project Co related to the Financing or the Cost of the Financing, including any obligations of Project Co under Section 6.4(a) of the Project Agreement, each of which are hereby expressly excluded from the scope of this Construction Contract.

3. GUARANTEED PRICE AND ADJUSTMENTS

3.1 Guaranteed Price and Adjustments

- (a) The Guaranteed Price hereunder, excluding Value Added Tax, shall be the Guaranteed Price under the Project Agreement less the Cost of the Financing as set out in Schedule 8 to the Project Agreement.

- (b) The Guaranteed Price hereunder will not be subject to adjustment despite changes in the Construction Work, unless such changes in the Construction Work constitute a Change in the Scope of the Construction Work. The parties further agree that the Guaranteed Price hereunder will only be adjusted where the Contract Documents specifically and expressly refer to an adjustment to the Guaranteed Price hereunder, and no claim for an adjustment to the Guaranteed Price hereunder on any legal or equitable basis outside of this specific and express right to an adjustment of the Guaranteed Price hereunder set out in the Contract Documents will be allowed. In order to be effective, any permitted adjustment to the Guaranteed Price hereunder must be provided for in a Change Order under Schedule 11 – Change Procedure, of the Project Agreement, which Schedule has been incorporated herein pursuant to Section 1.1(b) hereof.
- (c) The provisions of Section 3.2 of the Project Agreement shall apply *mutatis mutandis* and without duplication to this Construction Contract, with the intent that only the cash allowances permitted under the Project Agreement (including expenditures, excesses, deficits and surpluses) shall be permitted hereunder.

4. PAYMENTS

4.1 Base Progress Payments, Additional Owner Payments and Other Payments

All payments required to be made by Project Co to Contractor hereunder, including Base Progress Payments, Additional Owner Payments, the Certified Cost to Complete, the Substantial Completion Holdback, the Owner Holdback and any Legislative Holdbacks with respect thereto, shall be paid by Project Co to Contractor, together with applicable Value Added Tax, in accordance with the provisions of Appendix 1 to this Construction Contract and the applicable provisions of the Project Agreement applied *mutatis mutandis*. All provisions in the Project Agreement respecting such payments, including provisions with respect to the calculation, determination and payment thereof and the set-off, withholding and deduction therefrom, shall apply *mutatis mutandis* to this Construction Contract with the intent that payment of such amounts under the Project Agreement shall be deemed to be full satisfaction of any corresponding payment obligations to Contractor under this Construction Contract.

4.2 Value Added Tax

All payments to be made by Project Co to Contractor shall also include applicable Value Added Tax.

4.3 No Other Entitlement

Contractor shall not be entitled to any payments or compensation under or in connection with this Construction Contract, except for payments made under Section 4.1.

5. CHANGES

The Construction Work, the Guaranteed Price hereunder and the Contract Time, as such terms are applied and interpreted for the purposes of this Construction Contract, are subject to change, adjustment or variation only in accordance with the provisions of the Project Agreement. For greater certainty, Contractor shall not be entitled to any adjustment or variation to the Construction Work, the Guaranteed Price hereunder or the Contract Time except if and to the extent allowed to Project Co pursuant to the provisions of the Project Agreement.

6. CONSULTANT

Contractor acknowledges the appointment and role of the Consultant pursuant to the Project Agreement and agrees to be bound by the decisions, directions and instructions of the Consultant pursuant to those provisions of the Project Agreement incorporated herein, as such decisions, directions and instructions apply to the performance of the Construction Work by Contractor.

7. CROSS DEFAULT

A Project Co Construction Event of Default shall constitute a default by Contractor under the Construction Contract, provided that, for greater certainty, if the Contractor has received a copy of the notice of default provided to Project Co in accordance with Article 41 of the Project Agreement, Contractor shall not be entitled to any notice of or time period to remedy such Project Co Construction Event of Default.

8. LIMITS ON LIABILITY

For greater certainty, the limits on liability set out in Article 34 of the Project Agreement shall apply *mutatis mutandis* to this Construction Contract, provided that when the term “Work” is used in Section 34.2(a)(i)(A) of the Project Agreement the term “Construction Work” shall be substituted therefore.

9. BONDS

Contractor shall obtain and deliver to Project Co the Bonds on or before the Financial Close Target Date and shall provide satisfactory evidence with respect thereto to Project Co on or before the Financial Close Target Date. Each Bond shall be properly executed by a Surety or by an agent or an attorney in fact for the Surety, in which latter case, Contractor is required to submit with such Bond a power of attorney to the signatory agent or the attorney in fact executed by the Surety in a form satisfactory to Project Co to evidence the authority of the Agent or attorney in fact.

10. GENERAL

10.1 Notices to Parties

All notices, requests, demands, instructions, certificates, consents and other communications (each being a “**Notice**”) required or permitted under this Construction Contract shall be in writing (whether or not “written notice” or “notice in writing” is specifically required by the applicable provision of this Construction Contract) and served by sending the same by registered mail, facsimile or by hand, as follows:

If to Contractor: PCL Constructors Canada Inc.
49 Auriga Drive
Nepean, ON K2E 8A1

Fax No.: [REDACTED]
Attn.: [REDACTED]

If to Project Co: Health Partners Ottawa Ltd.
#2, 5410 - 99 Street
Edmonton, Alberta T6E 3P4

Fax No.: [REDACTED]
Attn.: [REDACTED]

10.2 Notice to Consultant

In addition to the notice requirements set out in Section 10.1, where any Notice is to be provided or submitted to the Consultant, it shall be provided or submitted by sending the same by registered mail, facsimile or by hand, as follows:

Vermeulen/Hind Architects
15 Foundry St.
Dundas, ON L9H 2V6

Fax No.: [REDACTED]
Attn.: [REDACTED]

10.3 Facsimile

Where any Notice is provided or submitted to a Party via facsimile, an original of the Notice sent via facsimile shall promptly be sent by regular mail or registered mail. For greater certainty, a notice given via facsimile shall not be invalid by reason only of a Party’s failure to comply with this Section 10.3.

10.4 Change of Address

Either Party to this Construction Contract may, from time to time, change any of its contact information set forth in Section 10.1 or 10.2 by prior Notice to the other Party,

and such change shall be effective on the Business Day that next follows the recipient Party's receipt of such Notice unless a later effective date is given in such Notice.

10.5 Deemed Receipt of Notices

- (a) Subject to Sections 10.5(b), 10.5(c) and 10.5(d):
 - (i) a Notice given by registered mail shall be deemed to have been received on the third Business Day after mailing;
 - (ii) a Notice given by hand delivery shall be deemed to have been received on the day it is delivered; and
 - (iii) a Notice given by facsimile shall be deemed to have been received on the day it is transmitted by facsimile.
- (b) If the Party giving the Notice knows or ought reasonably to know of difficulties with the postal system which might affect negatively the delivery of mail, any such Notice shall not be mailed but shall be made or given by personal delivery or by facsimile transmission in accordance with this Section 10.
- (c) If any Notice delivered by hand or transmitted by facsimile is so delivered or transmitted, as the case may be, either on a day that is not a Business Day or on a Business Day after 4:00 p.m. (recipient's local time), then such Notice shall be deemed to have been received by such recipient on the next Business Day.
- (d) A Notice given by facsimile shall be deemed to have been received by the recipient on the day it is transmitted only if a facsimile transmission report (maintained by the sender) indicates that the transmission of such Notice was successful.

10.6 Miscellaneous

For greater certainty, and without limiting the application of the applicable sections of the Project Agreement which are applied to this Construction Contract mutatis mutandis, as aforesaid, this Construction Contract is to be governed and interpreted on a basis consistent with the provisions of Article 42 of the Project Agreement. Without limiting the generality of the foregoing:

- (a) the Parties shall do or cause to be done all such further acts and things as may be reasonably necessary or desirable to give full effect to this Construction Contract (and without limiting the foregoing, Contractor will at any time, and from time to time, execute and deliver or cause to be executed and delivered such further instruments and take such further actions as may be reasonably requested by Project Co in order to cure any defect in the execution and/or delivery of this Construction Contract); and

- (b) this Construction Contract shall enure to the benefit of the Parties hereto and their respective permitted successors and assigns and be binding upon the parties hereto and their respective successors and assigns.

11. CONTRACT CANCELLATION FEE

Contractor acknowledges and agrees that there will be no cost associated with the cancellation of this Construction Contract for the purposes of the calculation of the Default Termination Payment and the Non-Default Termination Sum under the provisions of Schedule 12 – Compensation on Termination, of the Project Agreement, other than cancellation charges and other costs associated with the termination of any commitments relating to the Construction Work under this Construction Contract that Contractor makes, enters into or incurs in respect of any such work and that are otherwise payable pursuant to the provisions of Schedule 12 – Compensation on Termination, of the Project Agreement.

[SIGNATURE PAGES IMMEDIATELY TO FOLLOW]

Project Agreement

IN WITNESS WHEREOF the Parties have executed this Construction Contract as of the date first above written.

HEALTH PARTNERS OTTAWA LTD.

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

PCL CONSTRUCTORS CANADA INC.

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

APPENDIX 1 TO SCHEDULE 6 PAYMENTS AND HOLDBACKS

1. APPLICATIONS FOR PAYMENT

- 1.1 Applications for payment on account may be made monthly as the Construction Work progress.
- 1.2 Project Co and Contractor agree that for the purpose of calculating payment hereunder and for the amount of any Legislative Holdback under the Construction Contract such determination shall be based only upon the Cost of the Work.
- 1.3 Application for payment by Contractor shall be dated the last day of the agreed monthly payment period and the amount claimed shall be based on the value, proportionate to the Cost of the Work, of the Construction Work performed forming part of the Cost of the Work including Products delivered to the Site at that date. The application for payment shall also include and separately state the value of the Construction Work performed with respect to Change Orders or Change Directives the payment of which Project Co is responsible for and which are included within Additional Owner Payments. Applications for payment shall be made to the Consultant and to the Lender's Consultant at the same time. The Lender's Consultant shall be responsible for verifying the application for payment to the Lender.
- 1.4 Contractor shall submit to the Consultant and the Lender's Consultant, at least 14 days before the first application for payment, a schedule of values for the parts of the Construction Work so as to facilitate a valuation of applications for payment.
- 1.5 The schedule of values shall be made out in such form, broken down in such detail and supported by such evidence as Project Co and the Consultant and the Lender's Consultant may reasonably direct and when accepted by the Consultant and the Lender's Consultant and Project Co, shall be used as the basis for applications for payment, unless it is found to be in error.
- 1.6 Claims for Products delivered to the Site but not yet incorporated into the Construction Work shall be supported by such evidence as the Consultant may reasonably require to establish the value and delivery of the Products.
- 1.7 Contractor shall submit to Project Co, the Consultant and the Lender's Consultant a statement based on the schedule of values, a Workplace Safety & Insurance Board Certificate of Clearance, the updated Construction Schedule provided under Section 18.1(e) of the Project Agreement and an updated cash flow with each application for payment.
- 1.8 With the second and all subsequent applications for payment, except the final payment and release of holdback applications, Contractor shall submit a Statutory Declaration on CCDC Form 9A.

2. PROGRESS PAYMENTS

- 2.1 The Consultant will issue to Project Co, no later than 10 Business Days after the receipt of an application for payment from Contractor submitted in accordance with Section 1 of this Appendix 1, a certificate addressed to Project Co of the progress of the Construction Work in relation to the schedule of values, a copy of which shall be provided to Contractor and the Lender's Consultant. Contemporaneously, the Consultant will issue a certificate for payment to Project Co of Additional Owner Payments payable by Project Co with respect to the application for payment from Contractor in the amount applied for or in such other amount as the Consultant determines to be properly due, a copy of which shall be provided to Contractor and the Lender's Consultant. If the Consultant requires amendments to the application, the Consultant will promptly notify Contractor in writing giving reasons for the amendment, a copy of which shall be provided to Contractor and the Lender's Consultant. The Lender's Consultant will be responsible, no later than 5 Business Days from receipt of the certificate of the progress of the Construction Work in relation to the schedule of values from the Consultant, for issuing certificates for payment to Lender and Contractor respecting Base Progress Payments, based on the Lender's Consultant's independent assessment of the schedule of values, a copy of which shall be provided to Owner and Consultant. Project Co and the Consultant shall not be responsible for any delay in issuing a certificate for payment in respect of or for payment of Base Progress Payments on account of the activities of the Lender's Consultant and/or the Lender.
- 2.2 Payment to Contractor on account of Base Progress Payments and monthly progress payments with respect to Additional Owner Payments shall be made no later than 10 Business Days after the date of a certificate for payment.
- 2.3 Applications for progress payments will continue to be provided to the Lender's Consultant so long as any amount that has been held back by Project Co pursuant to the Construction Contract for the Construction Work completed prior to the Substantial Completion Date remains unpaid.
- 2.4 Notwithstanding the time periods provided regarding the approval and certification of payment by the Consultant or the Lender's Consultant in Section 2.1 of this Appendix 1 and for payment in Section 2.2 of this Appendix 1, respectively, the total period of time between receipt of the application for payment by Contractor and payment by Project Co shall be no more than 25 Business Days, except with respect to any amount held back from such payment by Project Co in accordance with the Construction Contract.
- 2.5 **Construction Liens**
- .1 Notwithstanding anything else in this Appendix 1 – Payments and Holdbacks, in the event a claim for a construction lien is registered against the Site arising from the performance of the Construction Work, and unless Contractor makes alternative arrangements to bond or otherwise secure the amount of the lien claim and costs associated therewith satisfactory to Project Co, acting reasonably, or Project Co receives any written notice of lien arising from the performance of the

Project Agreement

Construction Work, Project Co shall be entitled to withhold such portion of any payment otherwise due to Contractor in an amount Project Co reasonably determines would be required to satisfy the applicable lien claimant and any costs and expenses incurred by Project Co in connection therewith, including such amount on account of costs of the lien claimant such that Project Co may, upon payment of the amount of the lien claim together with such costs into court, obtain an order vacating such lien pursuant to the *Construction Lien Act* (Ontario), until such time as such claim has been dealt with as provided below.

- .2 In the event that a written notice of a construction lien arising from the performance of the Construction Work is received by Project Co, and unless Contractor makes alternative arrangements to bond or otherwise secure the amount of the lien claim and costs associated therewith satisfactory to Owner acting reasonably, Contractor shall, within 30 days, at its sole expense, arrange for the withdrawal or other disposal of the written notice of a lien pursuant to the *Construction Lien Act* (Ontario).
- .3 If a construction lien arising from the performance of the Construction Work is registered against the Site, and unless Contractor makes alternative arrangements to bond or otherwise secure the amount of the lien claim and costs associated therewith satisfactory to Project Co, acting reasonably, Contractor shall, within 30 days, at its sole expense, vacate or discharge the lien from title to the Site. If the lien is merely vacated, Contractor shall, if requested, undertake Project Co's defence of any subsequent action commenced in respect of the lien at Contractor's expense.
- .4 If Contractor fails or refuses to vacate or discharge a construction lien or written notice of lien arising from the performance of the Construction Work within the time prescribed above, and unless Contractor makes alternative arrangements to bond or otherwise secure the amount of the lien claim and costs associated therewith satisfactory to Project Co, acting reasonably, Project Co shall, at its option, be entitled to take all steps necessary to vacate and/or discharge the lien, and all costs incurred by Project Co in doing so (including legal fees on a full indemnity basis and any payment which may ultimately be made out of or pursuant to security posted to vacate the lien) shall be for the account of Contractor, and Project Co may deduct such amounts from the amounts otherwise due or owing to Contractor.
- .5 Without limiting any of the foregoing, Contractor shall satisfy all judgments and pay all costs resulting from any construction liens arising from the performance of the Construction Work or any actions brought in connection with any such liens, or in connection with any other claim or lawsuit brought against Project Co by any person that provided services or materials to the Site which constituted part of the Construction Work.
- .6 The provisions of Sections 2.5.1 through 2.5.5 inclusive, of this Appendix 1, do not apply to construction liens filed by Contractor which are claimed as a result of

Project Agreement

any default of Project Co to make payments to Contractor in accordance with the terms of the Construction Contract.

3. PAYMENT OF HOLDBACK UPON SUBSTANTIAL COMPLETION

3.1 After the issuance by the Consultant of the certificate of substantial performance of the Construction Work under Section 16.2(c) of the Project Agreement and the certificate of Substantial Completion of the Construction Work under Section 16.2(d) of the Project Agreement, Contractor shall:

- .1 submit an application for payment of the holdback amount;
- .2 submit a written request for release of holdback including a declaration that no written notices of lien arising from the performance of the Construction Work have been received by it;
- .3 submit a Statutory Declaration CCDC 9A; and
- .4 submit an original Workplace Safety & Insurance Board Certificate of Clearance.

3.2 After the later of (i) the receipt of the documents set out in Section 3.1 of this Appendix 1, and (ii) the expiration of a period of 45 days from the date of publication of the certificate of substantial performance pursuant to the *Construction Lien Act* (Ontario), the Consultant shall issue a certificate for payment of the holdback amount.

3.3 Prior to the date of the release of the holdback, Contractor shall have removed from the Site all supplies, waste materials, rubbish and temporary facilities and all personnel except as required to achieve Final Completion or to correct any remaining Minor Deficiencies.

3.4 Subject to the provisions of Section 2.5 of this Appendix 1 and the removal of claims for lien preserved or perfected pursuant to the *Construction Lien Act* (Ontario) arising from the performance of the Construction Work, the holdback amount authorized by the certificate for payment of the holdback amount is due and payable on the second Business Day following the receipt of the certificate for payment of the holdback amount pursuant to Section 3.2 of this Appendix 1.

4. COMPLETION

4.1 Contractor shall provide As-Built Drawings and Specifications, Record Documents, spare parts and shop drawings as soon as possible and in any event within 30 days of the Substantial Completion Date.

4.2 Save and except with Project Co's prior written approval, Contractor shall complete all deficient Phase 1 Work and assign and provide all of the Phase 1 Deliverables that remain outstanding no later than 120 days from the date when Completion of the Phase 1 Work is certified and shall complete all Minor Deficiencies and assign and provide all of the Project Deliverables that remain outstanding no later than 120 days from the date

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when Substantial Completion of the Construction Work is certified, unless the reasons for any delay are acceptable to Project Co or the delay is caused by Project Co.

5. FINAL PAYMENT

5.1 When Contractor considers that the Construction Work is completed, Contractor shall submit an application for final payment. Contractor's application for final payment and release of finishing construction lien holdback, shall include the following documentation:

- .1 Contractor's written request for release of holdback, including a declaration that no written notices of lien arising from the performance of the Construction Work have been received by it;
- .2 Contractor's Statutory Declaration CCDC 9A;
- .3 Contractor's Workplace Safety and Insurance Board Certificate of Clearance; and
- .4 a written statement that the Construction Work has been performed to the requirements of the Contract Documents, itemizing approved changes in the Construction Work, the Consultant's written instructions, and modifications required by Governmental Authorities.

5.2 The Consultant will, no later than 10 days after the receipt of an application from Contractor for final payment, complete its review of the Construction Work to verify the validity of the application, and no later than the 3rd Business Day after completing the review, will notify Contractor whether the application is valid or give reasons why it is not valid.

5.3 When the Consultant finds Contractor's application for final payment valid, the Consultant will issue a final certificate for payment.

5.4 Subject to the other requirements of this Construction Contract, the unpaid balance of the Guaranteed Price hereunder shall become payable to Contractor on the later of:

- .1 the 2nd Business Day following the expiration of all liens pursuant to the *Construction Lien Act* (Ontario); and
- .2 the 2nd Business Day following the issuance of the Consultant's final certificate for payment,

subject to Project Co's right under the Construction Contract to withhold payment from the unpaid balance of the Guaranteed Price hereunder including for any amounts required pursuant to Section 6 of this Appendix 1, and any sums required to satisfy any lien or trust claims arising from the Construction Work.

6. WITHHOLDING OF PAYMENT

- 6.1 If because of climatic or other conditions reasonably beyond the control of Contractor, there are items of work that cannot be performed, payment in full for that portion of the Construction Work which has been performed, as certified by the Consultant, shall not be withheld or delayed by Project Co on account thereof, but Project Co may withhold, until the remaining portion of the Construction Work is finished, only such amount that the Consultant determines is sufficient and reasonable to cover the cost of performing such remaining Construction Work.

7. NON-CONFORMING WORKS

- 7.1 No payment by Project Co under the Construction Contract nor partial or entire use or occupancy of the Construction Work by Project Co shall constitute an acceptance of any portion of the Construction Work or Products which are not in accordance with the requirements of the Contract Documents.

**Schedule 7
KEY PERSONNEL**

	Project Co Party	Position	Name and Contact Information
1.	Contractor	Site Superintendent	[REDACTED] PCL Constructors Canada Inc. 49 Auriga Drive Nepean, ON K2E 8A1 Tel: [REDACTED]
2.	Contractor	Construction Manager	[REDACTED] Tel.: [REDACTED] PCL Constructors Canada Inc. 49 Auriga Drive Nepean, ON K2E 8A1 Tel: [REDACTED]
3.	Contractor	Project Co Project Manager	[REDACTED] PCL Constructors Canada Inc. 49 Auriga Drive Nepean, ON K2E 8A1 Tel: [REDACTED]

**Schedule 8
[REDACTED]**

**Schedule 9
COMMISSIONING PROGRAM**

- 1.1** Project Co acknowledges that Commissioning of the Work as required under the Contract Documents is an integral and important part of the Work and undertakes to provide Owner with any assistance deemed necessary by Owner, the Consultant and the Commissioning Agent, if any is appointed by Owner, in respect of the Commissioning for the Project, including ensuring that the Project Co Parties provide whatever assistance Owner, the Consultant and the Commissioning Agent may reasonably require. Project Co shall be responsible for including in the Construction Schedule the schedule for all Commissioning as it relates to the applicable Phased Occupancy Dates, the Phase 1 Completion Date and the Substantial Completion Date. A portion of the Commissioning may, as set out in the Specifications in the Contract Documents, be completed prior to Substantial Completion of the Work and completion of Commissioning shall be required prior to Final Completion, except to the extent expressly provided in the Contract Documents to occur following Final Completion.
- 1.2** Owner, the Consultant and the Commissioning Agent will attend, in accordance with the schedule for Commissioning set out in the Construction Schedule, performance tests and demonstrations carried out by Project Co, the Project Co Parties, manufacturers, and other agents, in accordance with the Contract Documents and as is mutually satisfactory to both parties.
- 1.3** Project Co and the Project Co Parties will submit copies of all As-Built Drawings, records, manufacturer's written performance equipment data and specification sheets and shop drawings to Owner and the Consultant, and as Owner and the Consultant may reasonably request, and cooperate, and make reasonable efforts to ensure systems designated for Commissioning are complete and pre-tested as fully operational prior to scheduling tests and demonstrations with Owner, the Consultant and the Commissioning Agent.

**Schedule 10
HERITAGE GUIDELINES AND PROTOCOLS**

**BEST PRACTICE GUIDELINES FOR THE
TREATMENT OF HUMAN SKELETAL REMAINS
DISCOVERED OUTSIDE A LICENSED CEMETERY**

The attached document is a “best practices” guideline describing the procedures for the treatment of human skeletal remains discovered outside a licensed cemetery. It reflects an agreement among members of the various ministries and agencies involved in the resolution of such burials (i.e., First Nations Burial Committee of Toronto; Toronto Police Service; Ministry of Citizenship, Culture and Recreation; Cemeteries Regulation Section of Ministry of Consumer and Commercial Relations; Ministry of Transportation; and The Office of the Chief Coroner) and reflects what is seen as the best practice.

The document is intended to serve as a guide to approval authorities as a discovery goes through the many different steps involved in a reburial to ensure that human remains are treated with respect and dignity and processed in a timely and efficient manner.

It is intended that this guide be reviewed periodically to reflect experiences with the topic. The signatories to this guideline have agreed to ensure that staffs within their jurisdictions have access to this guideline.

Should clarification be required, please refer to the Cemeteries Act (Revised) R.S.O. 1990 or contact one of the signatories.

Signatories:

First Nations Burial Committee of Toronto
Toronto Police Service
Ministry of Citizenship, Culture and Recreation
Cemeteries Regulation Section of Ministry of Consumer and Commercial Relations
Ministry of Transportation
Office of the Chief Coroner

The Discovery of Human Remains - Best Practices

Introduction

The following is designed to assist all those involved in responding to and addressing discoveries of human skeletal remains outside of a licensed cemetery. The advice is presented as a series of best practices among the many overlapping interests and jurisdictions of several ministries, agencies, police services and other government bodies that are triggered when human skeletal remains are uncovered. This approach has been developed with the support and approval of the First Nations Burial Committee of Toronto. The practices outlined here are equally applicable to discoveries of human remains across Ontario.

These best practices support the existing regulatory and statutory mechanisms in Ontario. Responsibility for a burial passes through a number of jurisdictions (i.e., Police, Coroner, Cemeteries Regulation Section) and the intent of this document is to ensure this flow is effective and seamless. This information should be read along with the attached flow chart outlining the mandatory process to be followed under existing statutes. Although the flow chart describes the process as being linear, in many instances events can and do happen simultaneously.

A Note on Public Notification

Getting through the entire discovery and disposition process when human remains are found will see the authority of the issue shift among several agencies. As such, until all investigations have been carried out and the disposition resolved, formal press releases or contacting the media should only occur if all affected authorities have concurred (i.e. police, coroner and Cemeteries Registrar). In addition, after all investigations have been completed, the concerns of the landowner and group acting as representative for the deceased (e.g. First Nation) should be considered before media contact. Premature media notification, particularly prior to having accurate identification of the deceased, will lead to misinformation, misplaced concerns being raised, and potentially a hardening of attitudes. This can make a final disposition agreement more difficult to reach.

Any media interest should be directed to the agency that has authority over the burial site at the time of the media contact (i.e. police, Coroner's Office or Cemeteries Registrar). Media photography of the remains should be avoided: a publicly displayed photograph of skeletal remains is both disrespectful to the deceased and offensive to representatives for the deceased.

A Note on Archaeology

It is important to note that the discovery of human remains will occur in two basic contexts: either through accidental discovery by an individual in unexpected circumstances, or through discovery as part of an archaeological examination/excavation of a locale by a trained archaeologist, licensed by the Ministry of Citizenship, Culture & Recreation (MCzCR) under the *Ontario Heritage Act*. In the latter case, the archaeologist will possess the skills, knowledge and expertise to assist both the police and coroner in determining the age of the interment, as well as to assist the landowner in generating the information the Cemeteries Registrar will require to determine the nature, extent and cultural affiliation of the persons buried. His or her presence at the front end of the discovery process will greatly aid all authorities in making quick and

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accurate determinations, and as such should be relied on as much as possible in such circumstances.

Under the Coroner's Act

1. A person finding skeletal material may first contact staff in an agency other than the police or coroner (e.g. MCzCR or Ministry of Consumer & Commercial Relations [MCCR] staff). When that occurs, the person is to be immediately instructed to report the find to the local police or coroner. An appropriate contact list (e.g. Regional Coroner's offices) should be maintained by all agencies that may be first contacted about such a discovery.

2. When the police are first contacted they will attend the scene, protect the site and contact the local coroner. The coroner, or the police on behalf of the coroner, will conduct an investigation to determine if: a) the skeletal material is human and b) if the site represents a crime scene. The investigators will need to obtain all the information required to make a determination. However, efforts should be made at this stage to minimize site disturbance. All bone and associated grave goods still embedded in the ground should not be disturbed unless removal is essential for the coroner to make a determination. Poking, pulling, and digging up the bone in an uncontrolled manner can quickly destroy critical data essential to making accurate identifications.

3. Whenever possible, the police and coroner should seek the assistance of an archaeologist in conducting the investigation. This is especially critical since burials are archaeological deposits in their own right, and are often found as part of more extensive archaeological deposits. As such, confirming an association of the burial with a surrounding archaeological site will help determine whether or not the remains are part of a crime scene. Also, the archaeologist can help ensure that the larger heritage resource is not destroyed or damaged during investigation of the skeletal material. MCzCR staff can sometimes be called on to visit the scene with the police.

4. Archaeologists will consider issues such as the condition and discoloration of the bone, presence of artefacts around the discovery site, and knowledge of known archaeological sites in the area to determine chronological (and cultural) associations. If intact deposits are examined, features such as the presence/absence of a coffin, depth of remains, position of body, presence of grave goods, etc., will also assist the determination.

5. When skeletal material is found and it is not readily obvious that this material is either a burial or crime scene, coroners will often employ the services of a physical anthropologist or osteologist to examine the bone in detail. While the coroner requires only a basic determination of age (i.e. recent vs. historic/ancient) and nature of the interment, the physical anthropologist's study can also determine cultural affiliation (based on the presence/absence of specific skeletal traits), age of the individual at death, sex, and even funerary practices. This information will be essential for both the Cemeteries Registrar's investigation, as well as for the deceased's representative in determining the appropriate re-interment requirements. As such, latitude in allowing the physical anthropologist to complete a full, basic descriptive analysis of the skeletal material as a part of the coroner's investigation will greatly aid in addressing remaining issues associated with this process.

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6. When the Coroner is satisfied the discovery site is not a crime scene, it is essential that he/she notifies the Registrar of Cemeteries of the discovery, and passes along any relevant information (e.g. contacts, results of any analyses, etc.). It is also essential that the landowner understand that he/she will need to preserve and protect the site from the point when the police are no longer involved, and until a disposition is made under the *Cemeteries Act*.

Under the Cemeteries Act

1. Under the *Cemeteries Act*, the Registrar will be required to determine and formally declare what the locale is: either an irregular burial site (unintentional interment), or an unapproved cemetery or unapproved Aboriginal Peoples cemetery. When the information is not already in hand (i.e., based on archaeological findings or the results of the coroner's investigation) the landowner normally will be required to undertake an investigation. Such an investigation will generate the information necessary for the Registrar to make an accurate declaration.

2. In most cases, such investigations will be undertaken by a licensed and qualified archaeologist hired by the landowner. MCzCR ensures that the Cemeteries Registrar has a current list of such licensees which can be made available to the landowner.

3. The intent of the investigation is to provide the Cemeteries Registrar with, the data necessary to make a declaration. As such, burial investigations will minimize normal archaeological fieldwork and reporting requirements. It will be determined following the Registrar's declaration and disposition agreement reached between landowner and deceased's representative whether disinterment is necessary.

4. The investigation for the Registrar must determine whether or not the interment(s) were intentional, and the basis on which this is made, the cultural affiliation of the deceased, and the defined limits of the area containing burials, the style and manner in which the remains are interred, and a description of the artefacts determined to form part of the burial site. It may also be necessary to determine the exact number of discrete burials present in the area. Excavation methods should maximize recovery of this data, while minimizing disturbances to the remains. Recording should also be limited to that required by the Registrar (e.g. emphasis on mapping location of burials in relation to property lines, existing structures, or other reference points). MCzCR will advise licensed archaeologists of the appropriate archaeological methods.

5. During the investigation, the remains must be treated with respect and care. All artefacts found in the burial are to be considered grave goods, and should be treated as part of the burial, and kept with the skeletal remains. Burials must not be unnecessarily exposed to the elements or to casual viewing, and must be covered over as soon as possible following identification. The landowner continues to be responsible for preserving and protecting the site during this investigation, and until a disposition is made under the *Cemeteries Act*.

6. At the conclusion of the investigation a report must be submitted to the Registrar. This report will need to include the information required in Point 4. For sites that date to the last 200 years, historical research (e.g. land title search, newspapers, local informant interviews, etc.) may be required to answer some of the information points outlined in Point 4. This report will also

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serve to address the archaeologist's reporting requirements for the license issued by MCzCR under the *Ontario Heritage Act*.

7. Once the Registrar can make a declaration, and the locale is determined to be an unapproved cemetery, he/she will locate a representative for the deceased. If the locale is an unapproved Aboriginal Peoples cemetery, the Registrar will contact the nearest First Nation Government. Another community of Aboriginal People whose members have a close cultural affinity to the interred person may also act as representative. As well, if agreed-to and established before-hand, a designated "Burials Committee" can serve as the first point of Aboriginal contact for the Registrar. If the burial is non-aboriginal, the Registrar will attempt to find a representative through media notification. Where no descendant is found, a representative of the same religious denomination as the person buried can act for the deceased.

8. The representative and landowner will agree to a disposition agreement outlining what is to be done with the burials. Where there is no agreement, binding arbitration is provided under the Cemeteries Act. Typically there are three options: 1) leave the remains intact and establish the site as a cemetery; 2) establish a cemetery nearby, remove the remains and re-inter them there; 3) remove the remains and reinter them in an existing cemetery. The option selected with respect to an unapproved cemetery or unapproved Aboriginal Peoples cemetery will be negotiated between the landowner and representative for the deceased.

9. If the discovery is declared to be an irregular burial site, there are three options: 1) leave the remains intact and establish the site as a cemetery; 2) establish a cemetery nearby, remove the remains and re-inter them there; 3) remove the remains and re-inter them into an existing cemetery. The landowner will decide which option and is responsible for all costs.

10. In respect to an unapproved cemetery or unapproved Aboriginal Peoples cemetery, if a disinterment/reburial option is selected, the burials will need to be fully uncovered, removed and reinterred with a minimum of damage and time. Costs associated with a disposition agreement will be negotiated by the landowner and representative. While the time it takes to complete this work will be subject to the wishes of the landowner and representative, factors such as the number and nature of interments, level of observations required by the representative for re-interment purposes, etc., will affect the length of time needed to complete the removal and reinterment. Consequently, in order to minimize time while maximizing care and documentation, this work is best done by a licensed archaeologist under the direction of the disposition agreement.

11. During removal, detailed observations will need to be made of the archaeological context of the burial to ensure that all associated remains and grave goods are fully recovered. Age at death and sex of the individual should also be noted. This information will assist in determining the appropriate methods of re-interment, as well as to assist in determining what specific ceremonies need to accompany the reburial. Basic mapping can be used to aid in making these observations. No scientific analysis of the skeletal remains or grave goods can occur during this process without the consent of the representative of the deceased.

12. Should the disposition agreement impact on adjacent archaeological remains, or should concerns be raised for these deposits during negotiations, MCzCR will advise and work closely

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with the Cemeteries Registrar and others concerned to determine what is the most appropriate course of action. MCzCR will also assist in mediating any issues that might arise between the licensed archaeologist and other parties.

July 15, 1998

**CULTURAL HERITAGE PROTOCOL
AGREEMENT BETWEEN
THE MINISTRY OF GOVERNMENT SERVICES &
THE MINISTRY OF CULTURE & COMMUNICATIONS**

Introduction

The Cultural Heritage Protocol is an agreement between the Ministry of Government Services (MGS) and the Ministry of Culture and Communications (MCC) concerning the development of a process for identifying and protecting cultural heritage resources affected by those MGS real property undertakings addressed in the MGS Parent Class Environmental Assessment (EA).

Effective July 1, 1991, the Protocol applies to Ontario Regulation 1/90 (MGS 1021, and is intended to continue under and in parallel with the functioning of the MGS Parent Class EA.

Cultural Heritage Resources

The following are cultural heritage resources based in real property:

- archaeological sites
- buildings and structural remains of historical, architectural and contextual value
- districts or landscapes of historic and scenic value in rural, village and urban contexts
- places which hold significance because of sacred value or long traditional use

MGS Responsibilities

As a purchaser, property owner or vendor, MGS is responsible for protecting the provincial interest in preserving its cultural heritage resources. As a tenant, MGS must not adversely affect cultural heritage resources on leased property.

Implementation Plan

MGS will implement the Protocol in two phases commencing before the implementation date of MGS Parent Class EA.

Phase 1 is a short-term assignment to be performed by consultants in 3 stages.

Phase 2 is an ongoing responsibility requiring permanent resources.

Phase 1:

This phase will be implemented in 3 stages as follows:

- A. MGS will retain a consultant to carry out the following steps:
 1. Develop operational definitions of the cultural heritage resources listed above.

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2. Develop simple and effective criteria for determining whether or not a property has potential heritage significance.
 3. Prepare a list of available MGS, MCC and other government data sources for the recognition of cultural heritage resources.
 4. Identify and review existing guidelines; adopt/adapt relevant materials for MGS purposes, resulting in:
 - (a) A Guideline for Appropriate Documentation indicating where, when, who, and to what extent documentation should be collected for buildings, groups of structures, structural remains, districts and landscapes.
 - (b) An Evaluation System which can assess the significance of the resource being documented.
 - (c) A Guideline for Maintenance, Repair and Alteration identifying appropriate means of carrying out changes, renovation, rehabilitation, restoration, or additions to structures which have heritage significance.
 5. Assemble a list of government and non-government consultative sources, based on the stakeholders listed below, for the four categories of cultural heritage resources.
 6. Develop heritage inventory forms which can be used by field staff and serve as the basis for a physical file.
- B. MGS will retain consultants on a regional basis to carry out the following steps;
1. Review additional non-government consultative sources, based on die stakeholders listed in Phase 2 “Evaluation Process”, for the four categories of cultural heritage resources.
 2. Review MGS buildings and identify the potential cultural heritage resources: note any heritage implications of pertinent MGS building sites and develop an interim listing.
 3. Document any immediate threats to die heritage features, and the implications the heritage features might have on future property management or development.
- C. MGS will retain the consultant for Phase 1A to carry out the following step:
1. Review existing guidelines, as well as the “generic guidelines” developed in Phase 1A (step #4), and adopt/adapt relevant materials for MGS purposes, resulting in:
 - (a) A Guideline for the Assessment of Archaeological Sites indicating where, when and how to access.
 - (b) A Guideline for Mitigative Measures relating to projects involving heritage structures. This would describe the appropriate means of dealing with

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unavoidable impacts and discuss relocation, moth balling, demolition and reassembly, screening, etc.

- (c) A Guideline for Compatible Development indicating appropriate ways to build new structures which are compatible with existing buildings, districts or landscapes.

Phase 2:

This phase may commence before the completion of Phase 1, and will involve the following activities:

A. Evaluation Process

Using the “generic guidelines” from Phase 1A (Step #4), MGS will carry out active evaluations for specific projects, involving the collection of any necessary data, to determine the significance, options and courses of action to be documented in evaluation reports.

For specific undertakings, MGS and MCC will evaluate potential cultural heritage resources in consultation with stakeholders:

for archaeological sites:

- contact MCC, Ministry of Natural Resources (MNR), aboriginal groups, historical societies

for buildings and structural remains of buildings:

- contact MCC, local architectural conservation advisory councils (LACACs), historical societies, local and regional municipalities

for districts or landscapes of historic and scenic value in rural, village and urban contexts:

- contact local and regional municipalities and LACACs

for unorganized territories:

- contact MNR, Ministry of Municipal Affairs, aboriginal groups

for places which hold significance because of sacred values or long traditional use:

- contact aboriginal groups, local and regional municipalities

Upon approval of the MGS Parent Class EA, MGS will follow the consultation process outlined in the “Class EA Methodology” (Section 4).

B. Inventory

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An inventory is required to capture and access heritage-related information. Based on the “interim listing” prepared as part of Phase IB (Step #2), any prevailing Information System will have fields to flag whether a property has, has not or may have heritage significance.

These “flags” must be cross-referenced to evaluation reports developed as part of the “evaluation process” which describe the heritage features in detail, identify immediate threats to them, and examine their potential implications on future property management or development.

The inventory will require ongoing maintenance, and must be readily available to MGS personnel.

Tim Casey
Assistant Deputy Minister Realty Group
Ministry of Government Services

Linda Stevens
Assistant Deputy Minister Cultural Division
Ministry of Culture and Communications

**Schedule 11
CHANGE PROCEDURE**

1. GENERAL

- 1.1 Owner, through the Consultant, without invalidating this Project Agreement, may make Changes in the Scope of the Work consisting of additions, deletions, or other revisions to the Work by Change Order or Change Directive.
- 1.2 Project Co shall not perform a Change in the Scope of the Work without a Change Order or a Change Directive. This requirement is of the essence and it is the express intention of the parties that any claims by Project Co for a change in the Guaranteed Price and/or Contract Time shall be barred unless there has been strict compliance with the requirements of this Schedule. No course of conduct or dealing between the parties, no express or implied acceptance of alteration or additions to the Work and no claims that Owner has been unjustly enriched by any alteration or addition to the Work, whether in fact there is any such unjust enrichment or not, shall be the basis of a claim for additional payment under this Contract or a claim for any extension of the Contract Time.
- 1.3 Supplemental Instructions are subject to the provisions of the Contract Documents and will not result in a Change Order or a Change Directive. Any actions taken by Project Co in response to such instructions are at Project Co's risk and included in the Guaranteed Price and in the Contract Time.
- 1.4 The Consultant shall copy Lender and Lender's Consultant on all Change Orders, Change Directives and Supplemental Instructions.

2. CHANGE ORDER

- 2.1 When a Change in the Scope of the Work is proposed or required, the Consultant shall provide a Contemplated Change Notice to Project Co. Any adjustment to the Guaranteed Price or to the Contract Time as a result of the proposed Change in the Scope of the Work, shall be recorded in a Change Order in accordance with Section 2.2 of this Schedule 11. If the proposed Change in the Scope of the Work is anticipated by Project Co to result in an adjustment of the Guaranteed Price, Project Co shall provide to Owner and the Consultant a written explanation and details of the adjustment. Any adjustment to the Contract Time shall only be to the extent that the critical path of the Construction Schedule is affected by the change to the Work and Project Co shall not be entitled to claim any ownership of the Schedule Cushion.
- 2.2 When Owner and Project Co agree to the adjustments in the Overhead and Profit Fee, Guaranteed Price and Contract Time or to the method to be used to determine the adjustments, such agreement shall be effective immediately and shall be recorded in a Change Order, signed by Owner and Project Co. The value of the Work performed as a result of a Change Order shall be included in applications for progress payments as Additional Owner Payments.

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- 2.3 The value of Changes in the Scope of the Work shall be determined by one of the following methods as selected by Owner:
- .1 A lump sum amount (but excluding any amount on account of an increase to the Cost of the Financing) substantiated by an itemized cost breakdown acceptable to the Consultant and Owner which lump sum shall be reasonable and consistent with market rates in the local market, if available, and if not available, in accordance with competitive market rates for such a project otherwise available at the time such Work is performed, and which will include an Overhead and Profit Fee applied in accordance with Section 2.4 of this Schedule 11.
 - .2 The aggregate of the Cost, as defined herein, and the Overhead and Profit Fee, as determined in accordance with Section 2.4 of this Schedule 11, all substantiated by an itemized cost breakdown acceptable to Owner and the Consultant, and which may be initiated with a maximum change order amount at the option of Owner. “**Cost**” shall be actual net cost to Project Co, excluding its overhead and profit, as agreed to by Owner and Project Co, and as determined pursuant to the Cost of the Work provisions applicable to Changes in the Scope of the Work set out in Sections 2.5, 2.6, 2.7 and 2.8 of this Schedule 11, provided that all such actual costs must be reasonable, consistent with market rates in the local market, if available, and if not available, in accordance with competitive market rates for such a project otherwise available at the time such Work is performed and substantiated in full detail to the satisfaction of the Consultant and Owner. Such Costs shall be subject to full and complete audit at all reasonable times by the representatives of the Consultant and Owner. This method of determining the value of a change in the Work shall extend to the Project Co Parties as applicable. Labour rates, labour productivity rates and discounts of Project Co Parties, and all material and trade rates and discounts applicable to changes, shall be submitted to Owner and shall be subject to Owner’s approval prior to the execution of the applicable contracts with Project Co Parties. The pricing of all materials and Products involved in changes shall be at the actual cost, including discounts, and not at manufacturer’s list or suggested retail prices.
 - .3 Unit prices as set out in Appendix A to this Schedule 11 or subsequently agreed upon, which shall include overhead, profit and other reasonable charges of Project Co, which shall be the total cost to Owner. Where applicable, adjustment to the Guaranteed Price shall be based on net quantity difference from original quantity.
- 2.4 “**Overhead and Profit Fee**”, as that term is referred to in Sections 2.3.1 and 2.3.2 of this Schedule 11, shall be a percentage of the Cost, as defined in Section 2.3.2 of this Schedule 11, and as listed below, and shall include Project Co’s, the Contractor’s and the other Subcontractors’ overhead and profit, as applicable; provided that as between Project Co and the Contractor, only one aggregate Overhead and Profit Fee may be charged. “**Overhead**” means any cost incurred for maintaining a viable business, including:

Project Agreement

- .1 licensing required for conducting business in a jurisdiction;
- .2 salaries, wages, benefits for office personnel, general management, warehouse personnel, maintenance workers and other employees engaged in daily operations at the place of business;
- .3 general office expenses not related to an individual project, including rent, leases, mortgages, financing costs including holdback, utilities, disposal charges and related services, telephone, light, power, water, utilities and heat;
- .4 leased or rented equipment, furniture and facilities not used on the Site;
- .5 office supplies, including stationery, postage and other office supplies, equipment, computer hardware and software;
- .6 Project related office expenses, including permits and/or licenses required by authorities having jurisdiction, phone, fax, internet, printing, courier charges, office equipment rentals, lodging and travel;
- .7 Project related Site expenses, including site/trailer office(s) and sheds, including cost of telephone, light, power, utilities, water and heat used therein, Project safety (hoarding, signage, bump lines, etc.), Site security, fire prevention, snow removal, winter conditions, surveying, coordination of service disruption, Project signage, sanitary facilities, water, power, heat, temporary protection of areas adjacent to the Work, As-Built Drawings and maintenance manuals;
- .8 salaries, wages, benefits for Project Co's project manager, foreman and supervisor, Project superintendent, mechanical and electrical coordinator;
- .9 licenses, permits, certificates, fees and deposits except when these are special for a particular item of Work; and
- .10 printing charges for proposed changes, Change Orders and Drawings for use in the Work by Project Co and the Project Co Parties. (the Consultant will provide one (1) copy of change notice documentation and in the event of re-issue of full size Drawings, will provide one (1) reproducible and one (1) print).

At Project Co's option, if the Contract Time is extended as a result of a Change Order, then the expenses referred to in Sections 2.4.6, 2.4.7 and 2.4.8 of this Schedule 11 for the extended period that are specifically related to the Change Order, may be excluded from the Overhead and Profit Fee and included in the Cost of the Work in accordance with Section 2.6 of this Schedule 11, and the applicable Project Co's and Contractor's Overhead and Profit Fee referred to in Section 2.5 of this Schedule 11, shall be reduced by **[REDACTED]**% and applied to the entire scope of the Change Order.

In addition, at Project Co's option, if an extension of the Contract Time would have occurred but for the utilization of additional resources by Project Co which may include premium time and overtime, then the expenses referred to Sections 2.4.6, 2.4.7 and 2.4.8

of this Schedule 11 that are specifically related to additional resources utilized by Project Co, may be excluded from the Overhead and Profit Fee and included in the Cost of the Work in accordance with Section 2.6 of this Schedule 11, and the applicable Project Co's and Contractor's Overhead and Profit Fee referred to in Section 2.5 of this Schedule 11 shall be reduced by [REDACTED]% and applied to the entire scope of the Change Order. The determination of whether the utilization of additional resources by Project Co did avoid an extension of the Contract Time shall, subject to the provisions of Schedule 14 – Dispute Resolution Procedure, be determined by the Consultant based on the impact of such utilization of additional resources on the critical path of the Construction Schedule.

- 2.5 In determining the value of Scope Changes, Owner will be permitted to aggregate only the value of Changes in the Scope of the Work that arise out of Owner initiated Change Orders which relate to the same category, location or component of Work.

On Scope Changes having a value of \$[REDACTED] or less:

The aggregate of Project Co's and the Contractor's Overhead and Profit Fee on Scope Changes will be permitted as follows, without duplication:

- .1 Within the scope of Project Co's and/or the Contractor's own work force, the Overhead and Profit Fee shall not be more than [REDACTED]% of that portion of the Cost performed by Project Co's or the Contractor's own workforce.
- .2 Project Co's or the Contractor's total Overhead and Profit Fee for the work performed by a Subcontractor shall not be more than [REDACTED]% of that portion of the Cost performed by the Subcontractor.

The Subcontractor's (excluding the Contractor) Overhead and Profit Fee on Scope Changes will be permitted as follows, without duplication:

- .3 Within the scope of the Subcontractor's own work force, the Overhead and Profit Fee shall not be more than [REDACTED]% of that portion of the Cost performed by the Subcontractor's own workforce.
- .4 The Subcontractor's total Overhead and Profit Fee for the work performed by a Sub-Subcontractor shall not be more than [REDACTED]% of that portion of the Cost performed by the Sub-Subcontractor.
- .5 No Overhead and Profit Fee on credits will be permitted.

On Scope Changes having a value of \$[REDACTED] to \$[REDACTED]:

The aggregate of Project Co's and the Contractor's Overhead and Profit Fee on Scope Changes will be permitted as follows, without duplication:

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- .6 Within the scope of Project Co's and/or the Contractor's own work force, the Overhead and Profit Fee shall not be more than **[REDACTED]**% of that portion of the Cost performed by Project Co's and/or the Contractor's own workforce.
- .7 Project Co's and/or the Contractor's total Overhead and Profit Fee for the work performed by a Subcontractor shall not be more than **[REDACTED]**% of that portion of the Cost performed by the Subcontractor.

The Subcontractor's (excluding the Contractor) Overhead and Profit Fee on Scope Changes will be permitted as follows, without duplication:

- .8 Within the scope of the Subcontractor's own work force, the Overhead and Profit Fee shall not be more than **[REDACTED]**% of that portion of the Cost performed by the Subcontractor's own workforce.
- .9 The Subcontractor's total Overhead and Profit Fee for the work performed by a Sub-Subcontractor shall not be more than **[REDACTED]**% of that portion of the Cost performed by the Sub-Subcontractor.
- .10 No Overhead and Profit Fee on credits will be permitted.

On Scope Changes having a value of \$[REDACTED] to \$[REDACTED]:

The aggregate of Project Co's and the Contractor's Overhead and Profit Fee on Scope Changes will be permitted as follows, without duplication:

- .11 Within the scope of Project Co's and/or the Contractor's own work force, the Overhead and Profit Fee shall not be more than **[REDACTED]**% of that portion of the Cost performed by Project Co's and/or the Contractor's own workforce.
- .12 Project Co's and/or the Contractor's total Overhead and Profit Fee for the work performed by a Subcontractor shall not be more than **[REDACTED]**% of that portion of the Cost performed by the Subcontractor.

The Subcontractor's (excluding the Contractor) Overhead and Profit Fee on Scope Changes will be permitted as follows, without duplication:

- .13 Within the scope of the Subcontractor's own work force, the Overhead and Profit Fee shall not be more than **[REDACTED]**% of that portion of the Cost performed by the Subcontractor's own workforce.
- .14 The Subcontractor's total Overhead and Profit Fee for the work performed by a Sub-Subcontractor shall not be more than **[REDACTED]**% of that portion of the Cost performed by the Sub-Subcontractor.
- .15 No Overhead and Profit Fee on credits will be permitted.

On Scope Changes having a value of \$[REDACTED] and over:

The aggregate of Project Co's and the Contractor's Overhead and Profit Fee on Scope Changes will be permitted as follows, without duplication:

- .16 Within the scope of Project Co's and/or the Contractor's own work force, the Overhead and Profit Fee shall not be more than **[REDACTED]**% of that portion of the Cost performed by Project Co's and/or the Contractor's own workforce.
- .17 Project Co's and/or the Contractor's total Overhead and Profit Fee for the work performed by a Subcontractor shall not be more than **[REDACTED]**% of that portion of the Cost performed by the Subcontractor.

The Subcontractor's (excluding the Contractor) Overhead and Profit Fee on Scope Changes will be permitted as follows:

- .18 Within the scope of the Subcontractor's own work force, the Overhead and Profit Fee shall not be more than **[REDACTED]**% of that portion of the Cost performed by the Subcontractor's own workforce.
 - .19 The Subcontractor's total Overhead and Profit Fee for the work performed by a Sub-Subcontractor shall not be more than **[REDACTED]**% of that portion of the Cost performed by the Sub-Subcontractor.
 - .20 No Overhead and Profit Fee on credits will be permitted.
- 2.6 For the purposes only of determining the value of Changes in the Scope of the Work under Section 2.3.2 of this Schedule 11, the Cost of the Work, which excludes Value Added Tax, shall mean the actual cost, without mark-up or Project Co assessments as necessarily incurred by Project Co in the performance of a Change in the Scope of the Work, and shall be restricted to the following:
- .1 wages and benefits paid for labour in the direct employ of Project Co under applicable collective bargaining agreements, or under a salary or wage schedule agreed upon by Owner and Project Co;
 - .2 salaries, wages and benefits of Project Co's personnel, when stationed at the field office, in whatever capacity employed; or personnel engaged at shops or on the road, in expediting the production or transportation of materials or equipment excluding the costs identified in Sections 2.4.2 and 2.4.8 of this Schedule 11;
 - .3 contributions, assessments or taxes incurred for items such as employment insurance, provincial or territorial health insurance, workers' compensation, and Canada or Quebec Pension Plan, insofar as such cost is based on wages, salaries or other remuneration paid to employees of Project Co and included in the Cost of the Work, as provided in Sections 2.6.1 and 2.6.2 of this Schedule 11;
 - .4 the cost of all Products, including cost of transportation thereof;

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- .5 the cost of materials, supplies, equipment, temporary services and facilities and hand tools not owned by Project Co or any Project Co Party, including transportation and maintenance thereof, which are consumed in the performance of the Work that is the subject of the Change Order, and cost less salvage value on such items used but not consumed, which remain the property of Project Co or any Project Co Party;
- .6 the cost of all tools, machinery and equipment used in the performance of the Work that is the subject of the Change Order, exclusive of hand tools, whether rented from or provided by Project Co or any Project Co Party, including the installation, minor repairs and replacements, dismantling, removal, transportation and delivery cost thereof;
- .7 the net amounts of all payments paid to Subcontractors and Suppliers in accordance with agreed to charge out rates after deduction of any back-charges, set offs or other similar charges but excluding costs to Project Co that result from the insolvency or failure to perform of any Project Co Party;
- .8 the cost of quality assurance, such as independent inspection and testing services, except for any such cost excluded under Section 2.8.19 of this Schedule 11;
- .9 charges levied by authorities having jurisdiction at the Site;
- .10 royalties, patent license fees, and damages for infringement of patents and cost of defending suits therefor, subject always to Project Co's obligations to indemnify Owner as provided in Sections 32.1 and 36.2(a) of the Project Agreement;
- .11 incremental premiums for all bonds and insurance in relation to the performance of the Work;
- .12 all taxes, other than Value Added Tax, and duties for which Project Co is liable in relation to the performance of the Work;
- .13 charges for long distance telephone and facsimile communications, courier services, expressage, photocopying, reproduction of Contract Documents, and petty cash items incurred in relation to the performance of the Work
- .14 the cost of removal and disposal of waste products and debris;
- .15 costs incurred due to Emergencies affecting the safety of persons or property;
- .16 the cost of removal or containment of Hazardous Substances;
- .17 where there is a reduction in the construction scope of the Work, demobilization costs and costs incurred for cancellation or reduction of contracts entered into with a Project Co Party, on an arm's length basis; and

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- .18 any other cost to Project Co expressly or properly inferable from any provision of this Project Agreement.
- 2.7 All cash discounts shall accrue to Project Co unless Owner deposits funds with Project Co with which to make payments, or where Owner pays the costs of financing the Work, in which case the cash discounts shall accrue to Owner. All trade discounts, rebates and refunds, and all returns from sale of surplus materials and equipment applicable to the Work shall accrue to Owner, and Project Co shall make provisions so that they can be secured.
- 2.8 The following costs shall not be reimbursed or otherwise included in the Cost of the Work in connection with any Change Order or Change Directive and are deemed to be included in the Overhead and Profit Fee:
- .1 any cost not specifically and expressly described in Section 2.6 of this Schedule 11, unless otherwise approved by Owner;
 - .2 overhead, profit and general expenses;
 - .3 Project Co's capital expenses, including interest on Project Co's capital employed in the Work;
 - .4 costs due to the fault or negligence of Project Co, any Project Co Party or anyone for whose acts any of them may be liable, including costs for the correction of damaged, defective or non-conforming work, disposal and replacement of materials and equipment incorrectly ordered or supplied, and Making Good damage to property not forming part of the Work;
 - .5 losses or costs chargeable to any Project Co Party pursuant to its Subcontract;
 - .6 fines, penalties, sanctions or impositions assessed or imposed by any governmental body, instrumentality or tribunal due, in whole or in part, to the action or inaction of Project Co, any Project Co Party or any person for whom they are responsible in law;
 - .7 costs associated with Project Co's failure to obtain any and all Project Co Permits, Licenses and Approvals in a timely manner, including the costs of any delays resulting therefrom, unless such failure is due to the failure of the Drawings and Specifications to conform with Applicable Law or unless such failure is directly and solely attributable to the delay of Owner;
 - .8 costs of accelerating the Work in accordance with Section 22.2(d) of the Project Agreement;
 - .9 costs resulting from the failure of Project Co or any Project Co Party to procure and maintain insurance as required by the Contract Documents;

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- .10 overtime and premium time required under Section 22.2(d) of the Project Agreement;
 - .11 Project incentive bonuses except as approved in advance in writing by Owner;
 - .12 costs (including legal fees and expenses) of bonding, securing or removing liens or defending claims filed by a Project Co Party arising directly from a default by Project Co in properly making any payment in connection with the Work, unless such default by Project Co is due to the wrongful failure by Owner to make a progress payment to Project Co;
 - .13 any fines levied against Project Co or Owner due to Project Co's (or any Project Co Party's) violations of any Applicable Law, which fines shall be paid by Project Co;
 - .14 losses or expenses for which Project Co is compensated by insurance;
 - .15 salaries or other compensation (including salaries of Project Co's officers and employee's benefits) of any employee of Project Co (or related companies) not working on matters relating to the Project, except as agreed to in writing by Owner;
 - .16 expenses of Project Co's head and district offices other than the field office, except as agreed to in writing by Owner;
 - .17 salaries and other compensation of Project Co's personnel stationed at Project Co's principal office or offices other than the field office;
 - .18 cost of all deductibles arising out of the misconduct, fault, negligent act or omissions of Project Co or any Project Co Party or anyone for whose act any of them may be liable;
 - .19 costs for re inspections and re-testing of non conforming Work not carried out in accordance with the Contract Documents;
 - .20 legal costs, incurred by Project Co, in relation to the performance of the Work; and
 - .21 all taxes on income, capital or real property of Project Co.
- 2.9 For greater certainty, any charges or back charges as collected and if collected by Project Co from the Project Co Parties, including for equipment rentals, hoisting, clean up costs or any other expenses for which Project Co is otherwise entitled to reimbursement pursuant to Section 2.6 of this Schedule 11, shall be credited to and thereby reduce the Cost of the Work in connection with any Change Order or Change Directive.

2.10 If there is an increase or a decrease in the Cost of the Financing as a result of a Change Order, the Guaranteed Price shall be increased or decreased by the increase or decrease to the Cost of the Financing. Project Co shall provide the calculation of the increase or decrease in the Cost of the Financing, together with a certificate of Lender verifying such calculation. Where the increase in the Cost of the Financing includes breakage costs, but the impact of the Change Order on the Cost of the Financing could also be accommodated without incurring breakage costs, calculations for both options shall be provided to Owner, together with a certificate of Lender addressed to Project Co (which will expressly provide that the certificate may be relied upon by Owner) verifying such calculations. Owner shall, in its Sole Discretion, within 5 Business Days of receiving such certificate from Lender, select its preferred option by providing written notice to Project Co and Lender. For greater certainty, the increases or decreases in the Cost of the Financing shall be calculated in a commercially reasonable manner and in accordance with Lender's standard banking practices and the Lending Agreements, and without regard to the identity of the party paying such costs and expenses and, with respect to any swap breakage costs or gains, such costs or gains shall be calculated in accordance with standard market practices. Owner may, in its Sole Discretion, elect to apply any portion of the Schedule Cushion to any extension of the Contract Time otherwise determined under a Change Order, with the result that such extension of the Contract Time shall be reduced or eliminated, as the case may be, by the number of days of the Schedule Cushion that the Owner has elected to apply, and the determination of the increase in the Cost of the Financing associated with such Change Order shall be recalculated based on the remaining extension of the Contract Time, if any, under such Change Order after such application by Owner of the Schedule Cushion. If a Change Order gives rise to a net benefit to Project Co through a reduction of the Cost of the Financing, then Project Co shall pay any net benefit received by Project Co to Owner.

3. CHANGE DIRECTIVE

3.1 If Owner requires Project Co to proceed with a Change in the Scope of the Work prior to Owner and Project Co agreeing upon the adjustment in the Guaranteed Price and in the Contract Time, Owner, through the Consultant, shall issue a Change Directive.

3.2 A Change Directive can only be used by Owner to direct a Change in the Scope of the Work which is within the general scope of the Contract Documents.

3.3 Upon receipt of a Change Directive, Project Co shall proceed promptly with the Change in the Scope of the Work, in which case, any adjustment to the Guaranteed Price shall be determined on the basis set forth in Section 2.3.2 of this Schedule 11 having regard to Sections 2.4 and 2.10 of this Schedule 11.

3.4 Pending determination of the Overhead and Profit Fee, the adjustment to the Guaranteed Price and to the Contract Time required as a result of a Change Directive, the Cost of the Work incurred (determined on the basis of the "Cost" as set out in Section 2.3.2 of this Schedule 11 having regard to Sections 2.4 and 2.10 of this Schedule 11) as a result of a Change Directive, is eligible to be included in the Additional Owner Payments, notwithstanding the limit imposed by the Guaranteed Price. Costs to complete the Work

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authorized by the Change Directive, including all labour and materials, shall be authorized by Owner daily or every other day.

- 3.5 If Owner and Project Co do not reach agreement on the Overhead and Profit Fee, the proposed adjustment in the Guaranteed Price, the adjustment in the Contract Time, or in the method of determining them, the adjustment shall be referred to the Consultant for determination on the same basis as a Change Order and shall be recorded in a Change Order.
- 3.6 If at any time after the commencement of the Work directed by a Change Directive, Owner and Project Co reach agreement on the Overhead and Profit Fee, the adjustment to the Guaranteed Price and the adjustment to the Contract Time, this agreement shall be recorded in a Change Order signed by Owner and Project Co.
- 3.7 Following the commencement of the Work directed by a Change Directive, Project Co will maintain, in accordance with industry standards, records to support the Cost of the Work under Section 2.6 of this Schedule 11, in respect of the Work undertaken in accordance with the Change Directive.

APPENDIX A TO SCHEDULE 11

UNIT PRICES

[REDACTED]

**Schedule 12
COMPENSATION ON TERMINATION**

1. DEFINITIONS

1.1 Definitions

All capitalized terms not otherwise defined in this Schedule shall have the meanings ascribed to them in the Project Agreement and unless the context otherwise requires:

- (a) **“Debt Amount”** means all accrued and unpaid interest and any “make whole” payments or breakage fees (less any breakage benefits) which Project Co is obligated to pay to Agent pursuant to the Lending Agreements, together with the outstanding principal amount of debt funded under the Lending Agreements.
- (b) **“Default Termination Payment”** has the meaning given in Section 2.1(b) of this Schedule 12.
- (c) **“Demobilization Costs”** means all reasonable costs of Project Co associated with the demobilization of the Work as a result of the termination of the Project Agreement.
- (d) **“Invoice Date”** means the date that is the later of:
 - (i) the date on which Owner receives an invoice from Project Co for the Non-Default Termination Sum; and
 - (ii) the date on which Owner receives the supporting evidence required pursuant to Section 4.1(a) of this Schedule 12.
- (e) **“Non-Default Termination Sum”** has the meaning given in Section 3.1(b) of this Schedule 12.
- (f) **“Project Co Amount”** means any amount payable to Project Co as a return and/or profit to Project Co shown in the Financial Model, pro rated by a fraction, the numerator of which is the period between the date of commencement of the Work and the Termination Date, and the denominator of which is the period between the date of commencement of the Work and the Scheduled Substantial Completion Date.
- (g) **“Termination Date”** means the date the Project Agreement is terminated pursuant to Sections 25.3(a)(i), 26.2(a)(ii), 27.2(a), 27.2(b) or 27.3(a) of the Project Agreement.
- (h) **“Work”** has the meaning given in the Project Agreement.

2. COMPENSATION ON TERMINATION FOR PROJECT CO DEFAULT

2.1 Compensation

- (a) If Owner terminates the Project Agreement pursuant to Section 25.3(a)(i) of the Project Agreement, Owner shall pay the Default Termination Payment to Project Co.
- (b) The “**Default Termination Payment**” shall be an amount equal to the Guaranteed Price, as adjusted in accordance with the terms of the Project Agreement as of the Termination Date, less the aggregate, without duplication, of each of the following:
 - (i) any Interim Reimbursement Payment Amount paid by Owner;
 - (ii) all Additional Owner Payments and Base Progress Payments paid or payable by Owner on or before the Termination Date;
 - (iii) Owner’s estimate of the cost to complete the Work, including the cost to remedy any defective or deficient Work determined on a reasonable basis in consultation with the Consultant and other consultants and including all reasonable and proper costs incurred by Owner in re-tendering the Work or any portion thereof;
 - (iv) Owner’s estimate of the aggregate of all Direct Losses suffered, sustained or incurred by Owner as a result of, in respect of, or arising out of the event or events which resulted in the termination of the Project Agreement and out of the termination together with all costs of entering into a new construction contract to complete the Work, including any warranty obligations for the Work in place and to be performed, on substantially the same terms and conditions as the Project Agreement;
 - (v) the Owner Holdback as at the time the Default Termination Payment is required to be made; and
 - (vi) the Legislative Holdback required to be maintained by Owner as at the time the Default Termination Payment is required to be made, which amount will be paid by Owner in accordance with the *Construction Lien Act* (Ontario).
- (c) To the extent that any amounts that Owner has estimated or determined pursuant to Sections 2.1(b)(iii), 2.1(b)(iv), or 2.1(b)(v), above, are in excess of what is required by Owner to complete the Work or compensate for Direct Losses, the Owner Holdback or the Legislative Holdback, as applicable, Owner shall promptly return such excess amounts to Project Co.
- (d) Owner shall pay the Default Termination Payment in accordance with Article 4 of this Schedule 12.

3. COMPENSATION ON NON-DEFAULT TERMINATION

3.1 Compensation

- (a) If Project Co terminates the Project Agreement pursuant to Sections 26.2(a)(ii) or 27.2(b) of the Project Agreement or if Owner terminates the Project Agreement pursuant to Sections 27.2(a) or 27.3(a) of the Project Agreement, Owner shall, in each case, pay to Project Co the Non-Default Termination Sum.
- (b) The “**Non-Default Termination Sum**” shall be an amount equal to the aggregate, without duplication, of:
 - (i) all unpaid Base Progress Payments and Additional Owner Payments properly due and payable under the Construction Contract and the Project Agreement to and including the Termination Date and any Cost of the Financing directly related to such Base Progress Payments, to the extent not funded under the Lending Agreements as part of the Debt Amount;
 - (ii) all Demobilization Costs;
 - (iii) the Debt Amount calculated as at the date of payment of the Non Default Termination Sum to Project Co;
 - (iv) the Project Co Amount calculated as at the date of payment of the Non Default Termination Sum to Project Co; and
 - (v) all other Direct Losses suffered, sustained or incurred by Project Co and the Contractor as a result of, or arising out of, the event or events which have resulted in the termination of the Project Agreement and out of the termination

less, subject to Section 4.5 of this Schedule 12, the aggregate of (A) and (B) of this Section 3.1(b):

- (A) the Hospital Holdback as at the time the Non Default Termination Sum is required to be made; and
 - (B) any Legislative Holdback required to be maintained by Owner at the time the Non-Default Termination Sum is required to be made.
- (c) To the extent that any amounts that Owner has determined pursuant to Section 3.1(b)(A) or (B) above are in excess of what is required by Owner to holdback under the Project Agreement or maintain as Legislative Holdback, as applicable, Owner shall promptly return such excess amounts to Project Co.
 - (d) Owner shall pay the Non Default Termination Sum in accordance with Article 4 of this Schedule 12.

4. GENERAL

4.1 Payment

- (a) In the event of a termination referred to in Section 3.1(a) of this Schedule 12, as soon as practicable, and in any event, within 60 days, after the Termination Date, Project Co shall give to Owner an invoice for the Non-Default Termination Sum (reasonably estimated if not then known) and sufficient supporting evidence, reasonably satisfactory to Owner, justifying the amount of the Non-Default Termination Sum, including a detailed breakdown of each of the individual items comprising such sum. To the extent the Non-Default Termination Sum is based on estimates of cost, the Parties will readjust as soon as such estimated costs can be determined.
- (b) Owner shall pay to Project Co the Non-Default Termination Sum within 60 days after the Invoice Date and so long as all demobilization of the Work has been completed.
- (c) In the event of a termination referred to in Section 2.1(a) of this Schedule 12, as soon as practicable, and in any event, within 120 days after the Termination Date, Owner shall calculate and notify Project Co of the Default Termination Payment under Section 2.1(b) of this Schedule 12, and shall deliver to Project Co sufficient supporting evidence reasonably satisfactory to Project Co.
- (d) Owner shall pay to Project Co the Default Termination Payment as soon as reasonably practicable, and in any event within 30 days after delivering the notice described in Section 4.1(c) of this Schedule 12.
- (e) Notwithstanding anything to the contrary contained herein, in no event will the Default Termination Payment be greater than the Non Default Termination Sum.

4.2 Costs

The costs and expenses to be taken into account in the calculation of the Non-Default Termination Sum due pursuant to this Schedule 12 shall only be such costs and expenses that are reasonable and proper in quantum and that have been or will be reasonably and properly incurred.

4.3 Undisputed Amounts

Either Owner or Project Co may dispute the calculation of any Compensation Payment and in the event of a dispute, any undisputed amount shall be paid in accordance with this Schedule 12 and the disputed amount shall be dealt with in accordance with Appendix A to this Schedule 12 Dispute Resolution Procedure. Notwithstanding the foregoing, in the event any disputed amount exceeds **\$[REDACTED]**, either party may proceed to court for the resolution of such dispute.

4.4 Outstanding Debt Amount

- (a) Subject to Section 4.3 of this Schedule 12, Owner shall be entitled to rely on a certificate of Agent as conclusive evidence as to the Debt Amount outstanding at any relevant time.
- (b) If a receipt or other acknowledgement is given by the Agent acknowledging or otherwise confirming receipt of payment or payments in respect of the Debt Amount, such receipt or other acknowledgement shall discharge Owner's obligation to pay such portion of compensation due to Project Co that is equal to the amount acknowledged or confirmed.

4.5 Set-off

Owner shall be entitled to set off against the Non-Default Termination Sum or the Default Termination Payment, such amounts not already taken into account in calculating the relevant Compensation Payment that Owner is entitled to set off or withhold pursuant to the Project Agreement, provided that the amount paid to Project Co on account of the Non-Default Termination Sum shall never be less than the Debt Amount.

4.6 Full and Final Settlement

- (a) Except as otherwise provided in Section 4.6(b) of this Schedule 12, any compensation paid pursuant to Section 2.1 or Section 3.1 of this Schedule 12 in the total amount owing thereunder shall be in full and final settlement of any claims, demands and proceedings of Project Co and Owner and each shall be released from all liability to the other in relation to any breaches or other events leading to the termination of the Project Agreement and the circumstances leading to such breach or termination, and Project Co and Owner shall be excluded from all other rights and remedies in respect of any such breach or termination, whether in contract, tort, restitution, statute, at common-law or otherwise.
- (b) Section 4.6(a) of this Schedule 12 shall be without prejudice to any liability, whether arising before, on or after the Termination Date, of either Party to the other, including under the indemnities contained in the Project Agreement that arose with respect to acts or omissions on or prior to the Termination Date (but not from termination itself or the events leading to such termination), to the extent such liability has not already been taken into account in calculating the relevant Compensation Payment to Section 4.5 of this Schedule 12.
- (c) Project Co acknowledges that under the provisions of Section 4.11 of the Project Agreement, Owner shall pay the Compensation Payment to Project Co and Project Co has irrevocably directed Owner to make the Compensation Payment to Agent or as Agent may direct, as security for the Financing. Owner acknowledges such direction and agrees to pay the Compensation Payment to Agent or as Agent may direct in accordance with such direction. Project Co acknowledges and agrees that payment by owner of the Compensation Payment in

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accordance with any such direction constitutes payment by Owner to Project Co in satisfaction of Owner's obligation to make:

- (i) the Compensation Payment under the Project Agreement; and
- (ii) any payment to Project Co under the Project Agreement, to the extent made in relation to the Guaranteed Price,

as the case may be, and in satisfaction of any trust obligation of Owner in respect of such payments under Section 7 of the *Construction Lien Act* (Ontario) pursuant to Section 10 of the *Construction Lien Act* (Ontario).

APPENDIX A TO SCHEDULE 12

DISPUTE RESOLUTION PROCEDURE

1. GENERAL

- 1.1 All disputes, controversies, or claims arising out of or relating to the calculation of any Compensation Payment under Section 4.3 of Schedule 12 to the Project Agreement (collectively and individually, a “**Dispute**”) shall, subject to the last sentence of Section 4.3 of Schedule 12, be resolved in accordance with the provisions of this Appendix A.

2. REFERRAL OF DISPUTES TO ARBITRATION

- 2.1 Either Party may, by written notice, require that the Dispute be resolved by arbitration pursuant to Article 3 of this Appendix A. Such notice will not be effective unless it indicates it is a notice to arbitrate and is delivered to the other Party and provided further that such notice expressly identifies the specific Dispute that is to be the subject of the arbitration.

3. RESOLUTION BY ARBITRATION

- 3.1 If a Dispute is referred to arbitration pursuant to Section 2.1 of this Appendix A, the Dispute shall be resolved by arbitration in accordance with the *Arbitration Act, 1991* (Ontario).
- 3.2 Disputes referred to arbitration shall be resolved by a single arbitrator unless one of the Parties, by notice in writing delivered to the other Party within 5 Business Days after a notice to arbitrate pursuant to Section 2.1 of this Appendix A has been delivered, expressly requires that the Dispute that is the subject of that notice to arbitrate be resolved by a 3 person arbitration tribunal, in which case that particular Dispute shall be resolved by a 3 person arbitration tribunal.
- 3.3 If the arbitration tribunal is comprised of a single arbitrator, the arbitrator shall be appointed as follows:
- (a) if the Parties agree on the arbitrator, the Parties shall jointly appoint the arbitrator as soon as possible and in any event within 10 days after delivery of the notice to arbitrate pursuant to Section 2.1 of this Appendix A; and
 - (b) if the Parties fail to agree or jointly appoint the arbitrator within such 10 day period, either Party may apply to the Ontario Superior Court of Justice for appointment of the arbitrator, in which case the court shall appoint the arbitrator at the earliest opportunity from the lists of potential arbitrators submitted to the court by the Parties, or if no list is submitted by either Party, or if the list or lists submitted do not include potential arbitrators with the necessary qualifications and experience, the court shall be entitled, at its sole and absolute discretion, to

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appoint anyone who meets the requirements set out in this Appendix A for the qualifications and experience of the arbitrator.

3.4 If the arbitration tribunal is comprised of 3 arbitrators:

- (a) the arbitrators shall be appointed as follows:
 - (i) each Party shall appoint one arbitrator no later than 5 Business Days after delivery of the notice requiring a 3 person arbitration panel pursuant to Section 2.1 of this Appendix A;
 - (ii) if a Party fails to appoint an arbitrator within 5 Business Days after delivery of the notice requiring a 3 person arbitration panel, the other Party is entitled to apply to the Ontario Superior Court of Justice to appoint that arbitrator, in which case the court shall appoint that arbitrator at the earliest opportunity using a comparable process to that described in Section 3.3(b) of this Appendix A;
 - (iii) the arbitrators appointed in accordance with the foregoing shall, within 5 Business Days after their appointment, jointly appoint a third arbitrator who shall also act as the chair of the arbitration tribunal and who, in addition to all other required qualifications, shall have experience in arbitration or judicial processes and procedures; and
 - (iv) if the 2 arbitrators appointed by the Parties fail to appoint a third arbitrator within the required time, either of the other 2 arbitrators may apply to the Ontario Superior Court of Justice for appointment of the third arbitrator, in which case the court shall appoint the third arbitrator at the earliest opportunity using a comparable process to that described in Section 3.3(b) of this Appendix A; and
- (b) the arbitrators appointed by the Parties shall at all times be neutral and act impartially and shall not act as advocates for the interests of the Party who appointed them.

3.5 All arbitrators must have qualifications and experience relevant to the issues in the Dispute and also have qualifications and experience as arbitrators.

3.6 No one shall be nominated or appointed to act as an arbitrator who is or was in any way financially interested in the Project or in the business affairs of Owner, Project Co, Contractor, Lender, Agent or any consultant, subconsultant or subcontractor of any of them.

3.7 The arbitrator(s) shall have the jurisdiction and power to:

- (a) amend or vary any and all rules under the *Arbitration Act, 1991* (Ontario), including rules relating to time limits, either by express agreement of the Parties

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- or, failing such agreement, as the arbitrator(s) consider appropriate and necessary in the circumstances to resolve the Dispute and render an award;
- (b) require some or all of the evidence to be provided by affidavit;
 - (c) hold a hearing at which evidence and submissions are presented by the Parties;
 - (d) direct either or both Parties to prepare and provide the arbitrator(s) with such documents or other things as the arbitrator(s) may require to assist them in the resolution of the Dispute and rendering of an award; and
 - (e) require either Party to supply or prepare for examination by the arbitrator(s) and the other Party, any document or information the arbitrator(s) considers necessary.
- 3.8 The place of arbitration shall, at the option of Owner, be the municipality in which Owner is located or Toronto, Ontario. The language of the arbitration shall be English.
- 3.9 The costs of an arbitration are in the discretion of the arbitrator(s) who, in addition to any jurisdiction and authority under applicable law to award costs, has the jurisdiction and authority to make an order for costs on such basis as the arbitrator(s) considers appropriate in the circumstances, including to award actual legal fees and disbursements and expert witness fees, and to specify or order any or all of the following:
- (a) the Party entitled to costs;
 - (b) the Party who must pay the costs;
 - (c) the amount of the costs or how that amount is to be determined; and
 - (d) how all or part of the costs must be paid.
- 3.10 In exercising discretion to award costs, however, the arbitrator(s) will take into account the desire of the Parties that costs should generally be awarded to each Party in proportion to the relative success that each Party has in the arbitration.
- 3.11 The award of the arbitrator(s) shall be final and binding upon both Parties, and both Parties expressly waive all rights of appeal in connection with the award of the arbitrator(s). Judgment may be entered upon the award in accordance with Applicable Law in any court having jurisdiction.
- 3.12 The Parties agree to and shall co operate fully with the arbitrator(s) and proceed with the arbitration expeditiously, including in respect of any hearing, in order that an award may be rendered as soon as practicable by the arbitrator(s), given the nature of the Dispute. The arbitrator(s) shall render a decision as soon as possible and, in any event, shall use all reasonable efforts to render a decision no later than 45 days after the date of the hearing, or such longer period of time as agreed to in writing by the Parties. If the arbitration tribunal is comprised of 3 arbitrators, the decision of a majority of the arbitration tribunal shall be deemed to be the decision of the arbitration tribunal, and where there is no

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majority decision, the decision of the chair of the arbitration tribunal shall be deemed to be the decision of the arbitration tribunal.

- 3.13 This Appendix A, constitutes an agreement to arbitrate that shall be specifically enforceable.

**Schedule 13
INSURANCE AND PERFORMANCE SECURITY**

1. INSURANCE

1.1 Project Co's Insurance

.1 Without restricting the generality of any of the indemnities given pursuant to the Project Agreement, Project Co shall provide, maintain and pay for the insurance specified in Section 1.1.2 of this Schedule 13. Unless otherwise stipulated (including as provided under Section 1.1.2.1 of this Schedule 13), the duration of each insurance policy shall be from the date of commencement of the Work until the Substantial Completion Date. Coverage under these policies extends only to the activities of the insureds in relation to the Project. Unless otherwise stated, these policies will:

- .1 be non-contributing and primary;
- .2 in the case of the General Liability insurance set out in Section 1.1.2.1 of this Schedule 13, include as additional insureds the City of Ottawa, Infrastructure Ontario, Her Majesty the Queen in Right of Ontario, her ministers, agents and employees, Lender and Lender's Consultant, and include as first named insured, Project Co, and as named insureds Owner, Owner's Project Manager, Suppliers who install Products, the Contractor, Subcontractors, Sub-Subcontractors and the Consultant and such other persons as Owner may reasonably determine;
- .3 in the case of the property and boiler and machinery insurance set out in Section 1.1.2.2 of this Schedule 13, include as named insured Project Co, Owner, Lender and the Contractor, and as additional insureds, Suppliers who install Products, Subcontractors, Sub-Subcontractors, the Consultant, Lender's Consultant, and such other persons as Project Co, Owner and Owner's insurance consultant may determine; and
- .4 Project Co shall place, maintain and pay at its sole cost and expense all premiums for the insurance specified in Section 1.1.2 of this Schedule 13. All required insurance policies shall be placed and maintained with insurers having an AM Best's Rating of not less than A-IX that are licensed to underwrite insurance in the jurisdiction of the Site. All policies must act as primary and non-contributory and must be endorsed to provide Owner and Lender with not less than 60 days prior written notice of cancellation or adverse material change in coverage. All policies, other than Automobile Liability Insurance and Wrap-Up shall include a waiver of subrogation by the insurer against any additional insured thereunder including, Owner, Lender and any other entity to whom Owner or Project Co have agreed to waive rights of subrogation (excluding claims arising out of the professional services provided by the architects and

engineers engaged in the Project). The policies will take effect prior to the commencement of the Work and shall, unless otherwise stipulated (including Section 1.1.2.1 of this Schedule 13), be maintained until the Substantial Completion Date. Project Co is responsible for ensuring that all policies provide coverage in a scope and form that is considered normal for the Project.

.2 The policies to be placed and maintained by Project Co are:

.1 General Liability Insurance (Wrap-up Form):

General Liability insurance with limits of not less than **\$(REDACTED)** per occurrence and **\$(REDACTED)** in the aggregate, and with a deductible not exceeding **\$(REDACTED)** and shall include: Products & Completed Operations Aggregate **\$(REDACTED)**; Non-Owned Automobile **\$(REDACTED)**; Tenants Legal Liability **\$(REDACTED)**; Medical Payments **\$(REDACTED)** per person/**\$(REDACTED)** aggregate); Damage to Existing Structures included; Damage to Hired Automobile **\$(REDACTED)**; Employment Practices Exclusion; Mould Exclusion; Asbestos Exclusion; Data Exclusion; Terrorism Exclusion; coverage will be provided for completed operations for a period of not less than 24 months from the Substantial Completion Date.

.2 Property and Boiler and Machinery Insurance (Builder's Risk Form):

.1 Builder's Risk insurance on an "all risks" form with a deductible not exceeding **\$(REDACTED)** except in respect to flood, the deductible shall be **\$(REDACTED)** and in respect to earth movement the deductible shall be a minimum of **\$(REDACTED)** or **[(REDACTED)]%** subject to usual exclusions but with coverage to include sewer back-up, earth movement and flood for a direct damage sum insured of not less than the sum of the amount of the Guaranteed Price and the full value of Work and Products to be provided by Owner and in any event, in an amount for insured physical loss or damage representing not less than **[(REDACTED)]%** of the Guaranteed Price. The builders risk insurance shall also include extra expense and expediting expense coverage and delay in start-up insurance (including coverage for property while in transit or stored off-site) on a revenue form basis with a 24 month period of indemnity at Owner's discretion. Coverage will be at least equal to that afforded under IBC Form 4042 or 4047 (the CCDC Endorsement). The "faulty workmanship material and design" exclusion in the Policy shall be no less than the commonly applied "particular part" definition that clarifies the point at which covered "resultant damages" would apply. This exclusion is commonly referred to by Insurers as London Engineering Group (LEG) 2 or Design Exclusion (DE) 4. If

Project Co proposes to use a broader form that includes “defect rectification costs” commonly known as a LEG 3 or DE 5, the cost difference between this and the more restrictive LEG 2 and DE 4 forms shall be presented to Owner for consideration.

Coverage will include soft costs, including interest on money borrowed to finance construction or reconstruction; fees and other charges incurred to negotiate construction loans; real estate taxes; architectural, engineering and other professional fees; insurance premiums for builder’s risk and General Liability coverage; legal and accounting fees; cost of commissions to renegotiate leases; and cost of permit and licenses.

- .2 Coverage shall include hot testing and commissioning and include boiler and machinery insurance for the boilers, pressure vessels and other insurable objects forming part of the Work and shall match to the periods required within the Construction Schedule.
 - .3 The policies shall allow for partial or total use or occupancy of the Work.
 - .4 If boiler and machinery insurance is arranged under a separate policy to the builder’s risk, the soft costs and delay in start-up coverages are to be extended within the separate Boiler and Machinery policy.
 - .5 The proceeds of all insurance described in Section 1.1.2.2.1 of this Schedule 13 shall be paid to the insurance trustee under the Insurance and Bonding Trust Agreement.
- .3 Automobile Liability Insurance:
- Automobile liability insurance in respect of licensed vehicles shall have limits of not less than **\$(REDACTED)** inclusive per occurrence for bodily injury, death, and damage to property, covering all licensed vehicles owned or leased by Project Co. Where the policy has been issued pursuant to a government-operated automobile insurance system, Project Co shall provide Owner with confirmation of automobile insurance coverage for all automobiles registered in the name of Project Co.
- .4 Aircraft and Watercraft Liability Insurance:
- Aircraft and watercraft liability insurance with respect to owned or non-owned aircraft and watercraft if used directly or indirectly in the performance of the Work, including use of additional premises, shall be subject to limits of not less than **\$(REDACTED)** inclusive per occurrence for bodily injury, death, and damage to property including loss or use

thereof and limits of not less than **[\$REDACTED]** for aircraft passenger hazard. Such insurance shall be in a form acceptable to Owner and Lender.

.5 Project Co's Equipment Insurance:

All risks Project Co's equipment insurance covering construction machinery and equipment used by Project Co for the performance of the Work, including equipment breakdown coverage, shall be in a form acceptable to Owner and Lender and shall not allow subrogation claims by the insurer against Owner and Lender.

.6 Liability Insurance:

Project Co shall maintain at all times during the Project a Commercial General Liability insurance policy for not less than **[\$REDACTED]**. Owner, the Consultant and Lender are to be included as additional insureds and the policy shall include all standard endorsements required of Project Co including: Bodily Injury & Property Damage (policy limit); Personal Injury (policy limit); Non-Owned Automobile (policy limit); Tenant's Legal Liability; Medical Payments (min. **[\$REDACTED]** per person); Contingent Employers Liability; Owners & Project Co's Protective; Broad Form Property Damage; Cross Liability; Blanket Contractual Liability. This liability insurance will address offsite work related to the Project.

.7 Marine Cargo Insurance:

Marine Cargo Insurance to cover physical loss or damage to any property or equipment that is being transported by ship including Extra Expense and Expediting Expense and (at Owner's Sole Discretion) Delay in start-up insurance (advanced loss of revenue insurance) on a gross profit basis with a 24 month period of indemnity.

.8 Project Co shall deliver to Owner after commencement of coverage under policies placed and maintained by Project Co, certified copies of all insurance policies evidencing that the applicable policies are in force.

.9 The policies described in Section 1.1.1.2 of this Schedule 13 will be placed and maintained with insurers acceptable to Owner, the Consultant and Lender, and will contain such terms and conditions as Owner and Lender may require, acting reasonably. Owner shall place and maintain such other insurance as Owner considers necessary or desirable for its own protection, but in each case at the sole cost of Owner and such insurance shall not be in conflict with any of the insurance described in this Section 1.1 as "Project Co's Insurance".

.10 Owner is not responsible for obtaining or maintaining in force, (a) insurance on equipment machinery or tools, owned by, rented to, or in

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the care, custody and control of Project Co, or the any Project Co Parties or; (b) any other form of insurance not referred to specifically in Section 1.1.1.2 of this Schedule 13.

.11 Where the full insurable value of the Work is substantially less than the Guaranteed Price, Owner may, in its Sole Discretion, reduce the amount of insurance required.

.12 Proof of Insurance

.1 Project Co shall 7 days prior to the commencement of the Work, within 3 days of any renewal, change or replacement of coverage, or at the request of Owner, from time to time, furnish to Owner 2 copies of certificates of insurance (CSIO standard certificate forms) signed by an authorized representative of the insurer, and 1 copy of certified policies once received from the insurer. Project Co is obliged to confirm that the premium associated with such policies has been paid. Receipt by Owner of the above information shall in no way constitute confirmation by Owner that the insurance complies with the requirement of Section 1.1.1.2 of this Schedule 13. Responsibility for ensuring that the insurance coverages outlined in Section 1.1.1.2 of this Schedule 13 are in place, rests solely with Project Co.

.2 Project Co shall require, where reasonably practical, the Contractor, the other Project Co Parties (and Suppliers who install Products, with the exception of the blanket protection given them under builder's risk and Wrap-up Forms) to provide to it the same type and form of insurance that is required to be obtained by Project Co pursuant to Section 1.1.1.2 of this Schedule 13, in each case, to the extent determined by Owner's insurance consultant as being applicable to that portion of the Work being undertaken by the Contractor and other Project Co Parties who install Products, and Project Co is responsible for obtaining and forwarding to Owner the appropriate signed certificates or other proof of insurance in accordance with and subject to the requirements of this Schedule.

.13 Commencement of the Work

Neither Project Co nor any of the Project Co Parties who install Products shall begin the Work at the Site until necessary proofs of insurance have been furnished and approved by Owner and Owner's insurance consultant.

.14 Policy Requirements

All insurance shall include Owner, Lender, the Consultant, Lender's Consultant, the Owner's Project Manager and Owner's directors, officers,

employees and agents, as directed by Owner and any other consultant, contractor or Subcontractor engaged in or in relation to the Work or such other persons as Owner and Owner's insurance consultant may determine as insured, named insured, or additional insured; both with respect to Project Co's insurance as well as the Project Co Parties' insurance. All insurance shall provide for cross-liability so that each insured has the same rights under the policy as if the policy had been issued in respect of each insured. This named insured or additional insured requirement does not apply to automobile insurance.

.15 Maintaining Insurance

If Project Co or any Project Co Party who installs Products fails to place or maintain insurance as required under Section 1.1.1.2 of this Schedule 13, Owner shall have the right, but is not obligated, to place and maintain insurance as required. All premiums and other costs incurred by Owner will be paid by Project Co to Owner on demand, or failing payment may be deducted by Owner from any amount then or thereafter due to Project Co.

.16 Additional Insurance

From time to time Owner, at its Sole Discretion, by written notice to Project Co, may require Project Co to, or cause a Project Co Party who installs Products to, procure or maintain additional insurance, if required. If such insurance is requested Owner shall reimburse the applicable party.

.17 Project Co Liability Preserved

The provisions of Section 1.1.1.2 of this Schedule 13 do not diminish, limit or otherwise affect the liability of Project Co to Owner under or in relation to any other provisions of this Project Agreement.

1.2 Priority of Owner's Claims

The principal purpose of the stipulations for insurance in Section 1.1.1 of this Schedule 13 is the protection of the interest of Owner and Lender. Section 1.1.1 of this Schedule 13 stipulates that Project Co, rather than Owner, shall provide and maintain insurance as set out therein.

1.3 Owner's existing property insurance is described in Section 3 of this Schedule 13 and Owner agrees to maintain such property insurance or substantially similar property insurance during the performance of the Work.

1.4 Project Co and/or a Project Co Party who installs Products shall be responsible for deductible amounts under the policies except where such amounts may be excluded from Project Co's responsibility by the terms of Sections 11.21 and 32.2 of the Project Agreement.

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1.5 Any variation in the insurances required as approved by Owner and Owner's insurance consultant will be valued and processed as a Change Order in accordance with the Change Order procedure pursuant to Schedule 11 – Change Procedure.

2. BONDS

2.1 Project Co shall obtain and deliver to Owner, original executed and sealed Bonds in the forms attached as Appendices A and B respectively, to this Schedule 13 on the Financial Close Target Date, each in an amount equal to **[REDACTED]**% of the Cost of the Work under the Project Agreement. Each of the Bonds shall be properly executed by a Surety or by an agent or attorney in fact for the Surety, in which latter case, Project Co is required to submit with such Bonds a power of attorney to the signatory agent or the attorney in fact executed by the Surety in a form satisfactory to Owner to evidence the authority of the agent or the attorney in fact.

2.2 Such Bonds shall be issued by a duly licensed surety company authorized to transact a business of suretyship in the Province of Ontario and shall be maintained in good standing until the fulfilment of the Project Agreement.

2.3 For greater certainty, the obligations of the Surety under the Bonds shall not extend to or include any obligations relating to the Financing or Cost of the Financing, and it is agreed that the parties intend to benefit the Surety by this Section 2.3 and that the Surety may rely upon and enforce the provisions of this Section 2.3.

3. OWNER'S PROPERTY INSURANCE

3.1 The following chart is a description of the property insurance policies held by Owner.

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[REDACTED]

APPENDIX A TO SCHEDULE 13

PERFORMANCE BOND

THIS BOND IS SUBJECT TO THE TERMS AND CONDITIONS OF THE MULTIPLE OBLIGEE RIDER ATTACHED HERETO

No. _____ Bond Amount [*Insert Amount*]

[*Insert Contractor*], as Principal, hereinafter called the Principal, and [*Insert Surety*], as Surety, duly authorized to transact the business of suretyship in Canada, hereinafter called the Surety, are held and firmly bound unto [*Insert Project Co*] as Obligee, hereinafter called the Obligee, in the amount of [*Insert Amount*], of lawful money of Canada, for the payment of which sum the Principal and the Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally.

WHEREAS, the Principal has entered into a written contract entitled [*Insert Construction Contract*] with [*Insert Project Co*] dated [*Insert Date*] for [*Insert Project Description*] (such contract as so amended, and as the same may hereinafter be further amended, whether by way of change, alteration, addition or other modification, and including all of its terms and provisions without limitation, is hereinafter called the Construction Contract and by reference made part hereof). Capitalized terms used in this Bond without definition shall have their respective meanings attributed thereto in the Construction Contract.

The condition of this obligation is such that if the Principal shall promptly and faithfully perform its obligations to the Obligee under the Construction Contract, then this obligation shall be null and void; otherwise it shall remain in full force and effect.

Whenever the Principal shall be, and declared by the Obligee to be in default in respect of its obligations to the Obligee under the Construction Contract (a “**Contractor Event of Default**”), the Obligee having performed the Obligee's obligations under the Construction Contract, the Surety shall promptly select and carry out one of the four following options:

1. remedy any default, or;
2. complete the Construction Contract in accordance with its terms and conditions, or;
3. obtain a bid or bids for submission to the Obligee for completing the Construction Contract in accordance with its terms and conditions and upon determination by the Obligee and the Surety of the lowest responsible bidder, acceptable to [**Insert Owner**] acting reasonably, arrange for a contract between such bidder and the Obligee or between such bidder and such other party as an Additional Named Obligee shall be entitled to direct, and the Surety shall make available as work progresses (even though there should be a default, or a succession of defaults, under the contract or contracts of completion, arranged under this paragraph) sufficient funds to pay to complete the Principal's obligations in accordance with the terms and conditions of the Construction Contract, less the Balance of the

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Construction Contract Price and to pay all expenses incurred by the Obligee as a result of the Principal's default relating directly to the performance of the Construction Work under the Construction Contract, but not exceeding the Bond Amount. The Balance of the Construction Contract Price is the total amount of the Cost of the Work payable to the Principal under the Construction Contract, less the amount properly paid by the Obligee to the Principal under the Construction Contract; or

4. pay the Obligee the lesser of (1) the Bond Amount or (2) the Obligee's proposed cost to complete the Construction Contract in accordance with its terms and conditions less the Balance of the Construction Contract Price.

The Surety shall not be discharged or released from liability hereunder and such liability shall not be in any way affected by any changes, alterations, additions or variations, taking or receiving of security between the Principal and the Obligee, or extension of time, or other modification of the Construction Contract, by the exercise by the Obligee of any of the rights or powers reserved to it under the Construction Contract or by its forbearance to exercise any such rights or powers, including (but without restricting the generality of the foregoing) any changes in the extent or nature of the Work under the Construction Contract or by any dealing, transaction, forbearance or forgiveness which may take place between the Principal and the Obligee.

The Surety agrees that for the purposes of determining its liability under this Bond, findings or decisions against the Principal under the terms of the Construction Contract, that are binding on the Principal and the Obligee shall also bind the Surety.

It is a condition of this Bond that any suit or action must be commenced before the expiration of two (2) years from the earlier of (1) the Substantial Completion Date, or (2) the date on which the Principal is declared in default by the Obligee and such notice of default is provided to the **[Insert Owner]** and **[Insert Lender]**.

The Surety shall, in no event, be liable for a greater sum than the Bond Amount. Further, and notwithstanding anything else in this Bond, the Surety's liability hereunder for any default under Section 25.1 (a)(x) of the Project Agreement shall be limited to any default by the Principal resulting in the non-performance or non-observance by the Principal of any of its other obligations under the Construction Contract.

No right of action shall accrue on this Bond, to or for the use of, any person or corporation other than the Obligee named herein, or the heirs, executors, administrators, successors or assigns of the Obligee.

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IN WITNESS WHEREOF, the Principal and the Surety have signed and sealed this Bond dated the _____ day of _____, 200__.

SIGNED, SEALED AND DELIVERED)
in the presence of:)

) *[Insert Principal]*

) By: _____
) Signature

) _____
) Name of person signing

) *[Insert Surety]*

) By: _____
) Signature

) _____
) Name of person signing

EXHIBIT 1 TO APPENDIX A

FORM OF MULTIPLE OBLIGEE RIDER TO PERFORMANCE BOND

No. _____

TO BE ATTACHED TO AND FORM PART OF THE PERFORMANCE BOND NO. [Insert Bond No.] dated **[Insert Date]** (the “Bond”) concurrently with the execution of this Multiple Obligee Rider, issued by **[Insert Surety]**, as Surety (hereinafter called the “Surety”), on behalf of **[Insert Contractor]**, as Principal (hereinafter called the “Principal”), and in favour of **[Insert Project Co]**, as Obligee, hereinafter called the “Obligee”.

NOW THEREFORE, in consideration of Ten (\$10.00) Dollars and other good and valuable consideration, receipt of which is hereby acknowledged by each of the parties hereto, the undersigned hereby agree as follows:

1. The Bond shall be and is hereby amended to add the **[Insert Owner]** and **[Insert Lender]**, in their respective capacities as assignees of the Construction Contract, as Additional Named Obligees, which Additional Named Obligees (which hereinafter may from time to time be referred to simply as “Obligee(s)”) shall, subject to the terms of the Bond and this Multiple Obligee Rider, be entitled to enforce the obligations of the Principal and the Surety under the Bond and this Multiple Obligee Rider.
2. Capitalized terms used in this Multiple Obligee Rider without definition shall have the respective meanings attributed to them in the Bond and the Construction Contract.
3. If there is an event of default by Contractor under the Construction Contract (a “Construction Event of Default”) and the **[Insert Lender]** or **[Insert Owner]** makes a claim under the Bond, the **[Insert Lender]** or the **[Insert Owner]**, as the case may be, shall make available to the Surety in accordance with the terms of the Construction Contract the Balance of the Construction Contract Price.
4. All of the terms, conditions and provisions of the Bond are hereby incorporated herein by reference as if fully set forth herein.
5. No alteration or material change in the Construction Contract or any conduct of the Principal, Obligee or **[Insert Lender]**, prior to the Principal being declared in default, shall prejudice the rights or interest of the **[Insert Owner]** under the Bond or this Multiple Obligee Rider provided that the **[Insert Owner]** has not caused such alteration or material change without the prior written consent of the Surety.
6. The Obligee, Principal, Surety and **[Insert Lender]** acknowledge and agree that they will not remedy any default, settle, waive, reduce or otherwise compromise any claims under the Bond without the prior written approval of the **[Insert**

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Owner], acting reasonably, and the Surety shall provide reasonable notice to the **[Insert Owner]** prior to remedying any default, settling, waiving, reducing or otherwise compromising any claim or making any payment under the Bond, provided that the Surety shall not be precluded from tendering upon the Obligee(s) performance pursuant to one of the four numbered options in the Bond.

- 7. The Surety acknowledges the process in the Lender’s Direct Agreement for making a claim against the Bond, including, but not limited to, the Lender’s Step In Period rights; provided that such acknowledgement shall in no way limit or otherwise abrogate from the Surety’s rights under the Bond or this Multiple Obligee Rider.
- 8. In the event of any ambiguity, conflict or inconsistency, the Bond and this Multiple Obligee Rider shall prevail over the Project Agreement and the other Project Documents.
- 9. Nothing herein shall alter or affect the aggregate liability of the Surety as described in the Bond.

IN WITNESS WHEREOF, the Principal, Surety, Obligee, Owner and Lender have signed and sealed this Multiple Obligee Rider dated the ____ day of _____, 200__.

SIGNED, SEALED AND DELIVERED
in the presence of:

)
)
) ***[Insert Principal]***
)
) By: _____
) Signature
)
) _____
) Name of person signing
)
) ***[Insert Surety]***
)
) By: _____
) Signature
)
) _____
) Name of person signing
)
) ***[Insert Project Co.]***
)
) By: _____
) Signature
)
) _____
) Name of person signing

Project Agreement

)
) ***[Insert Lender]***
)
) By: _____
) Signature
)
) _____
) Name of person signing

) ***[Insert Owner]***
)
) By: _____
) Signature
)
) _____
) Name of person signing

APPENDIX B TO SCHEDULE 13

FORM OF LABOUR AND MATERIAL PAYMENT BOND

NOTE:	This Bond is issued simultaneously with a Performance Bond and Multiple Obligee Rider and is subject to the terms and conditions of the Labour and Material Payment Bond Multiple Obligee Rider attached hereto		
Bond No	_____		Bond Amount: _____

[Insert Contractor] as Principal (hereinafter called the “Principal”), and **[Insert Surety]** a corporation created and existing under the laws of Canada and duly authorized to transact the business of Suretyship in Canada as Surety, (hereinafter called the “Surety”) are subject to the conditions hereinafter contained, held and firmly bound unto **[Insert Project Co]**, as Trustee (hereinafter called the “Obligee”), for the use and benefit of the Claimants, their and each of their heirs, executors, administrators, successors and assigns, in the amount of • DOLLARS (\$[REDACTED]) of lawful money of Canada for the payment of which sum well and truly to be made, the Principal and the Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, firmly by these presents.

WHEREAS, the Principal has entered into a written contract entitled **[Insert Construction Contract]** with **[Insert Project Co]** dated **[Insert Date]** for **[Insert Project Description]** (such contract as so amended, and as the same may hereinafter be further amended, whether by way of change, alteration, addition or other modification, and including all of its terms and provisions without limitation, is hereinafter called the Construction Contract and by reference made part hereof). Capitalized terms used in this Bond without definition shall have their respective meanings attributed thereto in the Construction Contract.

NOW, THEREFORE, THE CONDITION OF THIS OBLIGATION is such that, if the Principal shall make payment to all Claimants for all labour and material used or reasonably required for use in the performance of the Construction Contract, then this obligation shall be null and void; and otherwise it shall remain in full force and effect, subject, however, to the following conditions:

1. A Claimant for the purpose of this Bond is defined as one having a direct contract with the Principal for labour, material, or both, used or reasonably required for use in the performance of the Construction Contract, labour and material being construed to include that part of water, gas, power, light, heat, oil, gasoline, telephone service or rental equipment directly applicable to the Construction Contract provided that a person, firm or corporation who rents equipment to the Principal to be used in the performance of the Construction Contract under a contract which provides that all or any part of the rent is to be applied towards the purchase price thereof, shall only be a Claimant to the extent of the prevailing industrial rental value of such equipment for the period during which the equipment was used in the performance of the Construction Contract. The

prevailing industrial rental value of equipment shall be determined, insofar as it is practical to do so, in accordance with and in the manner provided for in the latest revised edition of the publication of the Canadian Construction Association titled “Rental Rates on Construction Equipment” published prior to the period during which the equipment was used in the performance of the Construction Contract.

2. The Principal and the Surety hereby jointly and severally agree with the Obligee, as Trustee, that every Claimant who has not been paid as provided for under the terms of his or her contract with the Principal, before the expiration of a period of ninety (90) days after the date on which the last of such Claimant’s work or labour was done or performed or materials were furnished by such Claimant, may as a beneficiary of the trust herein provided for, sue on this Bond, prosecute the suit to final judgment for such sum or sums as may be justly due to such Claimant under the terms of his or her contract with the Principal and have execution thereon. Provided that the Obligee is not obliged to do or take any act, action or proceeding against the Surety on behalf of the Claimants, or any of them, to enforce the provisions of this Bond. If any act, action or proceeding is taken either in the name of the Obligee or by joining the Obligee as a party to such proceeding, then such act, action or proceeding, shall be taken on the understanding and basis that the Claimants or any of them, who take such act, action or proceeding shall indemnify and save harmless the Obligee against all costs, charges and expenses or liabilities incurred thereon and any loss or damage resulting to the Obligee by reason thereof. Provided still further that, subject to the foregoing terms and conditions, the Claimants, or any of them may use the name of the Obligee to sue on and enforce the provisions of this Bond.
3. It is a condition precedent to the liability of the Surety under this Bond that such Claimant shall have given written notice as hereinafter set forth to each of the Principal, the Surety and the Obligee, stating with substantial accuracy the amount claimed, and that such Claimant shall have brought suit or action in accordance with this Bond, as set out in sub-clauses 3(b) and 3(c) below. Accordingly, no suit or action shall be commenced hereunder by any Claimant:
 - (a) unless such Claimant shall have given written notice within the time limits hereinafter set forth to each of the Principal, the Surety and the Obligee, stating with substantial accuracy the amount claimed. Such notice shall be served by mailing the same by registered mail to the Principal, the Surety and the Obligee, at any place where an office is regularly maintained for the transaction of business by such persons or served in any manner in which legal process may be served in the Province or other part of Canada in which the subject matter of the Construction Contract is located. Such notice shall be given:
 - (i) in respect of any claim for the amount or any portion thereof, required to be held back from the Claimant by the Principal, under either the terms of the Claimant’s contract with the Principal, or under the construction lien legislation applicable to the Claimant’s

contract with the Principal, whichever is greater, within one hundred and twenty (120) days after such Claimant should have been paid in full under the Claimant's contract with the Principal;

- (ii) in respect of any claim other than for the holdback, or portion thereof, referred to above, within one hundred and twenty (120) days after the date upon which such Claimant did, or performed, the last of the work or labour or furnished the last of the materials for which such claim is made under the Claimant's contract with the Principal;
 - (b) after the expiration of one (1) year following the date on which the Principal ceased work on the Construction Contract, including work performed under the guarantees provided in the Construction Contract;
 - (c) other than in a Court of competent jurisdiction in the Province or District of Canada in which the subject matter of the Construction Contract, or any part thereof, is situated and not elsewhere, and the parties hereto agree to submit to the jurisdiction of such Court.
4. The Surety agrees not to take advantage of Article 1959 of the Civil Code of the Province of Quebec in the event that, by an act or an omission of a Claimant, the Surety can no longer be subrogated in the rights, hypothecs and privileges of said Claimant.
 5. Any material change in the Construction Contract between the Principal and the Obligeé shall not prejudice the rights or interest of any Claimant under this Bond, who is not instrumental in bringing about or has not caused such change.
 6. The amount of this Bond shall be reduced by and to the extent of any payment or payments made in good faith and in accordance with the provisions hereof, inclusive of the payment by the Surety of construction liens which may be filed of record against the subject matter of the Construction Contract, whether or not claim for the amount of such lien be presented under and against this Bond.
 7. The Surety shall not be liable for a greater sum than the specified penalty of this Bond.

Project Agreement

IN WITNESS WHEREOF, the Principal and the Surety have signed and sealed this Bond this ● day of ●, 2007.

SIGNED, SEALED AND DELIVERED)

in the presence of:)

) *[Insert Principal]*

) By: _____
Signature

) _____
Name of person signing

Witness)

) *[Insert Surety]*

) By: _____
Signature

) _____
Name of person signing

EXHIBIT 1 TO APPENDIX B

LABOUR AND MATERIAL PAYMENT BOND MULTIPLE OBLIGEE RIDER

No. _____

TO BE ATTACHED TO AND FORM PART OF THE LABOUR AND MATERIAL PAYMENT BOND NO. [Insert Bond No.] dated **[Insert Date]** (the “L&M Bond”) concurrently with the execution of this Labour and Material Payment Bond Multiple Obligee Rider (“L&M Multiple Obligee Rider”) issued by **[Insert Surety]**, as Surety (hereinafter called the “Surety”), on behalf of **[Insert Contractor]**, as Principal (hereinafter called the “Principal”), and in favour of **[Insert Project Co]**, as Obligee (hereinafter called the “Obligee”).

NOW THEREFORE, in consideration of Ten (\$**[REDACTED]**) Dollars and other good and valuable consideration, receipt of which is hereby acknowledged by each of the parties hereto, the undersigned hereby agree as follows:

1. The L&M Bond shall and is hereby amended to add the **[Insert Owner]** (hereinafter called the “Owner”) and **[Insert Lender]** (hereinafter called the “Lender”) as additional named Obligees, in their respective capacities as assignees of the Construction Contract.
2. Capitalized terms used in this L&M Multiple Obligee Rider without definition shall have the respective meanings attributed to them in the L&M Bond and the Construction Contract.
3. All of the terms, conditions and provisions of the L&M Bond are hereby incorporated herein by reference as if fully set forth herein.
4. No alteration or material change in the Construction Contract or any conduct of the Principal, Obligee or Lender, shall prejudice the rights or interest of the Owner or Claimant under the L&M Bond or this L&M Multiple Obligee Rider provided that the Owner or Claimant have not caused such alteration or material change without the prior written consent of the Surety.
5. In the event of any ambiguity, conflict or inconsistency, the L&M Bond and the L&M Multiple Obligee Rider shall prevail over the Project Agreement and the other Project Documents.
6. Nothing herein shall alter or affect the aggregate liability of the Surety as described in the L&M Bond.

Project Agreement

IN WITNESS WHEREOF, the Principal, Surety, Obligee, Owner and Lender have signed and sealed this L&M Multiple Obligee Rider dated the _____ day of _____, 200__.

SIGNED, SEALED AND DELIVERED
in the presence of:

)
)
) ***[Insert Principal]***
)
) By: _____
) Signature
)
) _____
) Name of person signing
)
) ***[Insert Surety]***
)
) By: _____
) Signature
)
) _____
) Name of person signing
)
) ***[Insert Project Co]***
)
) By: _____
) Signature
)
) _____
) Name of person signing
)
) ***[Insert Lender]***
)
) By: _____
) Signature
)
) _____
) Name of person signing
)
) ***[Insert Owner]***
)
) By: _____
) Signature
)
) _____
) Name of person signing

**Schedule 14
DISPUTE RESOLUTION PROCEDURE**

1. AUTHORITY OF THE CONSULTANT

- 1.1 Subject to the limitation set out in Section 8.2(s) of the Project Agreement, differences between the Parties as to the interpretation, application or administration of the Project Agreement or any other disagreement between the Parties including any disagreement as to any decision, finding or determination by the Consultant (herein collectively called “**disputes**”) which are not resolved to the mutual satisfaction of the Parties in the first instance by findings of the Consultant subject to and as provided in Section 8.2 of the Project Agreement, shall be settled in accordance with the requirements of this Schedule 14.
- 1.2 If the matter in dispute is not resolved promptly, the Consultant will give such instructions as in the Consultant’s opinion are necessary for the proper performance of the Work. The Parties shall act immediately according to such instructions, subject to Section 1.3 of this Schedule 14, it being understood that by so doing neither Party will jeopardize any claim they may have. If it is subsequently determined that such instructions were in error or at variance with the Contract Documents, Project Co shall be entitled to payment for carrying out such instructions in accordance with the Change Order procedures pursuant to Schedule 11 of the Project Agreement – Change Procedure.
- 1.3 As time is of the essence, it is essential that performance of the Work continue notwithstanding any dispute. In the event the dispute is referred to an adjudicator pursuant to Section 2.4 of this Schedule 14, the Parties shall, in accordance with Section 2.4(f) of this Schedule 14 and notwithstanding Section 1.2 of this Schedule 14, comply with any decision of the adjudicator including the payment of any amounts the adjudicator determines are owing. For greater certainty the Parties will comply with the decision of the adjudicator notwithstanding any referral of the dispute to arbitration or to the courts in accordance with Section 2.5 of this Schedule 14, until a final determination of the matter is made by any arbitrator or a court, as the case may be.

2. NEGOTIATION, ADJUDICATION AND ARBITRATION

- 2.1 A Party shall give written notice of a dispute to the other Party, no later than 5 Business Days after the receipt of the Consultant’s decision, finding or determination in the case of a dispute as to a decision, finding or determination made by the Consultant, given under Section 8.2 of the Project Agreement. Such notice shall set forth particulars of the matters in dispute, the probable extent and value of the damage and the relevant provisions of the Contract Documents. Such notice shall be copied to Infrastructure Ontario at the address set out in Section 41.1 of the Project Agreement, for information purposes only. The other Party shall reply to such notice no later than 5 Business Days after it receives or is considered to have received it, setting out in such reply its grounds and other relevant provisions of the Contract Documents.

Project Agreement

- 2.2 The Parties shall first make good faith efforts to promptly resolve their disputes by amicable negotiations conducted by the senior representatives of Owner and Project Co at the Site. If, following good faith negotiations between them, resolution of a dispute has not been reached within 10 Business Days of the request for negotiations, then upon the written request of either Party, senior executive officers of each Party shall attempt to resolve the dispute. If the dispute is resolved, such resolution shall be evidenced by an instrument in writing.
- 2.3 If a dispute has not been resolved within 10 Business Days of a Party's written request for senior executive officer negotiation, then upon the written request of either Party, the dispute shall be submitted to adjudication in accordance with Section 2.4 of this Schedule 14. If the Parties do not agree to submit the dispute to adjudication within such 10 Business Day period, either Party may then refer the dispute to arbitration pursuant to Section 2.5 of this Schedule 14.
- 2.4 Adjudication shall be conducted in accordance with the following:
- (a) If the Parties are unable to agree upon an adjudicator within the prescribed time, then either Party may request that a judge of the Superior Court for the Province of Ontario appoint the adjudicator.
 - (b) The Parties may refer a dispute to the adjudicator by providing written notice of the intention to the adjudicator at least 3 Business Days prior to making the referral.
 - (c) Once a dispute has been referred to the adjudicator, the adjudicator is required to make a decision within 28 days of the referral, or such longer period as agreed to by the Parties after the dispute has been referred, and such decision shall be in writing.
 - (d) The adjudicator is required to act impartially in fulfilling his/her duties and the adjudicator may take whatever initiative he/she deems necessary in order to resolve the dispute, including requiring the Parties to submit whatever documents, statements of position or other information the adjudicator requires.
 - (e) The adjudicator may decide that any of the Parties to the dispute is liable to make a payment under the Project Agreement and when that payment is due.
 - (f) In the absence of any directions by the adjudicator relating to the time for performance of his/her decision, and notwithstanding any instruction received from the Consultant in accordance with Section 1 hereof, the Parties shall be required to comply with any decision of the Adjudicator immediately on delivery of the decision to the Parties in accordance with this Section 2.4.
 - (g) If requested by one or both of the Parties to the dispute, the adjudicator shall provide reasons for his/her decision.

Project Agreement

- (h) The adjudicator shall be entitled to the payment of such reasonable amount as he/she may determine by way of fees and expenses reasonably incurred by him/her which the adjudicator may apportion between the Parties as he/she considers appropriate. Notwithstanding the foregoing, the Parties shall be jointly and severally liable for any sum which remains outstanding following the making of any determination on how payment shall be apportioned, such that if the adjudicator is unable to recover his/her fees and expenses from one Party, he/she may recover from the other.
 - (i) The adjudicator shall not be liable for anything done or omitted in the discharge or purported discharge of his/her functions as adjudicator unless the act or omission is in bad faith.
- 2.5 By giving notice in writing to the other Party, at any time after receipt of the decision of the adjudicator, and subject to the Parties' obligation to comply with the adjudicator's decision in accordance with Section 1.3 of this Schedule 14, or if the parties do not agree to submit the dispute to adjudication within the timeframe set out in Section 2.3 hereof, either Party may (i) elect by written notice to the other Party, to refer the dispute to be finally resolved by arbitration under the latest edition of the Rules for Arbitration of Construction Disputes as provided in CCDC 40, or (ii) elect by written notice to the other Party (and regardless of whether the other Party has given a notice under clause (i) above electing to refer the dispute to be finally resolved by arbitration) to require that the dispute be referred to and resolved solely by litigation in the Ontario Superior Court of Justice, and both Parties agree to attorn to the exclusive jurisdiction of the courts of the Province of Ontario in respect of the dispute, provided if the actual or potential total value or amount at issue in the dispute (as determined by adding all claims and counterclaims) is less than **[\$REDACTED]**, taking into account recurrence over time if the dispute involves a requiring matter, the Party which has not referred the dispute to be resolved by litigation may elect, by written notice given to the other Party within 10 Business Days after receipt of the notice requiring that the dispute be resolved by litigation, to refer the dispute to be finally resolved by arbitration. Such notice of arbitration shall be copied to Infrastructure Ontario at the addresses set out in Section 41.1 of the Project Agreement, for information purposes only. Notwithstanding that a notice of arbitration has been delivered, if the actual or potential total value or amount at issue (as determined by adding all claims and counterclaims) is **[\$REDACTED]** or more, taking into account recurrence over time if the dispute involves a requiring matter, then either Party may elect, by written notice to the other Party, to require that the dispute be referred to and resolved solely by litigation in the Ontario Superior Court of Justice, and both Parties agree to attorn to the exclusive jurisdiction of the courts of the Province of Ontario in respect of the dispute.
- 2.6 Except as otherwise provided in the Contract Documents, no arbitration arising out of or relating to the Contract Documents shall include by consolidation, joinder or in any other manner any other individual or entity who is not a Party to the Project Agreement unless:
 - (a) the inclusion of such other individual or entity is necessary if complete relief is to be afforded among those who are already Parties to the arbitration;

- (b) such other individual or entity is substantially involved in a question of law or fact which is common to those who are already Parties to the arbitration and which will arise in such proceedings; and
- (c) the written consent of the other individual or entity sought to be included and of Owner and Project Co has been obtained for such inclusion, which consent shall make specific reference to this paragraph; but no such consent shall constitute consent to arbitration of any dispute not specifically described in such consent or to arbitration with any Party not specifically identified in such consent.

Notwithstanding the preceding paragraph, if a claim, dispute or other matter in question between Owner and Project Co involves the work of a Subcontractor or Supplier either Owner or Project Co may join such entity as a Party to the arbitration between Owner and Project Co hereunder. Project Co shall include in all subcontracts a specific provision whereby the Subcontractor consents to being joined in an arbitration between Owner and Project Co involving the Work of such Subcontractor, in accordance with this Schedule 14, including, this Section 2.6. Nothing in this paragraph or in the provision of such Subcontract consenting to joinder shall create any claim, right or cause of action in favour of the Subcontractor or the Supplier against Owner.

- 2.7 Project Co agrees that any claims made by it against any other contractors or Owner, based (in whole or in part) as a result of any acts or omissions of other contractor(s) shall, in the first instance, be submitted to Owner. Owner shall then, with the assistance of Project Co, present the claim to the other contractor(s) for resolution under the terms of the applicable contract(s). Project Co has the full responsibility for the preparation of such claims and Project Co shall bear the complete expense of preparing and presenting its claim, including legal fees. Project Co agrees that it will not pursue or will stay any legal proceeding relating to the claim(s) with the exception of initiating legal proceedings to assert any statutory right to a lien under the *Construction Lien Act* (Ontario) for a reasonable period of time to allow Owner to reach a resolution acceptable to Project Co under the terms of the applicable contract. If such resolution has not been achieved within a reasonable period of time, Project Co may then proceed with any legal proceeding against the other contractor of the Owner. Project Co shall proceed diligently with its Work under the Project Agreement pending resolution of any such claim or dispute when directed to do so by Owner.

3. RETENTION OF RIGHTS

- 3.1 It is agreed that no act by either Party shall be construed as a renunciation or waiver of any rights or recourses, provided the Party has given the notices required under this Schedule 14 and has carried out the instructions as provided in paragraph 2.2 of this Schedule 14.
- 3.2 Nothing in this Schedule 14 shall be construed in any way to limit a Party from asserting any statutory right to a lien under applicable lien legislation of the jurisdiction of the Site and the assertion of such right by initiating judicial proceedings is not to be construed as

Project Agreement

a waiver of any right that Party may have under paragraph 2.5 to proceed by way of arbitration to adjudicate the merits of the claim upon which such a lien is based.

4. NOTICES

4.1 The Parties agree to copy the Consultant on all notices given hereunder.

**Schedule 15
BID BOND**

Bond No.:

Bond Amount: **[REDACTED]**% of the Combined Guaranteed Price as set out by the Principal in the Guaranteed Price Form submitted by the Principal in respect of Schedule 2 Form 2 2 of RFP No. OIPC- 07- 17- I018 (“Combined Guaranteed Price”)

KNOW BY ALL BY THESE PRESENTS, that:

[Insert Proponent]

as Principal, hereinafter called the “**Principal**”

and

[Insert Duly Registered Canadian Bonding Company]

as Surety, hereinafter called the “**Surety**”,

are held and firmly bound unto The Ottawa Hospital/L’Hôpital d’Ottawa and the Queensway-Carleton Hospital, as obligees (hereinafter collectively called the “Obligee”), each in the amount of **[REDACTED]**% of the Combined Guaranteed Price in lawful money of Canada, for the payment of which sum, well and truly to be made, the Principal and the Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, firmly by these presents.

WHEREAS the Principal submitted a proposal (hereinafter the “Proposal”) dated ***[Insert Date of Proposal]***, 2007 (the “RFP Submission Date”) to the Obligee in response to Request for Proposals No. OIPC- 07- 17- I018 dated May 25, 2007 (the “RFP”) for the Build Finance of The Ottawa Hospital Regional Cancer Centre Project (hereinafter the “Work”). Capitalized terms not defined herein shall have the meaning given to them in the RFP.

NOW THEREFORE THE CONDITION OF THIS OBLIGATION is such that if, on acceptance of the Proposal in accordance with the terms and conditions of the RFP, the Principal shall, within the time required, comply with all terms and conditions of the RFP, including, but not limited to, satisfaction of the Principal’s obligations under the RFP, execute the Project Agreement Documents, complete all of the requirements of Commercial Close, complete all of the requirements of Financial Close, and give good and sufficient bonds to secure the performance of the Work under the terms and conditions of the formal contracts and the payment of its obligations thereunder for all labour, materials and services used or reasonably required for use in the performance of the formal contracts, then this obligation shall be null and void; otherwise the Principal and Surety will pay unto the Obligee the difference in money between the amount of the Combined Guaranteed Price set out in the Proposal and the amount for which the Obligee legally contracts with another party to perform the Work if the latter amount be in

Project Agreement

excess of the former together with all costs and expenses including legal costs and expenses incurred by the Obligee in taking any steps to enforce this Bond and to contract with another party to perform the Work.

The Surety shall not be liable for a greater sum than the specified penalty of this Bond. Any suit under this Bond must be instituted before the expiration of twelve (12) months from the date of this Bond.

AND IT IS HEREBY DECLARED AND AGREED that the Surety shall be liable as principal and that nothing of any kind or matter whatsoever that will not discharge the Principal, shall operate as a discharge or release of liability of the Surety, any law or usage relating to the liability of sureties to the contrary notwithstanding.

In testimony whereof, the Principal has duly executed these presents under seal and the Surety has caused these presents to be sealed with its corporate seal duly attested by the signatures of its duly authorized officers, this **[Insert Day]** day of **[Insert Month]**, 2007.

SIGNED, SEALED AND DELIVERED)	
in the presence of:)	
)	[Insert Principal]
)	
)	
)	
Witness:)	_____
Name:)	Name of Principal
)	Name:
)	Title:
)	
)	[Insert Surety]
)	
)	
)	_____
)	Name of Surety
)	
)	
Witness:)	_____
Name:)	Signature of Surety
)	Name:
)	Title:

Schedule 16
RISK ASSESSMENT GUIDELINES

The following chart illustrates the expected treatment of a number of possible changes in the Work:

RISK ASSESSMENT GUIDELINE: **A = Project Co’s Design Contingency (PDC)**
 B = Unforeseen (Owner’s cost)
 C = Scope Change (Owner’s cost)
 D = Core design functionality (Owner’s cost)

	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>
1. At SPD level, add 5 fire dampers. Fire rated partition shown on drawings.	√			
2. 2 hour fire separation required for stairwell. One wall does not show proper Fire Resistance Rating (rated door, hardware, fire damper also required).	√			
3. Add starter for fan EF-E7 located on roof.	√			
4. Cost for preparation of interference drawings.	√			
5. Structural design insufficient to accommodate loading requirements of the specified equipment in penthouse.				√
6. Provide 7 lab sinks complete with taps, wastes and fittings.			√	
7. Furred out space in existing construction not sufficient for ducts shown, existing conditions did not conform to the Consultant’s assumptions.		√		
8. Final equipment selection requires modifications to services/space outside the tolerances specified.			√	
9. Reinforcing to install wall mounted equipment not shown, but is required by manufacturer.	√			
10. Replace 20’ of underground broken drainage pipe.		√		
11. As per industry standards, maintain or reroute existing services running through existing spaces.	√			
12. Testing and removal of abandoned fire alarm system in existing facility, not identified or readily inferable on the		√		

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RISK ASSESSMENT GUIDELINE: **A = Project Co's Design Contingency (PDC)**
B = Unforeseen (Owner's cost)
C = Scope Change (Owner's cost)
D = Core design functionality (Owner's cost)

	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>
documents.				
13. Existing duct riser is removed and resulting opening needs to be firestopped.	√			
14. Existing duct to remain in existing building, firestopping around floor opening to be upgraded to meet Building Code requirements.		√		
15. Upgrade fire separation of existing stairwell: building inspector rules that existing conditions do not meet Building Code with extensive renovations proposed.		√		
16. Emergency voice communications speakers volume meets specification, but not sufficient when tested by building inspector. Relocation or additional speakers required.		√		
17. Sprinkler layout does not comply with code requirements. (note: Project Co/Contractor provides sprinkler layout).	√			
18. Re: exit requirements, building inspector rules that travel distance is exceeded (different method of measuring) Additional measures to be implemented.		√		
19. Building inspector and Fire Marshall have different interpretations of whether standpipe enclosure to be fire rated. Additional cost incurred.		√		
20. Bulkhead impedes visibility of exit sign. Modifications to exit sign placement required.	√			
21. Headroom does not meet Building Code or design requirements due to lack of design coordination and Contractor, Subcontractor coordination.	√			
22. Headroom does not meet Building Code or design requirements due to initial design fundamentally unable to meet headroom requirements.				√

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RISK ASSESSMENT GUIDELINE: **A = Project Co's Design Contingency (PDC)**
 B = Unforeseen (Owner's cost)
 C = Scope Change (Owner's cost)
 D = Core design functionality (Owner's cost)

	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>
23. Barrier free washrooms do not achieve turning radius due to Project Co-initiated change to toilet size.	√			
24. Barrier free washrooms do not achieve turning radius due to design/construction coordination issues.	√			
25. Barrier free washrooms do not achieve turning radius due to initial design fundamentally unable to provide required turning radius.				√
26. Compliance with CSA Z32-04 electrical receptacles in patient care areas not achieved because regular receptacles specified.				√
27. Testing for compliance with CSA Z32-04 electrical receptacles in patient care areas not achieved because they are not properly grounded.	√			
28. Providing additional electrical connections (not on the drawings) to supply fans (on the drawings) required additional capacity in the electrical panel.	√			√
a. Electrical connections: PDC				
b. Capacity of panel: Owner				
29. Interference drawings and on-site conditions require additional lengths of ductwork/insulation.	√			
30. Floor layout requires a total of 20,000 cfm air supply but unit is sized at 10,000 cfm.				√
31. Drains required for refrigerator/freezers shown on equipment schedule but not on drawings. Requires larger main drain.	√			√
a. Drains: PDC				
b. Main drain size increase: Owner				

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RISK ASSESSMENT GUIDELINE: **A = Project Co's Design Contingency (PDC)**
B = Unforeseen (Owner's cost)
C = Scope Change (Owner's cost)
D = Core design functionality (Owner's cost)

	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>
32. New structural openings required (not shown on Drawings) in existing or new construction due to new duct risers (shown on Drawings).	√			
33. Infilling of existing structural openings found after demolition (not on existing documentation nor properly inferable, readily apparent or readily discoverable from such existing documentation)		√		
34. Shower specified would not fit through door in existing facility.				√
35. Shower specified would not fit through door in new facility. (Project Co/Contractor can install prior to installing door).	√			
36. Owner's food service provider requires changes to M&E Services supplying coffee shop.			√	
37. Sump pit shown on Drawings but sump pit cover missing from specification.	√			
38. Millwork schedule for a patient room shows nothing, but plans show millwork for clothing storage in patient room.	√			
39. Fan shown on mechanical drawing but not connected on electrical drawings. Connection of fan to closest Motor Control Centre.	√			
40. Same as 39 above but the feeder to Motor Control Centre needs to be modified to suit additional increase in Load.				√
41. Five fire shutters shown, one additional fire shutter required on 6th opening adjacent to other five.	√			

Project Agreement

RISK ASSESSMENT GUIDELINE: **A = Project Co's Design Contingency (PDC)**
 B = Unforeseen (Owner's cost)
 C = Scope Change (Owner's cost)
 D = Core design functionality (Owner's cost)

	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>
42. Five fire shutters shown, one additional fire shutter required because building inspector interprets building code differently from the consultants and on which basis the building permit was received.		√		
43. Mechanical specifications heat wheels as equipment in the Project, but they do not appear on the drawings so quantity and location not known.				√

Note 1: Project Co shall be responsible to meet all codes, regulations, bylaws and standards to the same extent as per industry standard on similar projects in Ontario.

Note 2: These examples are illustrative examples of the types of Design Issues which may be encountered, and the findings the Consultant might reasonably make as to whether the issues are properly characterized as Project Co Design issues. These examples are not intended to be definitive or complete.

Note 3: It is the intent that the Project Co Parties should also be aware of the Project Co Design Contingency, as defined in the Project Agreement.

**Schedule 17
FORM OF INSURANCE AND BONDING TRUST AGREEMENT**

THIS AGREEMENT is made as of the ● day of December, 2007

AMONG:

THE OTTAWA HOSPITAL/L'HÔPITAL D'OTTAWA, a non-share capital corporation incorporated under the laws of Ontario

(**"Owner"**)

AND:

THE TORONTO DOMINION BANK, acting as administrative agent for and on behalf of Lender

(the **"Lender's Agent"**)

AND:

HEALTH PARTNERS OTTAWA LTD., an entity incorporated under the laws of Alberta

(**"Project Co"**)

AND:

BNY TRUST COMPANY OF CANADA, a trust company incorporated under the laws of Canada

(the **"Account Trustee"**)

WHEREAS:

- A. Owner and Project Co have entered into the Project Agreement.
- B. Owner, Lender's Agent and Project Co have entered into the Lender's Direct Agreement.
- C. Owner, Lender's Agent and Project Co have agreed that all amounts from time to time contained in the Insurance Trust Account are to be held in trust by the Account Trustee in accordance with the terms of this Insurance and Bonding Trust Agreement, and that no releases, distributions or transfers of any funds from the Insurance Trust Account shall be made other than in accordance with the terms of this Insurance and Bonding Trust Agreement.
- D. Owner, Lender's Agent and Project Co have agreed that the Bonds are to be held in trust by the Account Trustee in accordance with the terms of this Insurance and Bonding

Project Agreement

Agreement and that no releases of the original copy of the Bonds shall be made other than in accordance with the terms of this Insurance and Bonding Trust Agreement.

NOW THEREFORE in consideration of the mutual covenants and agreements of the Parties hereinafter contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties covenant and agree as follows:

1. DEFINITIONS

In this Insurance and Bonding Trust Agreement, unless the context otherwise requires:

- (a) “**Account Trustee**” means BNY Trust Company of Canada.
- (b) “**Appointed Representative**” has the meaning given in the Lender’s Direct Agreement.
- (c) “**Bank**” means Bank of Montreal - InvestorLine.
- (d) “**Bonds**” means Labour & Material Payment Bond and Performance Bond.
- (e) “**Business Day**” has the meaning given in the Project Agreement.
- (f) “**Change of Authorization Event**” has the meaning given in Section 9(a)(ii) of this Insurance and Bonding Trust Agreement.
- (g) “**Change of Authorization Notice**” has the meaning given in Section 9(b)(ii) of this Insurance and Bonding Trust Agreement.
- (h) “**Default Notice**” means a written notice given by Lender’s Agent to the Account Trustee and Owner that an event of default under the Lending Agreements has occurred and is continuing.
- (i) “**Default Period**” means the period commencing on the date upon which the Account Trustee and Owner receives a Default Notice and ending on the date upon which the Account Trustee and Owner receives written notice from Lender’s Agent that the event of default which was the subject matter of the applicable Default Notice has been cured.
- (j) “**Facility**” has the meaning given in the Project Agreement.
- (k) “**Governmental Authority**” has the meaning given in the Project Agreement.
- (l) “**Insurance and Bonding Trust Agreement**” means this insurance and bonding trust agreement.
- (m) “**Insurance Policies**” has the meaning given in Section 4 of this Insurance and Bonding Trust Agreement.

Project Agreement

- (n) “**Insurance Proceeds**” has the meaning given in Section 6(a) of this Insurance and Bonding Trust Agreement.
- (o) “**Insurance Trust Account**” means Account No. 3675-8359-521 at Bank of Montreal - InvestorLine.
- (p) “**Lender**” has the meaning given in the Project Agreement.
- (q) “**Lender’s Agent**” means The Toronto-Dominion Bank, acting as administrative agent for and on behalf of Lender.
- (r) “**Lender’s Direct Agreement**” means the Lender’s Direct Agreement made on or about the date hereof between Owner, Project Co and Lender’s Agent.
- (s) “**Lending Agreements**” has the meaning given in the Project Agreement.
- (t) “**Multiple Obligee Rider(s)**” means the multiple obligee rider(s) applicable to the Bonds pursuant to which Project Co, Owner and Lender’s Agent are multiple obligees under the Bonds.
- (u) “**Multiple Obligees**” means, collectively, Project Co, Owner and Lender’s Agent.
- (v) “**Notice Period**” has the meaning given in the Lender’s Direct Agreement.
- (w) “**Order**” has the meaning given in Section 8(k) of this Insurance and Bonding Trust Agreement.
- (x) “**Owner**” means The Ottawa Hospital/L’Hôpital d’Ottawa.
- (y) “**Party**” means any of Owner, Project Co, Lender’s Agent or the Account Trustee, and “**Parties**” means all of Owner, Project Co, Lender’s Agent and the Account Trustee.
- (z) “**person**” has the meaning given in the Project Agreement.
- (aa) “**Project**” has the meaning given in the Project Agreement.
- (bb) “**Project Agreement**” means the project agreement made on or about the date hereof between Owner and Project Co.
- (cc) “**Project Co**” means Health Partners Ottawa Ltd., an entity incorporated under the laws of Alberta.
- (dd) “**Project Co Event of Default**” has the meaning given in the Project Agreement.
- (ee) “**Replacement Project Agreement**” has the meaning given in the Lender’s Direct Agreement.

- (ff) “**Replacement Project Co**” has the meaning given in the Lender’s Direct Agreement.
- (gg) “**Step-In Notice**” has the meaning given in the Lender’s Direct Agreement.
- (hh) “**Step-In Period**” has the meaning given in the Lender’s Direct Agreement.
- (ii) “**Trust Property**” means all of the property held in trust by the Account Trustee pursuant to this Insurance and Bonding Trust Agreement, including, without limitation, the original copy of the Bonds, the Insurance Trust Account, and all amounts from time to time contained therein, the Insurance Policies and the Insurance Proceeds.

2. INTERPRETATION

This Insurance and Bonding Trust Agreement shall be interpreted according to the following provisions, unless the context requires a different meaning:

- (a) The headings in this Insurance and Bonding Trust Agreement are for convenience of reference only, shall not constitute a part of this Insurance and Bonding Trust Agreement, and shall not be taken into consideration in the interpretation of, or affect the meaning of, this Insurance and Bonding Trust Agreement.
- (b) Unless the context otherwise requires, references to specific Sections, Clauses, Paragraphs, Subparagraphs, and other divisions are references to such Sections, Clauses, Paragraphs, Subparagraphs, or divisions of this Insurance and Bonding Trust Agreement and the terms “Section” and “Clause” are used interchangeably and are synonymous.
- (c) Words importing persons or parties are to be broadly interpreted and include an individual, corporation, firm, partnership, joint venture, trust, unincorporated organization, Governmental Authority, unincorporated body of persons or association and any other entity having legal capacity, and the heirs, beneficiaries, executors, administrators or other legal representatives of a person in such capacity.
- (d) Unless the context otherwise requires, wherever used herein the plural includes the singular, the singular includes the plural, and each of the masculine, feminine and neuter genders include all other genders.
- (e) References to any standard, principle, agreement or document include (subject to all relevant approvals and any other provisions of this Insurance and Bonding Trust Agreement concerning amendments) a reference to that standard, principle, agreement or document as amended, supplemented, restated, substituted, replaced, novated or assigned.
- (f) The words in this Insurance and Bonding Trust Agreement shall bear their natural meaning.

- (g) References containing terms such as:
 - (i) “hereof”, “herein”, “hereto”, “hereinafter”, and other terms of like import are not limited in applicability to the specific provision within which such references are set forth but instead refer to this Insurance and Bonding Trust Agreement taken as a whole; and
 - (ii) “includes” and “including”, whether or not used with the words “without limitation” or “but not limited to”, shall not be deemed limited by the specific enumeration of items but shall, in all cases, be deemed to be without limitation and construed and interpreted to mean “includes without limitation” and “including without limitation”.
- (h) In construing this Insurance and Bonding Trust Agreement, the rule known as the ejusdem generis rule shall not apply nor shall any similar rule or approach to the construction of this Insurance and Bonding Trust Agreement and, accordingly, general words introduced or followed by the word “other” or “including” or “in particular” shall not be given a restrictive meaning because they are followed or preceded (as the case may be) by particular examples intended to fall within the meaning of the general words.
- (i) Where this Insurance and Bonding Trust Agreement states that an obligation shall be performed “no later than” or “within” or “by” a stipulated date or event which is a prescribed number of days after a stipulated date or event, the latest time for performance shall be 5:00 p.m. on the last day for performance of the obligation concerned, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- (j) Where this Insurance and Bonding Trust Agreement states that an obligation shall be performed “on” a stipulated date, the latest time for performance shall be 5:00 p.m. on that day, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- (k) Any reference to time of day or date means the local time or date in Ottawa, Ontario.
- (l) Unless otherwise indicated, time periods will be strictly construed and time shall be of the essence hereof.
- (m) Whenever the terms “will” or “shall” are used in this Insurance and Bonding Trust Agreement they shall be construed and interpreted as synonymous and to read “shall”.

3. BONDS AND INSURANCE TRUST ACCOUNT

- (a) Prior to the commencement of a Default Period, the Insurance Trust Account and all amounts from time to time contained therein, including interest thereon, shall be held in trust by the Account Trustee for the benefit of Project Co. During a

Default Period, the original copy of the Bonds and Insurance Trust Account, and all amounts from time to time contained therein, shall be held in trust by the Account Trustee for the benefit of Lender's Agent and Lender, provided that, upon receipt by the Account Trustee of a Change of Authorization Notice, the original copy of the Bonds, the Insurance Trust Account, and all amounts from time to time contained therein, shall be held in trust by the Account Trustee for the benefit of Owner.

- (b) The Account Trustee shall not release the original copy of the Bonds or release, distribute or transfer any funds from the Insurance Trust Account other than in accordance with the terms of this Insurance and Bonding Trust Agreement.
- (c) Notwithstanding any other provision of this Insurance and Bonding Trust Agreement, Lender's Agent, Owner, and Project Co agree that (x) if Project Co or Lender's Agent receives the original copy of the Bonds, the Bonds will be enforced for the purpose of completion of the Project, and (y) if any of them either receives any Insurance Proceeds from the Insurance Trust Account or has the right to direct the Account Trustee to advance funds in respect of any Insurance Proceeds from the Insurance Trust Account to third parties, such funds shall be directed, used or advanced only for one of the following purposes:
 - (i) the repair, reinstatement, restoration or replacement of the Facility or any other assets, materials or goods necessary or desirable for the carrying out of the Project Operations in respect of which such Insurance Proceeds have been paid; or
 - (ii) the completion of the Project.

4. DELIVERY OF ORIGINAL BONDS AND INSURANCE POLICIES

Project Co shall deliver, or cause to be delivered, to the Account Trustee an original copy of all Bonds. Project Co is required to obtain under the Project Agreement all originals of all insurance policies that Project Co is required to maintain under the Project Agreement (collectively, the "**Insurance Policies**"), and the Account Trustee shall hold the original copy of the Bonds and Insurance Policies in trust in accordance with the provisions of this Insurance and Bonding Trust Agreement.

5. BONDS

- (a) If the Account Trustee and Owner have received a Default Notice, and if Lender's Agent presents to the Account Trustee (and the other parties to this Insurance and Bonding Trust Agreement) a declaration that it or any person Lender's Agent designates requires possession of the original copy of the Bonds for the purpose of establishing and/or enforcing the rights of any Multiple Obligee thereunder, and the Account Trustee has received written authorization from Owner confirming Lender's Agent's right to receive the original copy of the Bonds, the Account Trustee shall provide the original copy of the Bonds to Lender's Agent or such designated party, without the need for further investigation or inquiry by

the Account Trustee, provided that, if at any time prior to the release of the original copy of the Bonds to Lender's Agent or a person designated by it, pursuant to the foregoing, the Account Trustee receives a Change of Authorization Notice and Owner presents to the Account Trustee a declaration that it or any person designated by it requires possession of the original copy of the Bonds for the purpose of establishing and/or enforcing the rights of any Multiple Obligee thereunder, the Account Trustee shall provide the same to Owner or such designated party, without the need for further investigation or inquiry by the Account Trustee that the Owner or the designated party presenting the declaration is entitled to receive the original copy of the Bonds.

- (b) Project Co agrees to obtain or cause to be obtained from the Sureties any required amendment to the Bonds to provide for the foregoing provisions by way of amendment or replacement of the Multiple Obligee Rider now attached to and forming part of the Bonds.
- (c) Owner, Lender's Agent and Project Co covenant and agree to observe and perform their respective covenants, agreements and obligations under the provisions of the Lender's Direct Agreement and further covenant and agree as between them, that if there is any conflict or inconsistency between the provisions of Lender's Direct Agreement and this Insurance and Bonding Trust Agreement, the provisions of the Lender's Direct Agreement shall govern and prevail to the extent of such conflict or inconsistency.

6. INSURANCE PROCEEDS

- (a) The Account Trustee shall distribute any proceeds of any Insurance Policy that are paid over to it by any insurer, Project Co, Lender's Agent or Owner (the "**Insurance Proceeds**") as follows:
 - (i) in the case of third party legal liability or employer's liability insurance, to the relevant claimant in satisfaction of the claim, demand, proceeding or liability in respect of which such Insurance Proceeds are payable;
 - (ii) in the case of any property builders' risk "All Risk" insurance, boiler and machinery insurance or property insurance:
 - (A) if the Account Trustee has not received a Default Notice and:
 - (1) if the amount of such Insurance Proceeds, together with the aggregate of all Insurance Proceeds in respect of the assets in respect of which such Insurance Proceeds have been paid in the same calendar month, is less than **[\$REDACTED]**, to Project Co to repair, restore or replace the assets in respect of which such Insurance Proceeds have been paid; or

- (2) if the amount of such Insurance Proceeds, together with the aggregate of all Insurance Proceeds in respect of the assets in respect of which such Insurance Proceeds have been paid in the same calendar month, is equal to or greater than **[\$REDACTED]**, to Lender's Agent to reimburse Project Co for the costs of repairing, restoring or replacing the assets in respect of which such Insurance Proceeds have been paid; or
 - (B) if the Account Trustee has received a Default Notice, to the Insurance Trust Account to be distributed by the Account Trustee in such amounts and to such persons as Lender's Agent may at any time or from time to time direct in writing, provided that, if the Account Trustee has received a Change of Authorization Notice, the Account Trustee shall release such Insurance Proceeds from the Insurance Trust Account in such amounts and to such parties as Owner may at any time or from time to time direct in writing, in each case, to repair, restore or replace the assets in respect of which such Insurance Proceeds have been paid; and
 - (iii) in the case of all other insurance, to Lender's Agent, or, following receipt by the Account Trustee of a Change of Authorization Notice, to Owner, to be distributed to the parties entitled thereto.
- (b) The Account Trustee shall distribute any excess Insurance Proceeds remaining after the distributions contemplated in Section 6(b)(ii) have been made, including any Insurance Proceeds held in the Insurance Trust Account:
 - (i) if the Account Trustee has not received a Default Notice, to Project Co; and
 - (ii) if the Account Trustee has received a Default Notice, to such persons as Lender's Agent, or, following receipt by the Account Trustee of a Change of Authorization Notice, Owner, may at any time or from time to time direct in writing.
- (c) Each of Project Co, Lender's Agent and Owner shall forthwith deliver, or cause to be delivered, to the Account Trustee, any and all Insurance Proceeds it received from time to time and is not otherwise entitled to in accordance with the terms of this Insurance and Bonding Trust Agreement.
- (d) The Account Trustee shall deposit to the Insurance Trust Account all amounts that are paid over to it pursuant to the Insurance Policies or otherwise by Project Co, Owner or Lender's Agent and shall not transfer, release or distribute any such proceeds other than in accordance with this Insurance and Bonding Trust Agreement.

7. ACCOUNT AGREEMENT

The Account Trustee hereby agrees to promptly provide to Lender's Agent all monthly statements and other information with respect to the Insurance Trust Account provided to the Account Trustee by the Bank pursuant to the relevant account agreement. The Account Trustee further agrees that it shall make such requests to the Bank for additional information with respect to the Insurance Trust Account as Lender's Agent may from time to time request in writing. The Account Trustee hereby agrees to promptly provide to Owner all monthly statements and other information with respect to the Insurance Trust Account provided to the Account Trustee by the Bank pursuant to the relevant account agreement. The Account Trustee further agrees that it shall make such requests to the Bank for additional information with respect to the Insurance Trust Account as Owner may from time to time request in writing.

8. THE ACCOUNT TRUSTEE

- (a) The Account Trustee shall not have any duty or obligation to manage, control, use, make any payment in respect of, register, record, insure, inspect, sell, dispose of or otherwise deal with any part of the Trust Property except as expressly provided by the terms of this Insurance and Bonding Trust Agreement. The Account Trustee shall carry out all written directions given by Lender's Agent, Owner or Project Co, as applicable, in accordance with this Insurance and Bonding Trust Agreement and shall not be required to exercise any discretion in exercising any of its duties under this Insurance and Bonding Trust Agreement in pursuance of such written directions. The Account Trustee shall not be bound to do or take any act, action or proceeding by virtue of the powers conferred on it hereby unless and until it shall have been required to do so under the terms hereof and has received instruction, advice or direction from Lender's Agent, Owner or Project Co, as applicable, as to the action to be taken (except with respect to actions specifically set out herein to be performed by the Account Trustee).
- (b) The Account Trustee will exercise its powers and carry out its obligations hereunder as account trustee honestly, in good faith and in the best interests of the beneficiaries hereunder and in connection therewith will exercise that degree of care, diligence, and skill that a reasonably prudent professional trustee would exercise in comparable circumstances. Unless otherwise required by law, the Account Trustee will not be required to give bond surety or security in any jurisdiction for the performance of any duties or obligations hereunder. No provision of this Insurance and Bonding Trust Agreement shall be construed to relieve the Account Trustee from liability for its own dishonesty, fraud, negligence (including, without limitation, negligence in the handling of funds), wilful misconduct, bad faith or reckless disregard of any duty hereunder.
- (c) The Account Trustee will not be subject to any liability whatsoever, in tort, contract or otherwise in connection with the Trust Property or the carrying out of its duties under this Insurance and Bonding Trust Agreement to Lender's Agent, Lender, Owner, Project Co or any other person for any action taken or permitted

by it to be taken, or for its failure to take any action, or for not performing any act or fulfilling any duty, obligation or responsibility hereunder by reason of any occurrence beyond the control of the Account Trustee (including any act or provision of any present or future law or of any Governmental Authority, any act of God or war, or the unavailability of any wire or communication facility), provided that the foregoing limitation will not apply in respect of any action or failure to act arising from or in connection with wilful misconduct, negligence or reckless disregard of duty by the Account Trustee. The Account Trustee in doing anything or permitting anything to be done in respect of the Trust Property or the carrying out of its duties under this Insurance and Bonding Trust Agreement is, and will be conclusively deemed to be, acting as trustee for the beneficiaries hereunder and not in any other capacity. Except to the extent provided in this Section 8(c), the Account Trustee will not be subject to any liability for debts, liabilities, obligations, claims, demands, judgments, costs, charges or expenses against or with respect to the Trust Property, arising out of anything done or permitted by it to be done or its failure to take any action in respect of the execution of its duties hereunder and resort will be had solely to the Trust Property for the payment or performance thereof, and no other property or assets of the Account Trustee, whether owned in its personal capacity or otherwise, will be subject to levy, execution or other enforcement procedure with regard to any obligation under this Insurance and Bonding Trust Agreement.

- (d) The Account Trustee shall not be required to expend or risk its own funds or otherwise incur financial liability in the performance of any of its duties hereunder, or in the exercise of any of its rights or powers hereunder, or in acting at the request or direction of Lender's Agent on behalf of Lender or of Owner or of Project Co, unless it shall have received adequate indemnity or security against such risk or liability satisfactory to it.
- (e) Notwithstanding the foregoing, the Account Trustee shall be liable for any action or failure to act arising from or in connection with the dishonesty, fraud, negligence (including, without limitation, negligence in the handling of funds), wilful misconduct, bad faith or reckless disregard of any duty hereunder by the Account Trustee or any of its directors, officers or employees, or the failure to comply with the standard of care referred to in Section 8(b).
- (f) Except as otherwise provided in Sections 8(c), 8(d) and 8(e):
 - (i) the Account Trustee may rely and shall be protected in acting or refraining from acting upon any signature, resolution, certificate, statement, instrument, opinion, report, notice, request, direction, consent, order or other paper or document reasonably believed by it in good faith to be genuine and to have been signed or presented by the proper party or parties; and
 - (ii) the Account Trustee may exercise its powers and perform its duties by or through such attorneys, representatives, agents and employees as it shall

appoint; and may consult with counsel, accountants and other skilled persons selected and employed or retained by it, and the Account Trustee shall not be liable for anything done, suffered or omitted in good faith by it in accordance with the written advice of such counsel, accountants or other skilled persons (provided that such advice pertains to such matters as the Account Trustee may reasonably presume to be within the scope of such person's area of competency) and not contrary to any express provision in this Insurance and Bonding Trust Agreement.

- (g) Project Co hereby agrees to pay, indemnify and hold harmless the Account Trustee from and against any and all loss, liability, cost, claim and expense incurred by the Account Trustee with respect to the performance of this Insurance and Bonding Trust Agreement by the Account Trustee or any of the Account Trustee's directors, officers or employees, unless arising from its or their own dishonesty, fraud, negligence (including negligence in the handling of funds), wilful misconduct, bad faith or reckless disregard of any duty hereunder.
- (h) Project Co shall reimburse the Account Trustee for its reasonable fees and expenses (including the disbursements and reasonable fees of counsel).
- (i) The Account Trustee agrees to look solely to Project Co, and not, except as expressly set forth herein, to Lender's Agent, Lender or Owner for any claim for indemnification which may arise under this Insurance and Bonding Trust Agreement.
- (j) The Account Trustee shall be responsible for keeping all appropriate books and records relating to the receipt and disbursement of all money which it receives hereunder.
- (k) If at any time the Account Trustee is served with any judicial or administrative order, judgment, decree, writ or other form of judicial or administrative process which in any way affects the Trust Property held by it hereunder (including orders of attachment or garnishment or other forms of levies or injunctions or stays relating to the transfer of Trust Property) (each, an "**Order**"), the Account Trustee is authorized to comply therewith in any manner as it or legal counsel of its own choosing deems appropriate. The Account Trustee shall in no way be bound to call for further evidence (whether as to due execution validly or effectiveness, or the jurisdiction of any court, or as to the truth of any fact), and shall not be responsible for any loss that may be occasioned by its failing to do so. If the Account Trustee complies with any Order, the Account Trustee shall not be liable to any of the parties hereto or to any other person or entity even though such Order may be subsequently modified or vacated or otherwise determined to have been without legal force or effect. If the Account Trustee is served with any Order, it shall forthwith and, in any event, within three (3) Business Days, deliver a copy of such Order to each of Lender's Agent, Owner and Project Co.

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- (l) Unless otherwise specifically set forth herein, the Account Trustee shall proceed as soon as practicable to collect any cheques or other collection items at any time deposited hereunder. All such collections shall be subject to the Account Trustee's usual collection practices or terms regarding items received by the Account Trustee for deposit or collection. Except and to the extent provided herein, the Account Trustee shall not be required, or have any duty, to notify any person of any payment or maturity under the terms of any instrument deposited hereunder, nor to take any legal action to enforce payment of any cheque, note or security deposited hereunder, or to exercise any right or privilege which may be afforded to the holder of any such security.
- (m) In the event that the Account Trustee determines that any direction, instruction, notice or other communication given under this Insurance and Bonding Trust Agreement by Lender's Agent or, where the Account Trustee has received a Change of Authorization Notice, Owner, is ambiguous or uncertain, the Account Trustee may, in its sole discretion, refrain from taking any action other than retaining possession of the Trust Property, unless the Account Trustee has received written instructions, signed by Lender's Agent or, if the Account Trustee has received a Change of Authorization Notice, Owner, which resolve such ambiguity or uncertainty, provided that the Account Trustee shall, forthwith upon determining that such direction, instruction, notice or other communication is ambiguous or uncertain, seek clarification from Lender's Agent, or where the Account Trustee has received a Change of Authorization Notice, Owner, to resolve such ambiguity or uncertainty.
- (n) Prior to receipt of a Change of Authorization Notice by the Account Trustee, any instruction, notice or other communication delivered to the Account Trustee by Lender's Agent shall be paramount to and supersede any direction, instruction, notice or other communication from any other party to this Insurance and Bonding Trust Agreement, and the Account Trustee shall comply with such direction, instruction, notice or other communication from Lender's Agent. After the Account Trustee has received a Change of Authorization Notice, any instruction, notice or other communication delivered to the Account Trustee by Owner shall be paramount to and supersede any direction, instruction, notice or other communication from any other party to this Insurance and Bonding Trust Agreement, and the Account Trustee shall comply with such direction, instruction, notice or other communication from Owner.
- (o) Each of Lender's Agent and Owner shall provide to the Account Trustee an incumbency certificate setting out the names and sample signatures of individuals authorized to give instructions to the Account Trustee hereunder. The Account Trustee shall be entitled to rely on each such incumbency certificate until a revised or replacement incumbency certificate is provided to the Account Trustee by Lender's Agent or Owner, as applicable. The Account Trustee shall refuse to act upon any instruction given by Lender's Agent or Owner which is signed by any person other than an individual named in the incumbency certificate provided to the Account Trustee by Lender's Agent or Owner, as applicable, pursuant to

this Section 8(o), as any such incumbency certificate may be amended, supplemented or replaced from time to time.

- (p) The Account Trustee shall be entitled to rely, and act upon, on any direction, instruction, notice or other communication provided to it hereunder which is sent to it by facsimile transmission, provided that any such direction, instruction, notice or other communication is signed by an individual named in the incumbency certificate delivered to the Account Trustee by Lender's Agent or Owner, as applicable, pursuant to Section 8(o).

9. LENDER'S AGENT AND OWNER RIGHTS TO DIRECT

- (a) Until the first to occur of:
 - (i) the expiry of the Notice Period under the Lender's Direct Agreement where no Step-In Notice has been delivered thereunder;
 - (ii) the expiry of the Step-In Period under the Lender's Direct Agreement where:
 - (A) there has been no assignment to a Replacement Project Co;
 - (B) no Replacement Project Agreement has been entered into; or
 - (C) the Appointed Representative has not cured the Project Co Event of Default,

(each, a "**Change of Authorization Event**"), Lender's Agent shall, subject to Sections 3 and 4 of this Insurance and Bonding Trust Agreement, have the exclusive right to direct the Account Trustee with respect to the original copy of the Bonds, the Insurance Trust Account, the Insurance Policies and the Insurance Proceeds.

- (b) Upon the occurrence of a Change of Authorization Event:
 - (i) Lender's Agent shall cease to be entitled, and Owner shall thenceforth be entitled, to direct the Account Trustee with respect to the original copy of the Bonds, the Insurance Trust Account, the Insurance Policies and the Insurance Proceeds; and
 - (ii) Lender's Agent and Owner shall jointly provide notice to the Account Trustee (a "**Change of Authorization Notice**") that Owner shall, as of the date of such Change of Authorization Event, have the exclusive right to direct the Account Trustee with respect to the original copy of the Bonds, the Insurance Trust Account, the Insurance Policies and the Insurance Proceeds.

10. TERMINATION

- (a) Subject to the provisions of Section 10(b), this Insurance and Bonding Trust Agreement shall remain in full force and effect and be binding in accordance with and to the extent of its terms until:
 - (i) the obligations of Project Co to Lender’s Agent and Lender under the Lending Agreements have been paid and performed in full and Lender has no further obligation to make any further advances or other credit accommodations under the Lending Agreements; and
 - (ii) the obligations of Project Co to Owner have been paid and performed in full.
- (b) The Account Trustee may terminate this Insurance and Bonding Trust Agreement at any time upon 60 days prior written notice to the other parties hereto, provided that no termination of this Insurance and Bonding Trust Agreement by the Account Trustee shall be effective until such time as Lender’s Agent, Owner, and Project Co have entered into a replacement Insurance and Bonding Trust Agreement on the same terms and conditions as this Insurance and Bonding Trust Agreement with a replacement account trustee satisfactory to Lender’s Agent, Lender and Owner.

11. ASSIGNMENT

The Account Trustee shall not assign, transfer or otherwise dispose of any of its rights or obligations under this Insurance and Bonding Trust Agreement without the prior written consent of Lender’s Agent, Owner and Project Co.

12. NOTICES

- (a) All notices, requests, demands, instructions, certificates, consents and other communications required or permitted under this Insurance and Bonding Agreement shall be in writing (whether or not “written notice” or “notice in writing” is specifically required by the applicable provision of this Insurance and Bonding Trust Agreement) and served by sending the same by registered mail, facsimile or by hand, as follows:

If to Owner:	The Ottawa Hospital/L’Hôpital d’Ottawa 501 Smyth Road, Ottawa, ON K1H 8L6
With a copy to Infrastructure Ontario:	Attn: [REDACTED] Fax No.: [REDACTED] 777 Bay Street, 6th Floor Toronto, Ontario, M5G 2C8

Project Agreement

If to Lender's Agent: Fax No.: 416-327-4763
Attention: [REDACTED]
The Toronto-Dominion Bank Loans Syndications –
Agency
Royal Trust Tower,
18th Floor, 77 King Street West
Toronto, Ontario M5K 1A2

If to Project Co: Fax No.: [REDACTED]
Attention: [REDACTED]
Health Partners Ottawa Ltd.
#2, 5410 - 99 Street
Edmonton, Alberta T6E 3P4

If to the Account Trustee: Fax No.: [REDACTED]
Attn.: [REDACTED]
BNY Trust Company of Canada
Suite 1101
4 King Street West
Toronto, Ontario
M5H 1B6

Fax No.: [REDACTED]
Attn.: [REDACTED]

- (b) Where any notice is provided or submitted to a Party via facsimile, an original of the notice sent via facsimile shall promptly be sent by regular mail or registered mail. For greater certainty, a notice given via facsimile shall not be invalid by reason only of a Party's failure to comply with this Section 12(b).
- (c) Any Party to this Insurance and Bonding Trust Agreement may, from time to time, change any of its contact information set forth in Section 12(a) by prior notice to the other Parties, and such change shall be effective on the Business Day that next follows the recipient Party's receipt of such notice unless a later effective date is given in such notice.
- (d) Subject to Sections 12(e), 12(f) and 12(g):
 - (i) a Notice given by registered mail shall be deemed to have been received on the third Business Day after mailing;
 - (ii) a Notice given by hand delivery shall be deemed to have been received on the day it is delivered; and
 - (iii) a Notice given by facsimile shall be deemed to have been received on the day it is transmitted by facsimile.

- (e) If the Party giving the Notice knows or ought reasonably to know of difficulties with the postal system which might affect negatively the delivery of mail, any such Notice shall not be mailed but shall be made or given by personal delivery or by facsimile transmission in accordance with this Section 12.
- (f) If any Notice delivered by hand or transmitted by facsimile is so delivered or transmitted, as the case may be, either on a day that is not a Business Day or on a Business Day after 4:00 p.m. (recipient's local time), then such Notice shall be deemed to have been received by such recipient on the next Business Day.
- (g) A Notice given by facsimile shall be deemed to have been received by the recipient on the day it is transmitted only if a facsimile transmission report (maintained by the sender) indicates that the transmission of such Notice was successful.

13. AMENDMENTS

This Insurance and Bonding Trust Agreement may not be varied, amended or supplemented except by an agreement in writing signed by duly authorized representatives of the Parties and stating on its face that it is intended to be an amendment, restatement or other modification, as the case may be, to this Insurance and Bonding Trust Agreement.

14. WAIVER

- (a) No waiver made or given by a Party under or in connection with this Insurance and Bonding Trust Agreement shall be binding or effective unless the waiver is in writing, signed by an authorized representative of the Party giving such waiver, and delivered by such Party to the other Parties. No waiver made with respect to any right, power or remedy in one instance will be deemed to be a waiver with respect to any other instance involving the exercise of such right, power, or remedy or with respect to any other right, power, or remedy.
- (b) Failure by any Party to exercise any of its rights, powers or remedies hereunder or its delay to do so shall not constitute a waiver of those rights, powers or remedies. The single or partial exercise of a right, power or remedy shall not prevent its subsequent exercise or the exercise of any other right, power or remedy.

15. RELATIONSHIP BETWEEN THE PARTIES

The Parties are independent contractors. This Insurance and Bonding Trust Agreement is not intended to and does not create or establish between the Parties any relationship as partners, joint venturers, employer and employee, master and servant, or, except as provided in this Insurance and Bonding Trust Agreement, of principal and agent.

16. ENTIRE AGREEMENT

Except where provided otherwise in this Insurance and Bonding Trust Agreement, this Insurance and Bonding Trust Agreement constitutes the entire agreement between the Parties in connection with its subject matter and supersedes all prior representations, communications, negotiations and understandings, whether oral, written, express or implied, concerning the subject matter of this Insurance and Bonding Trust Agreement.

17. SEVERABILITY

Each provision of this Insurance and Bonding Trust Agreement shall be valid and enforceable to the fullest extent permitted by law. If any provision of this Insurance and Bonding Trust Agreement is declared invalid, unenforceable or illegal by the courts of a competent jurisdiction, such provision may be severed and such invalidity, unenforceability or illegality shall not prejudice or affect the validity, enforceability and legality of the remaining provisions of this Insurance and Bonding Trust Agreement. If any such provision of this Insurance and Bonding Trust Agreement is invalid, unenforceable or illegal, the Parties shall, acting in good faith, promptly negotiate new provisions to eliminate such invalidity, unenforceability or illegality and to restore this Insurance and Bonding Trust Agreement as near as possible to its original intent and effect.

18. ENUREMENT

This Insurance and Bonding Trust Agreement shall enure to the benefit of, and be binding on, each of the Parties and their respective successors and permitted transferees and assigns.

19. GOVERNING LAW AND JURISDICTION

- (a) This Insurance and Bonding Trust Agreement shall be governed by and construed in accordance with the laws of Ontario and the laws of Canada applicable therein and shall be treated in all respects as an Ontario contract, without regard to conflict of laws principles.
- (b) The Parties agree that the courts of the Province of Ontario and all courts competent to hear appeals therefrom shall have exclusive jurisdiction to hear and settle any action, suit, proceeding or dispute in connection with this Insurance and Bonding Trust Agreement and hereby irrevocably attorn to the exclusive jurisdiction of such courts.

20. FURTHER ASSURANCE

Each Party shall do all things, from time to time, and execute all reasonable further documents necessary to give full effect to this Insurance and Bonding Trust Agreement.

21. LANGUAGE OF AGREEMENT

Each Party acknowledges having requested and being satisfied that this Insurance and Bonding Trust Agreement and related documents be drawn in English. Chacune des parties reconnaît avoir demandé que ce document et ses annexes soient rédigés en anglais et s'en declare satisfaite.

22. COUNTERPARTS

This Insurance and Bonding Trust Agreement may be executed in one or more counterparts. Any single counterpart or a set of counterparts executed, in either case, by all the Parties shall constitute a full, original and binding agreement for all purposes. Counterparts may be executed either in original or faxed form provided that any Party providing its signature in faxed form shall promptly forward to such Party an original signed copy of this Insurance and Bonding Trust Agreement which was so faxed.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

Project Agreement

IN WITNESS WHEREOF the Parties have executed this Insurance and Bonding Trust Agreement as of the date first above written.

**THE OTTAWA HOSPITAL/L'HÔPITAL
D'OTTAWA**

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

**THE TORONTO-DOMINION BANK, as
administrative agent on behalf of the Lender**

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name:
Title:

I/We have authority to bind the corporation

HEALTH PARTNERS OTTAWA LTD.

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

BNY TRUST COMPANY OF CANADA

Per: _____
Name: **[REDACTED]**
Title:

Per: _____
Name:
Title:

I/We have authority to bind the corporation

**Schedule 18
PAYMENTS AND HOLDBACKS**

1. APPLICATIONS FOR PAYMENT

- 1.1 The following provisions apply to progress payments on account of Additional Owner Payments and to progress payments to be made by Owner in respect of the period following the Substantial Completion Date, including the Certified Cost to Complete.
- 1.2 Applications for payment on account may be made monthly as the Work progress.
- 1.3 Application for payment by Project Co shall be dated the last day of the agreed monthly payment period and the amount claimed shall be:
- .1 with respect to the Certified Cost to Complete, based on the value, proportionate to the Cost of the Work, of the Work performed, including Products delivered to the Site at that date, and
 - .2 with respect to Change Orders or Change Directives, the payment of which Owner is responsible for and which are included within Additional Owner Payments, the value of such additional Work performed, including Products delivered to the Site at that date.
- 1.4 Claims for Products delivered to the Site but not yet incorporated into the Work shall be supported by such evidence as the Consultant may reasonably require to establish the value and delivery of the Products.
- 1.5 Project Co shall submit to Owner and the Consultant a Workplace Safety & Insurance Board Certificate of Clearance, the updated Construction Schedule provided under Section 18.1(e) of the Project Agreement and an updated cash flow with each application for payment.
- 1.6 With each application for payment, except the final payment and release of holdback applications, Project Co shall submit a Statutory Declaration on CCDC Form 9A.

2. PROGRESS PAYMENTS

- 2.1 The Consultant will issue to Owner, no later than 10 Business Days after the receipt of an application for payment from Project Co submitted in accordance with Section 1 of this Schedule 18, a certificate addressed to Owner of the progress of the Work. The Consultant will issue a certificate for payment to Owner of Additional Owner Payments payable by Owner with respect to the application for payment from Project Co in the amount applied for or in such other amount as the Consultant determines to be properly due. If the Consultant requires amendments to the application, the Consultant will promptly notify Project Co in writing giving reasons for the amendment.
- 2.2 Payment to Project Co on account of a monthly progress payment in respect of Additional Owner Payments, or progress payments for the period following the

Project Agreement

Substantial Completion Date in respect of the Certified Cost to Complete, shall be made no later than 10 Business Days after the date of a certificate for payment issued by the Consultant.

- 2.3 As long as any Owner Holdback is retained by Owner or any other amount has been held back by Owner in respect of Work completed prior to the Substantial Completion Date and remains unpaid or is deducted from the Owner Final Reimbursement Payment, applications for progress payments pursuant to this Schedule 18 will be provided to Lender's Consultant.
- 2.4 Notwithstanding the time periods provided regarding the approval and certification of payment by the Consultant in Section 2.1 of this Schedule 18, and for payment in Section 2.2 of this Schedule 18, respectively, the total period of time between receipt of the application for payment by Project Co and payment by Owner shall be no more than 25 Business Days, except with respect to any amount held back from such payment by Owner in accordance with the Project Agreement.

2.5 Construction Liens

- .1 Notwithstanding anything else in this Schedule 18 – Payments and Holdbacks, in the event a claim for a construction lien is registered against the Site arising from the performance of the Work, and unless Project Co makes alternative arrangements to bond or otherwise secure the amount of the lien claim and costs associated therewith satisfactory to Owner, acting reasonably, or Owner receives any written notice of lien arising from the performance of the Work, Owner shall be entitled to withhold such portion of any payment otherwise due to Project Co in an amount Owner reasonably determines would be required to satisfy the applicable lien claimant and any costs and expenses incurred by Owner in connection therewith, including such amount on account of costs of the lien claimant such that Owner may, upon payment of the amount of the lien claim together with such costs into court, obtain an order vacating such lien pursuant to the *Construction Lien Act* (Ontario), until such time as such claim has been dealt with as provided below.
- .2 In the event that a written notice of a construction lien arising from the performance of the Work is received by Owner, and unless Project Co makes alternative arrangements to bond or otherwise secure the amount of the lien claim and costs associated therewith satisfactory to Owner, acting reasonably, Project Co shall, within 30 days, at its sole expense, arrange for the withdrawal or other disposal of the written notice of a lien pursuant to the *Construction Lien Act* (Ontario).
- .3 If a construction lien arising from the performance of the Work is registered against the Site, and unless Project Co makes alternative arrangements to bond or otherwise secure the amount of the lien claim and costs associated therewith satisfactory to Owner, acting reasonably, Project Co shall, within 30 days, at its sole expense, vacate or discharge the lien from title to the Site. If the lien is

merely vacated, Project Co shall, if requested, undertake Owner's defence of any subsequent action commenced in respect of the lien at Project Co's expense.

- .4 If Project Co fails or refuses to vacate or discharge a construction lien or written notice of lien arising from the performance of the Work within the time prescribed above, and unless Project Co makes alternative arrangements to bond or otherwise secure the amount of the lien claim and costs associated therewith satisfactory to Owner, acting reasonably, Owner shall, at its option, be entitled to take all steps necessary to vacate and/or discharge the lien, and all costs incurred by Owner in doing so (including legal fees on a full indemnity basis and any payment which may ultimately be made out of or pursuant to security posted to vacate the lien) shall be for the account of Project Co, and Owner may deduct such amounts from the amounts otherwise due or owing to Project Co.
- .5 Without limiting any of the foregoing, Project Co shall satisfy all judgments and pay all costs resulting from any construction liens arising from the performance of the Work or any actions brought in connection with any such liens, or in connection with any other claim or lawsuit brought against Owner by any person that provided services or materials to the Site which constituted part of the Work.
- .6 The provisions of Sections 2.5.1 through 2.5.5 inclusive do not apply to construction liens filed by Project Co which are claimed as a result of any default of Owner to make payments to Project Co in accordance with the terms of this Project Agreement.

3. PAYMENT OF HOLDBACK UPON SUBSTANTIAL COMPLETION

- 3.1 After the issuance by the Consultant of the certificate of substantial performance of the Work under Section 16.2(c) of the Project Agreement and the certificate of Substantial Completion of the Work under Section 16.2(d) of the Project Agreement, Project Co shall:
 - .1 submit an application for payment of the holdback amount;
 - .2 submit a written request for release of holdback including a declaration that no written notices of lien arising from the performance of the Work have been received by it;
 - .3 submit a Statutory Declaration CCDC 9A; and
 - .4 submit an original Workplace Safety & Insurance Board Certificate of Clearance.
- 3.2 After the later of (i) the receipt of the documents set out in Section 3.1 of this Schedule 18, and (ii) the expiration of a period of 45 days from the date of publication of the certificate of substantial performance pursuant to the *Construction Lien Act* (Ontario), the Consultant shall issue a certificate for payment of the holdback amount.

Project Agreement

- 3.3 Prior to the date of the release of the holdback, Project Co shall have removed from the Site all supplies, waste materials, rubbish and temporary facilities and all personnel except as required to achieve Final Completion or to correct any remaining Minor Deficiencies.
- 3.4 Subject to the provisions of Section 2.5 of this Schedule 18 and the removal of claims for lien preserved or perfected pursuant to the *Construction Lien Act* (Ontario) arising from the performance of the Work, the holdback amount authorized by the certificate for payment of the holdback amount is due and payable on the second Business Day following the receipt of the certificate for payment of the holdback amount pursuant to Section 3.2 of this Schedule 18.

4. COMPLETION

- 4.1 Project Co shall provide As-Built Drawings and Specifications, Record Documents, spare parts and shop drawings as soon as possible and in any event within 30 days of the Substantial Completion Date.
- 4.2 Save and except with Owner's prior written approval, Project Co shall complete all deficient Phase 1 Work and assign and provide all of the Phase 1 Deliverables that remain outstanding no later than 120 days from the date when Completion of the Phase 1 Work is certified and shall complete all Minor Deficiencies and assign and provide all of the Project Deliverables that remain outstanding no later than 120 days from the date when Substantial Completion of the Work is certified, unless the reasons for any delay are acceptable to Owner or the delay is caused by Owner or an Owner Party.

5. FINAL PAYMENT

- 5.1 When Project Co considers that the Work is completed, Project Co shall submit an application for final payment. Project Co's application for final payment and release of finishing construction lien holdback, shall include the following documentation:
- .1 Project Co's written request for release of holdback, including a declaration that no written notices of lien arising from the performance of the Work have been received by it;
 - .2 Project Co's Statutory Declaration CCDC 9A;
 - .3 Project Co's Workplace Safety and Insurance Board Certificate of Clearance; and
 - .4 a written statement that the Work has been performed to the requirements of the Contract Documents, itemizing approved changes in the Work, the Consultant's written instructions, and modifications required by Governmental Authorities.
- 5.2 The Consultant will, no later than 10 days after the receipt of an application from Project Co for final payment, complete its review of the Work to verify the validity of the application, and no later than the 3rd Business Day after completing the review, will notify Project Co whether the application is valid or give reasons why it is not valid.

Project Agreement

- 5.3 When the Consultant finds Project Co's application for final payment valid, the Consultant will issue a final certificate for payment.
- 5.4 Subject to the other requirements of this Project Agreement, the unpaid balance of the Guaranteed Price shall become payable to Project Co on the later of:
- .1 the 2nd Business Day following the expiration of all liens pursuant to the *Construction Lien Act* (Ontario); and
 - .2 the 2nd Business Day following the issuance of the Consultant's final certificate for payment,

subject to Owner's right under the Project Agreement to withhold payment from the unpaid balance of the Guaranteed Price, including for any amounts required pursuant to Section 6 of this Schedule 18, and any sums required to satisfy any lien or trust claims arising from the Work.

6. WITHHOLDING OF PAYMENT

- 6.1 If because of climatic or other conditions reasonably beyond the control of Project Co, there are items of work that cannot be performed, payment in full for that portion of the Work which has been performed, as certified by the Consultant, shall not be withheld or delayed by Owner on account thereof, but Owner may withhold, until the remaining portion of the Work is finished, only such amount that the Consultant determines is sufficient and reasonable to cover the cost of performing such remaining Work.

7. NON-CONFORMING WORKS

- 7.1 No payment by Owner under the Project Agreement nor partial or entire use or occupancy of the Work by Owner shall constitute an acceptance of any portion of the Work or Products which are not in accordance with the requirements of the Contract Documents.

**Schedule 19
LIST OF PROJECT CO PARTIES**

No.	Type of Trade	Name of Project Co Party
1.	Excavation	[REDACTED]
2.	Caissons	[REDACTED]
3.	Concrete Formwork	[REDACTED]
4.	Reinforcing Steel	[REDACTED]
5.	Concrete Supply (normal weight)	[REDACTED]
6.	Concrete Supply (high density)	[REDACTED]
7.	Structural Precast Concrete	[REDACTED]
8.	Masonry	[REDACTED]
9.	Drywall	[REDACTED]
10.	Prime Mechanical (the sub-subtrades, Sheet Metal, Plumbing, Controls and Fire Protection will be contractually obligated to the Prime Mechanical)	[REDACTED]
11.	Prime Electrical (the sub-subtrades, Nurse Call, Security Systems and Data Cabling will also be contractually obligated to the Prime Electrical and not subject to inclusion)	[REDACTED]

Project Co shall deliver the following fully executed Assignable Subcontract Agreements within 45 days of Financial Close:

1. Excavation: Assignable Subcontract Agreement with [REDACTED] as Subcontractor
2. Caissons: Assignable Subcontract Agreement with [REDACTED] as Subcontractor
3. Concrete Formwork: Assignable Subcontract Agreement with [REDACTED] as Subcontractor
4. Reinforcing Steel: Assignable Subcontract Agreement with [REDACTED] as Subcontractor
5. Structural Precast Concrete: Assignable Subcontract Agreement with [REDACTED] as Subcontractor

Project Agreement

6. Masonry: Assignable Subcontract Agreement with **[REDACTED]** as Subcontractor
7. Drywall: Assignable Subcontract Agreement with **[REDACTED]** as Subcontractor
8. Prime Mechanical: Assignable Subcontract Agreement with **[REDACTED]** as Subcontractor
9. Prime Electrical: Assignable Subcontract Agreement with **[REDACTED]** as Subcontractor

Schedule 20
FORM OF ASSIGNABLE SUBCONTRACT AGREEMENT

The following is the form of the Assignable Subcontract Agreement referred to in Section 11.8(d) of the Project Agreement:

THIS AGREEMENT made as of the ● day of December, 2007, between

HEALTH PARTNERS OTTAWA LTD., an entity incorporated under the laws of Alberta

(hereinafter called “**Project Co**”)

OF THE FIRST PART,

- and -

PCL CONSTRUCTORS CANADA INC., a corporation incorporated under the laws of Alberta

(hereinafter called “**Contractor**”)

OF THE SECOND PART,

- and -

●

(hereinafter called “**Subcontractor**”)

OF THE THIRD PART,

- and -

THE OTTAWA HOSPITAL/L’HÔPITAL D’OTTAWA

(hereinafter called “**Owner**”)

OF THE FOURTH PART.

WHEREAS pursuant to a project agreement dated as of the 20th day of December, 2007 between Project Co and Owner (such agreement, together with all amendments thereto which may hereafter be made in accordance with the terms thereof, being hereinafter called the “**Project Agreement**”), Project Co has agreed to construct or cause to be constructed the Project as defined in the Project Agreement;

Project Agreement

AND WHEREAS Project Co and Contractor entered into a construction contract dated the ____ day of _____, 2007 (such construction contract, together with all amendments thereto which may hereafter be made in accordance with the terms thereof, being hereinafter called the “**Construction Contract**”);

AND WHEREAS Contractor and the Subcontractor entered into a subcontract dated the ____ day of _____, 2007 with respect, exclusively, to the obligations of Contractor under the Construction Contract that Contractor wishes to subcontract to the Subcontractor, such subcontract together with all amendments thereto which hereafter may be made in accordance with the terms hereof, being hereinafter called (the “**Subcontract**”);

AND WHEREAS Contractor has agreed to assign to Owner all of its right, title and interest in and to the Subcontract as collateral security for the guarantee dated ● given by Contractor in favour of Owner (the “**Guarantee**”);

AND WHEREAS under the Project Agreement, Project Co has agreed to cause Contractor to cause the Subcontractor to enter into this Agreement;

NOW THEREFORE, in consideration of the premises and the covenants herein contained, and the sum of \$2.00, the receipt and sufficiency of which are hereby acknowledged by each of the parties, the parties agree as follows:

1. As additional security for the observance and performance of the obligations of Contractor under the Guarantee (the “**Obligations**”), Contractor hereby irrevocably assigns, transfers and sets over (the “**Assignment**”) to and in favour of Owner as and by way of a specific assignment and transfer all of the right, title and interest of Contractor in, and with respect to, the Subcontract and all benefit, power and advantage to be derived therefrom and otherwise to enforce the rights of Contractor thereunder (collectively, the “**Assigned Rights**”), provided that the Assignment of the Assigned Rights provided for in this Agreement shall only be effective upon the termination of the Project Agreement as a result of a default or event of default by Project Co thereunder and may be exercised by Owner at its option and in its sole and unfettered discretion at any time or times thereafter, subject to and in accordance with the provisions of this Agreement.
2. Unless and until notification is given to the Subcontractor in accordance with any of the notices referred to in subsections 3(c), 3(d) or 3(e) below, Contractor shall be entitled to enforce all of the benefits and powers under the Subcontract and to deal with, and be obligated to, the Subcontractor in respect of the Subcontract and matters arising therefrom in the same manner and to the same extent as if Contractor had not made the Assignment in Section 1 hereof.
3. Subcontractor hereby:
 - (a) acknowledges and consents to any Assignment that may occur pursuant to this Agreement and confirms that any such Assignment that may occur pursuant to this Agreement is permitted pursuant to the provisions of the Subcontract;

- (b) agrees to give Owner and lender to Project Co (the “**Lender**”) prompt written notice of any default by the Contractor under the Subcontract and agrees that it shall not be entitled to exercise any right to terminate the Subcontract that the Subcontractor may have under the Subcontract arising from such default if Owner or Lender shall (without any obligation to do so) remedy the default by the Contractor within 5 Business Days of receipt of the notice or such longer period as may be reasonably necessary to cure the default, provided Owner or Lender (as the case may be) are proceeding diligently to cure the default; provided further however, that if Owner exercises the Assignment within 5 Business Days of receipt by Owner of the notice, the Subcontractor shall not be entitled to exercise any right to terminate the Subcontract that the Subcontractor may have under the Subcontract arising from or in relation to any event taking place prior to such Assignment;
- (c) agrees that, immediately upon receipt by Subcontractor of written notice (the “**Assignment Notice**”) from Owner that the Subcontract is being assigned to Owner, Lender or Lender’s or Owner’s nominee (in any event, such party identified in such written notice being the “**Assignee**”), the Assignee shall have all of the right, title, benefit and interest of Contractor pursuant to the Subcontract, without Subcontractor’s consent and without the payment of any penalty or other amount, and the Subcontractor shall deal with the Assignee as if it had been originally named in place of Contractor in the Subcontract;
- (d) agrees that the Assignee may, at any time after the giving of the Assignment Notice in subsection 3(c) above, give written notice (the “**Successive Assignment Notice**”) to Subcontractor of a further assignment of the Subcontract to a new general contractor of the Project (the “**GC Assignee**”), and that immediately upon receipt of the Successive Assignment Notice, the GC Assignee shall have all of the right, title, benefit and interest of Contractor pursuant to the Subcontract without Subcontractor’s consent and without the payment of any penalty or other amount and Subcontractor shall deal with the GC Assignee as if it had been originally named in place of Contractor in the Subcontract;
- (e) agrees that, notwithstanding subsections 3(c) and 3(d) herein contained, Owner may give written notice (the “**Direct Assignment Notice**”) to Subcontractor of the assignment of the Subcontract directly to the GC Assignee, and that immediately upon receipt of the Direct Assignment Notice, the GC Assignee shall have all of the right, title, benefit and interest of Contractor pursuant to the Subcontract without Subcontractor’s consent and without the payment of any penalty or other amount and Subcontractor shall deal with the GC Assignee as if it had been originally named in place of Contractor in the Subcontract; and

- (f) agrees, upon the reasonable request of Owner from time to time, to provide a certificate to Owner as to the status of the Subcontract, including a description of any events which, with the passage of time or the giving of notice or both, would constitute a default thereunder.
- 4.
 - (a) Nothing herein contained shall render Owner or Lender liable to any person for the fulfilment or non-fulfilment of the obligations, covenants and agreements, including, but not limited to the payment of any money thereunder or in respect thereto, of Contractor under the Subcontract, unless and until Owner has given the Assignment Notice to Subcontractor, the giving of which Assignment Notice Subcontractor acknowledges is in the sole and unfettered discretion of Owner, in which event, the Assignee (and if applicable, any GC Assignee) shall then become liable for the obligations, covenants and agreements of Contractor under the Subcontract, provided that from and after the date of the Successive Assignment Notice to Subcontractor, the Assignee shall have no liability whatsoever to Subcontractor for any default or for any damages arising in respect of a matter or matters occurring under such Subcontract from and after that date, and provided further, that if Owner gives the Direct Assignment Notice, Owner or Lender shall have no liability whatsoever to Subcontractor for any default or for any damages arising in respect of a matter or matters occurring under the Subcontract at any time.
 - (b) Notwithstanding the provisions of Section 4(a), with respect to the period preceding the effective date of the Assignment (the “Pre Assignment Period”), the Assignee (and if applicable, the GC Assignee), shall only be responsible for the payment obligations of Contractor under the Subcontract that relate, exclusively, to those obligations of Contractor under the Construction Contract that have been subcontracted to Subcontractor which Subcontractor can demonstrate to the Assignee’s satisfaction remain unpaid on the date of the Assignment, and shall not be liable for any other obligations, covenants or agreements of Contractor under the Subcontract or any breach thereof. For greater certainty, amounts payable by the Assignee pursuant to this Section 4(b) shall not include:
 - (i) any amounts in dispute between Contractor and Subcontractor as at the date of the Assignment; or
 - (ii) any other claim for injuries, losses, damages, interest, costs, indemnity, fines, penalties, legal and professional fees and assessments or amounts of any kind whatsoever (including any loss or damage not yet ascertained as at the date of the Assignment) that Subcontractor has as of the date of the Assignment or otherwise shall or hereafter may have for or by reason of or in any way arising out of any cause, matter or thing whatsoever, existing to the effective date of the Assignment.

Project Agreement

- (c) Subcontractor shall reimburse the Assignee (and if applicable any GC Assignee) for any amounts paid or pre-paid to the Subcontractor by the Assignee (and if applicable any GC Assignee) in respect of which the Subcontractor at any time during or after the Pre-Assignment Period has been paid, pre-paid, reimbursed or refunded, directly or through set-off, by Owner, Project Co, any Project Co Party or any other person on account of work performed or services rendered by Subcontractor during the Pre-Assignment Period.
 - (d) Subcontractor shall indemnify and hold harmless the Assignee (and if applicable any GC Assignee) from any direct or indirect costs and expenses (including legal and professional fees) incurred by the Assignee (and if applicable any GC Assignee) in obtaining any reimbursement pursuant to Section 4(c) hereof.
- 5. Subcontractor acknowledges and agrees that all of the right, title and interest of Contractor in the Subcontract have been, or may be, without the consent of the Subcontractor or the payment of any penalty or other amount, assigned to Lender as security for the obligations of Project Co and/or Contractor to Lender and that Lender may, upon written notification being given to the Subcontractor by Lender, that Lender is entitled to do so, exercise all of rights of Contractor under the Subcontract to the same extent as if Lender had been originally named in the place of Contractor in the Subcontract.
- 6. Project Co agrees that all costs and expenses incurred by Owner or Lender in curing or attempting to cure any default by Contractor under the Subcontract, together with interest thereon at the Default Interest Rate (as defined in the Project Agreement) shall be payable by Project Co to Owner or Lender, as the case may be, on demand. Without limiting the foregoing, if Project Co fails to make any such payment to Owner as required hereunder, the amount of such payment shall be deemed to be an amount which is due to Owner by Project Co pursuant to the terms of the Project Agreement.
- 7. Any notice, request or demand required or permitted to be given hereunder shall be in writing and shall be served personally, sent by prepaid registered mail or by confirmed facsimile transmission addressed as follows:
 - (a) in the case of Project Co and Contractor:

Health Partners Ottawa Ltd.
#2, 5410 – 99 Street
Edmonton, Alberta T63 3P4

Attention: [REDACTED]
Facsimile No. [REDACTED]
 - (b) in the case of the Subcontractor:

Project Agreement

•

Attention: [REDACTED]
Facsimile No. [REDACTED]

(c) in the case of Owner:

The Ottawa Hospital/L'Hôpital d'Ottawa
501 Smyth Road
Ottawa, ON
K1H 8L6

Attention: [REDACTED]
Tel: [REDACTED]
Facsimile No. [REDACTED]

with a copy to the Owner's Project Manager:

The Ottawa Hospital/L'Hôpital d'Ottawa
501 Smyth Road
Ottawa, ON
K1H 8L6

Attention: [REDACTED]
Facsimile No. [REDACTED]

with a copy to Infrastructure Ontario:

777 Bay Street, 6th Floor
Toronto, Ontario, M5G 2C8

Attention: [REDACTED]
Fax: [REDACTED]

with a copy to Agent:

The Toronto-Dominion Bank Loans Syndication – Agency
Royal Trust Tower 18th Floor, 77 King Street West
Toronto, Ontario M5K 1A2

Attention: [REDACTED]
Facsimile No. [REDACTED]

Any party may from time to time change its address and recipient for service by notice to the other party or parties given in the manner aforesaid.

Project Agreement

Notices which are served in the manner aforesaid shall be deemed sufficiently served for all purposes of this Agreement, in the case of those personally served or transmitted by facsimile transmission, on the date of such service or transmission, provided same is a Business Day (as hereinafter defined), and if not on the next following Business Day, and in the case of those given by registered mail, on 5 Business Days following the mailing thereof. Provided that in the event normal mail service is interrupted by strikes, slow-down or other cause, then the party sending the notice shall utilise any similar service which has not been so interrupted in order to ensure the prompt receipt of the notice, request or demand by the other party or parties, and for the purpose of this Section such service shall be deemed to be personal service or facsimile transmission. Business Day shall mean a day which is not: (i) a Saturday or Sunday; or (ii) a day observed as a holiday under the laws of the Province of Ontario or the federal laws of Canada applicable in the Province of Ontario.

8. This Agreement shall enure to the benefit of and be binding upon the parties hereto and their respective successors and permitted assigns.
9. This Agreement shall be conclusively deemed to be a contract made under and shall for all purposes be governed by and construed in accordance with the laws of the Province of Ontario and the laws of Canada applicable therein.
10. Subcontractor shall from time to time and at all times hereafter, upon the reasonable written request of Owner so to do, make, do, execute and deliver or cause to be made, done, executed and delivered all such further acts, deeds, assurances and things as may be desirable in the opinion of Owner, acting reasonably, for more effectually implementing and carrying out the true intent and meaning of this Agreement.
11. This Agreement may be executed by the parties in counterparts and may be executed and delivered by facsimile and all such counterparts and facsimiles shall together constitute one and the same agreement.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

Project Agreement

IN WITNESS WHEREOF the parties have executed this Agreement by affixing their corporate seals under the hands of their proper signing officers duly authorized in that behalf.

HEALTH PARTNERS OTTAWA LTD.

Per: _____
Name: **[REDACTED]**
Title: **[REDACTED]**

Per: _____
Name: **[REDACTED]**
Title: **[REDACTED]**

I/We have authority to bind the corporation

PCL CONSTRUCTORS CANADA INC.

Per: _____
Name: **[REDACTED]**
Title: **[REDACTED]**

Per: _____
Name: **[REDACTED]**
Title: **[REDACTED]**

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[SUBCONTRACTOR]

Per: _____
Name:
Title:

Per: _____
Name:
Title:

I/We have authority to bind the corporation

**THE OTTAWA HOSPITAL/L'HÔPITAL
D'OTTAWA**

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

Schedule 21 COMMUNICATIONS PROTOCOL

1. GENERAL

1.1 Communications Principles

The Project represents an important infrastructure commitment by the Province. Accordingly, a comprehensive communications and stakeholder relations plan is required to ensure the public is informed and engaged where necessary. This plan will support effective communications between Project Co and Owner, and with Owner stakeholders and the greater Ottawa-Carleton community.

2. OWNER RESPONSIBILITIES

2.1 Lead Communications Role

Owner will assume the lead communications role. Owner will take primary responsibility for all communications matters and will be responsible for:

- (a) providing identified, dedicated lead communications contacts with applicable skills and experience with 24/7 availability on applicable aspects of communications and issues management;
- (b) providing an identified, dedicated media-trained lead media spokesperson, with back-up media-trained personnel, as required with 24/7 availability on applicable aspects of communications;
- (c) acting as primary media contact for the Project;
- (d) providing final review and approval of all public communications materials;
- (e) communicating promptly with all relevant parties on crisis issues and communicating within 24 hours on general issues;
- (f) maintaining and updating the Project website, as required; and
- (g) providing coordinated updates to internal/ external stakeholders, as required.

2.2 Owner Communications Responsibilities

In the period up to the Substantial Completion Date, Owner will be responsible for the following matters:

- (a) Communications: To develop a comprehensive communications strategy and program that includes community relations, media relations, marketing, special events, employee communications and government relations regarding issues related to the Project.

- (b) Crisis Communications: To undertake, in cooperation with Project Co, required planning for potential crisis issues related to the Project. A plan will be developed within 30 days of the date of this Project Agreement outlining the roles and responsibilities of both Owner and Project Co during a crisis situation.
- (c) Patient-Related Communication: To provide all patient-related communications.
- (d) Performance Review: To review, on a periodic basis, Project Co's performance in providing communications support as outlined in Section 3.1 of this Schedule 21.

3. PROJECT CO RESPONSIBILITIES

3.1 Support Communications Role

Project Co will assume a supporting role with respect to communications related to the Project. Project Co will be responsible for:

- (a) providing identified, dedicated media-trained lead media spokesperson (with back-up media-trained personnel, as required) with 24/7 availability on applicable aspects of communications;
- (b) responding to communications issues in accordance with agreed timeframes;
- (c) reviewing and/ or providing communications and/ or technical materials reasonably requested by Owner for website content;
- (d) updating, in collaboration with Owner, internal/ external stakeholders, as required, including involvement and participation in community events;
- (e) providing the public/ media reasonable access to the Site for milestone events;
- (f) directing all media enquiries and interview requests to Owner's lead communications contact;
- (g) maintaining a written record of all material public enquiries, complaints and communications and providing copies to Owner's lead communications contact on a weekly basis (or immediately if urgent);
- (h) reporting to Owner on communications matters on an agreed upon basis;
- (i) participating in Owner communications meetings, as required; and
- (j) during a crisis situation, ensuring and making available sufficient resources to work effectively with Owner and proactively manage and perform its communications responsibilities.

3.2 Project Co Communications Responsibilities

In the period up to the Substantial Completion Date, Project Co will:

- (a) within 30 days of the date of this Project Agreement and in collaboration with Owner, develop, maintain and implement a construction liaison and communications plan that includes:
 - (i) a description of Project Co's approach to all communications aspects of the Project;
 - (ii) a description of Project Co's communications team, including the roles and responsibilities for each team member and any Subcontractors who will provide any aspect of the communications program; and
 - (iii) the identification of proposed communication tools to be used to keep the community and other stakeholders informed with respect to the progress of the Project;
- (b) update the construction liaison and communications plan on an annual basis or as reasonably requested by Owner;
- (c) coordinate with Owner in the implementation of the construction liaison and communications plan;
- (d) attend regular meetings with Owner to discuss communication issues and developments;
- (e) produce monthly progress reports, which will include information on activities, public and media enquiries, any emerging issues, and actions taken in response to issues;
- (f) through Owner, provide regular updates to the immediately affected property owners and neighbourhoods on Works related issues with particular attention to communicating the scope, schedule and status of the Works. This will include processes to proactively address any Works related enquiries and issues (e.g., public enquiries and complaints re noise, hours of work, dust, etc.);
- (g) provide regular updates to Owner related to the management of local traffic during the Work;
- (h) develop, in collaboration with Owner, a crisis communication plan outlining roles and responsibilities for a list of potential crisis issues that could develop during the Work; and
- (i) follow any guidelines provided by Owner related to signage or advertising at the Site.

4. MEDIA RELEASES

4.1 Media Releases/Publicity

- (a) Subject to Section 37.1(a) of this Project Agreement, Project Co shall not, and shall ensure that no Project Co Party shall, issue or disseminate any media release, public announcement or public disclosure (whether for publication in the press, on the radio, television, internet or any other medium) relating to the Project, this Project Agreement, or any matters related thereto, without the prior written consent of Owner, in its sole discretion.
- (b) Unless otherwise required by Applicable Law (but only to that extent), neither Party shall use the other Party's name or refer to the other Party, directly or indirectly, in any media release, public announcement or public disclosure (whether for publication in the press, on the radio, television, internet or any other medium) relating to the Project, this Project Agreement or any matter related thereto, without the prior written consent of the other Party.
- (c) Project Co shall, and shall ensure that all Project Co Parties and its and their subcontractors, agents, employees, officers and directors, in each case, comply, at all times, with Owner's media release and publicity protocols or guidelines, as such protocols and/or guidelines are updated by Owner from time to time.

Schedule 22
FORM OF PERFORMANCE GUARANTEE OF CONSTRUCTION GUARANTOR

THIS GUARANTEE is made as of the • day of December, 2007.

BETWEEN:

THE OTTAWA HOSPITAL/L'HÔPITAL D'OTTAWA, a non-share capital corporation incorporated under the laws of Ontario

(“**Owner**”)

and

PCL CONSTRUCTORS CANADA INC., a corporation incorporated under the laws of Alberta,

(“**Construction Guarantor**”)

WHEREAS:

- A. Owner and Health Partners Ottawa Ltd. (“**Project Co**”) have entered into a project agreement of even date herewith (which agreement, including the schedules thereto, as the same may be amended, modified, restated, supplemented or replaced, from time to time, is hereinafter called the “**Project Agreement**”).
- B. As an inducement to Owner to enter the Project Agreement with Project Co, Construction Guarantor has agreed to absolutely, unconditionally and irrevocably guarantee to Owner, as a direct obligation, the full and prompt performance and observance by Project Co of each and every covenant, agreement, undertaking and obligation of Project Co contained in the Project Agreement with respect to the Construction Work, and in furtherance thereof has agreed to enter into this Guarantee.

NOW THEREFORE IN CONSIDERATION of the mutual covenants and agreements of the parties hereinafter contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties covenant and agree as follows:

1. DEFINITIONS AND INTERPRETATION

1.1 Definitions from Project Agreement

- (a) Unless otherwise defined herein, all capitalized terms will have the meanings ascribed to them in the Project Agreement.
- (b) Unless otherwise expressly provided herein, this Guarantee shall be interpreted in accordance with **Schedule 1 – Definitions and Interpretation** of the Project Agreement.

- (c) For the purpose of this Performance Guarantee of Construction Guarantor only, the term “Construction Work” shall include the Project Co Representations and Warranties set out in Section 7.1(a) of the Project Agreement, except sub section 7.1(a)(xxi), which sub section shall remain excluded from the definition of “Construction Work”, and shall include Section 25.1(a)(iii) of the Project Agreement, and provided that, for the purposes only of this Performance Guarantee of Construction Guarantor:
 - (i) in sub-section 7.1(a)(viii) the term “Project Co Event of Default” shall be read as “Project Co Construction Event of Default” as that term is defined in Schedule 1 to the Project Agreement.

1.2 Survival

This Guarantee shall survive the termination or other expiry of the Project Agreement.

2. GUARANTEE

2.1 Guarantee

- (a) Construction Guarantor does hereby absolutely, unconditionally and irrevocably guarantee to Owner, as a direct obligation, the full and prompt performance and observance by Project Co of each and every covenant, agreement, undertaking and obligation of Project Co contained in the Project Agreement with respect to the Construction Work (the “Guaranteed Obligations”), and for greater certainty the Guaranteed Obligations do not include any covenants, agreements, undertakings and obligations of Project Co under the Project Agreement under Section 6.4(a) or with respect to Financing or any provision other than the Construction Work.
- (b) Notwithstanding any other provision of this Guarantee, the Construction Guarantor's undertakings and obligations are derivative of and not in excess of Project Co's obligations under the Project Agreement and the Construction Guarantor retains all rights, claims, defences and limitations of liability possessed by Project Co under the terms of the Project Agreement or arising from the parties' performance or failure to perform thereunder and shall be entitled to assert any contractual defences that would have been available to Project Co.

2.2 General Provisions Relating to the Guarantee

- (a) Each and every default in performance or observance of any of the Guaranteed Obligations by Project Co shall give rise to a separate claim and cause of action hereunder, and separate claims or suits may be made and brought, as the case may be, hereunder as each such default occurs.
- (b) The Guarantee herein provided for shall be a continuing, absolute and unconditional guarantee of performance and observance of the Guaranteed Obligations and shall remain in full force and effect until each and all of the

Project Agreement

Guaranteed Obligations shall have been fully and satisfactorily discharged in accordance with the terms and provisions of the Project Agreement and Construction Guarantor shall have fully and satisfactorily discharged all of its obligations under this Guarantee.

- (c) The liability of Construction Guarantor hereunder shall remain in full force and effect irrespective of and shall in no way be affected or impaired by (and no notice to Construction Guarantor shall be required in respect of):
- (i) any compromise, waiver, renewal, extension, indulgence, amendment, addition, deletion, change in, modification of, or release of any security (including any other guarantee, letter of credit or bond) for or in respect of any of the Guaranteed Obligations;
 - (ii) any amalgamation, merger or consolidation of Project Co or Construction Guarantor or any sale, lease or transfer of any of the assets of Project Co or Construction Guarantor;
 - (iii) any Change in the Ownership of Project Co or Construction Guarantor;
 - (iv) any Delay Event (it being acknowledged, however, that the performance of the Guaranteed Obligations shall be extended accordingly);
 - (v) any change in the financial condition of Project Co or Construction Guarantor;
 - (vi) any Project Co Event of Default described in Section 25.1(a)(i) of the Project Agreement, or any resulting release, stay or discharge of any Guaranteed Obligation;
 - (vii) any lack or limitation of power, incapacity or disability on the part of Project Co or any other irregularity, defect or informality on the part of Project Co with respect to the Guaranteed Obligations;
 - (viii) any provision of any laws, statutes, rules or regulations of general application in relation to suretyship or any other circumstance that might constitute, under law generally applicable to suretyship, a defence available to, or a discharge of, Construction Guarantor in respect of the Guaranteed Obligations or this Guarantee;
 - (ix) the exercise of any rights under the Lending Agreements, including the right of Lender to cure any Project Co Event of Default by or on behalf of Project Co hereunder and/or to assume the obligations of Project Co and complete the Work in the manner provided in the Project Agreement;
 - (x) the assignment by Owner in accordance with the provisions of Section 38.2 of the Project Agreement; or

Project Agreement

- (xi) any other occurrence or circumstance whatsoever, whether similar or dissimilar to the foregoing that, under law generally applicable to suretyship, might otherwise constitute a legal or equitable defence or discharge of the liabilities of a guarantor or surety that might otherwise limit recourse against Construction Guarantor.
- (d) The obligations and liabilities of Construction Guarantor hereunder shall not be impaired, diminished, abated or otherwise affected by the commencement by or against Project Co or Construction Guarantor of any proceedings under any bankruptcy or insolvency law or laws relating to the relief of debtors, readjustment of indebtedness, reorganizations, arrangements, compositions or extension or other similar laws.
- (e) Owner shall not be bound to exhaust its recourse against Project Co or others or any securities (including the Security described in Schedule 13 of the Project Agreement) or other guarantees it may at any time hold before being entitled to performance of the Guaranteed Obligations by the Construction Guarantor and Construction Guarantor renounces all benefits of discussion and division.
- (f) It is the intent and purpose hereof that Construction Guarantor shall not be entitled to and does hereby waive any and all defences which are, under law generally applicable to suretyship, available to a guarantor, sureties and other secondary parties at law or in equity. Without limiting the generality of the foregoing, Construction Guarantor hereby waives notice of acceptance of this Guarantee and of the non-performance by Project Co, diligence, presentment, protest, dishonour, demand for performance from Owner and notice of non-performance or failure to perform on the part of Project Co and all other notices whatsoever. The Guarantee hereunder is a guarantee of performance and compliance. In order to hold Construction Guarantor liable hereunder, there shall be no obligation on the part of Owner at any time to demand or resort for performance to Project Co, its properties or assets or to any security, property or other rights or remedies whatsoever, nor shall there be any requirement that Project Co be joined as a party to any proceeding for the enforcement of any provision of this Guarantee and Owner shall have the right to enforce the provisions of this Guarantee irrespective of whether or not legal proceedings or other enforcement efforts against Project Co are pending, seeking resort to or realization upon or from any of the foregoing. Without limiting the foregoing, it is understood that repeated and successive demands may be made and recoveries may be had hereunder as and when from time to time, Project Co shall default under or with respect to any of the Guaranteed Obligations, and that, notwithstanding recovery hereunder for or in respect of any such default, the guarantee herein shall remain in full force and effect unamended and shall apply to each and every subsequent default.
- (g) Without prejudice to and without releasing, discharging, limiting or otherwise affecting in whole or in part the obligations and liabilities of Construction Guarantor under this Guarantee and without in any way requiring the consent of

or giving notice to Construction Guarantor, Owner may grant time, renewals, extensions, indulgences, releases and discharges to and accept compositions from or otherwise deal with Project Co and/or Construction Guarantor or others, including any other guarantor, as Owner may see fit and Owner may take, abstain from taking or perfecting, vary, exchange, renew, discharge, give up, realize on or otherwise deal with security and guarantees in such manner as Owner may see fit.

- (h) Neither an action or proceeding brought under this Guarantee regarding the Guaranteed Obligations nor any judgment or recovery in consequence of that action or proceeding operates as a bar or defence action or defence to any further action that may be brought under this Guarantee. Construction Guarantor acknowledges that, if judgment is granted on an action or proceeding commenced under this Guarantee, the obligations of Construction Guarantor to Owner do not merge with or end Construction Guarantor's obligations hereunder.
- (i) The liability of Construction Guarantor under this Guarantee shall arise forthwith after demand has been made in writing on Construction Guarantor.
- (j) Construction Guarantor agrees to pay to Owner any and all reasonable and direct out-of-pocket costs and expenses, including reasonable legal fees (on a substantial indemnity basis) incurred by it in connection with enforcing any of its rights hereunder.

3. REPRESENTATIONS AND WARRANTIES

3.1 Construction Guarantor Representations and Warranties

- (a) Construction Guarantor represents and warrants to Owner that as of the date of this Guarantee:
 - (i) Construction Guarantor is a corporation incorporated and validly existing under the laws of Alberta, is in good standing with the Registrar of Corporations of Alberta with respect to the filing of annual returns, and has all the requisite corporate power and authority to own, lease and operate its properties and assets, to carry on its business as it is currently being conducted, to enter into this Guarantee and the Implementing Agreements to which it is a party and to perform its obligations hereunder and thereunder;
 - (ii) Construction Guarantor has the requisite power, authority and capacity to execute and deliver and perform this Guarantee and the Implementing Agreements to which it is a party, and to do all acts and things, and execute, deliver and perform all other agreements, instruments, undertakings and documents as are required by this Guarantee and the Implementing Agreements to which it is a party to be done, executed, delivered or performed;

Project Agreement

- (iii) no steps or proceedings have been taken or are pending to supersede, repeal or amend its constating documents, articles or by-laws or any shareholders agreement in a manner that would materially impair or limit its ability to perform its obligations under this Guarantee or any of the Implementing Agreements to which it is party and such documents and agreements are in full force and effect as of the date hereof;
- (iv) this Guarantee and the Implementing Agreements (when executed and delivered) to which Construction Guarantor is a party, have been duly authorized, executed, and delivered by Construction Guarantor and constitute legal, valid, and binding obligations of Construction Guarantor, enforceable against Construction Guarantor in accordance with their respective terms, subject only to:
 - (A) limitations with respect to the enforcement of remedies by bankruptcy, insolvency, moratorium, winding-up, arrangement, reorganization, fraudulent preference and conveyance and other laws of general application affecting the enforcement of creditors' rights generally; and
 - (B) general equitable principles and the fact that the availability of equitable remedies is in the discretion of a court and that a court may stay proceedings or the execution of judgments;
- (v) the authorization, execution, delivery and performance by Construction Guarantor of this Guarantee and the Implementing Agreements to which it is a party do not violate or conflict with, or constitute a default under:
 - (A) its constating or organizational documents or any unanimous shareholders agreement or similar rights agreement binding on Construction Guarantor;
 - (B) any Applicable Law; or
 - (C) any covenant, contract, instrument, agreement or understanding to which it is a party or by which it or any of its properties or assets is bound or affected;
- (vi) Project Co is an Affiliate of the Construction Guarantor;
- (vii) there are, to the knowledge of its senior management, no actions, suits, proceedings, or investigations pending or threatened against Construction Guarantor, at law or in equity, before any Governmental Authority or arbitral body (whether or not covered by insurance) that individually or in the aggregate could result in any material adverse effect on the business, properties, or assets, or the condition, financial or otherwise, of Construction Guarantor or in any impairment of its ability to perform its obligations under this Guarantee or any Implementing Agreements to

which it is a party, and Construction Guarantor has no knowledge of any violation or default with respect to any order, writ, injunction or decree of any Governmental Authority or arbitral body that would result in any such material adverse effect or impairment; and

- (viii) Construction Guarantor is able to meet its obligations as they generally become due.

4. NOTICES

4.1 Notices to Parties

All notices, requests, demands, instructions, certificates, consents and other communications (each being a “**Notice**”) required or permitted under this Guarantee shall be in writing (whether or not “written notice” or “notice in writing” is specifically required by the applicable provision of this Guarantee) and served by sending the same by registered mail, facsimile or by hand, as follows:

If to Construction Guarantor:

PCL Constructors Canada Inc
49 Auriga Drive
Nepean, ON K2E 8A1

Fax No.: [REDACTED]

Attn.: [REDACTED]

If to Owner:

The Ottawa Hospital/L’Hôpital d’Ottawa
501 Smyth Road
Ottawa, ON
K1H 8L6

Attention: [REDACTED]

Fax No.: [REDACTED]

With a copy to:

Infrastructure Ontario
777 Bay Street, 6th Floor
Toronto, Ontario
M5G 2C8

Fax No.: [REDACTED]

Attention: [REDACTED]

4.2 Facsimile

Where any Notice is provided or submitted to a party via facsimile, an original of the Notice sent via facsimile shall promptly be sent by regular mail or registered mail. For greater certainty, a notice given via facsimile shall not be invalid by reason only of a party's failure to comply with this Section 4.2.

4.3 Change of Address

Either party to this Guarantee may, from time to time, change any of its contact information set forth in Section 4.1 by prior Notice to the other party, and such change shall be effective on the Business Day that next follows the recipient Party's receipt of such Notice unless a later effective date is given in such Notice.

4.4 Deemed Receipt of Notices

- (a) Subject to Sections (b), (c) and (d):
 - (i) a Notice given by registered mail shall be deemed to have been received on the third Business Day after mailing;
 - (ii) a Notice given by hand delivery shall be deemed to have been received on the day it is delivered; and
 - (iii) a Notice given by facsimile shall be deemed to have been received on the day it is transmitted by facsimile.
- (b) If the party giving the Notice knows or ought reasonably to know of difficulties with the postal system which might affect negatively the delivery of mail, any such Notice shall not be mailed but shall be made or given by personal delivery or by facsimile transmission in accordance with this Article 4.
- (c) If any Notice delivered by hand or transmitted by facsimile is so delivered or transmitted, as the case may be, either on a day that is not a Business Day or on a Business Day after 4:00 p.m. (recipient's local time), then such Notice shall be deemed to have been received by such recipient on the next Business Day.
- (d) A Notice given by facsimile shall be deemed to have been received by the recipient on the day it is transmitted only if a facsimile transmission report (maintained by the sender) indicates that the transmission of such Notice was successful.

4.5 Service on Owner

Where any Notice is required to be served on Owner, the obligation to serve such Notice shall be fulfilled by serving it on Owner in accordance with the provisions of this Article 4.

5. GENERAL

5.1 Amendments

This Guarantee may not be varied, amended or supplemented except by an agreement in writing signed by duly authorized representatives of the parties and stating on its face that it is intended to be an amendment, restatement or other modification, as the case may be, to this Guarantee.

5.2 Waiver

- (a) No waiver made or given by a party under or in connection with this Guarantee shall be binding or effective unless the waiver is in writing, signed by an authorized representative of the party giving such waiver, and delivered by such party to the other party. No waiver made with respect to any right, power or remedy in one instance will be deemed to be a waiver with respect to any other instance involving the exercise of such right, power, or remedy or with respect to any other right, power, or remedy.
- (b) Failure by either party to exercise any of its rights, powers or remedies hereunder or its delay to do so shall not constitute a waiver of those rights, powers or remedies. The single or partial exercise of a right, power or remedy shall not prevent its subsequent exercise or the exercise of any other right, power or remedy.

5.3 Entire Agreement

Except where provided otherwise in this Guarantee, this Guarantee, together with the Project Agreement, the Contract Documents and the other Implementing Agreements, constitute the entire agreement between the parties in connection with its subject matter and supersedes all prior representations, communications, negotiations and understandings, whether oral, written, express or implied, concerning the subject matter of this Guarantee, including the Request for Proposals.

5.4 Severability

Each provision of this Guarantee shall be valid and enforceable to the fullest extent permitted by law. If any provision of this Guarantee is declared invalid, unenforceable or illegal by the courts of a competent jurisdiction, such provision may be severed and such invalidity, unenforceability or illegality shall not prejudice or affect the validity, enforceability and legality of the remaining provisions of this Guarantee. If any such provision of this Guarantee is invalid, unenforceable or illegal, the parties shall, acting in good faith, promptly negotiate new provisions to eliminate such invalidity, unenforceability or illegality and to restore this Guarantee as near as possible to its original intent and effect.

5.5 Enurement

Project Agreement

This Guarantee shall enure to the benefit of, and be binding on, Owner and Construction Guarantor and their respective permitted successors and assigns. This Guarantee may not be assigned by the Construction Guarantor.

5.6 Governing Law and Jurisdiction

- (a) This Guarantee shall be governed by and construed in accordance with the laws of Ontario and the laws of Canada applicable therein and shall be treated in all respects as an Ontario contract, without regard to conflict of laws principles.
- (b) Both parties hereby irrevocably attorn to the exclusive jurisdiction of the courts of the Province of Ontario and all courts competent to hear appeals therefrom.

5.7 Cumulative Remedies

Except as otherwise set forth in this Guarantee, the rights, powers and remedies of each party set forth in this Guarantee are cumulative and are in addition to and without prejudice to any other right, power or remedy that may be available to such party under this Guarantee or the Project Agreement or Implementing Agreements.

5.8 Further Assurance

Each party shall do all reasonable things, from time to time, and execute all reasonable further documents necessary to give full effect to this Guarantee.

5.9 Costs

Each party shall be responsible for paying its own costs and expenses incurred in connection with the negotiation, preparation and execution and delivery of this Guarantee.

5.10 Language of Agreement

- (a) Each of the parties acknowledges having requested and being satisfied that this Guarantee and related documents be drawn in English. Chacune des parties reconnaît avoir demandé que ce document et ses annexes soient rédigés en anglais et s'en declare satisfaite.
- (b) For greater certainty, all correspondence, notices, drawings, test reports, certificates, specifications, information, operating and maintenance instructions, name plates, identification labels, instructions and notices to the public and staff and all other written, printed or electronically readable matter required in accordance with, or for purposes envisaged by, this Guarantee shall be in English.

5.11 Proof of Authority

Owner and Construction Guarantor each reserve the right to require any person executing this Guarantee on behalf of the other party to provide proof, in a form acceptable to

Owner or Construction Guarantor, as applicable, that they have the requisite authority to execute this Guarantee on behalf of and to bind Owner or Construction Guarantor, as applicable.

5.12 Counterparts

This Guarantee may be executed in one or more counterparts. Any single counterpart or a set of counterparts executed, in either case, by all the parties shall constitute a full, original and binding agreement for all purposes. Counterparts may be executed either in original or faxed form provided that any party providing its signature in faxed form shall promptly forward to the other Party an original signed copy of this Guarantee which was so faxed.

5.13 Joint and Several

If Construction Guarantor is comprised of more than one Person, then each such Person shall be jointly and severally liable for the obligations and liabilities of Construction Guarantor hereunder.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

Project Agreement

IN WITNESS WHEREOF the Parties have executed this Guarantee as of the date first above written.

**THE OTTAWA HOSPITAL/L'HÔPITAL
D'OTTAWA**

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

PCL CONSTRUCTORS CANADA INC.

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

**Schedule 23
FORM OF ASSIGNABLE SUBCONTRACT AGREEMENT
FOR CONSTRUCTION CONTRACT**

THIS AGREEMENT made as of the ● day of December, 2007, between

HEALTH PARTNERS OTTAWA LTD., an entity incorporated under the laws of Alberta

(hereinafter called “**Project Co**”)

OF THE FIRST PART,

- and -

PCL CONSTRUCTORS CANADA INC., a corporation incorporated under the laws of Alberta

(hereinafter called “**Contractor**”)

OF THE SECOND PART,

- and -

THE OTTAWA HOSPITAL/L’HÔPITAL D’OTTAWA, a non-share capital corporation incorporated under the laws of Ontario

(hereinafter called “**Owner**”)

OF THE THIRD PART.

WHEREAS pursuant to a project agreement dated as of the 20th day of December, 2007 between Project Co and Owner (such agreement, together with all amendments, supplements and modifications thereto and restatements or replacements thereof, being hereinafter called the “**Project Agreement**”), Project Co has agreed to construct or cause to be constructed the Project as defined in the Project Agreement;

AND WHEREAS Project Co and the Contractor entered into a construction contract made as of even date herewith (such construction contract, together with all amendments, supplements and modifications thereto and restatements or replacements thereof, which may hereafter be made in accordance with the terms thereof and this Agreement, being hereinafter called the “**Construction Contract**”);

AND WHEREAS under the Project Agreement, Project Co has agreed to assign to the Owner all right, title and interest of Project Co in and to the Construction Contract as collateral security for the observance and performance of the obligations of Project Co under the Project Agreement;

Project Agreement

AND WHEREAS under the Project Agreement, Project Co has agreed to cause the Contractor to enter in to this Agreement;

NOW THEREFORE, in consideration of the premises and the covenants herein contained, and the sum of \$2.00 the receipt and sufficiency of which are hereby acknowledged by each of the parties, the parties agree as follows:

1. As additional security for the observance and performance of the obligations of Project Co under the Project Agreement (the “**Obligations**”), Project Co hereby irrevocably, assigns, transfers and sets over (the “**Assignment**”) to and in favour of Owner as and by way of a specific assignment and transfer all of the right, title and interest of Project Co in, and with respect to, the Construction Contract and all benefit, power and advantage of Project Co to be derived therefrom and otherwise to enforce the rights of Project Co thereunder (collectively, the “**Assigned Rights**”), provided that the Assignment of the Assigned Rights provided for in this Agreement shall only be effective upon the termination of the Project Agreement as a result of a default or event of default by Project Co thereunder and may be exercised by the Owner at its option in its Sole Discretion (as defined in the Project Agreement) at any time or times thereafter subject to and in accordance with the provisions of this Agreement.
2. Unless and until notification is given to Contractor in accordance with any of the notices referred to in Subsections 3(e), (f) and (g) below, Project Co shall be entitled to enforce all of the benefits and powers under the Construction Contract and to deal with, and be obligated to, Contractor in respect of the Construction Contract and matters arising therefrom in the same manner and to the same extent as if Project Co had not made the Assignment in Section 1 hereof.
3. Contractor hereby:
 - (a) acknowledges and consents to any Assignment that may occur pursuant to this Agreement and confirms that any such Assignment that may occur pursuant to this Agreement is permitted pursuant to the provisions of the Construction Contract;
 - (b) agrees not to:
 - (i) terminate or agree to the termination of all or any part of the Construction Contract;
 - (ii) make or agree to any amendment, restatement, supplement or other modification of, or waive or exercise any of its rights under, the Construction Contract that materially adversely affect Project Co’s ability to perform its obligations under the Project Agreement or that has the effect of increasing any liability of Owner, whether actual or potential;

- (iii) enter into, or permit the entry into by any other person of, any agreement replacing all or part of the Construction Contract;
- (iv) sell, assign, transfer, charge, subcontract, sub participate or otherwise dispose of any interest in the Construction Contract except as may be permitted under Section 38.1 of the Project Agreement, applied *mutatis mutandis*,

without the prior written consent of Owner, not to be unreasonably withheld or delayed, provided that such consent shall not be withheld and shall be provided in reasonable time, where the relevant matter will not materially adversely affect Project Co's ability to perform its obligations under the Project Agreement or have the effect of increasing any liability of Owner, whether actual or potential;

- (c) agrees to give Owner prompt written notice of any default by Project Co under the Construction Contract, provided, however, in the event that Owner exercises the option in accordance with this Agreement and effects the Assignment within 5 Business Days of receipt by Owner of the notice, the Contractor shall not be entitled to exercise any right to terminate the Construction Contract that Contractor may have under the Construction Contract arising from or in relation to any event taking place prior to such Assignment;
- (d) represents and warrants to Owner that as of the date hereof, the Construction Contract is valid, binding upon the parties thereto and in full force and effect, unamended and constitutes the entire agreement between Project Co and Contractor with respect to the subject matter thereof and that Contractor is in compliance with and has performed its obligations contained in the Construction Contract which are required to be complied with and/or performed to date and that, as far as Contractor is aware, Project Co is in compliance with and has performed its obligations contained in the Construction Contract which are required to be complied with and/or performed to date;
- (e) agrees that, immediately upon receipt by Contractor of written notice (the "**Assignment Notice**") from Owner that the Construction Contract is being assigned to Owner, Lender (as hereinafter defined), or Lender's or Owner's nominee (in any event, such party identified in such written notice being the "**Assignee**"), the Assignee shall have all of the right, title, benefit and interest of Project Co pursuant to the Construction Contract, without Contractor's consent and without the payment of any penalty or other amount, and Contractor shall deal with the Assignee as if it had been originally named in place of Project Co in the Construction Contract;
- (f) agrees that the Assignee may, at any time after the giving of the Assignment Notice in subsection 3(e) above, give written notice (the "**Successive Assignment Notice**") to Contractor of a further assignment

- of the Construction Contract to a new project company (the “**Project Co Assignee**”), and that immediately upon receipt of any Successive Assignment Notice, the Project Co Assignee shall have all of the right, title, benefit and interest of Project Co pursuant to the Construction Contract without Contractor’s consent and without the payment of any penalty or other amount and Contractor shall deal with the Project Co Assignee as if it had been originally named in place of Project Co in the Construction Contract;
- (g) agrees that, notwithstanding subsections 3(e) and (f) herein contained, Owner may give written notice (the “**Direct Assignment Notice**”) to Contractor of the assignment of the Construction Contract directly to the Project Co Assignee, and that immediately upon receipt of the Direct Assignment Notice, the Project Co Assignee shall have all of the right, title, benefit and interest of Project Co pursuant to the Construction Contract without Contractor’s consent and without the payment of any penalty or other amount and the Contractor shall deal with the Project Co Assignee as if it had been originally named in place of Project Co in the Construction Contract; and
 - (h) agrees, upon the reasonable request of Owner, from time to time, to provide a certificate to Owner as to the status of the Subcontract including a description of any events, which, with the passage of time or the giving of notice or both, would constitute a default thereunder.
4. Nothing herein contained shall render Owner or Lender liable to any person for the fulfilment or non-fulfilment of the obligations, covenants and agreements, including, but not limited to the payment of any money thereunder or in respect thereto, of Project Co under the Construction Contract, unless and until Owner has given the Assignment Notice to Contractor, the giving of which Assignment Notice the Contractor acknowledges is in the Sole Discretion of Owner, in which event, the Assignee (and if applicable, any Project Co Assignee) shall then become liable for the obligations, covenants and agreements of Project Co under the Construction Contract, provided that from and after the date of the Successive Assignment Notice to Contractor, the Assignee shall have no liability whatsoever to the Contractor for any default or for any damages arising in respect of a matter or matters occurring under the Construction Contract from and after that date, and provided further, that if Owner gives the Direct Assignment Notice, Owner or Lender shall have no liability whatsoever to the Contractor for any default or for any damages arising in respect of a matter or matters occurring under the Construction Contract at any time.
5. Contractor acknowledges and agrees that all of the right, title and interest of Project Co in the Construction Contract has been, or may be, assigned by Project Co to Agent and to such additional lender(s) as may participate with such named lender from time to time (collectively, the “**Lender**”) as security for the obligations of Project Co to Lender (the “**Lender Assignment**”). The rights of

Project Agreement

Owner hereunder to take or direct an assignment of the Construction Contract are expressly subject to the rights of Lender under the Lender's Direct Agreement (as defined in the Project Agreement) to exercise its rights under the Lender Assignment prior to the exercise by the Owner of its rights under this Agreement to take or direct an assignment of the Construction Contract, and if there is any conflict or inconsistency between the provisions of this Agreement and the provisions of the Lender's Direct Agreement with respect to the exercise of rights under the Assignment herein, or the exercise of rights under the Lender Assignment, the provisions of the Lender's Direct Agreement shall govern and prevail to the extent of such conflict or inconsistency.

6. Project Co agrees that all costs and expenses incurred by Owner or Lender in curing or attempting to cure any default by Project Co under the Construction Contract, together with interest thereon at the Default Interest Rate (as defined in the Project Agreement) shall be payable by Project Co to Owner or Lender, as the case may be, on demand. Without limiting the foregoing, if Project Co fails to make any such payment to Owner as required hereunder, the amount of such a payment shall be deemed to be an amount which is due to Owner by Project Co pursuant to the terms of the Project Agreement.
7. Contractor acknowledges receipt of the Lender's Direct Agreement, a copy of which is attached as Appendix A hereto and hereby consents to and agrees to be bound by the provisions thereof.
8. Any notice, request or demand required or permitted to be given hereunder shall be in writing and shall be served personally, sent by prepaid registered mail or by confirmed facsimile transmission addressed as follows:

(a) in the case of Project Co:

Health Partners Ottawa Ltd.
#2, 5410 - 99 Street
Edmonton, Alberta T6E 3P4

Attention: [REDACTED]

Facsimile No.: [REDACTED]

(b) in the case of Owner:

The Ottawa Hospital/L'Hôpital d'Ottawa
501 Smyth Road
Ottawa, ON
K1H 8L6

Attention: [REDACTED]

Tel: [REDACTED]

Project Agreement

Facsimile No.: [REDACTED]

with a copy to the Owner's Project Manager:

The Ottawa Hospital/L'Hôpital d'Ottawa
501 Smyth Road
Ottawa, ON
K1H 8L6

Attention: [REDACTED]

Facsimile No.: [REDACTED]

with a copy to Infrastructure Ontario:

777 Bay Street, 8th Floor
Toronto, Ontario, M5G 2C8

Attention: [REDACTED]

Fax: [REDACTED]

with a copy to Agent:

The Toronto Dominion Bank Loans Syndications - Agency
Royal Trust Tower 18th Floor, 77 King Street West
Toronto, Ontario M5K 1A2

Attention: [REDACTED]

Facsimile No.: [REDACTED]

(c) in the case of the Contractor:

PCL Constructors Canada Inc.
49 Auriga Drive
Nepean, ON K2E 8A1

Attention: [REDACTED]

Facsimile No.: [REDACTED]

Any party may from time to time change its address and recipient for service by notice to the other party or parties given in the manner aforesaid.

Notices which are served in the manner aforesaid shall be deemed sufficiently served for all purposes of this Agreement, in the case of those personally served or transmitted by

Project Agreement

facsimile transmission, on the date of such service or transmission, provided same is a Business Day (as hereinafter defined), and if not on the next following Business Day, and in the case of those given by registered mail, on 5 Business Days following the mailing thereof. Provided that in the event normal mail service is interrupted by strikes, slow-down or other cause, then the party sending the notice shall utilise any similar service which has not been so interrupted in order to ensure the prompt receipt of the notice, request or demand by the other party or parties, and for the purpose of this Section such service shall be deemed to be personal service or facsimile transmission. Business Day shall mean a day which is not: (i) a Saturday or Sunday; or (ii) a day observed as a holiday under the laws of the Province of Ontario or the federal laws of Canada applicable in the Province of Ontario.

9. This Agreement shall enure to the benefit of and be binding upon the parties hereto and their respective successors and permitted assigns.
10. This Agreement shall be conclusively deemed to be a contract made under and shall for all purposes be governed by and construed in accordance with the laws of the Province of Ontario and the laws of Canada applicable therein.
11. Contractor shall from time to time and at all times hereafter, upon the reasonable written request of Owner so to do, make, do, execute and deliver or cause to be made, done, executed and delivered all such further acts, deeds, assurances and things as may be desirable in the opinion of Owner, acting reasonably, for more effectually implementing and carrying out the true intent and meaning of this Agreement.
12. This Agreement may be executed by the parties in counterparts and may be executed and delivered by facsimile and all such counterparts and facsimiles shall together constitute one and the same agreement.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

Project Agreement

IN WITNESS WHEREOF the parties have executed this Agreement by affixing their corporate seals under the hands of their proper signing officers duly authorized in that behalf.

HEALTH PARTNERS OTTAWA LTD.

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

PCL CONSTRUCTORS CANADA INC.

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

**THE OTTAWA HOSPITAL/L'HÔPITAL
D'OTTAWA**

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the corporation

**APPENDIX A
LENDER'S DIRECT AGREEMENT**

[Attach Lender's Direct Agreement (Schedule 5) to execution copy of this Agreement.]

Schedule 24
FORM OF TRUST ACCOUNT ACKNOWLEDGMENT AGREEMENT

THIS TRUST ACCOUNT ACKNOWLEDGEMENT AGREEMENT is made as of the
• day of December, 2007.

BETWEEN:

THE OTTAWA HOSPITAL/L'HÔPITAL D'OTTAWA, a non-share capital corporation incorporated under the laws of Ontario

(“**Owner**”)

AND:

HEALTH PARTNERS OTTAWA LTD., an entity incorporated under the laws of Alberta

(“**Project Co**”)

AND:

BNY TRUST COMPANY OF CANADA, a trust company established under the laws of Canada and registered to carry on the business of a trust company in Ontario

(“**Trustee**”).

WHEREAS:

- A. Project Co and Owner entered into a Project Agreement dated as of 20th December 2007 (the “Project Agreement”).
- B. Project Co has entered into the Construction Contract with the Contractor for the construction of the Project.
- C. The Parties wish to establish a trust account for certain monies in connection with the Project.
- D. Owner is, under the Project Agreement, obligated to pay certain amounts to Project Co, including the Interim Reimbursement Payment Amount, the Owner Final Reimbursement Payment and the Compensation Payment, and pursuant to Sections 4.4(a), 4.6(a), 4.11 and Schedule 12 of the Project Agreement, Project Co has directed that the Interim Reimbursement Payment Amount, Owner Final Reimbursement Payment and the Compensation Payment be paid to Agent. Further, Owner has agreed that such payment amounts shall be deposited directly into the Trust Account.

Project Agreement

- E. Project Co has granted to Agent the benefit of a security interest in all of its property, including an assignment of its rights under this Agreement and its interest in the Trust Funds.
- F. Owner has irrevocably designated the Trust Account as the “Bank Account” under the Funding Letter into which any payments to Project Co from MOHLTC under the Funding Letter will be made.

NOW THEREFORE in consideration of the mutual covenants and agreements of the Parties hereinafter contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties covenant and agree as follows:

ARTICLE 1 - DEFINITIONS AND INTERPRETATION

1.1 Definitions

The terms defined in this Section shall have, for all purposes of this Agreement, the following meanings, unless the context expressly or by necessary implication otherwise requires:

- (a) “**Agent**” has the meaning given to it in the Project Agreement.
- (b) “**Agreement**” means this trust account acknowledgement agreement.
- (c) “**Beneficiaries**” has the meaning given to it in Section 2.1 of this Agreement.
- (d) “**Business Day**” has the meaning given to it in the Project Agreement.
- (e) “**Certified Cost to Complete**” has the meaning given to it in the Project Assignment.
- (f) “**Compensation Payment**” has the meaning given to it in the Project Agreement.
- (g) “**Construction Contract**” has the meaning given to it in the Project Agreement.
- (h) “**Contractor**” means PCL Constructors Canada Inc., engaged by Project Co to perform the Work and any substitute building contractor engaged by Project Co as may be permitted by the Project Agreement.
- (i) “**Funding Letter**” has the meaning given to it in the Project Agreement.
- (j) “**Implementing Agreements**” has the meaning given to it in the Project Agreement.
- (k) “**Infrastructure Ontario**” has the meaning given to it in the Project Agreement.
- (l) “**Interim Reimbursement Payment Amount**” has the meaning given to it in the Project Agreement.
- (m) “**Legislative Holdback**” has the meaning given to it in the Project Agreement.

Project Agreement

- (n) “**Lender**” has the meaning given to it in the Project Agreement.
- (o) “**Lender’s Direct Agreement**” has the meaning given to it in the Project Agreement.
- (p) “**Major Bond Rating Agency**” means any one of Dominion Bond Rating Service Limited, Standard & Poor’s Rating Group, Moody’s Canada Inc. or any of their successors.
- (q) “**MOHLTC**” means Her Majesty the Queen in Right of Ontario, as represented by the Minister of Health and Long Term Care, and includes any agent thereof or any successor thereto or person exercising delegated power under the Minister’s authority.
- (r) “**Notice**” has the meaning given to it in Section 9.1 of this Agreement.
- (s) “**Owner Holdback**” has the meaning given to it in the Project Agreement.
- (t) “**Owner Project Cost Contribution**” means any monies contributed by Authority under the Funding Letter which are specifically designated in writing by Authority at the time it makes the contribution as being in respect of Project costs incurred by Owner other than amounts payable by Owner under the Project Agreement and the Implementing Agreements.
- (u) “**Owner Final Reimbursement Payment**” has the meaning given to it in the Project Agreement.
- (v) “**PIR**” has the meaning given to it in the Project Agreement.
- (w) “**Party**” means any of Owner, Project Co or Trustee, and “**Parties**” means all of them but, for greater certainty, such definitions do not include Infrastructure Ontario, MOHLTC or PIR.
- (x) “**Payment Instruction**” means a written instruction to the Trustee from (i) Owner in accordance with Section 3.2(b) of this Agreement or (ii) Owner and Project Co in accordance with Section 3.2(a) of this Agreement, in each case directing the disposition of Trust Funds, the form of which is attached hereto as Appendix 1.
- (y) “**Permitted Investments**” means demand deposits, term deposits, bankers’ acceptances or certificates of deposit of or guaranteed by any bank or other financial institution which is rated by a Major Bond Rating Agency at least AA (low) or AA-, any bonds, debentures, notes, bills of exchange, securities or other evidences of indebtedness (including specific interest and principal payments thereof) issued or guaranteed by (i) the Government of Canada, or (ii) any Province of Canada, provided that such instruments are rated by a Major Bond Rating Agency at least AA (low) or AA- (as such ratings are determined as of the date hereof by Dominion Bond Rating Service Limited and Standard & Poor’s Rating Group, respectively).

- (z) “**Project**” has the meaning given to it in the Project Agreement.
- (aa) “**Trust Account**” means Account No. 3675-8358-924 maintained with the Bank of Montreal - InvestorLine in the name of the Trustee.
- (bb) “**Trust Funds**” means, as of any particular time, all monies which have been transferred, conveyed or paid to, or acquired by the Trustee pursuant to this Agreement, including all income, earnings, profits and gains therefrom, and which at such time are held by the Trustee.

1.2 Appendix

This Agreement comprises this agreement and the following Appendix which is hereby incorporated by reference and forms an integral part of this Agreement:

Appendix I Form of Payment Instruction

1.3 Interpretation

This Agreement shall be interpreted according to the following provisions, unless the context requires a different meaning:

- (a) The headings, marginal notes and references to them in this Agreement are for convenience of reference only, shall not constitute a part of this Agreement, and shall not be taken into consideration in the interpretation of, or affect the meaning of, this Agreement.
- (b) All capitalized terms used in any Schedule to the Project Agreement shall have the meanings given to such terms in the Appendix or, if not defined therein, in this Agreement.
- (c) Words importing persons or parties are to be broadly interpreted and include an individual, corporation, firm, partnership, joint venture, trust, unincorporated organization, governmental authority, unincorporated body of persons or association and any other entity having legal capacity, and the heirs, beneficiaries, executors, administrators or other legal representatives of a person in such capacity.
- (d) Unless the context otherwise requires, wherever used herein the plural includes the singular, the singular includes the plural, and each of the masculine, feminine and neuter genders include all other genders.
- (e) References to any standard, principle, agreement or document include (subject to all relevant approvals and any other provisions of this Agreement concerning amendments) a reference to that standard, principle, agreement or document as amended, supplemented, restated, substituted, replaced, novated or assigned.

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- (f) References to a statute shall include all regulations, by laws, decrees, ordinances and orders made under or pursuant to the statute.
- (g) References to persons shall include their successors and assigns. References to a public organization shall include their successors and assigns, and if a public organization ceases to exist or ceases to perform its functions without a successor or assign, references to such public organization shall be deemed to include a reference to any public organization or any organization or entity which has taken over either or both the functions and responsibilities of such public organization.
- (h) The words in this Agreement shall bear their natural meaning.
- (i) Each Party's respective obligations shall be construed as separate obligations owed to the other Party or Parties, as the case may be.
- (j) References containing terms such as:
 - (i) "hereof", "herein", "hereto", "hereinafter", and other terms of like import are not limited in applicability to the specific provision within which such references are set forth but instead refer to this Agreement taken as a whole; and
 - (ii) "includes" and "including", whether or not used with the words "without limitation" or "but not limited to", shall not be deemed limited by the specific enumeration of items but shall, in all cases, be deemed to be without limitation and construed and interpreted to mean "includes without limitation" and "including without limitation".
- (k) In construing this Agreement, the rule known as the ejusdem generis rule shall not apply nor shall any similar rule or approach apply to the construction of this Agreement.
- (l) Where this Agreement states that an obligation shall be performed "no later than" or "within" or "by" a stipulated date or event which is a prescribed number of days after a stipulated date or event the latest time for performance shall be 5:00 p.m. on the last day for performance of the obligation concerned, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- (m) Where this Agreement states that an obligation shall be performed "no later than" or "by" a prescribed number of days before a stipulated date or event or "by" a date which is a prescribed number of days before a stipulated date or event, the latest time for performance shall be 5:00 p.m. on the last day for performance of the obligation concerned, or if that day is not a Business Day, 5:00 p.m. on the next Business Day.
- (n) Where this Agreement states that an obligation shall be performed "on" a stipulated date, the latest time for performance shall be 5:00 p.m. on that day, or, if that day is not a Business Day, 5:00 p.m. on the next Business Day.

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- (o) Any reference to time of day or date means the local time or date in Toronto, Ontario.
- (p) Unless otherwise indicated, time periods will be strictly construed and time is of the essence of this Agreement.
- (q) Whenever the terms “will” or “shall” are used in this Agreement in relation to a Party they shall be construed and interpreted as synonymous and to read “Owner shall”, “Project Co shall” or “Trustee shall”, as the case may be.
- (r) Any reference to currency is to Canadian currency and any amount advanced, paid or calculated is to be advanced, paid or calculated in Canadian currency.

ARTICLE 2 - DECLARATION OF TRUST

2.1 Declaration of Trust

The Trustee hereby declares that it holds in trust as Trustee all Trust Funds deposited in the Trust Account for the benefit of Project Co and Owner (collectively, the “Beneficiaries” and individually, a “Beneficiary”), in accordance with and subject to the provisions of this Agreement. The purpose of this Agreement is to establish the Trust Account for the benefit of the Beneficiaries and to provide for the delivery and distribution of the Trust Funds in accordance with this Agreement.

2.2 Acceptance of Trusts by Trustee

The Trustee hereby accepts the trusts and other obligations in this Agreement declared and provided and agrees to perform the same upon the terms and conditions herein set forth.

ARTICLE 3 - PURPOSE

3.1 Purpose of Trust Account

Owner and Project Co acknowledge and agree that the Trust Account is established for the purpose of:

- (a) receiving monies from time to time contributed by MOHLTC pursuant to the Funding Letter for the purpose of funding, in part, any of the Interim Reimbursement Payment Amount, the Owner Final Reimbursement Payment, a Compensation Payment, the Certified Cost to Complete, the Legislative Holdback, any Owner Holdback, and any other amounts that may from time to time be payable by Owner to Project Co (or as directed by Project Co) under the Project Agreement and the Implementing Agreements; and
- (b) in accordance with the related Payment Instructions, paying to the applicable payee (or as it may direct) any payment that is outstanding under the Implementing Agreements.

3.2 Instruction and Re-Direction

Trustee shall not accept any Payment Instruction to distribute Trust Funds other than as follows:

- (a) in accordance with a Payment Instruction signed by both Owner and Project Co;
or
- (b) in accordance with a Payment Instruction signed only by Owner if Trustee has not received written notice from Project Co that Owner is in default of any of its payment obligations under the Project Agreement and the Implementing Agreements and:
 - (i) the monies are to reimburse Owner for any moneys expended by Owner in respect of which Owner at that time has a right of set-off or is entitled to reimbursement under the Project Agreement; or
 - (ii) the monies are to pay to Owner interest earned in accordance with Section 7.2 of this Agreement; or
 - (iii) the monies are to pay to Owner any monies which are the property of the Owner as described under Section 3.3 of this Agreement,

and the Owner certifies as to (i) and/or (ii) and/or (iii), as applicable. A Payment Instruction given by Owner pursuant to this Section 3.2(b) shall be addressed to Project Co and the Agent as well as the Trustee.

Trustee shall deliver a copy of any Payment Instruction signed only by Owner under Section 3.2(b) of this Agreement to each of Project Co and Agent forthwith upon receipt and in any event not less than five (5) Business Days before the Trustee distributes any Trust Funds pursuant to such Payment Instruction. If at any time prior to the distribution of Trust Funds by Trustee pursuant to the aforementioned Payment Instruction, Trustee receives an objection from Project Co to the distribution of such Trust Funds, Trustee shall not distribute such Trust Funds until it has received a replacement Payment Instruction signed by both Owner and Project Co. Where Project Co objects to a Payment Instruction signed only by Owner, or where Owner objects to an assertion by Project Co that Owner is in default of any of its payment obligations under the Project Agreement and the Implementing Agreements, such dispute shall be resolved in accordance with the dispute resolution procedures set forth in the Project Agreement and, to the extent that such resolution confirms the entitlement of Owner to a withdrawal of Trust Funds, Project Co agrees to jointly sign a Payment Instruction with Owner to give effect to such withdrawal.

3.3 Owner Project Cost Contributions

If any Owner Project Cost Contributions are deposited by MOHLTC into the Trust Account, such monies are the property of Owner and Owner is entitled to be paid any such amounts out of the Trust Account subject to and in accordance with the provisions of Section 3.2 of this Agreement.

ARTICLE 4 - PAYMENT OF TRUST PROPERTY

4.1 Disposition Instruction

Subject to Section 3.2 of this Agreement, Trustee will comply with Payment Instructions from Owner and Project Co under Section 3.2(a) of this Agreement and from Owner under Section 3.2(b) of this Agreement from time to time given to Trustee. The Parties agree that with the exception of a Payment Instruction issued pursuant to Section 7.2, all Payment Instructions shall be consistent with the Lender's Direct Agreement and the Project Agreement.

4.2 Expenses and Compensation of Trustee

- (a) The Trustee will have the power to incur and make payment of any charges or expenses which in the reasonable opinion of the Trustee are necessary or incidental to or proper for carrying out any of the purposes of this Agreement and the administration of the Trust Account.

- (b) The Trustee will be entitled to be paid by Project Co, in default of which the Trustee is entitled to be paid from the Trust Funds, without any requirement of a passing of accounts in respect thereof or approval of any Beneficiary, such fees as the Trustee, Owner and Project Co may agree to from time to time for its services hereunder and all reasonable expenses, disbursements and advances incurred or made by the Trustee in the administration and execution of this Agreement until all the duties of the Trustee shall be finally and fully performed, except any such expense, disbursement or advance as may arise from or in connection with the dishonesty, bad faith, wilful misconduct, fraud, negligence or reckless disregard of any duty or the failure to comply with the standard of care referred to in Section 6.1 of this Agreement by the Trustee, its officers, employees or agents. All such amounts will be payable at such times as the Trustee, the Owner and Project Co may agree from time to time. Any amount not paid when due shall bear interest at a rate per annum equal to the rate designated by the Trustee as the then current rate charged by the Trustee or its successors from time to time to its corporate customers, payable on demand. After default, all amounts so payable and the interest thereon shall be payable out of any funds coming into the possession of the Trustee or its successors in the trusts hereunder in priority to any payments to Beneficiaries.

4.3 No Duty to Inquire

Payment Instructions purporting to be given to Trustee under this Agreement will, subject to Section 3.2 of this Agreement, be conclusive authority for Trustee to act in accordance with that Payment Instruction. Trustee is not obliged or required to monitor any requirements or obligations of Owner or any other person pursuant to this Agreement or any other agreement and has no duty to question any Payment Instruction provided to Trustee. Subject to Section 3.2 of this Agreement, each of Project Co and Owner authorizes Trustee to act on any such Payment Instruction and waives any claim or action against Trustee in connection therewith.

ARTICLE 5 - REPLACEMENT OF TRUSTEE

5.1 Resignation of Trustee

If the Trustee desires to resign and be discharged from the trusts and powers reposed in or conferred on it by this Agreement, it shall provide not less than 60 days prior notice in writing thereof, or such lesser notice as Owner and Project Co accept. Owner and Project Co may, by instrument in writing, jointly appoint a successor trustee that is acceptable to replace the Trustee. If Owner and Project Co fail to appoint a successor trustee within a reasonable period of time, then application will be made by the Trustee to a Justice of the Ontario Superior Court of Justice at Toronto for appointment of a successor trustee hereunder. The resignation of the Trustee shall not be effective until the appointment of its successor in accordance with the provisions of this Section 5.1. The expense of any act, document, deed or other instrument or thing required under this Section 5.1 will be satisfied from the Trust Funds.

5.2 Vacancy and Appointment of new Trustee

The term of office of the Trustee will automatically terminate and a vacancy will occur in the event of the bankruptcy or insolvency of the Trustee or inability of the Trustee to exercise its duties under this Agreement. No vacancy shall operate to annul this Agreement. If a vacancy occurs in the office of the Trustee for any reason, Owner and Project Co may, by instrument in writing, jointly appoint a trustee to replace the Trustee. If Owner and Project Co fail to make such appointment, then an application will be made to a Justice of the Ontario Superior Court of Justice at Toronto for appointment of a successor trustee hereunder. Such application will be made by the Trustee or, if the Trustee elects not to do so, by Owner and Project Co. The expense of any act, document, deed or other instrument or thing required under this Section 5.2 will be satisfied from the Trust Funds.

**ARTICLE 6 - STANDARD OF CARE, LIMITATION OF LIABILITY OF TRUSTEE
AND OTHER MATTERS**

6.1 Standard of Care

The Trustee will exercise its powers and carry out its obligations hereunder as trustee honestly, in good faith and in the best interests of the Beneficiaries and in connection therewith will exercise that degree of care, diligence, and skill that a reasonable and prudent professional trustee would exercise in comparable circumstances. Unless otherwise required by law, the Trustee will not be required to give a bond, surety or security in any jurisdiction for the performance of any duties or obligations hereunder. The duties, responsibilities and obligations of the Trustee shall be limited to those expressly set forth herein and no duties, responsibilities or obligations shall be inferred or implied. The Trustee shall not be subject to, nor required to comply with, any other agreement between or among any or all of the parties hereto, even though reference thereto may be made herein, or to comply with any direction or instruction other than those contained herein or delivered in accordance herewith. The Trustee shall not be required to, and shall not, expend or risk any of its own funds or otherwise incur any financial liability in the performance of any of its duties hereunder.

6.2 Limitation of Liability of Trustee

The Trustee will not be subject to any liability whatsoever, in tort, contract or otherwise, in connection with the Trust Funds, to the Beneficiaries, or to any other Person, for any action taken or permitted by it to be taken or for its failure to take any action including, without limitation, the failure to compel in any way any former or acting Trustee to redress any breach of trust in respect of the execution of the duties of its office or in respect of the Trust Funds, provided that the foregoing limitation will not apply in respect of any action or failure to act arising from or in connection with dishonesty, bad faith, wilful misconduct, fraud, negligence or reckless disregard of a duty by the Trustee. The Trustee, in doing anything or permitting anything to be done in respect of the execution of the duties of its office or in respect of the Trust Funds, is and will be conclusively deemed to be acting as trustee of the Trust and not in any other capacity. Except to the extent provided in this Section 6.2, the Trustee will not be subject to any liability for any debts, liabilities, obligations, claims, demands, judgments, costs, charges or expenses against or with respect to the Trust Account, arising out of anything done or permitted by it to be done or its failure to take any action in respect of the execution of the duties of its office or for or in respect of the Trust Funds or the Trust activities and resort will be had solely to the Trust Funds for the payment or performance thereof. No property or assets of the Trustee, owned in its personal capacity or otherwise, will be subject to levy, execution, or other enforcement procedure with regard to any obligation under this Agreement.

6.3 Indemnification of the Trustee

Subject as hereinafter specifically provided, the Trustee will at all times be indemnified and saved harmless out of the Trust Funds (or, if the Trust Funds are insufficient for that purpose, by Project Co and Owner severally each as to [REDACTED]% of the shortfall) from and against all claims, demands, losses, actions, causes of action, costs, charges, expenses, damages and liabilities whatsoever, including without limitation, arising out of or related to actions taken or omitted to be taken by any agent appointed hereunder, reasonable legal fees and disbursements on a substantial indemnity basis and costs and expenses incurred in connection with the enforcement of this indemnity, which the Trustee may suffer or incur, whether at law or in equity, in any way caused by or arising, directly or indirectly, in respect of any act, deed, matter or thing whatsoever made, done, acquiesced in or omitted in or about or in relation to the execution of its duties as Trustee or which it sustains or incurs in or about or in relation to the Trust Funds. Further, the Trustee will not be liable to any Beneficiary or to any other Person for any loss or damage relating to any matter regarding the Trust Account, including any loss or diminution in the value of the Trust Funds. The foregoing provisions of this Section 6.3 do not apply to the extent that in any circumstances there has been dishonesty, bad faith, wilful misconduct, fraud, negligence or reckless disregard of a duty by the Trustee or its employees or agents engaged by the Trustee in the performance of its duties or obligations hereunder. Notwithstanding any other provision hereof, this indemnity shall survive the removal or resignation of the Trustee and termination of any trust created hereby.

6.4 Reliance upon Advice

The Trustee may rely and act upon any statement, report or opinion prepared by or any advice received from Owner and Project Co, and shall not be responsible or held liable for any loss resulting from so relying or acting if the Trustee acted reasonably in relying thereon.

6.5 Limitation of Liability of Beneficiary

Subject to Section 6.3 of this Agreement, the Beneficiaries will not be held to have any personal liability as such, and no resort will be had to their private property for satisfaction of any obligation or claim arising out of or in connection with any contract or obligation in respect of which the Beneficiaries would otherwise have to indemnify the Trustee for any liability incurred by the Trustee as such, but rather the Trust Funds only will be subject to levy or execution for such satisfaction.

6.6 Provisions Regarding Liability

Any written instrument creating an obligation of the Trustee will be conclusively deemed to have been executed by the Trustee only in its capacity as Trustee. Any written instrument creating an obligation of the Trustee will contain a provision to the effect that the obligations thereunder are not binding upon the Trustee except in its capacity as Trustee, nor will resort be had to the property of the Trustee except in its capacity as Trustee, but that the Trust Funds or a specific portion thereof only will be bound, and may contain any further provisions which the Trustee may deem appropriate, but the omission of any such provision will not operate to impose liability on the Trustee except as aforesaid.

6.7 Trustee Compliance with Orders, etc.

If at any time the Trustee is served with any judicial or administrative order, judgment, decree, writ or other form of judicial or administrative process which in any way affects the Trust Funds (including but not limited to orders of attachment or garnishment or other forms of levies or injunctions or stays relating to the transfer of Trust Funds), the Trustee is authorized to comply therewith in any manner as it or its legal counsel of its own choosing deems appropriate. The Trustee shall in no way be bound to call for further evidence (whether as to due execution, validity or effectiveness, or the jurisdiction of any court, or as to the truth of any fact), and shall not be responsible for any loss that may be occasioned by its failing to do so. If the Trustee complies with any such judicial or administrative order, judgment, decree, writ or other form of judicial or administrative process, the Trustee shall not be liable to any of the parties hereto or to any other person or entity even though such order, judgment, decree, writ or process may be subsequently modified or vacated or otherwise determined to have been without legal force or effect.

6.8 Force Majeure

The Trustee shall not incur any liability for not performing any act or fulfilling any duty, obligation or responsibility hereunder by reason of any occurrence beyond the control of the Trustee (including but not limited to any act or provision of any present or future law or

regulation or governmental authority, any act of God or war, or the unavailability of any wire or communication facility).

6.9 Incumbency Certificate

Each of Owner and Project Co shall provide to the Trustee an incumbency certificate setting out the names and sample signatures of persons authorized to give instructions to the Trustee hereunder. The Trustee shall be entitled to rely on such certificate until a revised certificate is provided to it hereunder. The Trustee shall be entitled to refuse to act upon any instructions given by a Party which are signed by any person other than a person described in the incumbency certificate provided to it pursuant to this section.

6.10 Prompt Notice to Owner, Infrastructure Ontario and MOHLTC

The Trustee agrees to provide prompt written notice of all Payment Instructions, payments to or withdrawals from the Trust Funds and any amendments to this Agreement to each of the Parties hereto and Infrastructure Ontario and MOHLTC.

ARTICLE 7 - RECORDS AND OTHER MATTERS

7.1 Records to be Kept

The Trustee will keep or cause to be kept at Suite 1101, 4 King Street West, Toronto, Ontario, M5H 1B6 or at such other place in Toronto, Ontario designated by it proper records and books of account as are by law or good business practice necessary. Such books and records will be available for inspection by either Beneficiary upon reasonable notice during the normal business hours of the Trustee.

7.2 Investment of Trust Funds

Any monies held by the Trustee may be invested and reinvested in the name or under the control of the Trustee in Permitted Investments, on the joint written direction of Owner and Project Co. Pending such investment, such monies may be placed by the Trustee on deposit in any chartered bank in Canada against demand deposit certificates or with its own deposit department. No Party shall be responsible for ensuring the rate of return, if any, on the Permitted Investments. Owner is entitled to issue a Payment Instruction in accordance with Section 3.2(b), providing for payment to it (or such person as it may direct) of any interest or other income earned thereupon out of the Trust Fund.

ARTICLE 8 - TERMINATION OF THIS AGREEMENT

8.1 Termination

This Agreement will continue in full force and effect for a period of 38 months from the date hereof and thereafter for so long as any Trust Funds remain with the Trustee unless earlier terminated by joint written direction of the Beneficiaries.

ARTICLE 9 - NOTICES

9.1 Notices to Parties

All notices, requests, demands, instructions, certificates, consents and other communications (each being a “**Notice**”) required or permitted under this Agreement shall be served by sending the same by facsimile or by hand (and not by e-mail), as follows:

If to Owner: The Ottawa Hospital/L’Hôpital d’Ottawa
501 Smyth Road
Ottawa, ON
K1H 8L6

Fax No.: **[REDACTED]**
Attn.: **[REDACTED]**

with a copy to:

Infrastructure Ontario: 777 Bay Street, 6th Floor
Toronto, Ontario M5G 2C8

Fax No.: **[REDACTED]**
Attn.: **[REDACTED]**

and MOHLTC 80 Grosvenor Street, 9th Floor
Toronto, Ontario M7A 1R3

Fax No.: **[REDACTED]**
Attn: **[REDACTED]**

If to Project Co: Health Partners Ottawa Ltd.
#2, 5410 - 99 Street
Edmonton, Alberta T6E 3P4

Fax No.: **[REDACTED]**
Attn: **[REDACTED]**

If to Trustee: BNY Trust Company of Canada
Suite 1101
4 King Street West
Toronto, Ontario
M5H 1B6

Fax No.: **[REDACTED]**
Attn: **[REDACTED]**

9.2 Facsimile

Where any Notice is provided or submitted to a Party via facsimile, an original of the Notice sent via facsimile shall promptly be sent by regular mail. For greater certainty, a notice given via facsimile shall not be invalid by reason only of a Party's failure to comply with this Section 9.2.

9.3 Change of Address

Any Party to this Agreement may, from time to time, change any of its contact information set forth in Section 9.1 of this Agreement by prior Notice to the other Party, and such change shall be effective on the Business Day that next follows the recipient Party's receipt of such Notice unless a later effective date is given in such Notice.

9.4 Deemed Receipt of Notices

- (a) Subject to Sections 9.4(b) and 9.4(c) of this Agreement:
 - (i) a Notice given by hand delivery shall be deemed to have been received on the day it is delivered; and
 - (ii) a Notice given by facsimile shall be deemed to have been received on the day it is transmitted by facsimile.
- (b) If any Notice delivered by hand or transmitted by facsimile is so delivered or transmitted, as the case may be, either on a day that is not a Business Day or on a Business Day after 4:00 p.m. (recipient's local time), then such Notice shall be deemed to have been received by such recipient on the next Business Day.
- (c) A Notice given by facsimile shall be deemed to have been received by the recipient on the day it is transmitted only if a facsimile transmission report (maintained by the sender) indicates that the transmission of such Notice was successful.

ARTICLE 10 - GENERAL

10.1 Assignment

Trustee may assign its rights and obligations under this Agreement to any entity which acquires all or substantially all of the assets of Trustee or to any subsidiary or affiliate or successor in a merger, amalgamation or acquisition of Trustee, provided that prior to such assignment the assignee enters into an agreement with the Beneficiaries agreeing to assume and be bound by the terms of this Agreement.

10.2 Amendments

This Agreement may not be amended, restated, supplemented or otherwise modified except by an agreement in writing signed by duly authorized representatives of the Parties and stating on its

Project Agreement

face that it is intended to be an amendment, restatement, supplement or other modification, as the case may be, to this Agreement.

10.3 Waiver

- (a) No waiver made or given by any Party under or in connection with this Agreement shall be binding or effective unless the waiver is in writing, signed by an authorized representative of the Party giving such waiver, and delivered by such Party to the other Parties. No waiver made with respect to any such right, power or remedy in one instance will be deemed to be a waiver with respect to any other instance involving the exercise of the right, power, or remedy or with respect to any other such right, power or remedy.
- (b) Failure by any Party to exercise any of its rights, powers or remedies hereunder or its delay to do so shall not constitute a waiver of those rights, powers or remedies. The single or partial exercise of a right, power or remedy shall not prevent its subsequent exercise or the exercise of any other right, power or remedy.

10.4 Relationship Between the Parties

The Parties are independent contractors. This Agreement is not intended to and does not create or establish between the Parties any relationship as partners, joint venturers, employer and employee, master and servant, or of principal and agent, and does not create or establish any relationship whatsoever between any Party and any affiliate, representative or employee of any other Party.

10.5 Entire Agreement

Except where provided otherwise in this Agreement, this Agreement constitutes the entire agreement between the Parties in connection with its subject matter and supersedes all prior representations, communications, negotiations and understandings, whether oral, written, express or implied, concerning the subject matter of this Agreement.

10.6 Severability

Each provision of this Agreement shall be valid and enforceable to the fullest extent permitted by law. If any provision of this Agreement is declared invalid, unenforceable or illegal by the courts of a competent jurisdiction, such provision may be severed and such invalidity, unenforceability or illegality shall not prejudice or affect the validity, enforceability and legality of the remaining provisions of this Agreement. If any such provision of this Agreement is invalid, unenforceable or illegal, the Parties shall, acting in good faith, promptly negotiate new provisions to eliminate such invalidity, unenforceability or illegality and to restore this Agreement as near as possible to its original intent and effect.

10.7 Enurement

This Agreement shall enure to the benefit of, and be binding on the Parties and each of their respective permitted successors and permitted transferees and assigns.

10.8 Governing Law and Jurisdiction

- (a) This Agreement shall be governed by and construed in accordance with the laws of the Province of Ontario and the laws of Canada applicable therein and shall be treated in all respects as an Ontario contract, without regard to conflict of laws principles.
- (b) The Parties hereby irrevocably attorn to the exclusive jurisdiction of the courts of the Province of Ontario and all courts competent to hear appeals therefrom.

10.9 Cumulative Remedies

Except as otherwise set forth in this Agreement, the rights, powers and remedies of each Party set forth in this Agreement are cumulative and are in addition to and without prejudice to any other right, power or remedy that may be available to such Party under this Agreement or at law or in equity.

10.10 Further Assurance

Each Party shall do all things, from time to time, and execute all further instruments, agreements and documents necessary to give full effect to this Agreement.

10.11 Costs

Each Party shall be responsible for paying its own costs and expenses incurred in connection with the negotiation, preparation and execution and delivery of this Agreement.

10.12 Proof of Authority

Each Party shall provide proof to each other Party, in a form acceptable to such other Party, that any person executing this Agreement on its behalf has the requisite authority to execute this Agreement on its behalf.

10.13 Counterparts

This Agreement may be executed in one or more counterparts. Any single counterpart or a set of counterparts executed, in either case, by all the Parties shall constitute a full, original and binding agreement for all purposes. Counterparts may be executed either in original, faxed or other electronic form provided that any Party providing its signature in faxed or other electronic form shall promptly forward to such Party an original signed copy of this Agreement which was so transmitted.

10.14 Language of Agreement

Each Party acknowledges having requested and being satisfied that this Agreement and related documents be drawn in English. Chacune des parties reconnaît avoir demandé que ce document et ses annexes soient rédigés en anglaise et s'en déclare satisfaite.

[SIGNATURE PAGES IMMEDIATELY FOLLOW]

Project Agreement

IN WITNESS WHEREOF the Parties hereto have executed this Agreement as of the date first above written.

THE OTTAWA HOSPITAL/L'HÔPITAL D'OTTAWA

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

We have authority to bind the Corporation.

HEALTH PARTNERS OTTAWA LTD.

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the Corporation.

BNY TRUST COMPANY OF CANADA

Per: _____
Name: [REDACTED]
Title: [REDACTED]

Per: _____
Name: [REDACTED]
Title: [REDACTED]

I/We have authority to bind the Corporation.

**APPENDIX 1
FORM OF PAYMENT INSTRUCTION**

[Letterhead of Owner]

[Trustee]

Dear Sir or Madam,

Re: Instruction for Payment

We refer to the Trust Account Acknowledgement Agreement dated [●] (the “Agreement”), between [Owner], [Project Co] and [Trustee].

In accordance with Section 3.2 of this Agreement, this letter constitutes a Payment Instruction with respect to the payment of Trust Funds by the Trustee.

Please transfer the sum of \$● to \$● for credit to Account No. \$● maintained in the name \$●.

[Where the Payment Instruction is signed only by Owner as permitted in Section 3.2(b) of this Agreement, Owner must also certify that the monies are being drawn as permitted by Section 3.2(b) of this Agreement and the Payment Instruction must also be addressed to each of Project Co and [Agent/Lender].]

Yours truly,

[OWNER]

By: _____
Name: ●
Title: ●

By: _____
Name: ●
Title: ●

By: _____
Name: ●
Title: ●

By: _____
Name: ●
Title: ●

I/We have the authority to bind the Corporation.

HEALTH PARTNERS OTTAWA LTD.

By: _____

Name: ●

Title: ●

By: _____

Name: ●

Title: ●

I/We have the authority to bind the Corporation.