

## Ontario Subway Program Background – P3 Advisors

A number of consultants are required to deliver a public-private partnership (P3) project. The following is a list of key advisors procured by Infrastructure Ontario to work on the Subway Program. Advisors work closely with Infrastructure Ontario (IO) and Metrolinx to define the scope of work and oversee the contract.

### Program Controls Services Consultant (PCSC)

Provides overall project controls services and oversees schedule, risk management and cost estimating functions of the Subway Program. The PCSC is also required to provide governance, contract administration and reporting functions. The PCSC for the entire Subway Program that will oversee work on the four transit projects is:

Ontario Line	Scarborough Subway Extension	Yonge North Subway Extension	Eglinton Crosstown West Extension
<b>360 Alliance (Stantec and Jacobs)</b> Awarded June 2020			

### Technical Advisor (TA)

Provides technical advisory services. This requires working with the sponsors as well as other important stakeholders and consultants to advance Early Works projects that can be done in advance and to define the design and scope for the Project from an engineering perspective.

Ontario Line	Scarborough Subway Extension	Yonge North Subway Extension	Eglinton Crosstown West Extension
<b>HDR</b> Awarded January 2020	<b>OneT+ (Gannett Fleming and IBI Group)</b> Awarded June 2020		<b>Arup</b> Awarded May 2020

### Legal Advisor

Provides legal advisory services, which includes contract drafting and execution, legal advice related to scope elements and interpretation of regulatory requirements.

Ontario Line	Scarborough Subway Extension	Yonge North Subway Extension	Eglinton Crosstown West Extension
<b>Fasken Martineau DuMoulin LLP</b> Awarded December 2019	<b>McCarthy Tetrault LLP</b> Awarded November 2019		<b>Blakes, Cassels &amp; Graydon LLP</b> Awarded November 2019

**Transaction and Financial Advisor**

Provides financial advisory services, which include providing expert advice on the financial structuring of projects, including payment structuring and payment mechanisms, as applicable.

<b>Ontario Line</b>	<b>Scarborough Subway Extension</b>	<b>Yonge North Subway Extension</b>	<b>Eglinton Crosstown West Extension</b>
<b>Ernst &amp; Young Orenda Corporate Finance Inc.</b> Awarded April 2020	To be awarded	To be awarded	<b>Deloitte LLP</b> Awarded April 2020

**Fairness Advisor**

Provides fairness monitoring services, which includes attending in-market meetings with the Sponsors (IO and Metrolinx) and each bid team. Ensures processes are followed and that the procurement remains competitive and fair to all parties.

<b>Ontario Line</b>	<b>Scarborough Subway Extension</b>	<b>Yonge North Subway Extension</b>	<b>Eglinton Crosstown West Extension</b>
<b>Optimus SBR</b> Rolling Stock, Systems, Operations and Maintenance Contract Awarded May 2020	<b>Lakeland Consulting</b> Awarded March 2020	To be awarded	<b>P1 Consulting Inc.</b> Awarded March 2020
<b>BDO Canada LLP / BDO Consulting</b> Southern Civil, Stations and Tunnel Contract Awarded May 2020			