

Projects in Pre-Procurement

Project	Model	PDC/TA Procurement	Issue RFQ	Issue RFP	Contract Execution	Location	Estimated Total Capital Costs
TRANSIT							
Yonge North Subway Extension - Advanced Tunnel	DBF	Awarded	Jan - Mar 2022	Jul - Sep 2022	Jul - Sep 2023	Toronto/York Region	\$2B - \$4B
Ontario Line – Northern Civil, Stations and Tunnel	DBF	Awarded	Jul - Sep 2022	Jan - Mar 2023	Jul - Sep 2024	Toronto	> \$3B
Eglinton Crosstown West Extension - Stations, Rail and Systems	TBD	Awarded	TBD	TBD	TBD	Toronto	\$2B - \$4B
Yonge North Subway Extension - Stations, Rail and Systems	TBD	Awarded	TBD	TBD	TBD	Toronto/York Region	\$2B - \$4B
TRANSPORTATION							
Highway 17 (through Renfrew)	DBF	RFP Closed	Apr - Jun 2022	Jul - Dec 2022	2023	Arnprior to Renfrew	\$200M - \$499M
JUSTICE							
Eastern Ontario Correctional Complex	DBFM	Awarded	Jul - Sep 2022	Jul - Sep 2023	2024	Kemptville	\$200M - \$499M
Brockville Correctional Complex / St. Lawrence Valley Correctional and Treatment Centre	DBF	RFP Closed	Oct - Dec 2022	Oct - Dec 2023	2025	Elizabethtown- Kitley	\$200M - \$499M
Quinte Detention Centre	BF	Jan - Mar 2022	Apr - Jun 2023	Jan - Mar 2024	2024	Napanee	< \$200M



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*HEALTHCARE							
Weeneebayko Area Health Authority – Health Campus	Progressive DBF	Awarded	N/A	Jan - Mar 2022 (Dev. Partner)	Jul - Sep 2022: (Dev. Phase Agreement) 2024: (Project Agreement)	Moosonee/Moose Factory	\$200M - \$499M
Trillium Health Partners Broader Redevelopment – Mississauga Hospital Site	Progressive DBFM	Awarded	N/A	Apr - Jun 2022 (Dev. Partner)	Oct - Dec 2022: (Dev. Phase Agreement) 2023: (Project Agreement)	Mississauga	> \$2B
The Ottawa Hospital – New Civic Redevelopment	Progressive DBFM	TBD	N/A	Jul - Sep 2022 (Dev. Partner)	Jan - Mar 2023: (Dev. Phase Agreement) 2024: (Project Agreement)	Ottawa	> \$2B
Centre for Addiction and Mental Health - Phase 1D Redevelopment	DBF	Awarded	Jan - Mar 2022	Oct - Dec 2022	Oct - Dec 2023	Toronto	\$500M - \$1B
Quinte Health Care– Prince Edward County Memorial Hospital Redevelopment	BF	N/A	Jul - Sep 2022	Apr - Sep 2023	Oct - Dec 2023	Picton	< \$200M
William Osler Health System - Peel Memorial Centre for Integrated Health and Wellness Phase 2	DBF	In Market	Jul - Sep 2022	Apr - Jun 2023	Apr - Jun 2024	Brampton	\$500M - \$1B
Lakeridge Health – Bowmanville Hospital Redevelopment	DBF	Jan - Mar 2022	Jan - Mar 2023	Jul - Sep 2023	Jul - Sep 2024	Bowmanville	\$500M - \$1B
Hamilton Health Sciences – Juravinski Hospital Redevelopment	DBF	Jul - Sep 2022	Oct - Dec 2023	Apr - Jun 2024	Apr - Jun 2025	Hamilton	> \$1B
North York General Hospital – Inpatient Redevelopment	DBF	Jan - Mar 2022	Jan - Mar 2024	Oct - Dec 2024	Oct - Dec 2025	Toronto	\$500M - \$1B
Collingwood General and Marine – Hospital Redevelopment	DBF	Oct – Dec 2023	Oct - Dec 2024	Apr - Jun 2025	2026	Collingwood	\$200M - \$499M
Unity Health Toronto - St. Joseph's Health Centre Redevelopment	DBF	Jul - Sep 2025	Jul - Sep 2026	Jan - Mar 2027	Jan - Mar 2028	Toronto	> \$1B
The Hospital for Sick Children – Project Horizon	DBFM	TBD	> 5 years	> 5 years	> 5 years	Toronto	> \$2B
Windsor Regional Hospital – New Windsor Essex Regional Hospital	DBFM	TBD	> 5 years	> 5 years	> 5 years	Windsor	> \$1B
Lakeridge Health – Broader Redevelopment	TBD	TBD	> 5 years	> 5 years	> 5 years	TBD	TBD



January 2022 Market Update

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Scarborough Health Network Broader Redevelopment	TBD	TBD	> 5 years	> 5 years	> 5 years	Toronto	TBD

*The Ministry of Health continues to review timing and cost details of each project in light of the Province's ongoing COVID-19 response and recovery work.

CHILDREN'S TREATMENT CENTRES

	1Door4Care Integrated Treatment Centre Project	DBF	Awarded	Jan - Mar 2022	Oct - Dec 2022	2023	Ottawa	\$200M - \$499M
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Projects in Active Procurement

Project	Model	Issue RFQ	Issue RFP	Contract Execution	Location	Estimated Total Capital Costs
TRANSIT						
GO Expansion: Lakeshore East – Central Corridor (works west of Beechgrove Road to west of Scarborough Golf Club Road)	BF	August 2017	April 2018	April 2022	Toronto	\$100M - \$200M
GO Expansion: Lakeshore West Corridor	DBF	December 2017	April 2018	February 2022	Halton Region/Toronto	\$200M - \$500M
GO Expansion: OnCorr	Progressive DBOM	March 2018	May 2019	Apr - Jun 2022	Greater Toronto and Hamilton Area	> \$10B
GO Expansion: Union Station Enhancement Project	Alliance	October 2019	February 2020	Jan - Mar 2022	Toronto	\$500M - \$1B
Ontario Line – Rolling Stock, Systems, Operations and Maintenance	DBFOM	June 2020	December 2020	Oct - Dec 2022	Toronto	> \$2B
Ontario Line – Southern Civil, Stations and Tunnel	DBF	June 2020	December 2020	Oct - Dec 2022	Toronto	> \$4B



January 2022 Market Update

				Location	Capital Costs
ressive DB	September 2021	Jan - Mar 2022 (Dev. Partner)	Oct - Dec 2022: (Dev. Phase Agreement) Jan - Mar 2024: (Project Agreement)	Toronto	\$2B - \$4B
DBF	December 2021	April 2022	Jan - Mar 2023	Toronto	\$200M - \$500M
DBF	June 2021	December 2021	Oct - Dec 2022	Town of Essex to Leamington	< \$200M
DBFM	July 2018	March 2021	Apr - Jun 2022	Thunder Bay	\$500M - \$1B
DBF	November 2020	June 2021	Apr - Jun 2022	Grimsby	\$200M - \$499M
DBFM	February 2021	October 2021	Oct - Dec 2022	Niagara	>\$1B
DBF	August 2021	Jan - Mar 2023	Jan - Mar 2024	Kingston	\$500M - \$1B
BF	October 2021	Jul - Dec 2022	Jan - Mar 2023	Toronto	\$500M - \$1B
DBF	September 2020	May 2021	Apr - Jun 2022	Ajax	< \$200M
	DBF DBF DBF DBF DBF DBF DBF DBF DBF	DBF 2021 DBF June 2021 DBF June 2021 DBFM July 2018 DBFM February 2021 DBF August 2021 BF October 2021	September 2021 (Dev. Partner) DBF December 2021 April 2022 DBF June 2021 December 2021 DBF June 2021 December 2021 DBF June 2021 December 2021 DBF June 2021 March 2021 DBF November 2020 June 2021 DBF February 2021 October 2021 DBF August 2021 Jan - Mar 2023 BF October 2021 Jul - Dec 2022	ressive DBSeptember 2021Jain - Mar 2022 (Dev. Partner)Agreement) Jan - Mar 2023DBFDecember 2021April 2022Jan - Mar 2023DBFJune 2021December 2021Oct - Dec 2022DBFJuly 2018March 2021Apr - Jun 2022DBFNovember 2020June 2021Oct - Dec 2022DBFAugust 2021June 2021Jan - Mar 2023BFOctober 2021Jul - Dec 2022Jan - Mar 2023	ressive DBSeptember 2021Jan - Mar 2022 (Dev. Partner)Agreement) Jan - Mar 2024: (Project Agreement)TorontoDBFDecember 2021April 2022Jan - Mar 2023TorontoDBFJune 2021December 2021Oct - Dec 2022Town of Essex to LeamingtonDBFJuly 2018March 2021Apr - Jun 2022Thunder BayDBFNovember 2020June 2021Oct ober 2021Apr - Jun 2022Thunder BayDBFNovember 2020June 2021Oct ober 2021Oct - Dec 2022NiagaraDBFAugust 2021June 2021June 2021Apr - Jun 2022NiagaraDBFOctober 2021June 2021June 2021Apr - Jun 2022NiagaraDBFOctober 2021June 2021June 2021Apr - Jun 2022NiagaraDBFOctober 2021June 2021June 2023June 2024KingstonBFOctober 2021Jul - Dec 2022Jan - Mar 2023Toronto



January 2022 Market Update

Projects in Planning

The government has also announced several projects that are early in the planning process. Details including delivery model, timing and scope are still being determined.

Transit

Line 4 Extension (Sheppard East) Subway Hamilton LRT

Transportation

Garden City Skyway Bradford Bypass

Children's Treatment Centres

Children's Treatment Centre of Chatham-Kent

Health Care

Lake of the Woods District Hospital (Kenora) - Redevelopment Project

Muskoka Algonquin Healthcare (Bracebridge and Huntsville) – Hospital Redevelopment Projects

Stevenson Memorial Hospital (Alliston) - Redevelopment Project

Hotel Dieu Shaver (St. Catharines)

Oak Valley Health

London Health Sciences Centre – Stem Cell Transplant Expansion

South Bruce Grey Health Centre – Kincardine Site Phase 1 Redevelopment Project

Public Works

Grosvenor Office Tower MECP/MLTSD Science Complex

Glossary

- Red bordered content represents new projects.
- Blue bordered content represents updated procurement information and/or estimated capital costs.
- Green bordered content represents projects which have moved into new phases.
- Yellow bordered content represents projects with updated contract packaging.

BF – Build Finance
DBF – Design Build Finance
DBFM – Design Build Finance Maintain
DBFOM – Design Build Finance Operate Maintain
DBOM – Design Build Operate Maintain
RFQ – Request for Qualifications
RFP – Request for Proposals
PDC – Planning and Design Consultant
TA – Technical Advisor
TBD - To be Determined