

May 2022 Market Update

MAJOR PROJECTS

Pre-Procurement

Project	Model	PDC/TA Procurement	Issue RFQ	Issue RFP	Contract Execution	Location	Estimated Total Capital Costs
TRANSIT							
Yonge North Subway Extension - Advance Tunnel	DBF	Awarded	May – Jun 2022	Jul - Sep 2022	Jul - Sep 2023	Toronto/York Region	\$2B - \$4B
Ontario Line – Northern Civil, Stations and Tunnel	DBF	Awarded	Jul - Sep 2022	Jan - Mar 2023	Jul - Sep 2024	Toronto	> \$3B
Eglinton Crosstown West Extension - Stations, Rail and Systems	TBD	Awarded	TBD	TBD	TBD	Toronto	\$2B - \$4B
Yonge North Subway Extension - Stations, Rail and Systems	TBD	Awarded	TBD	TBD	TBD	Toronto/York Region	\$2B - \$4B
TRANSPORTATION							
Highway 17 (through Renfrew)	DBF	RFP Closed	Jul - Sep 2022	Jan - Mar 2023	2024	Arnprior to Renfrew	\$200M - \$499M
Bradford Bypass	TBD	Jul – Sep 2022	Jul - Sep 2022	TBD	TBD	York Region/Simcoe County	> \$1B

* All projects subject to change and Government approvals.

Project	Model	PDC/TA Procurement	Issue RFQ	Issue RFP	Contract Execution	Location	Estimated Total Capital Costs
Garden City Skyway Twinning	DBF	Jul – Sep 2022	Oct – Dec 2022	TBD	TBD	St. Catharines	> \$1B

JUSTICE

Eastern Ontario Correctional Complex	DBFM	Awarded	Jul - Sep 2022	Jul - Sep 2023	2024	Kemptville	\$200M - \$499M
Brockville Correctional Complex / St. Lawrence Valley Correctional and Treatment Centre	DBF	RFP Closed	Oct - Dec 2022	Oct - Dec 2023	2025	Elizabethtown-Kitley	\$200M - \$499M
Quinte Detention Centre	BF	May - Jun 2022	Apr - Jun 2023	Jan - Mar 2024	2024	Napanee	< \$200M

*HEALTHCARE

The Ottawa Hospital – New Civic Redevelopment	Progressive DBFM	TBD	N/A	Jul - Sep 2022 (Dev. Partner)	Jan - Mar 2023: (Dev. Phase Agreement) 2024: (Project Agreement)	Ottawa	> \$2B
Quinte Health Care– Prince Edward County Memorial Hospital Redevelopment	BF	N/A	Jul - Sep 2022	Apr - Sep 2023	Oct - Dec 2023	Picton	< \$200M
William Osler Health System - Peel Memorial Centre for Integrated Health and Wellness Phase 2	DBF	RFP Closed	Jul - Sep 2022	Apr - Jun 2023	Apr - Jun 2024	Brampton	\$500M - \$1B
Lakeridge Health – Bowmanville Hospital Redevelopment	DBF	Jul – Sep 2022	Jan - Mar 2023	Jul - Sep 2023	Jul - Sep 2024	Bowmanville	\$500M - \$1B
Stevenson Memorial Hospital – Redevelopment	BF	TBD	Jul - Dec 2023	Jan - Jun 2024	Oct - Dec 2024	Alliston	< \$200M
Hamilton Health Sciences – Juravinski Hospital Redevelopment	DBF	Jul - Sep 2022	Oct - Dec 2023	Apr - Jun 2024	Apr - Jun 2025	Hamilton	> \$1B

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Project	Model	PDC/TA Procurement	Issue RFQ	Issue RFP	Contract Execution	Location	Estimated Total Capital Costs
North York General Hospital – Inpatient Redevelopment	DBF	Jan - Mar 2023	Jan - Mar 2024	Oct - Dec 2024	Oct - Dec 2025	Toronto	> \$1B
Collingwood General and Marine – Hospital Redevelopment	DBF	Oct - Dec 2023	Oct - Dec 2024	Apr - Jun 2025	2026	Collingwood	\$200M - \$499M
Oak Valley Healthcare – Uxbridge Redevelopment	BF	Oct – Dec 2023	Oct 2024 – Jun 2025	Jul 2025 - Jan 2026	Apr - Sep 2026	Uxbridge	< \$200M
Windsor Regional Hospital – New Windsor Essex Regional Hospital	DBFM	In Market	Apr - Jun 2025	Jan - Mar 2026	Apr - Jun 2027	Windsor	> \$2B
Scarborough Health Network Birchmount Redevelopment Phase 1A	DBF	Jun – Sep 2024	Jun – Sep 2025	Apr – Jun 2026	Apr – June 2027	Toronto	> \$1B
Unity Health Toronto - St. Joseph's Health Centre Redevelopment	DBF	Jul - Sep 2025	Jul - Sep 2026	Jan - Mar 2027	Jan - Mar 2028	Toronto	> \$1B
The Hospital for Sick Children – Project Horizon	DBFM	TBD	> 5 years	> 5 years	> 5 years	Toronto	> \$2B
Lakeridge Health – Broader Redevelopment	TBD	TBD	> 5 years	> 5 years	> 5 years	TBD	TBD
Muskoka Algonquin Healthcare – Bracebridge and Huntsville Redevelopments	TBD	> 5 years	> 5 years	> 5 years	> 5 years	Bracebridge and Huntsville	\$500M - \$1B
University Health Network – Toronto Western Surgical Tower	TBD	TBD	TBD	TBD	TBD	Toronto	\$500M - \$1B

*The Ministry of Health continues to review timing and cost details of each project in light of the Province's ongoing COVID-19 response and recovery work.

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Active Procurement

Project	Model	Issue RFQ	Issue RFP	Contract Execution	Location	Estimated Total Capital Costs
TRANSIT						
Ontario Line – Rolling Stock, Systems, Operations and Maintenance	DBFOM	June 2020	December 2020	Oct - Dec 2022	Toronto	> \$2B
Ontario Line – Southern Civil, Stations and Tunnel	DBF	June 2020	December 2020	Oct - Dec 2022	Toronto	> \$4B
Scarborough Subway Extension – Stations, Rail, and Systems	*Progressive DB (target price)	September 2021	February 2022 (Dev. Partner)	Oct - Dec 2022: (Dev. Phase Agreement) Jan - Mar 2024: (Project Agreement)	Toronto	\$2B - \$4B
Eglinton Crosstown West Extension - Advance Tunnel (Jane to Mt. Dennis)	DBF	December 2021	April 2022	Jan - Mar 2023	Toronto	\$200M - \$500M
TRANSPORTATION						
Highway 3	DBF	June 2021	December 2021	Apr - Jun 2023	Town of Essex to Leamington	< \$200M
HEALTH CARE						
Niagara Health - New South Niagara Hospital Project	DBFM	February 2021	October 2021	Oct - Dec 2022	Niagara	> \$1B
Kingston Health Sciences Centre - Kingston General Hospital Redevelopment	DBF	August 2021	Jan - Mar 2023	Jan - Mar 2024	Kingston	\$500M - \$1B
Trillium Health Partners Broader Redevelopment – Queensway Health Centre	BF	October 2021	Jul - Dec 2022	Jul – Sep 2023	Toronto	\$500M - \$1B

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Project	Model	Issue RFQ	Issue RFP	Contract Execution	Location	Estimated Total Capital Costs
Weeneebayko Area Health Authority – Health Campus	Progressive DBF	N/A	January 2022 (Dev. Partner)	Jul - Sep 2022: (Dev. Phase Agreement) 2024: (Project Agreement)	Moosonee/Moose Factory	\$200M - \$499M
Centre for Addiction and Mental Health - Phase 1D Redevelopment	DBF	February 2022	Oct - Dec 2022	Oct - Dec 2023	Toronto	> \$1B
Trillium Health Partners Broader Redevelopment – Mississauga Hospital Site	Progressive DBFM	N/A	April 2022 (Dev. Partner)	Oct - Dec 2022: (Dev. Phase Agreement) 2023: (Project Agreement)	Mississauga	> \$2B
CHILDREN'S TREATMENT CENTRES						
1Door4Care Integrated Treatment Centre Project	DBF	March 2022	Oct - Dec 2022	2023	Ottawa	\$200M - \$499M

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Projects in Planning

The government has also announced several projects that are early in the planning process. Details including delivery model, timing and scope are still being determined.

TRANSIT

Line 4 Extension (Sheppard East) Subway

Hamilton LRT

Eglinton Crosstown West Extension Airport Segment

TRANSPORTATION

Highway 413

HEALTH CARE

Lake of the Woods District Hospital (Kenora) – Redevelopment Project

Hotel Dieu Shaver (St. Catharines)

London Health Sciences Centre – Stem Cell Transplant Expansion

South Bruce Grey Health Centre – Kincardine Site Phase 1 Redevelopment Project

Sunnybrook Health Sciences – Critical Care Tower

Royal Victoria Health Centre – Phase 1 Redevelopment

Brant Community Health Care – Redevelopment

Southlake Regional Health Sciences – Phase 1 Redevelopment

Grand River Hospital and St. Mary's General Hospital – Joint Redevelopment Project

William Osler Health System – Radiation Oncology Project

PUBLIC WORKS

Grosvenor Office Tower

MECP/MLTSD Science Complex

Ontario Place Landscape and Public Realm Construction

GLOSSARY

■	Red bordered content represents new projects.
■	Blue bordered content represents updated procurement information and/or estimated capital costs.
■	Green bordered content represents projects which have moved into new phases.

BF	Build Finance
DBF	Design Build Finance
DBFM	Design Build Finance Maintain
DBFOM	Design Build Finance Operate Maintain
DBOM	Design Build Operate Maintain
RFQ	Request for Qualifications
RFP	Request for Proposals
PDC	Planning and Design Consultant
TA	Technical Advisor
TBD	To be Determined

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REAL ESTATE PORTFOLIO

Major Repairs and Building System Replacements

IO manages Ontario's portfolio of government land and buildings that house the public sector programs, services and people that keep our province running. We oversee the day-to-day operation and long-term maintenance of these facilities through partnerships with private sector service providers.

Projects / Grouping	Estimated Number of New Projects in each Region			
	South	Central	East	North
Foundations/ Structural	20	7	25	13
Cladding/ Fenestration	22	13	14	23
Electrical Systems	11	6	4	10
Elevator Systems	1	1	1	0
Life-Safety Systems	5	3	5	9
Roof Systems	6	7	4	15
Others such as above ground storage tanks, landscaping, retaining walls, parking lots, washroom retrofits, etc.	9	3	6	4
Piping Systems	20	11	6	30
Boilers/HVAC	16	29	19	30
TOTAL NUMBER OF PROJECTS	110	80	84	134

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